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EXECUTIVE CABINET

Day: Wednesday
Date: 22 March 2017
Time: 2.00 pm
Place: Lesser Hall 2 - Dukinfield Town Hall

Item No.	AGENDA	Page No
1.	APOLOGIES FOR ABSENCE To receive any apologies for the meeting from Members of the Executive Cabinet.	
2.	DECLARATIONS OF INTEREST To receive any declarations of interest from Members of Executive Cabinet.	
3.	MINUTES	
a)	EXECUTIVE CABINET AND OVERVIEW (AUDIT) PANEL To consider the minutes of the last meeting of the Joint Meeting of Executive Cabinet and Overview (Audit) Panel held on 8 February 2017.	1 - 8
b)	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL To receive the minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 13 March 2017.	9 - 16
c)	SINGLE COMMISSIONING BOARD To receive the minutes of the meeting of the Single Commissioning Board held on 14 February.	17 - 24
d)	ASSOCIATION OF GREATER MANCHESTER AUTHORITIES/GREATER MANCHESTER COMBINED AUTHORITY To consider the minutes of the AGMA Executive Board and Greater Manchester Combined Authority held on 27 January and 24 February 2017.	25 - 74
4.	FINANCE MONITORING REPORTS	
a)	REVENUE MONITORING To consider the attached report of the First Deputy (Performance and Finance)/ Assistant Executive Director (Finance).	75 - 92
b)	CAPITAL MONITORING To consider the attached report of the First Deputy (Performance and Finance)/ Assistant Executive Director (Finance).	93 - 118

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Robert Landon, Head of Democratic Services, to whom any apologies for absence should be notified.

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c)	TAMESIDE COUNCIL AND TAMESIDE & GLOSSOP CLINICAL COMMISSIONING GROUP - INTEGRATED COMMISSIONING FUND - SINGLE FINANCE AGREEMENT FROM 1 APRIL	119 - 216
	To consider the attached report of the First Deputy (Performance and Finance)/Chief Finance Officer - Tameside & Glossop Clinical Commissioning Group/Assistant Director (Finance) – Tameside Council.	
5.	PLEDGES	217 - 230
	To consider the attached report of the Executive Leader/Executive Director (Governance, Resources and Pensions).	
6.	TAMESIDE CHILDREN'S SERVICES IMPROVEMENT PLAN	231 - 304
	To consider the attached report of the Executive Member (Children and Families)/Executive Director (People).	
7.	HOUSING AND EMPLOYMENT LAND	305 - 420
	To consider the attached report of Deputy Executive Leader/Assistant Executive Director (Development and Growth).	
8.	SITES OF BIOLOGICAL IMPORTANCE	421 - 448
	To consider the attached report of the Deputy Executive Leader/Assistant Executive Director (Development and Investment).	
9.	GODLEY GREEN GARDEN VILLAGE	449 - 456
	To consider the attached report of the Deputy Executive Leader/Assistant Executive Director (Development and Investment).	
10.	PLANNING FEES	457 - 460
	To consider the attached report of the Deputy Executive Leader/Assistant Executive Director (Development and Growth).	
11.	PEAK VALLEY AND SYMPHONY HOUSING	461 - 466
	To consider the attached report of Deputy Executive Leader/Assistant Executive Director (Development and Growth).	
12.	ACTIVE TAMESIDE	467 - 476
	To consider the attached report of the Executive Member (Healthy and Working)/Director of Public Health.	
13.	EXCLUSION OF PUBLIC AND PRESS	
	That under Section 100A of the Local Government Act 1972 (as amended) the public be excluded for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Schedule 12A to the Local Government Act 1972. Information relating to the financial or business affairs of the parties (including the Council) has been provided to the Council in commercial confidence and its release into the public domain could result in adverse implications for the parties involved. Disclosure would be likely to prejudice the Council's position in negotiations	

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Robert Landon, Head of Democratic Services, to whom any apologies for absence should be notified.

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and this outweighs the public interest in disclosure.

14. DENTON WELLNESS CENTRE - PROCUREMENT UPDATE

To consider the attached report of First Deputy (Performance and Finance)/Assistant Executive Director (Development and Growth).

15. URGENT ITEMS

To consider any items which the Chair is of the opinion shall be considered as a matter of urgency.

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JOINT MEETING OF EXECUTIVE CABINET AND OVERVIEW (AUDIT) PANEL

8 February 2017

Commenced: 2.00pm

Terminated: 3.10pm

Present: Councillor Taylor (in the Chair)
Councillors Bailey, Bell, Cooney, Fairfoull, J Fitzpatrick, Ricci, Ryan, L Travis and K Welsh

Apologies for Absence: Councillors Gwynne, Kitchen, K Quinn, Robinson and Warrington

45. DECLARATIONS OF INTEREST

There were no declarations of interest submitted for this meeting.

46. MINUTES

a) Joint Meeting of Executive Cabinet and Audit Panel

Consideration was given to the Minutes of the Joint Meeting of Executive Cabinet and Audit Panel held on 14 December 2016.

RESOLVED

That the Minutes of the Joint Meeting of Executive Cabinet and Audit Panel held on 14 December 2016 be taken as read and signed by the Chair as a correct record.

b) Single Commissioning Board

Consideration was given to the Minutes of the Single Commissioning Board held on 17 January 2017.

RESOLVED

That the Minutes of the Single Commissioning Board held on 17 January 2017 be received.

c) Carbon and Waste Reduction Panel

Consideration was given to the Minutes of the Carbon and Waste Reduction Panel held on 12 January 2017.

RESOLVED

That the Minutes of the Carbon and Waste Reduction Panel held on 12 January 2017 be received.

d) Enforcement Co-ordination Panel

Consideration was given to the Minutes of the Enforcement Co-ordination Panel held on 25 January 2017.

RESOLVED

That the Minutes of the Enforcement Co-ordination Panel held on 25 January 2017 be received.

e) AGMA Executive Board Meetings / Greater Manchester Combined Authority

Consideration was given to a report of the Executive Leader and Chief Executive, which informed Members of the issues considered at the Greater Manchester Combined Authority on 16 December 2016, the Joint Meeting of the Greater Manchester Combined Authority and AGMA Executive Board on 18 December 2016 and the Forward Plan of Strategic Decisions of the Greater Manchester Combined Authority and AGMA Executive Board.

RESOLVED

That the content of the report be noted.

47. BUDGET REPORT 2017/18

Consideration was given to a report of the First Deputy (Performance and Finance) and the Assistant Executive Director, Finance (Section 151 Officer), setting out the detailed revenue budget proposals covering 2017/18 – 2019/20 including the proposed council tax increases. The proposed budget was set in the context, once again, of cuts in Government funding to all councils. This would be the 8th year of reductions in funding with at least another two to follow. The report reflected the Council's provisional Grant Settlement from the Government, announced on 15 December 2016. It was noted that at the time of writing the report, the final settlement was still awaited and would be reported to Members before final budget decisions were made at the Full Council meeting on 28 February 2017.

The budget drew together the Council's many service plans and delivery strategies and set out an overall plan in financial terms. The budget also ensured that resources were used to deliver services to local people in line with the agreed priorities of the Council and its partners. By the end of 2016/17 the Council would have had to make efficiency savings of £144.5 million, due to a combination of reductions in funding and an increase in the cost of providing services. The Council had managed this difficult challenge by taking tough decisions, early, and would continue to do this. The Council was committed to growing Tameside as outlined in the Corporate Plan – to build houses, attracting businesses, creating jobs and promoting better health, skills and education for Tameside's communities and seeking to tackle the causes of service demand and so continue to reduce the overall costs of Council services.

There would be a step up in the partnership working with the NHS which would require a change in risk sharing in order to see transformational changes in service delivery in Health and Social Care. Funding of £23 million had been received from the GM Health and Social Care Partnership to assist with implementing some of these changes. The Council would continue to find new ways to deliver services that were sustainable and even more efficient.

The Council budget for 2017/18 had been prepared following an intense review of the resources required to support and deliver the services of the Council. It took account of the pressures that services were facing as well as increasing demographic demands to enable the Council to achieve its desired outcomes. The overall net budget proposed for 2017/18 was £177.396m taking into account the provisional Local Government Financial Settlement for 2017/18.

When the grant settlement was announced in December 2016, the Secretary of State had set out his guidelines on Council Tax and Table 10 in the report illustrated the effect of increases in Council Tax on the affordability of the Council's medium term plan. The budget for 2017/18 could be balanced with a 4.99% increase, being 1.99% in respect of general level council tax and 3% in respect of social care precept, but there remained a shortfall in future years even after a council tax increase.

It was reported that the Capital Programme consisted of 180 projects and the Council was estimated to spend £143 million on capital investment from 2016/17 to 2018/19. The resourcing of the current Capital Programme had been reviewed to maximise efficiencies on the revenue costs

of capital. Minimum borrowing had been assumed to be carried out with the majority of the corporate funding now undertaken by using reserves and / or capital receipts. Details were also given of the following:-

- Risks and Uncertainties Facing the Council;
- Schools Funding;
- Pay Policy Statement; and
- Legal considerations.

It was further reported that in line with its statutory duty, the Council had consulted with businesses and other representatives of non-domestic ratepayers on its draft budget which ran for a period of two weeks between the 1 February and 16 February 2017.

In conclusion, the Section 151 Officer stated that the budget had been prepared in accordance with International Financial Reporting Standards and he was satisfied regarding the robustness of estimates made for the purposes of the budget calculations and the adequacy of the proposed financial reserves.

RESOLVED

That the following recommendations outlined in Section 11 of the report be RECOMMENDED to Council for approval subject to any final minor changes to the final figures:

(i) Revenue Budget Recommendations

- (a) That the budgeted net expenditure for the financial year 2017/18 as set out in Appendix 1 to the report be agreed at £177.396 million and that the level and usage of reserves and balances set out in the report be approved.**
- (b) That the Medium Term Financial Strategy, as updated in the report, be approved and form the basis of future updates, reports and decisions taken by Cabinet to balance resources and expenditure in future years' budgets.**
- (c) That Council Tax for 2017/18 be increased by 4.99%, being 1.99% in respect of general level council tax and 3% in respect of social care precept.**
- (d) That the pay policy for 2017/2018 included at appendix 5 to the report be approved.**
- (e) That the budget assurance statement process for service areas be noted.**

(ii) Capital Budget Recommendations

- (a) That the position on the Capital Programme as set out in section 9.3 of the report be agreed and that specific proposals be considered in March 2017.**
- (b) That the updated Minimum Revenue Provision statement as set out at 9.31 of the report be approved.**
- (c) That the Prudential Limits set out in the report be approved with the Council to receive monitoring reports during the coming year to demonstrate compliance.**
- (d) That the Prudential Indicators reported at Appendix 4 in the report be approved.**
- (e) That authorised borrowing limits for 2017/18 for Tameside and for the Greater Manchester Metropolitan Debt Administration Fund be agreed as set out in Appendix 4 to the report.**

(iii) General Recommendations

- (a) That the Council notes the difficult circumstances, and the expected challenges set out in the report over the medium term.**
- (b) That the Council notes the significant good progress made over the last few years in meeting the financial challenges and continuing to operate in a financially robust manner.**
- (c) That the Council retains a minimum level of General Fund balances of £17 million.**
- (d) That the Council accepts the advice of the Section 151 Officer regarding the robustness of the estimates made for the purposes of the budget calculations**

and the adequacy of the proposed financial reserves. Following this, that the Council determines that the estimates are robust for the purpose of setting the budget and that the proposed financial reserves are adequate.

48. TREASURY MANAGEMENT STRATEGY

Consideration was given to a report of the First Deputy (Performance and Finance) and the Assistant Executive Director (Finance) setting out the Council's borrowing strategy for 2017/18 and the Annual Investment Strategy.

It was reported that as at 31 March 2016 the Council had £156m of investments, which needed to be safeguarded and £120m of debt. The Council was also the lead authority responsible for the administration of the debt of the former Greater Manchester City Council on behalf of all ten Greater Manchester Authorities. As at 31 March 2016, this was a further £110m of debt. The significant size of these amounts required careful management to ensure that the Council met its balanced budget requirement under the Local Government Finance Act 1992.

The report included information on the following:

- Code of Practice;
- Need to borrow;
- Types and duration of loans;
- Sources of borrowing;
- Rescheduling;
- Current position 2016/17;
- Tameside's estimated position at 31 March 2017;
- 2017/18 borrowing requirement;
- Greater Manchester Metropolitan Debt Administration Fund requirement;
- Borrowing strategy;
- Interest rates;
- Investments and proposed changes; and
- Treasury Management advisors.

Particular reference was made to the Annual Investment Strategy detailed at **Appendix A** to the report and the estimated borrowing requirement for both Tameside and the Greater Manchester Metropolitan Debt Administration Fund and the strategy to be employed in managing the debt position. It was proposed that the following changes outlined in section 14 of the report were made to the Council's investment strategy:

- **Counterparty Limits** – The counterparty limit be changed to £50m for UK Government bodies (e.g. local authorities and other similar bodies). Any such investments would be highly secure due to the Government-backed nature of these entities.
- **Alternative Investments** – A new class of "alternative investments" be added to the available list of non-specified investment instruments. This would include asset backed pooled investment funds, which were secured against real assets such as green energy, timber or property.

RESOLVED

- (i) That the report be noted and the proposed borrowing strategy be supported; and**
- (ii) That the Annual Investment Strategy, including the changes set out in section 14 of the report be RECOMMENDED for approval by Council.**

49. PROPOSED INCREASE IN RECOVERY COSTS

Consideration was given to a report of the First Deputy (Performance and Finance) and the Assistant Executive Director (Exchequer Services) reviewing the cost of the recovery of monies in respect of council tax and business rates, considered current recovery activity and associated costs, events which had occurred since costs were last increased, and the position in terms of summons costs across the Greater Manchester area. The review proposed an uplift in summons costs to be approved by Magistrates in accordance with legislation.

It was explained that each year the Council had to take action to recover council tax and business rates debts through the Magistrates Courts. From April 2016 to December 2017, in excess of 1,000 summonses had been issued with a total arrears value of £5.3m for business rates, and more than 16,000 with a value of £8.6m in respect of council tax for the same period. Arrears continued to be recovered until such time that the debt was repaid and which could take several years.

A charge was levied against any debtor who was summonsed to the Magistrates Court which was currently £75 for council tax and £94 for business rates. These costs had not increased despite the costs over a number of years.

Legislation made it clear that local authorities could recover reasonable costs of recovery by charging a cost for the issue of a summons. While many businesses rates and council tax payers paid their bill without delay, there were an increasing number of individuals who did not pay, repeatedly paid late or attempted to evade payment where possible. Recovery action was expensive in terms of administration costs including document production, equipment and IT system upgrades and also staff costs in liaising with enforcement agencies, employers, the Department of Work and Pensions and attendance at Court to seek liability orders.

Legislation stated that the local authority was entitled, under Council Tax (Administration and Enforcement) Regulations 1992 Regulation 34(8) and the Non-Domestic Rating Collection and Enforcement Local Lists Regulations 1989 Regulation 12(6)(b) seeking costs, which were a sum equal to the costs reasonably incurred by the applicant billing authority in obtaining the order.

Tameside had last increased summons' costs for both council tax and business rates in 2012 and currently has low costs when compared to other Greater Manchester authorities. A number of events had occurred, which had subsequently increased the number of summonses issued. A full review of recovery costs had taken place and the proposal was to increase the cost of a summons for both business rates and council tax debtors with effect from 1 April 2017.

RESOLVED

That it be RECOMMENDED to the Tameside Magistrates to set the following recoverable costs:

- (i) a Council Tax summons to be £84 from 1 April 2017; and**
- (ii) a Business Rates summons to be £126 from 1 April 2017.**

50. LOCAL AUDIT AND ACCOUNTABILITY ACT 2014 – OPTIONS FOR APPOINTMENT OF EXTERNAL AUDITORS

Consideration was given to a report of the First Deputy (Performance and Finance) and the Assistant Executive Director (Finance) summarising the changes to the arrangements for appointing External Auditors following the closure of the Audit Commission and the end of the transitional arrangements at the conclusion of the 2017/18 audits.

It was explained that in November 2016, the Audit Panel received a report on the Local Audit and Accountability Act 2014: Changes to arrangements for appointment of External Auditors. The report presented the options open to the Council, outlined the advantages / benefit, disadvantages

/ risks for each and concluded that there was support across Greater Manchester for a Greater Manchester level procurement and sought approval for this option to be pursued and the report provided an update on progress.

The three broad options open to the Council under the Local Audit and Accountability Act 2014 and a summary of each were provided in the report together with the advantages / benefit and disadvantages / risks:

- Option 1 – to make a stand-alone appointment;
- Option 2 – set up a Joint Auditor Panel / local joint procurement arrangements; and
- Option 3 – opt-in to a Sector Led Body.

It was reported that since the November 2016 Audit Panel Meeting, GM Treasurers had engaged in further discussions and meetings with Public Sector Audit Appointments Limited. It appeared likely at this stage that they would be unable to guarantee the same external auditor for all GM local authorities but could provide reasonable assurance that it would be feasible for the same firm to be appointed for the Greater Manchester Combined Authority, Transport for Greater Manchester and Greater Manchester Police.

The weighting to be afforded to social value in the procurement process had been clarified and GM Treasurers at their meeting on 20 January 2017 agreed that the sector led procurement potentially offered greater value for money.

The deadline to opt into the sector led approach was 9 March 2017 and was a decision that must be approved at Full Council.

RESOLVED

That it be RECOMMENDED to Council to approve that the Council participates in the Sector Led Procurement for External Auditors.

51. PRIMARY AND SECONDARY SCHOOL ADMISSION ARRANGEMENTS

Consideration was given to a report of the Executive Member (Lifelong Learning) and the Executive Director (People) detailing the outcomes of the consultation on admission arrangements and published admission numbers for Tameside community and voluntary controlled schools for admission in September 2018.

The consultation process followed a timetable determined by the Department for Education running for a minimum of six weeks between 1 October 2016 and 31 January 2017. Admission arrangements must be determined by 28 February 2017 and published by 15 March 2017.

For entry to school in September 2018, one change had been proposed to the admission arrangements for community or voluntary controlled primary, junior and secondary schools and that was to reduce the number of preferences from six back to three. There was a slight change proposed to the operation of waiting lists. The proposed changes relating to waiting lists would be reflected in the co-ordinated admissions scheme for 2018/19 and these would be published on the Council's website on 1 January 2018 as required by the School Admissions Code.

Particular reference was made to the consultation that had taken place with regard to the published admission number at four community secondary school to accommodate the increasing secondary population. The Council had a statutory duty to ensure sufficient places for all pupils residents in the borough but the ability to directly procure these places was limited to its community schools. Officers from the Council had been talking to head teachers at all schools in Tameside and the report outlined the nature of the proposals needed to accommodate the increases in four secondary schools including financial resources.

It was further reported that three out of the four schools were objecting to the increase in the published admission number and their concerns were summarised in the report and their written responses were appended to the report.

The Council had been proactive in tackling the issue of rising births over recent years. The published admission number had been increased at many primary schools but these primary pupils were now beginning to move through to secondary and more needed to be done to accommodate all pupils. Members were aware of a successful free school application for Tameside that had been proposed by the Laurus Trust, bringing an additional 180 places per year group from September 2018. It was stressed that even with the proposed increase in places from this consultation and the new free school opening, there was still a need for additional places in future years.

Details were provided which showed that the surge in births was not expected to be a permanent issue as it had begun to fall. Therefore, proposals needed to be a mix of permanent and temporary as these would become surplus in years to come.

The Chair made reference to further correspondence received prior to the meeting from the Head Teacher of Hyde Community College stating that whilst the Council's difficulties in accommodating an increase in student number in the Borough was understood, emphasised their opposition to the increase in the published admission number at Hyde Community College and included responses to the Directorate's individual comments within the report. In addition, the Executive Head Teacher at Mossley Hollins High School had sent further correspondence to the Head of Access and Inclusion advising that he was unhappy with the response provided by the Directorate in the report.

In reply, the Head of Access and Inclusion made reference to the responses from the schools summarised in the report and their detailed comments appended to the report. She outlined the position regarding PFI costs and stated that the number of pupils predicted to come into secondary schools over the next few years meant that there would be very little spare capacity, if any, and therefore budgets would increase for the schools contained in the proposals. The costs for the proposed capital works would be funded through the Basic Need capital funding of £12m for the two financial years 2016/17 to 2017/18 and allocated to support the delivery of projects necessary to increase the capacity of schools. She also responded to additional considerations of increased facilities management costs and the concerns raised regarding the potential impact on standards if a school had to increase its published admission number.

RESOLVED

- (i) That the determination of Published Admission Numbers for all voluntary controlled and community schools for 2018/19 without change from those that applied for admission in 2017/18 other than the changes set out in Appendix 5 to the report, be approved.**
- (ii) That the determination of admission arrangements for all Tameside community and voluntary controlled schools for admission in 2018/19 as set out in Appendix 6 to the report, be approved.**

52. REVIEW OF FOOD POVERTY

The Chair of the Statutory and External Partners Scrutiny Panel / Executive Member (Healthy and Working) presented a report on the scrutiny review of Food Poverty dated June 2016 and the recommendations made to support future services. It was explained that the aim of the review had been to examine the extent to which individuals and families were experiencing food poverty, the range of contributing factors and the changes that had been made to the way the Council and its partners supported residents during hardship.

Over the last five years the UK had witnessed a quick and considerable increase in the need for food aid. As a result, food inequality and food poverty had become key priorities for local

authorities and health economies as evidenced in Tameside by the opening of 12 foodbanks since 2010. The Panel acknowledged the commitment of the organisations and many volunteers who helped to provide the service.

In conclusion, the Statutory and External Partners Scrutiny Panel was concerned to investigate the extent of food poverty and would strive to support the vulnerable residents and families in need.

The Executive Member (Health and Working) made reference to his response in support of the recommendations for future services.

RESOLVED

That the recommendations detailed in Section 8 of Appendix 2 to the report be noted.

53. ADVANCE PAYMENT OF EMPLOYER PENSION CONTRIBUTIONS

Consideration was given to a report of the First Deputy (Finance and Performance) and Assistant Executive Director (Finance) advising that the Council currently paid an employer's contribution to the Greater Manchester Pension Fund on a monthly basis for all members of staff who were active members of the Fund.

The opportunity had now arisen for the Council to pay its contribution in advance, by up to one, two or three years, in a single lump sum. In return, the Pension Fund would agree to a discount depending on how far in advance the payment was made. The recommendation was to pay three years in advance for which a discount of 10% would apply. Contribution rates were currently being assessed by the actuary for the next three financial years.

In light of past experience, the report also recommended a reduction in the amount paid to the Pension Fund each year to cover the pension strain cost of early retirements.

RESOLVED

That it be RECOMMENDED to Council subject to any final amendments / clarifications from the Council's external auditors to:

- (i) Make an advance payment equivalent to three years' contributions to the Greater Manchester Pension Fund.**
- (ii) The amount included in the employer's contribution rate for early retirement be reduced from 1% to 0.5%**

CHAIR

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

13 March 2017

Commenced: 2.00pm

Terminated: 2.35pm

Present: Councillor J Fitzpatrick (in the Chair)
Councillors Cooney, Dickinson, Fairfoull, McNally and Taylor

Chief Executive: Steven Pleasant

Monitoring Officer: Sandra Stewart

Section 151 Officer: Ian Duncan

Also in attendance: Damien Bourke and Ian Saxon

Apologies for Absence: Councillors K Quinn and B Holland

26. DECLARATIONS OF INTEREST

Members	Subject Matter	Type of Interest	Nature of Interest
Councillor Taylor	Agenda Item: 8 – Active Tameside Capital Programme Update	Prejudicial	Chair of Active Tameside

Councillor Taylor left the room during consideration of the above and took no part in the voting or discussion thereon.

27. MINUTES

The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 28 November 2016 were signed by the Chair as a correct record.

28. CAPITAL MONITORING REPORT – QUARTER 3 2016/17

Consideration was given to a report of the First Deputy (Performance and Finance)/Assistant Executive Director (Finance) summarising the capital monitoring position at 31 December 2016. The report showed projected capital investment of £42.375 million by March 2017. This was £20.381 million less than the current programmed spend. Re-phasing of £15.475 million into the next financial year was therefore proposed.

Details of the capital expenditure to date and projected outturn 2016/17 were shown by service area and Section 3 of the report referred to the most significant scheme variations.

Particular reference was also made to: compulsory purchase orders, indemnities and potential liabilities, the changes to the approved 3 year capital programme, capital receipts and prudential indicators and it was –

RESOLVED

- (i) That the re-phasing to reflect up-to-date investment profiles be approved;**
- (ii) That the changes to the capital programme be approved;**
- (iii) The updated Prudential indicator position be approved;**
- (iv) That the current capital budget monitoring position be noted;**
- (v) That the resources currently available to fund the capital programme be noted;**
- (vi) That the current position in regard to Compulsory Purchase Orders (CPOs) and Indemnities be noted;**
- (vii) That the updated capital receipts position is noted; and**
- (viii) That the intention not to proceed with the purchase of additional shares in InspiredSpaces (Tameside) Ltd be noted.**

29. HIGHWAY CONDITION – SUSTAINABILITY OPTIONS – TRANSPORT ASSET MANAGEMENT PLAN (TAMP)

The Assistant Executive Director, Environmental Services, submitted a report identifying key issues with regard to ensuring the highway network could be maintained in a financially sustainable manner in order that it could continue to deliver a reliable and resilient asset base for residents, businesses and visitors.

It was explained the road network was the Borough's single most valuable asset. However, the continuing shortfall between the funds available to maintain Tameside's highways to an appropriate standard both in terms of its condition and reliability and also being financially sustainable in the medium term required addressing if the wider desires of improving transport infrastructure, strengthening the local business communities and town centres and attracting inwards investment, were to be delivered.

The report made reference to the Tameside Transport Asset Management Plan (TAMP) and the TAMP Policy and Strategy which identified highway assets and condition and a strategy framework to which the Council should aspire in order to manage and maintain its highway network in a sustainable way.

The report also provided options to implement a medium term strategy to improve the condition on the Borough's highway network (footways and carriageways).

Panel Members were informed that, to address the current deterioration before the network condition fell to unacceptable levels and to provide an improvement in the Borough's footway and carriageway network a model of investment had been determined that would show improvements to the assets as detailed in the report delivered via a total additional investment of £20 million, over 4 years, which would be required to achieve these improvements to the Borough's roads and footways.

If agreed, the availability of resources would be considered alongside other requests for funding at a future meeting of the Panel.

RESOLVED

- (i) That the Tameside TAMP Policy and Strategy be adopted as a primary document to support the policy, financial and maintenance management of the Highway Network;**
- (ii) That the principle for additional capital investment to address the current network deterioration on the Borough's footways and carriageways be supported; and**
- (iii) The amount to be included in the capital investment programme be considered in a future report alongside all other requests for funding.**

30. VISION TAMESIDE PHASE 2 PROGRESS UPDATE

A report of the Assistant Executive Director, Development Growth and Investment, was considered providing a progress update on project development and delivery, costs and funding, delivery timescales and risks associated with the Vision Tameside Phase 2 Programme.

It was reported that, since the last report to the Strategic Planning and Capital Monitoring Panel on 11 July 2016, substantial progress had been made with key elements of the Programme as follows:

- Demolition contract completed on 12 September 2016;
- Enabling works for construction commenced on 13 September 2016;
- Piling works commenced on 19 September 2016;
- Construction contract awarded on 22 November 2016; and
- Steel beam signing ceremony had been held on 6 December 2016.

Members were informed that, overall, the project was making good progress with the position against projected programme currently being maintained. Current works on site included; foundation construction and steel frame erection with installation of upper floor structures due to start in the next month.

Pro-active communication was being maintained with local stakeholders to keep them up to date on progress and mitigate against the town centre disruption created by the construction works. The demolition phase of the project was recently nominated for a National Site Award 2017 under the Considerate Constructors scheme.

It was explained that, following previous Council approvals a Streetscape Improvement (previously described as public realm) project had been included within the scope and funding for the Vision Tameside Phase 2 programme. Concept designs were approved in October 2016 subject to detailed proposals and funding.

In respect of the recant plan, a detailed Vision Tameside Recant Plan was currently being developed to form part of a wider Council Office Accommodation Strategy, which would be implemented when the new Shared Service Centre was completed in Summer 2018.

The new Shared Service Centre had been designed to operate as a corporate 'Head Office' hub for the Council accommodating the Single Commissioning Management Team, Directorates, front of house services, dispersed administration and professional staff.

With regard to Fixtures, Fittings and Equipment (FF&E), it was reported that an analysis of furniture, fittings and equipment, for all elements of the scheme, was completed as part of the Stage 2 submission. The original £1.5 million budget for the Council and partners had been confirmed to be sufficient at Stage 2.

The last report to the Strategic Planning and Capital Monitoring Panel on 11 July 2016, highlighted that the projected FF&E contribution from the DWP and CCG, was anticipated to be £432,000. However due to negotiations still underway with NHS Property Services, acting on behalf of the CCG, and recent design changes requested by the DWP this contribution would need to be reviewed once Heads of Terms were agreed with both organisations.

In terms of risk management, it was explained that the Vision Tameside Phase 2 programme had a comprehensive risk register and issues log which was pro-actively managed by the Project team.

In conclusion it was reported that, delivery of the Vision Tameside Phase 2 programme was key to the achievement of the Council's overall strategic priorities and a new exciting future for Tameside attracting new businesses, creating new jobs and future opportunities for Tameside residents.

It was important that the outstanding lease negotiations were progressed urgently to provide certainty around projected income and FF&E contributions.

Careful monitoring of the construction programme was required to ensure no further slippage thereby ensuring that the building could be open for business in September 2018.

The latest independent external monitoring of the project for the Skills Funding Agency in January 2017 identified the Council's implementation of the change management system on the project as representing good practice.

Budget monitoring was critical to the successful delivery of this project to ensure costs were contained within the budget envelope. It was essential that any potential changes to the design of the building were instructed urgently to minimise the impact on cost and programme.

Improvement to the public realm was critical to the success of the Vision Tameside programme and although good progress continued to be made with the design of the scheme the delay in securing an appropriate funding package from external partners was putting the streetscape project at risk.

Good progress was being on the development of a Recant Plan which would also help inform the Council's Office Accommodation Strategy. No budget had been identified for this critical piece of work so this would be the subject of a future report. Continuing to maximise opportunities for local employment apprenticeships and work placements was contributing to economic prosperity in the Borough.

RESOLVED

That the following RECOMMENDATIONS be made to Executive Cabinet:

- (i) That the progress with the delivery of the overall Vision Tameside Phase 2, specifically with lease negotiations, development of a recant plan and Employment and Skills initiatives, be noted;**
- (ii) That the emerging risk associated with the delay in securing an appropriate funding package for the Streetscape Improvement project, be noted;**
- (iii) That the budget variations and virements identified in Section 7 of the report, be approved; and**
- (iv) That the progress being made to drawdown the £4 million Skills Capital Funding, be noted.**

31. EDUCATION CAPITAL PROGRAMME UPDATE

Consideration was given to a report of the Assistant Executive Director (Development, Growth and Investment) advising Members of the Panel on the latest position with the Council's Education Capital Programme 2016/17 and sought approval for various recommendations as set out in the report.

The report gave details of:

- Funding allocation;
- Basic Need Schemes progress update, including requests for additional funding allocations;
- School Condition and Capital Maintenance progress update, including request for funding amendments;
- Procurement and value added; and
- Risk Management.

The report concluded that there had been significant capital investment in schools over the recent past to support the Council's delivery of its statutory responsibilities connected with the provision of sufficient and suitable places. The work identified would enable the Council to meet its statutory duties.

RESOLVED

That the following RECOMMENDATIONS be made to Executive Cabinet:

- (i) The allocation of Basic Need grant funding schemes as outlined in Section 3 and Appendix 1 of the report be agreed; and**
- (ii) The allocation of School Condition and Maintenance funding schemes as outlined in Section 4 and Appendix 2 of the report be agreed.**

32. CORPORATE ASSET MANAGEMENT UPDATE

Consideration was given to a report of the Assistant Executive Director, Development, Growth and Investment, detailing the progress on the disposal of the Council's surplus assets, anticipated capital receipts that would be realised and investment that was required to maintain those buildings being occupied and retained or dilapidated arising from the termination of leases.

With regard to the disposal of assets, it was reported that the Asset Disposal process continued with a figure of £2,937,890 achieved since 1 April 2016.

Planning, Public Consultations and Section 77 consultations were underway on the five larger school sites and a process of active marketing was also on track. Work was underway on master planning the large site at Windsor Road in Denton and discussions around a potential disposal were ongoing.

It was reported that continued focus was being placed on future auctions with eight sites being submitted for February 2017 and work was ongoing for a number of sites to be potentially sold at future auctions.

Properties being actively marketed for sale or lease would be advertised on the Council's website, in addition to the marketing agents' sites. Where potential disposals would impact on tenants, for example sale of garage or garden plots, which had become too expensive to administer, written notification would be given to tenants in advance for the proposed sale.

With regard to leased buildings, as reported at previous meetings of the Panel, the Council's policy was to terminate leases it had for buildings owned by others and to relocate services to surplus space in Council owned properties, where this delivered value for money, to reduce the revenue cost of operating and occupying buildings.

With regard to investment in civic and corporate buildings, it was reported that there was no reactive maintenance budget included within the corporate landlord budgets and any emergencies or upgrading of buildings required a request for additional investment to be made to the Panel for approval by Cabinet. In the past few months, a number of requests had been received for repairs for civic and operational buildings for which there was no revenue or capital budget allocation. Analysis of capital spends for October 2016 to January 2017 was £100,526, and an estimation for February 2017 of £25,000 totalling £125,526. In addition, there had been spend of £132,000 in regard of revenue type spend in the same period.

An analysis of the capital investment required in respect of health and safety/essential operational repairs was detailed in the report. In some cases, repairs had already been undertaken to allow the buildings to remain operational.

RESOLVED

That the following RECOMMENDATIONS be made to Executive Cabinet THAT :

- (i) the list of disposals identified in Appendix 1 to the report be approved; and**
- (ii) the allocation of £125,526 to undertake building condition replacement/repair projects as detailed in the report, be approved.**
- (iii) the current Disposal Policy be amended for approval at the next meeting to address the process for dealing with objections.**

33. SMARTLY POOLED SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS

Consideration was given to a report of the Assistant Executive Director, Development, Growth and Investment, summarising the current position with regard to receipts received from Section 106 Agreements and Developer Contributions and made comments for each service area.

It was reported that the summary position as at 20 February 2017 for Section 106 Agreements totalled £505,000, with Developer Contributions totalling £234,000. The balance of unallocated section 106 funds and developer contributions were as follows:-

- Services for Children and Young People - £241,000 (s106) and £79,000 developer contributions;
- Community Services (Operations and Greenspace) - £233,000 (s106) and £132,000 developer contributions; and
- Engineering Services - £31,000 (s106) and £22,000 developer contributions.

A section 106 agreement had been made for an application at Clarendon College Sixth Form Centre, Clarendon Road, Hyde, planning reference 15/00986/OUT. The outline planning application, sought consent for the redevelopment of the site, including demolition of existing buildings for approximately 96 new dwellings and associated works. A playing field contribution of £70,144.08 plus VAT had been agreed and would be used for the upgrading and maintenance of playing fields at Victoria Street (1 pitch) and Garden Street (2 pitches).

A section 106 agreement had been made for an application at the site of the former Conservative Social Club, Vernon Street, Ashton-under-Lyne, planning reference 15/00063/FUL. The full planning application sought consent for the erection of 24, two bedroom apartments in one 3 storey block with further accommodation in the roof space, means of access, refuse storage, landscaping and parking provision. A green space contribution of £20,632.37 had been agreed and would be used for improvements to King George's Park, Cedar Park and Smallshaw Fields to include new bins and benches, new play equipment and more sustainable planting. In addition, a highways contribution of £16,482.24 had been agreed and would be used for improvements to cycle and pedestrian links between Ashton and Queens Road/Palace Road.

In respect of requests to draw down funding, Operations and Greenspace had requested the drawdown of a combined £13,705.39 of section 106 funds in relation to planning applications 15/00425/FUL (£5,000) and 12/01025/FUL (£8,705.39) relating to approvals at Hart Mill, Lees Road, Mossley. The monies would be used to fund new fencing at Egmont Street Playing Fields which would enhance the appearance and quality of the site.

Operations and Greenspace had requested the drawdown of £60,000 of developer contributions for funding infrastructure improvements across a number of sites including improvements to the path network across Council owned greenspace to increase access and visitor experience.

RESOLVED

That the following RECOMMENDATIONS be made to Executive Cabinet:

- That the content of the report be noted; and**
- That authority be given to release funds from available resources for the following projects:**

Section 106

£13,705.39 for the provision of new fencing at Egmont Street Playing Fields to enhance the appearance and quality of the site.

Developer Contributions

£60,000 for funding infrastructure improvements across a number of sites including improvements to path networks across Council owned greenspace.

34. DESIGNATION OF DENTON SOUTH NEIGHBOURHOOD AREA AND FORUM

The Assistant Executive Director, Development, Growth and Investment, submitted a report explaining that the opportunity for Neighbourhoods to influence the future of their area was a principle established in the National Planning Policy Framework (NPPF). It was recognised that the establishment of neighbourhoods and areas was a positive step in engaging local areas to influence how development growth could be accommodated.

Members were informed that on 29 November 2016, Full Council approved the policies and procedures that needed to be in place in order to receive, process and determine applications for designation of Neighbourhood Forums and Areas.

In accordance with these arrangements and regulations an application to establish a Neighbourhood Forum and Area had been made and processed for the Denton South Area and the decision whether to designate the Forum and Area must be made.

Details of the Denton South application were given, including the outcome of the advertisement period. Members were informed, that no further comments had been received beyond that stated in the report and there were no objections.

The report concluded that, it was considered that the proposed arrangements for the Denton South Neighbourhood Forum and the Area of benefit complied with the requirements of the appropriate legislation and regulations as well as the Council's approved procedures and should be designated accordingly.

RESOLVED

- (i) That the content of the report be noted;**
- (ii) That the designation of Denton South Neighbourhood Forum on the basis of the submitted constitution and terms of reference (attached in the appendices to the report), for a period of five years from this decision date, be approved; and**
- (iii) That the Denton South Neighbourhood Area (as shown in the appendices to the report), be designated as the area of influence within which the Denton South Neighbourhood Forum would operate.**

35. FORMALISATION AND CREATION OF c.500 CAR PARKING SPACES IN AND AROUND T&GICFT (TAMESIDE & GLOSSOP INTEGRATED CARE FOUNDATION TRUST)

A report of the Assistant Executive Director, Environmental Services, was submitted, outlining the proposal to introduce five new car parks in and around the Hospital. The Council and Tameside & Glossop Integrated Care Foundation Trust were willing to enter into an agreement to increase the car parking provision in and around the Hospital.

It was reported that demand for parking in and around the Hospital had been an issue for many years with demand for spaces far exceeding supply, this has led to historical on street parking issues within the area combined with the expansion of Ashton 6th Form College and the redevelopment of Stamford Park.

As a result of this, the Council had introduced several residents parking schemes mainly to the north of the Hospital, however, the demand for parking in the area was increasing year on year with on street parking now being an issue to the residential streets to the south of Darnton Road.

It was explained that the proposal had identified five areas for consideration; two of the areas were wholly within the grounds of the Hospital, two areas were on land owned by both TMBC and T&GICFT and one area was within land owned wholly by TMBC.

The scheme would provide an additional 325 car parking spaces and would deliver the revenue from a total of 500 car parking spaces.

The report gave details of the costs and pay-back period and proposed a phased introduction of the new car parks on a programmed basis.

RESOLVED

- (i) That approval be given to the Council's s151 officer to agree the financial arrangements with Tameside & Glossop Integrated Care Foundation Trust and the Executive Director (Place) in formalising all other arrangements with Trust to ensure that the Council achieves the necessary returns, which will ensure it meets the legal test of delivering value for money, efficient and effective use of resources;**
- (ii) That the indicative figures within the report, which are still under consideration in respect of sharing the costs and the proceeds of the investment, be noted; and**
- (iii) That approval be given to the inclusion of £950,000 (£930,380 plus contingencies) in the Council's capital investment programme to enable the construction of the car parks as outlined in the report.**

Having declared a prejudicial interest, Councillor Taylor left the meeting during consideration of the following item and paid no part in the voting or decision thereon.

36. ACTIVE TAMESIDE – CAPITAL INVESTMENT PROGRAMME UPDATE

A report was submitted by the Assistant Executive Director, Development Growth and Investment providing a summary of progress to date with the delivery of the Council's capital investment programme into improving sports and leisure facilities in Tameside.

Individual elements of the programme were highlighted in the report as follows:

- Active Copley Heating Replacement (£0.369m)
- Active Copley Pitch Replacement (£0.177m)
- Active Medlock Roof Replacement (£0.120m)
- Active Hyde Wave Machine Replacement (£0.060m)
- Active Hyde Pool Extension (£2m)
- New Denton Wellness Centre (£14.7m)
- Active Dukinfield (ITRAIN) (£2.3m)
- Active Longdendale (Total Adrenaline) (£0.600m)

The report concluded that, overall, good progress was being maintained with the delivery of the Council's capital investments programme to improve sports and leisure facilities.

RESOLVED

That the content of the report be noted.

CHAIR

TAMESIDE AND GLOSSOP SINGLE COMMISSIONING BOARD

14 FEBRUARY 2017

Commenced: 3.00 pm

Terminated: 4.40 pm

PRESENT: Dr Alan Dow (Chair) – Tameside and Glossop CCG
Councillor Brenda Warrington – Tameside MBC
Councillor Peter Robinson – Tameside MBC
Dr Christina Greenhough – Tameside and Glossop CCG
Dr Jamie Douglas – Tameside and Glossop CCG

IN ATTENDANCE: Sandra Stewart – Director of Governance
Ian Duncan – Assistant Executive Director (Finance)
Clare Watson – Director of Commissioning
Ali Rehman – Public Health
Gideon Smith – Public Health
Sandra Whitehead – Adult Services

APOLOGIES: Steven Pleasant – Chief Executive, Tameside MBC, and Accountable Officer, Tameside and Glossop CCG
Councillor Gerald Cooney – Tameside MBC
Graham Curtis – Tameside and Glossop CCG
Dr. Alison Lea – Tameside and Glossop CCG

123. WELCOME AND OPENING REMARKS

In opening the meeting the Chair made reference to Tameside Hospital NHS Foundation Trust being awarded an overall score of 'Good' by the Care Quality Commission following their most recent inspection into the quality of services at the Trust in August 2016. The outcome of this report represented a significant step in the organisation's journey to deliver outstanding services for its patients and was a huge boost for local people and staff at the organisation.

124. DECLARATIONS OF INTEREST

There were no declarations of interest submitted by Members of the Single Commissioning Board.

125. MINUTES OF THE PREVIOUS MEETING

The Minutes of the previous meeting held on 14 December 2016 were approved as a correct record subject to the following declaration of interest being included:

Members	Subject Matter	Type of Interest	Nature of Interest
Dr Christina Greenhough	Item 6(g) – Dermatology and Guidance Interceptor Service	Prejudicial	Director – GotoDoc

126. FINANCIAL POSITION OF THE INTEGRATED COMMISSIONING FUND

The Director of Finance, Single Commission, presented a jointly prepared report of the Tameside and Glossop Care together constituent organisations on the revenue financial position of the economy. It provided a 2016/17 financial year update on the month 9 financial position at 31 December 2017 and the projected outturn at 31 March 2017. There needed to be careful management of the pressures faced by the each of the Tameside and Glossop Care Together constituent organisations.

The overall financial position of the Care Together economy had improved month on month reducing the projected year end deficit to £4.8m. Work continued to deliver improvement on the CCG QIPP position of the recovery plan, appended to the report, and there had been an improvement to the CCGs projected year-end financial position but it was important to note that the majority of this improvement was a result of non-recurrent means.

Overall, the Tameside MBC year end forecast position had deteriorated since period 7 predominantly in response to the increase in the number of children being referred to Children's Services. The budget for Children's care services had been increased significantly so that vulnerable children were not put at risk.

The Tameside and Glossop Integrated Care NHS Foundation Trust was currently forecast to achieve the planned £17.3m deficit.

RESOLVED

- (i) That the 2016/17 financial year update on the month 9 financial position at 31 December 2016 and the projected outturn at 31 March 2017 be noted.**
- (ii) That the significant level of savings required during the period 2016/17 to 2020/21 to deliver a balanced recurrent economy budget be acknowledged.**
- (iii) That the significant amount of financial risk in relation to achieving an economy balanced budget across this period be acknowledged.**

127. PERFORMANCE REPORT

Consideration was given to a report of the Director of Public Health and Performance providing an update on quality and performance data as at the end of November 2016. Assurance was provided for the NHS constitutional indicators. In addition, Clinical Commissioning Group information on a range of other indicators were included to capture the local health economy position. The format of the report would include elements on quality from the Nursing and Quality Directorate as report evolved and also Adult Social Care indicators. It was intended that the evolving report would align with the other Greater Manchester Health and Social Care Partnership and national dashboard reports. The following were highlighted as exceptions:

- Diagnostic standard improving but still failing the standard;
- A&E standards were failed at Tameside Hospital Foundation Trust;
- Ambulance response times were not met at a local or at a North West level;
- Improving Access to Psychological Therapies performance for Access and Recovery remain a challenge;
- 111 Performance against Key Performance Indicators; and
- MRSA.

Also attached for information was the Draft GM Partnership dashboard and the latest NHS England Improvement and Assessment Framework.

RESOLVED

That the contents for the performance and quality report and revised format be noted.

128. ROLE OF STRATEGIC COMMISSIONING – TAMESIDE AND GLOSSOP COMMISSIONING FUNCTION

The Director of Commissioning presented a report explaining that the Care Together vision was to create an Integrated Care Foundation Trust which provided care (acute, community, public health/wellbeing, mental health, all age social care and wider 3rd sector) for the Tameside and Glossop population. It would be commissioned and contracted for by the Single Commissioning Function bringing together the commissioning responsibilities of the NHS Tameside and Glossop and Tameside MBC. The Care Together Programme was a joint venture between commissioner and provider and therefore all parties would be working together to achieve the collective vision.

The partners needed the transformed integrated system to collectively raise the healthy life expectations for the Tameside and Glossop population. Through an action focused programme of delivery with clear and measurable strategically commissioned outcomes within neighbourhoods, the system needed to enable the public's health and improved wellbeing to take primacy. This would give joint responsibility to the Single Commissioning Function and Integrated Care Foundation Trust for reducing inequalities and improving outcomes and expectations.

Reference was made to a proposed time frame for the Single Commissioning Function's strategic commissioning intentions and long stop dates for achieving these. This would mean the delegation / transfer of responsibilities between the Single Commissioning Function and the Integrated Care Foundation Trust and a sharing of skills to enable this to happen. To achieve this, the Integrated Care Foundation Trust would need to take on some current functions of the Single Commissioning Function to deliver the movement of provision arrangements into the Integrated Care Foundation Trust.

Formal due diligence and governance processes would be established to ensure the safe transfer of services and contracts. Additionally, the Single Commissioning Function would design a series of checkpoints aligned to the 'most capable provider' framework to assure the Single Commissioning Function and Integrated Care Foundation Trust Boards of the system's readiness for this transformation. This would include agreement of 'conditions' of any service and staff transfer.

If the Tameside and Glossop Integrated Care Foundation Trust took on, over an agreed timescale, the provision of all the services detailed in the proposal, the Single Commissioning Function's strategic commissioning role would be:

- Placed based public sector reform commissioner, including all health and care services outcome and quality assurance, including commissioning of other providers for example mental health. In addition the portfolio would extend to the residual responsibilities within People, i.e. communities, education, and areas of commissioning within Place, including economic development, transport and a single estates function.
- Primary care as per legislation for a Level 3 delegated commissioner.
- Acute and tertiary services on a South East Sector or Greater Manchester basis, in line with Greater Manchester Devolution, North West and / or national developments.
- An intelligent and supportive partner of the Integrated Care Foundation Trust.

Further discussion was required about the role of clinical leadership within the Single Commissioning Function. If, as is being proposed, the Tameside and Glossop Integrated Care Foundation Trust wanted to build the capacity within the Healthy Neighbourhoods and begin a more productive and proactive relationship with primary care, then the function of the Clinical Neighbourhood Leadership needed agreement.

The Single Commissioning Function would determine what clinical leadership it needed and what level of executive influence and authority this would have. This was closely aligned to the governance of the Single Commissioning Function and the scheme of delegation regarding decision making and system clinical leadership at a locality and Greater Manchester / North West

level, representing the Single Commissioning Function in all fora and taking charge of co-ordinating all clinical commissioning. There would be an opportunity to learn from and align the clinical and political role and decision making powers within the Single Commissioning Function.

In terms of staff transition, there would be an expectation that new structures and support programmes were published shortly before any staff transferred from the Single Commissioning Function to the Tameside and Glossop Integrated Care Foundation Trust to ensure equity of opportunities for all. Full engagement and consultation was required.

In conclusion, it was reported that a detailed programme plan, including risks, was being developed to ensure momentum for the programme was maintained and that system assurances would be achieved.

The Board commented favourably on the content of the report and how all parties working together and moving forward to achieve the collective vision.

RESOLVED

- (i) That the Single Commissioning Function's proposed strategic commissioning role / portfolio be approved.**
- (ii) That the Single Commissioning Function's proposed long stop commissioning dates and movement of services and contracts to the Tameside and Glossop Integrated Care Foundation Trust be approved.**
- (iii) That formal due diligence and governance processes to ensure the safe transfer of services and contracts, including a series of local checkpoints to assure the system's readiness, be approved.**
- (iv) That approval be given to the development of a 'System Health Framework' to manage the transformational change.**
- (v) That the clinical leadership role developments be supported.**
- (vi) That the proposals for staff transition across the system be approved.**

129. CHILDREN AND YOUNG PEOPLE'S EMOTIONAL WELLBEING AND MENTAL HEALTH LOCAL TRANSFORMATION UPDATE

Alan Ford, Commissioning Business Manager for Children, Young People and Families, presented a report which explained that the Tameside and Glossop Local Transformation Plan was finalised in October 2015 and assured at the end of 2015/16 through NHS England bespoke process, with a view to aligning it in 2016/17 with mainstream Clinical Commissioning Group planning and assurance cycles. However, the Government and national public interest surrounding children and young people's mental health ensured that robust assurance and auditing remained in place with additional scrutiny from Greater Manchester Health and Social Care Partnership. The Tameside and Glossop Local Transformation Plan had been in place for a year and it was required to be refreshed to reflect local progress and further ambitions at the end of 2016. The refresh of the Local Transformation Plan was seen by NHS England as the evidence that progress was being made, that the funding was being spent as intended and would provide evidence on how services were being transformed.

The Single Commissioning Board agreed that this was a very positive report in terms of the discussions taking place, the work being undertaken and the huge benefits of galvanising the partnership and engaging schools in the prevention agenda.

RESOLVED

- (i) That the content of the report be noted and Single Commission officers and Clinical Leads be authorised to take relevant steps, make decisions, and progress arrangements to further the elements discussed through the paper.**
- (ii) That the Local Transformation Plan refresh and finance plans for the deliverables for 2017/20 be approved.**

- (iii) That the alignment of the Local Transformation Plan with Greater Manchester approaches where populations and needs require thus delivering efficiencies be supported.
- (iv) That the national context and building national pressures and assurance measures to increase spending on CAMHS and ensure the publication of the Local Transformation Plan be noted.

130. ATRIAL FIBRILLATION PATHWAY AND COMMUNICATIONS STRATEGY

Consideration was given to a report of the Director of Commissioning, which explained that Atrial Fibrillation was a common arrhythmia and increased the risk of stroke. In order to improve health outcomes for people with Atrial Fibrillation and to also achieve significant financial savings for the NHS and social care, more patients needed to be identified, treated and management appropriately. The Heart Disease Programme Board had identified the need for:

- A clear pathway to identify, treat and manage Atrial Fibrillation;
- Key messages about Atrial Fibrillation to be communicated to the Neighbourhoods (including Primary Care) and also people living in Tameside and Glossop.

Reference was made to a copy of the proposed pathway included as **Appendix 1**, a draft communications plan at **Appendix 2** and targets for increasing the identification and management of people with Atrial Fibrillation.

Reference was made to the NHS Right Care model about improving population-based healthcare, through focusing on value and reducing unwarranted variation. The implementation of the Atrial Fibrillation pathway would ensure the requirements of the NHS programme cardiovascular disease prevention pathway were met.

RESOLVED

- (i) That the pathway be approved for use in Primary Care.
- (ii) That further discussions be held with Tameside and Glossop Integrated Care Foundation Trust to further develop the draft communications plan to identify more people who had undiagnosed Atrial Fibrillation.
- (iii) That the aim to implement the pathway as the approach to identifying 550 more people by the end of 2016/17 and reduce the number of people admitted for a stroke but have known Atrial Fibrillation and were not anticoagulated be agreed.

131. NHS RIGHT CARE PROGRAMME

Consideration was given to a report of the Director of Commissioning advising that the NHS Right Care programme was about improving population-based healthcare, through focusing on value and reducing unwarranted variation. It included the Commissioning for Value packs and tools, the NHS Atlas series, and the work of the Delivery Partners.

The approach has been tested and proven successful in recent years in a number of different health economies. As a programme it focused relentlessly on value, increasing quality and releasing funds for reallocation to address future demand. NHS England has committed significant funding to rolling out the Right Care approach. By December 2016 all Clinical Commissioning Groups would be working with an NHS Right Care Delivery Partner.

NHS England was investing in this programme to enable every health economy in England to embed the NHS Right Care approach at the heart of their transformation programmes. It was a programme committed to improving people's health and outcomes making sure that the right person had the right care, in the right place, at the right time, making the best use of available resources.

The report set out the national, GM and locality approach to the implementation of NHS Right Care, including the identification of the priorities for Tameside & Glossop. Where to look helps health economies to identify where they need to prioritise their transformation and health care improvement effort, based on where they can most improve.

The implementation of the Right Care approach was key to the delivery of locality wide quality improvement and savings assurance programme encompassing the Clinical Commissioning Group's Financial Recovery Plan. A project team to support the implementation had been formed to support the executive and clinical leads in the identification of Tameside and Glossop priorities and to develop and implementation plan and ensure it was aligned with existing areas of work, e.g. the Care Together programme.

The project team was due to meet on 24 January with the Right Care Delivery Partner to progress the development and implementation of the programme.

RESOLVED

That the proposals relating to the implementation of Right Care in Tameside and Glossop as detailed in Section 5 of the report be approved, ensuring this was addressed as a system wide programme, engaging the Integrated Care Foundation Trust.

132. COMMUNITY HEALTH CHECKS CONTRACTS EXTENSION

Consideration was given to a report of the Director of Public Health and Performance advising that authorisation was required for the extension of an existing contract because there was no remaining extension provision available within the contract. The current contract for the provision of community based NHS Health Checks expired on 30 June 2017. The funding was within the Single Commission Pooled budget and the report requested authority to extend the contract for 9 months to 31 March 2018 to allow retendering aligned to the commissioning intentions of the Greater Manchester Partnership.

The Community NHS Health Checks contract was let under a 24 months, plus 12 months basis and was extended for the allowable 12 months following a report to the Single Commissioning board in June 2016. The contract has been successful in achieving its aims and objectives and the extension would allow Tameside residents to continue to benefit from current and future delivery whilst waiting for the strategic direction for Greater Manchester to be confirmed. The Community Health Checks programme forms a key part of the emerging Wellbeing Service as part of the Healthy Lives model of care within the Care Together programme. The programme contributed to the overall good Tameside performance for NHS Health Checks in 2014/15 that attracted a Public Health Premium payment from Public Health England.

An increase NHS Health Checks had been included in the Tameside and Glossop Health Premium target for 2016/17. The Community Health Checks Programme was a priority as outlined in the GM Devolution Public Health Programme and is a mandated service within the Public Health Grant.

In order to minimise the disruption to ongoing activity and continued delivery of the local NHS Health Check programme until the outcome of the GM Devolution 'Find and Treat Programme' review could inform the implementation of the local Health Lives model of care and the Community NHS Health Checks contract review, an extension to the contract was required. The value for the extension period was £71,925.

RESOLVED

That approval be given to extending the Community Health Checks contract for 9 months from 1 July 2017 to 31 March 2018 following an efficiency review.

133. WOMEN AND FAMILIES CENTRE

Consideration was given to a report of Gideon Smith, Consultant in Public Health Medicine requesting funding for an extension to the existing grant to the Women and Their Families Centre to 31 March 2018. This was in order to align Public Health funding and provision to match that provided by the Office of the Police Crime Commissioner until 31 March 2018 - which was secured to expand this service into 2 additional areas.

It was noted that a form of market testing would be necessary to support consideration of continued support to Centre provision beyond 31 March 2018. The current grant had enabled the delivery of an effective service that both achieved good value and had realised significant outcomes in the early intervention of women offenders and non-offenders.

Continuing to provide the Women and Their Families Centre would enable the service to continue to embed and expand their work significantly to support women victims and offenders and their children to deal with the multiple issues and deprivation they faced.

The breadth of the work being provided, alongside the integration with major partners in Tameside detailing the number of clients and families seen, evidenced the clear necessity to continue with such vital provision. An extension would include a paragraph to acknowledge that the grant may novate during its term.

The Centre has been supported by a grant since 2011. Initially this was via the Tameside Council Community Safety Unit (Drug and Alcohol Action Team), moving to Public Health from 2013. With the establishment of the Single Commission, grant payments required sign off by the Single Commissioning Board.

The noted the that the grant for the Women and Families Centre was in scope for the Single Commission review of grants and that the grant attracted matched funding of £44,500 from the GM Police and Crime Commissioner.

RESOLVED

- (i) The continuation of the current grant of £99,570 per annum to the Women and Families Centre for 2016/17 and an extension to 31 March 2018.**
- (ii) That market testing take place to support consideration of funding of the Centre beyond 31 March 2018.**

134. EVALUATION OF PARKINSON'S DISEASE SPECIALIST NURSE POST

The Single Commissioning Board received a report for information from the Director of Commissioning, which explained that Parkinson's disease was a neurodegenerative movement disorder which commonly occurred in the later years of life. The consequence of inadequate management of the condition could result in poor control of symptoms with medication and side-effects, high levels of disability, mental health problems and increased carer burden, all of which lead to increased dependency on health and social care services

Parkinson's UK pump primed a Parkinson's Disease Specialist Nurse to work in Tameside and Glossop for 18 months. The nurse had been working with the Community Neuro Rehab Team (CNRT) and had a wide range of duties in order to support people with a Diagnosis of Parkinson's Disease.

An evaluation of the post has been conducted with the aim that the Single Commission would continue to commission the post if the evaluation showed that the Parkinson's Disease Specialist Nurse had had a positive effect on the economy as a whole.

The Board commented favourably on the report and noted the positive feedback from service users and their carers, primary care and consultants.

RESOLVED

That the content of the report and positive feedback from service users and their carers, primary care and consultants be noted.



135. URGENT ITEMS

The Chair reported that there were no urgent items had been received for consideration at this meeting.

136. DATE OF NEXT MEETING

It was noted that the next meeting of the Single Commissioning Board would take place on Tuesday 14 March 2017 commencing at 3.00 pm at Dukinfield Town Hall.

CHAIR

Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Member/ Reporting Officer:	Councillor Kieran Quinn, Executive Leader Steven Pleasant, Chief Executive
Subject:	AGMA EXECUTIVE BOARD MEETINGS / GREATER MANCHESTER COMBINED AUTHORITY
Report Summary:	<p>To inform Members of the issues considered at the January and February meetings of the AGMA Executive Board and Greater Manchester Combined Authority meeting. Under the AGMA Constitution there are provisions to ensure that AGMA Executive deliberations and decisions are reported to the ten Greater Manchester Councils. In order to meet this requirement the minutes of AGMA Executive Board/Greater Manchester Combined Authority meetings are reported to Executive Cabinet on a regular basis. The minutes of the following meetings of the AGMA Executive Board and the Greater Manchester Combined Authority are appended for Members information:</p> <ul style="list-style-type: none">a) GM Combined Authority: 27 January and 24 February 2017b) Joint Meeting of GM Combined Authority and AGMA Executive Board: 27 January and 24 February 2017c) Also appended to the report is a copy of the Greater Manchester Combined Authority and AGMA Executive Board Forward Plan of strategic decisions.
Recommendations:	That Members note and comment on the appended minutes and forward plan.
Links to Community Strategy:	The Constitution and democratic framework provides an effective framework for implementing the Community Strategy.
Policy Implications:	In line with council policies.
Financial Implications: (Authorised by the Section 151 Officer)	There are no budgetary implications other than any specific references made in the AGMA Executive Board/Greater Manchester Combined Authority minutes.
Legal Implications: (Authorised by the Borough Solicitor)	Consideration of the AGMA Executive Board/Greater Manchester Combined Authority minutes helps meet the requirements of the AGMA Constitution and helps to keep Members informed on sub-regional issues and enables effective scrutiny. The matter relating to the airport is picked up as a separate report for consideration by members.
Risk Management:	There are no specific risks associated with consideration of the minutes.
Access to Information:	The background papers relating to this report can be inspected by contacting Robert Landon, Head of Democratic Services by:  phone: 0161 342 2146  e-mail: robert.landon@tameside.gov.uk

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**DECISIONS AGREED AT THE MEETING OF THE GREATER MANCHESTER
COMBINED AUTHORITY, HELD ON FRIDAY 27 JANUARY 2017 AT
BOLTON TOWN HALL**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Rishi Shori
MANCHESTER CC	Councillor Sue Murphy
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Paul Dennett Councillor John Merry
STOCKPORT MBC	Councillor Alex Ganotis
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMF&RS	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Pat Jones-Greenhalgh	Bury Council
Geoff Little	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Theresa Grant	Trafford Council
Donna Hall	Wigan Council
Peter O'Reilly	GM Fire & Rescue Service
Jon Lamonte	Transport for Greater Manchester
Bob Morris	Transport for Greater Manchester
Steve Warrener	Transport for Greater Manchester
Mark Hughes	Manchester Growth Hub

Adam Allen	Office of the Police & Crime Commissioner
Liz Treacy	GMCA Monitoring Officer
Richard Paver	GMCA Treasurer
Andrew Lightfoot	Deputy Head of the Paid Service
Julie Connor	Head of GMIST
Sylvia Welsh	GM Integrated Support Team
Paul Harris	GM Integrated Support Team

01/17 APOLOGIES

Apologies for absence were received and noted from Councillor Richard Leese (Manchester). Councillor Sue Murphy was in attendance in Councillor Leese's absence. Apologies were also received and noted from Howard Bernstein (Manchester), Mike Owen (Bury) and Ian Hopkins (GMP).

02/17 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

a. International Holocaust Remembrance Day

Members were reminded that 27 January 2017 is International Holocaust Remembrance Day. It was noted that 1 in 4 refugees of the Holocaust had suffered from some kind of discrimination in the UK and these commemorations served as a reminder that Greater Manchester welcomes its citizens.

b. Female Genital Mutilation

The Chair sought GMCA agreement in supporting 6th February as an International Day of Zero Tolerance for Female Genital Mutilation. In doing so it was noted that there have been 500 cases reported in Greater Manchester last year. He also sought the support of Members in declaring Greater Manchester as the first Zero Tolerance City Region.

RESOLVED/-

That the GMCA supports 6 February as an International Day of Zero Tolerance for Female Genital Mutilation and to agree to declaring Greater Manchester as the first Zero Tolerance City Region in the UK.

03/17 DECLARATIONS OF INTEREST

There were no declarations of interest made by a Member in respect of any item on the agenda.

04/17 MINUTES OF THE GMCA MEETING HELD ON 16 DECEMBER 2016

The minutes of the GMCA meeting held on 16 December 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the GMCA meeting held on 16 December 2016 as a correct record.

05/17 MINUTES OF THE GMCA RESOURCES COMMITTEE HELD ON 12 DECEMBER 2016, 13 JANUARY AND 20 JANUARY 2017

Members considered the minutes of the meetings of the GMCA Resources Committee that took place on 12 December, 13 January 2017 and 20 January 2017. Members also considered the recommendation of the GMCA Resources Committee to appoint Eamonn Boylan as the Chief Executive for the GMCA.

RESOLVED/-

1. To approve the minutes of the meetings of the GMCA Resources Committee held on 12 December 2016, 13 January 2017 and 20 January 2017.
2. To endorse the recommendation of the Resources Committee on 20 January 2017 that Eamonn Boylan, the current Chief Executive of Stockport Council, be appointed to the role of Chief Executive of the GMCA.
3. To endorse the recommendation of the Resources Committee that the remuneration for the appointment is £180k per annum and to note that this is within the remuneration range previously approved by the GMCA.
4. That delegated authority be given to the GMCA Treasurer and Monitoring Officer, in consultation with the Interim Mayor, to agree the final terms and conditions of contract and start date.

06/17 FORWARD PLAN OF STRATEGIC DECISIONS OF GMCA

Consideration was given to a report advising members of those strategic decisions that were to be considered by the GMCA over the forthcoming months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions, as set out in the report.

07/17 MINUTES

- a. **Transport For Greater Manchester Committee – 13 January 2017**

The minutes of the Transport for Greater Manchester Committee (TfGMC) meeting held on 13 January 2017 were submitted for information.

RESOLVED/-

To note the minutes for the Transport for Greater Manchester Committee meeting held on 13 January 2017.

b. Greater Manchester Local Enterprise Partnership – 16 January 2017

The Minutes of the Greater Manchester Local Enterprise Partnership held on 16 January 2017 were submitted for information.

RESOLVED/-

To note the minutes of the GM Local Enterprise Partnership held on 16 January 2017.

08/17 GREATER MANCHESTER BREXIT MONITOR

Tony Lloyd, GM Interim Mayor, introduced a report which updated the GMCA on the progress of the ongoing work to understand the implications of the decision to leave the European Union on GM and presented GM's targeted approach to the UK Government's strategy for leaving the EU, in order to inform the upcoming Parliamentary debates. In addition, the latest version of the GM Brexit Monitor was appended to the report.

Members noted that the Brexit monitor identifies that strong growth continues and that a GM local survey also shows that recruitment and investment was holding steady. It was highlighted that economists has a pessimistic view regarding the longer term impact on the economy.

It was noted that following consultation with local businesses and civic leaders, Greater Manchester has identified 14 targeted asks to inform the UK's strategy for leaving the EU, mitigating the challenges and seizing those opportunities that Brexit would present and deliver an economy which works for localities, city regions, the North and the UK as a whole. These 14 targeted asks were summarised under the following headlines:-

- Industry and Trade – to continue to promote growth in trade
- Infrastructure and Place – to continue to invest in sub-national growth and regeneration.
- People and Skills – to raise the skills of the workforce.
- Leaving the EU – to understand the needs of cities and the North.

RESOLVED/-

1. To note the contents of the January Greater Manchester Brexit Monitor provided in Appendix 2 to the report.
2. To endorse the list of GM “asks” as summarised in Appendix 1 to the report.
3. To agree that the GMCA should write to GM MPs and Lords with a GM connection sharing these ‘asks’ and to delegate the sign-off of these letters to the Portfolio leads for Economic Strategy and Reform.
4. To agree that the GMCA should also communicate these ‘asks’ to GM businesses and business groups through the Manchester Growth Company, requesting that businesses share these ‘asks’ with their MP and other business organisations ahead of the Parliamentary debates.

**09/17 GMCA TRANSPORT REVENUE BUDGET 2017/18 AND
BUDGET UPDATE 2016/17**

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report setting out the transport related GMCA budget for 2017/18, presented the transport related forecast outturn position for 2017/18 and proposed the Transport Levy to be approved for 2017/18, together with the consequent allocations to the District Councils of GM.

Thanks were offered to Councillors Rishi Shori and Peter Smith for their support with the Budget Scrutiny process.

In support of the recommendations, Councillor Quinn emphasised the importance of the repayment of transport reserves by GM local authorities, noting that there would be no impact this year, however the reserves were required to deliver the 2040 Transport Strategy.

RESOLVED/-

1. To note the forecast outturn for the year ending 31 March 2017 is in line with budget after transfers to earmarked reserves £0.744 million.
2. To note the report and the current TfGM revenue outturn forecast for 2016/17 which is in line with budget.
3. To approve the GMCA budget relating to transport functions, as set out in this report, for 2017/18.
4. To note the issues which are affecting the 2017/18 transport budgets as detailed in the report.
5. To note the consultation process which has been undertaken by officers with the Transport Levy Scrutiny Panel; approve the proposals recommended by Scrutiny as set out in this report and note that the outcome of the consultation is a proposal that will result in a total levy for

2017/18 of £195.123 million, less a one-off adjustment of £3.272 million in relation to the adjustments between transport and non-transport budgets and £87.98 million in relation to a refund of transport reserves taking the levy to be charged to £103.951 million.

6. To note that the £3.272 million levy decrease will be charged in addition to the 2017/18 non transport contribution to the GMCA in order to meet revenue commitments
7. To note that the planned increases of around 1.8% and 1.57% with respect to the Greater Manchester Transport Fund will be deferred to futures years.
8. To approve a Transport Levy on the district councils in 2017/18 of £103.951 million apportioned on the basis of mid year population as at June 2015 as in paragraph 5.7 and Appendix 1 to the report.
9. To approve the use of reserves in 2017/18 as detailed in paragraph 7 to the report and to recognise the importance for local authorities to repay the transport reserves to enable the delivery of the 2040 Transport Strategy.
10. To note and approve the position on reserves as identified in the report.
11. To note the recommendations of the report on the Treasury Management Strategy Statement Borrowing Limits and Annual Investment Strategy 2016/17 – 2017/18 elsewhere on this agenda.

11/17 GMCA CAPITAL PROGRAMME 2016/17 – 2019/20

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report which presented an update in relation to the GMCA capital expenditure programme.

In response to an enquiry from a Member, it was noted that all GM local authorities were still able to submit proposals for capital expenditure.

RESOLVED/-

1. To approve the revisions to the capital budget as set out in appendix A and detailed within the report.
2. To note the current 2016/17 forecast compared to the previous 2016/17 capital forecast.
3. To approve the budget for the Metrolink renewal and enhancement capital programme as part of the GM Transport Fund.
4. To approve the capital programme budget for 2017/18 and the forward commitments as detailed in the report and in Appendix A.

5. To note that the capital programme is financed from a mixture of grants (including from DfT), external contributions and long term borrowings.
6. To note that provision has been made in the revenue budget for the associated financing costs of borrowing.
7. To note that the capital programme will continue to be reviewed, with any new schemes which have not yet received specific approval added into the programme at a later date once approval has been sought.
8. To note that revised Treasury Management indicators will be reported in a separate report elsewhere on the agenda to reflect the approved capital programme and updated cash flows.
9. To note that a revised capital programme and Treasury Management Strategy (including prudential indicators), will need to be submitted once the extent and scale of external borrowing powers are known and once the latest Growth Deal is announced.

**12/17 TREASURY MANAGEMENT STRATEGY STATEMENT,
BORROWING LIMITS AND ANNUAL INVESTMENT
STRATEGY 2017/18 - 2019/20**

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced setting out the proposed Treasury Management Strategy Statement, Borrowing Limits and Prudential Indicators for 2017/18 to 2019/20. At this stage the Strategy covers the existing functions of the GMCA as the scope of additional borrowing powers, as announced in the Autumn Statement, is still unclear.

RESOLVED/-

To approve the proposed Treasury Management Strategy Statement, in particular:-

- The Treasury Indicators listed in Appendix A to the report.
- The MRP Strategy outlined in Appendix B to the report.
- The Treasury Management Policy Statement at Appendix C to the report
- The Treasury Management Scheme of Delegation at Appendix D to the report
- The Borrowing Requirements listed in Section 5 to the report.
- The Borrowing Strategy outlined in Section 8 to the report.
- The Annual Investment Strategy detailed in Section 9 to the report.
- Unlimited lending to the Police and Crime Commissioner for Greater Manchester, the Greater Manchester Fire and Rescue Service and the Greater Manchester Waste Disposal Authority in the period until they become part of the GMCA.

13/17 MAYORAL/COMBINED AUTHORITY COMPULSORY PURCHASE POWERS

Councillor Richard Farnell, Portfolio Lead for Planning and Housing presented a report which advised the GMCA of the powers of compulsory purchase recently granted to it, and outlined the proposed framework for exercising those powers.

RESOLVED/-

To note the proposed framework as set out in the report.

14/17 ESF CO-FINANCING ORGANISATION – APPROVAL OF WORKING WELL AND WORK & HEALTH PROGRAMME BID

Councillor Sean Anstee, Portfolio Lead for Work and Skills, introduced a report which updated the GMCA on the latest developments of the Working Well and Work and Health Programme bid and sought Members' agreement to a number of key recommendations in order to progress the work to completion.

The linkages between the work of Working Well and that of the Work and Health Programme was highlighted, with a request that the Health and Social Care Partnership Board be kept regularly updated on progress.

Members agreed to take the commercially sensitive Part B report at Item 22 on the agenda as read whilst considering the report.

RESOLVED/-

1. To agree that Trafford Council, in lieu of necessary powers being transferred to GMCA, will be the financial and legal accountable body for ESF Co-financing Organisation and Work & Health Programme.
2. To agree that Trafford Council, as the financial and legal accountable body, shall redraft the Inter Authority Agreement to cover the extension to Working Well and Work & Health Programme in order to provide an indemnity to them as lead authority in the event of any claims being made arising out of the agreements.
3. To agree that the IAA will be novated from Trafford Council to GMCA, once the relevant powers are in place.
4. To agree that the current Working Well referral window be extended until December 2017, thereby ensuring no break in provision before Work & Health programme goes live.
5. To agree that Theresa Grant, as appropriate senior officer and in consultation with Richard Paver, GMA Treasurer, signs the Memorandum

of Understanding and accompanying grant funding letter for the Work & Health programme.

6. To agree that Theresa Grant, as appropriate senior officer and in consultation with Richard Paver, signs the ESF CFO contract.
7. To agree that Theresa Grant, as appropriate senior officer and in consultation with Richard Paver, has delegated authority to take the Work & Health Programme to contract award.
8. To agree that the Political Oversight Group shall provide scrutiny of the CFO and Work & Health Programme development and keep GMCA apprised of progress.
9. To agree that all contracts will be novated to GMCA once it has the requisite legal status to act as a contracting authority in its own right.
10. To agree that the Health and Social Care Partnership Board appraisal process should also provide scrutiny for the programme.

18/17 GM RESPONSE TO GOVERNMENT'S CALL FOR EVIDENCE FOR THE DIGITAL INFRASTRUCTURE INVESTMENT FUND/EXTENDING LOCAL FULL FIBRE NETWORKS

Tony Lloyd, GM Interim Mayor, introduced a report which sought the agreement of Members in relation to the proposed response to the Call for Evidence which has been prepared with the input of industry, local authorities and the LEP.

The Chair noted that the fund of £400 million would not meet the aspirations for Greater Manchester but could be utilised to lever private sector investment. He also highlighted the need for the Government to target the voucher scheme available to land owners tendered local and not national need.

In welcoming the report, a Member suggested that the London model for the management of Wayleaves and Easements was a good approach for Greater Manchester and should be explored.

A Member suggested that the benefits of digital infrastructure investment should be available to all communities and businesses, highlighting the rural community in particular, and should not be determined solely on a commercially viable basis.

A Member suggested that the views of the Infrastructure Advisory Group would be helpful before submitting, highlighting the need to take a strategic and practical approach in the delivery of capital schemes to encourage digital infrastructure.

RESOLVED/-

To endorse the comments made by Members above and to agree that the five areas set out in this report are highlighted in the GM response to the Government's Call for Evidence.

19/17 GMCA INVESTMENT DIRECTOR

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report which sought GMCA approval for the post of GM Chief Investment Officer within the GM Investment Team to be made permanent.

RESOLVED/-

To approve, given the continuing future need, that the post of GM Chief Investment Officer within the GM Investment Team be made permanent, on the basis set out in the report.

20/17 SMART SYSTEMS AND HEAT PROGRAMME UPDATE

City Mayor Paul Dennett, Portfolio Lead for Low Carbon Environment and Waste, presented a report which outlined the recommendations of the work undertaken by the Energy System Catapult (ESC) to determine which GM local authority was most suitable to undertake an EnergyPath modelling exercise, as part of GM's continuing participation in the Smart Systems and Heat (SSH) Programme. The report also provides an update on wider SSH Phase 2 activity to create a significant demonstrator programme.

In welcoming the report a Member highlighted that he was mindful that there may be cost implications regarding this programme and noted that social value was an important issue.

RESOLVED/-

1. To note the report and the ESC's recommendation for the location of the EnergyPath modelling work.
2. To agree that Bury should be the preferred GM Local Authority area for Phase 1.
3. To note GM's proposed approach towards Phase 2 activity.

21/17 CASE FOR CHANGE, GMCA RAIL STATION TRANSFER

Tony Lloyd, GM Interim Mayor and Portfolio Lead for Transport, presented a report which updated the GMCA on the progress made on the Rail Stations Transfer Case for Change since presentation of the Strategic Outline Case in March 2016, and sought delegated authority for the Interim Mayor, Chief

Executive (TfGM) and Head of Paid Services to approve and submit the Case for Change to DfT and HMT.

A Member highlighted the significant underinvestment in rail facilities resulting in a large number of GM stations not compliant with DDA regulations. It was noted that recent improvements at Irlam Railway Station had involved public, private and 3rd sector organisation investment and was a good model.

RESOLVED/-

To note the report and to agree that authority be delegated to the Chief Executive (TfGM) and the Head of Paid Service, GMCA, in consultation with the GM Interim Mayor, to submit the case to HMT and DfT in spring 2017.

22/17 SMART TICKETING

Tony Lloyd, GM Interim Mayor and Portfolio Lead for Transport, presented a report advising Members of TfGM's plans for smart ticketing later this year and explaining TfGM proposals to partner with Transport for the North in order to deliver the "back office" infrastructure needed to support a future account based payment system.

In response to a comment from a Member, it was noted that TfGM in partnership with Transport for the North was keen to expand up on the successful "get me there" app which was used by Metrolink customers.

A Member suggested that officers look at potential partnerships with Transport for London (TfL) and the potential ability for a system which could operate around different areas. Members were advised that discussions had been held with TfL, however the technology they used would not work for GM. It was noted that discussions will continue with other areas in tandem.

RESOLVED/-

1. To note TfGM's plans to extend the availability and range of smart ticketing to Metrolink and multi-modal on smart cards from summer 2017.
2. To agree to partner with Transport for the North to develop the IT infrastructure needed to support contactless account-based ticketing in Greater Manchester and across the North.

23/17 METROLINK SERVICE PATTERNS

Tony Lloyd, GM Interim Mayor and Portfolio Lead for Transport, presented a report regarding Metrolink service patterns, in response to representations from local authorities and the decision of the Greater Manchester Scrutiny Pool, which presented four alternative service patterns which incorporate a direct link between Oldham, Rochdale and Piccadilly Rail Station. Members noted that these options were consistent with network constraints, operating

principles and future committed deliverables. It was also noted that all of these options will require additional modelling to confirm the impact on the network.

A Member welcomed the paper and the recent meeting with the Interim Mayor and Transport for Greater Manchester with a reminder that Oldham and Rochdale were areas of low income, without a direct link to Piccadilly Railway Station and highlighted that the lack of this link as a disadvantage in attracting inward investment to Oldham and connecting residents with work opportunities.

A Member highlighted the wider economic and regeneration benefits that Metrolink attracts in addition to direct connectivity as an enabler for further investment for Oldham and Rochdale and that the future work required was needed without delay.

A Member suggested that consideration of Metrolink fare tariffs was needed, particularly in relation to social value. Consideration was also needed regarding future schemes and the correlation with the Greater Manchester Spatial Framework.

A Member said that care was needed not to pitch one part of Greater Manchester against another and that transport was to serve the needs of the whole conurbation.

Members also highlighted the need for improvements to connectivity in other areas of the conurbation for people to access jobs and opportunities. A holistic approach to transport provision was needed.

RESOLVED/-

1. To note the contents of the report.
2. To observe the current proposed Second City Crossing (2CC) service pattern.
3. To note that following a meeting with the Interim Mayor, Leaders of Rochdale and Oldham and the Chair of TfGMC, work will commence immediately to determine, at high level, an option to service a Rochdale/Oldham to Piccadilly direct service and report back when complete.
4. To note that TfGM officers will, after 6 months of 2CC operation, conduct a line(s) specific survey and a network wide modelling exercise, to inform future service pattern development.

24/17 GREATER MANCHESTER INVESTMENT PROJECT UPDATES

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, presented a report seeking GMCA approval of a second loan to Green Energy Advisor. The investment will be made from recycled RGF monies.

Members agreed to take the commercially sensitive Part B report at Item 23 on the agenda as read whilst considering the report.

RESOLVED/-

1. To agree that the project funding application by Green Energy Advisor (loan of £75k) be given conditional approval and progress to due diligence.
2. To agree to delegate authority to the Combined Authority Treasurer and Combined Authority Monitoring Officer to review the due diligence information and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the transaction, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of the loan at a) above.

25/17 EXCLUSION OF PRESS AND PUBLIC

Members noted that as the commercially sensitive information was taken as read during the consideration of ESF Co-Financing Organisation – Approval of Working Well and Work & Health Programme Bid (Minute 14/17) and Greater Manchester Investment Framework Approval (Minute 24/17) and for this reason were not considered in Part B of the Agenda.

26/17 ESF CO-FINANCING ORGANISATION – APPROVAL OF WORKING WELL AND WORK & HEALTH PROGRAMME BID

CLERK'S NOTE: This item was considered in support of the Part A ESF Co-Financing Organisation – Approval of Working Well and Work & Health Programme Bid report (Minute 14/17).

27/17 GREATER MANCHESTER INVESTMENT FRAMEWORK APPROVAL

CLERK'S NOTE: This item was considered in support of the Part Greater Manchester Investment Project Updates report (Minute 24/17).

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**DECISIONS AGREED AT THE MEETING OF THE GREATER MANCHESTER
COMBINED AUTHORITY, HELD ON FRIDAY 24 FEBRUARY 2017 AT
WIGAN TOWN HALL**

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Rishi Shori
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Paul Dennett
STOCKPORT MBC	Councillor Alex Ganotis
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Alex Williams
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMF&RS	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Pat Jones-Greenhalgh	Bury Council
Geoff Little	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Theresa Grant	Trafford Council
Donna Hall	Wigan Council
Ian Hopkins	GM Police
Peter O'Reilly	GM Fire & Rescue Service
Bob Morris	Transport for Greater Manchester
Mark Hughes	Manchester Growth Hub
Adam Allen	Office of the Police & Crime Commissioner
Liz Treacy	GMCA Monitoring Officer

Richard Paver
Andrew Lightfoot
Julie Connor
Sylvia Welsh
Paul Harris

GMCA Treasurer
Deputy Head of the Paid Service
Head of GMIST
GM Integrated Support Team
GM Integrated Support Team

28/17 APOLOGIES

Apologies for absence were received and noted from Councillor Sean Anstee (Trafford). Councillor Alex Williams was in attendance in Councillor Anstee's absence. Apologies were also received and noted from Mike Owen (Bury) and Jon Lamonte (TfGM).

29/17 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

a) Photo Call

Leaders and Chief Executives were reminded that a photo call in support of the #BeliveinHer initiative was to take place at the rise of the GMCA meetings.

30/17 DECLARATIONS OF INTEREST

There were no declarations of interest made by a Member in respect of any item on the agenda.

31/17 MINUTES OF THE GMCA MEETING HELD ON 27 JANUARY 2017

The minutes of the GMCA meeting, held on 27 January 2017 were submitted for consideration.

RESOLVED/-

To approve the minutes of the GMCA meeting, held on 27 January 2017 as a correct record.

32/17 FORWARD PLAN OF STRATEGIC DECISIONS OF GMCA

Consideration was given to a report advising members of those strategic decisions that were to be considered by the GMCA over the forthcoming months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions, as set out in the report.

33/17 MINUTES OF THE GM LEP HELD ON 10 FEBRUARY 2017

The Minutes of the Greater Manchester Local Enterprise Partnership held on 10 February 2017 were submitted for information.

RESOLVED/-

To note the minutes of the GM Local Enterprise Partnership held on 10 February 2017.

34/17 ESTABLISHMENT OF AN INDEPENDENT REMUNERATION PANEL

Tony Lloyd, GM Interim Mayor, introduced a report which provided a briefing for Members on the current and prospective position concerning members' allowances and to propose that the Monitoring Officer be given delegated authority to establish, in accordance with relevant statutory provisions, an Independent Remuneration Panel.

Members noted that the Remuneration Panel will be independent of any political members and would be established in line with current statute.

RESOLVED/-

1. To note the current and prospective position in respect of members' allowances.
2. To agree to delegate to the GMCA Monitoring Officer the power, in consultation with the Interim Mayor, to establish, in accordance with relevant statutory provisions, an independent remuneration panel to make recommendations to the GMCA and to constituent councils in respect of allowances payable to:
 - a) Members appointed to the GMCA;
 - b) The Mayor of the GMCA; and
 - c) Members of committees and sub-committees of the GMCA.

35/17 APPOINTMENT OF GMCA RETURNING OFFICER

Liz Treacy, GMCA Monitoring Officer, presented a report which proposed the appointment of Sir Howard Bernstein as the Combined Authority Returning Officer until 31 March 2017, with that appointment passing to Eamonn Boylan from 1 April 2017.

RESOLVED/-

1. To agree to appoint Sir Howard Bernstein as the Combined Authority Returning Officer for elections of a Greater Manchester Combined Authority Mayor, until 31 March 2017 (inclusive).

2. To agree to appoint Eamonn Boylan, as GMCA Head of Paid Service as the Combined Authority Returning Officer for elections of a Greater Manchester Combined Authority Mayor, with effect from 1 April 2017.

36/17 APPOINTMENT OF GMCA EXTERNAL AUDITORS

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report which informed Members that the Local Audit and Accountability Act 2014 (the Act) at Section 7 states that a “relevant authority must appoint a local auditor to audit its accounts for a financial year not later than 31 December in the preceding financial year.” Members noted that current auditor contracts have been extended for 12 months and therefore, the appointment of an auditor for the Combined Authority must be completed by 31 December 2017 for the audit year 2018/19.

Members noted that at its meeting on 20th January, the GMCA Audit Committee considered a report and of the GMCA Treasurer regarding the decision by the Public Sector Audit Appointments Ltd Board (PSAAL) on the weighting to be attributed to Social Value in the contract award process and on the subsequent discussion by Greater Manchester Treasurers.

Extensive discussions with PSAAL had taken place over recent months, and Treasurers had been advised that a weighting in the tender evaluation of 5% would be attributed to Social Value and that it would be a discrete category rather than a smaller proportion within the Quality Assessment. Members noted that whilst this weighting was disappointing, it was felt that GM lobbying had been successful in getting this matter recognised as a relevant criterion and that the benefits of joining a collective procurement approach were apparent, both in terms of greater buying power and in minimizing the ongoing overhead of running a GM specific procurement process and contract monitoring through a GM Independent Audit Panel.

Members noted that for this reason, GM Treasurers have recommended to their respective Councils that they should each join the PSAAL collective procurement. In addition, the GMCA Audit Committee, having considered the discussion with PSAAL and the recommendation from Treasurers, agreed to recommend that the GMCA should also join the PSAAL sector-led procurement.

RESOLVED/-

To endorse the recommendation of the GMCA/AGMA Audit Committee that the Combined Authority agrees to opt in to the sector-led PSAAL national procurement process.

37/17 GMCA CODE OF CORPORATE GOVERNANCE

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report which presented Members with a new Code of Corporate

Governance. Members noted that this new Code presented the Greater Manchester Combined Authority's (GMCA) arrangements for the current year only, and was responding to the substantially changed arrangements of the new CIPFA *Local Governance framework* published in 2016.

Members noted that this report was considered by the GMCA and AGMA Joint Audit Committee at its meeting on 20th January 2017 and resolved to recommend that the GMCA should adopt this new Code of Corporate Governance.

Councillor Quinn noted that 2016-17 is an important year for the GMCA as it prepares to take on significant new powers devolved from government, as set out in a series of devolution agreements. Members will recognise that the future governance of the combined area of Greater Manchester is currently subject to a series of Parliamentary Orders which will set out the new powers of the GMCA and the elected mayor (implementing GM's devolution agreements). The GMCA's new powers will come into force on 1 April 2017, and the mayoral powers on 8 April 2017. A new code for the GMCA will be produced in April 2017.

RESOLVED/-

To agree the adoption of this new Code of Corporate Governance for the Greater Manchester Combined Authority, as set out in the report.

38/17 CHANGING LIVES THROUGH SPORT & PHYSICAL ACTIVITY

Councillor Peter Smith, Portfolio Lead for Health and Social Care, introduced a report which provided the GMCA with an update on the progress of work following the signing of the Memorandum of Understanding in July 2016 between the between Sport England, the GMCA and the NHS and seeking agreement to progress with the development of an Expression of Interest from Greater Manchester to Bid for the local delivery pilots scheme.

RESOLVED/-

1. To agree that the GMCA sign off the mandate to move forward with a Greater Manchester Bid to the local delivery pilot investment stream.
2. To agree that GreaterSport be mandated by GMCA to facilitate the connection between the GM Health and Social Care Partnership, the GMCA and the physical activity and sport sector and support production of the Expression of Interest (EOI).
3. To request that the GM Reform Board will advise on and oversee the development of the Expression of Interest.

39/17 GREATER MANCHESTER BREXIT MONITOR

Councillor Richard Leese, Portfolio Lead for Economic Strategy, introduced a report which updated Members on the key economic and policy developments in relation to the UK's decision to leave the European Union (EU). The latest edition of the monthly Greater Manchester Brexit Monitor is attached to provide a real-time view of the economic and policy impact of Brexit.

Members noted that although there was a degree of cautious optimism by GM firms, the full impact of Brexit was yet to be felt.

RESOLVED/-

To note the contents of the February Brexit Monitor, as set out Appendix 1 to the report.

40/17 INDUSTRIAL STRATEGY – DEVELOPING A GREATER MANCHESTER RESPONSE

Councillor Richard Leese, Portfolio Lead for Economic Strategy, introduced a report which updated Members on the Government's national industrial strategy consultation document published on the 23rd January. It outlines a suggested process for developing a comprehensive Greater Manchester response to the national industrial strategy aligned to the GMS refresh process. He said that developing a strategy was positive and in particular the stronger focus on Place was welcome. Our response still needs to be strong however to ensure that the Strategy remains aligned to our GM priorities and moves away from the silo approach of "one sector one place".

RESOLVED/-

1. To note that the consultation on the national industrial strategy is now on-going and the summary of key GM issues identified in this report.
2. To agree to the development of the GM response as set out in section 4 to the report and to agree to delegate the sign off for GM's response to the portfolio leads set out in para 4.5 to the report .

41/17 GREATER MANCHESTER STRATEGY – CONSULTATION DRAFT

Tony Lloyd, GM Interim Mayor, introduced a report which presented a first draft of the refreshed Greater Manchester Strategy (GMS). Members noted that the GMS, originally produced in 2009 and revised in 2013, had been redeveloped to ensure that it reflects the things that GM residents, businesses and partners have identified as important to them through the public conversation conducted throughout December 2016 and early January 2017. Members also noted that the refreshed GMS also repositions Greater

Manchester's strategic approach in the light of changes at a global, national and local level.

The report sought the GMCA endorsement of the draft GMS as a basis for beginning Phase 2 of the GM Strategy public conversation and proposed arrangements for the next phase of consultation are detailed in the report.

In welcoming the work on the refresh of the GMS, a Member suggested that the consultation process be deferred until after May 2017 to enable the Elected GM Mayor to oversee the development of the Strategy. In supporting this amendment, a Member recognised the need include links with Health and Social Care Plan to reflect the good work already going on in the districts and align the GMS with other GM and district work streams.

RESOLVED/-

1. To note the draft GMS attached at Annex A to the report.
2. To agree that the public consultation on the GMS be deferred until after the May 2017 Election to allow the GM Elected Mayor to oversee its development.

42/17 GROWTH DEAL – ROUND 3

Councillor Richard Leese, Portfolio Lead for Economic Strategy, introduced a report which informed Members that in 2016, local areas were invited to submit proposals for the third round of Local Growth Fund Deals, against a national pot of £1.8billion. Members noted that in the light of uncertainty regarding the impact of Brexit, and the future of the GM ESIF programme, GM submitted a proposal for £566.1m, with a reduced programme proposal of £410.051m. On 23rd January 2017, Government confirmed GM's third Local Growth Deal allocation would be £130.08m, the highest allocation in the North.

Members noted that this report now set out details of the revised Growth Deal 3 priorities as agreed by GM Local Enterprise Partnership (GMLEP) at its meeting on 10th February 2017.

RESOLVED/-

1. To note the Local Growth Fund Growth Deal 3 allocation for Greater Manchester:
2. To endorse the revised Local Growth Fund Growth Deal 3 priorities and spend approved by GM LEP on 10th February 2017.
3. To agree that the GMCA Treasurer/Monitoring officer should finalise the terms of individual grant agreements.

**43/17 LOCAL GROWTH FUND – GROWTH DEAL 3:
INTERNATIONAL SCREEN SCHOOL MANCHESTER**

Councillor Richard Leese, Portfolio Lead for Economic Strategy, which provided Members with details on the International Screen School Manchester (ISSM) and outlines the way in which it will work and the impact it will have. The £15m Growth Deal 3 grant agreed by GM LEP will match the contribution being made by Manchester Metropolitan University.

Members noted that together this funding will be used to establish a new centre for business skills and innovation on Corridor Manchester, that will benefit the whole of the GM creative and digital supply chain.

RESOLVED/-

1. To note the proposed plans and timescale for the development of the ISSM.
2. To endorse the GM LEP approval of a grant of £15m of Local Growth Deal Funding 3, matched with £15m from Manchester Metropolitan University to develop the ISSM.
3. To agree that the GMCA Treasurer/Monitoring officer should finalise the terms of the grant agreement.

**44/17 LOCAL GROWTH FUND – PANKHURST CENTRE FOR
HEALTH, TECHNOLOGY AND INNOVATION**

Councillor Richard Leese, Portfolio Lead for Economic Strategy, introduced a report which sought Members endorsement of the Greater Manchester Local Growth Fund Round 3 priorities agreed by GM LEP on 10th February included a grant of £5m for Phase One preparatory work on the Pankhurst Centre. The Pankhurst Centre will be aimed at driving innovation in health, by strengthening the local science asset base.

Members noted that the grant of £5m of Growth Deal 3 funding would ensure that Phase One preparatory work could be commenced for the Pankhurst Centre (including, design, surveys, legal fees, and limited refurbishment of premises). This would ensure the Pankhurst Centre would be well positioned to bid for further significant funding from the new £2bn Industrial Strategy Challenge Fund (ISCF) to fully establish the facility. However, if such initial work is not funded and carried out then the Pankhurst will not be ready to seek further funds from the ISCF.

RESOLVED/-

1. To note the proposed plans and timescale for the development of the Pankhurst.

2. To endorse the GM LEP approval of a grant of £5m of Local Growth Deal Funding 3 to support the project.
3. To agree that the GMCA Treasurer/Monitoring officer be granted delegated authority to finalise the terms of the grant agreement, subject to approved business plan.

45/17 LOCAL GROWTH FUND 3 TRANSPORT FUNDING SETTLEMENT

Tony Lloyd, GM Interim Mayor and Portfolio Lead for Transport, sought the agreement of the Combined Authority to defer the consideration of this item.

RESOLVED/-

To agree the deferment of Local Growth Fund 3 Transport Funding Settlement.

46/17 GREATER MANCHESTER LOCAL GROWTH DEAL - TAMESIDE INTERCHANGE – FULL APPROVAL AND FUNDING DRAW DOWN

Tony Lloyd, GM Interim Mayor and Portfolio Lead for Transport, introduced a report which informed the Combined Authority of the outcome of the recently completed Gateway Review for Tameside Interchange (Ashton-under-Lyne), which recommend to Members that this project be granted Full Approval and sought the remaining budget of £31.82 million to be released from the Local Growth Deal to enable the delivery of the works.

RESOLVED/-

1. To grant full approval for the Tameside Interchange (Ashton-under-Lyne) project, as set out in the report.
2. To grant the release of funding of £31.82 million from the Local Growth Deal to enable the delivery of the scheme to progress, as set out in the report.

47/17 HIGH SPEED RAIL 2 ROUTE UPDATE AND CONSULTATION RESPONSE

Tony Lloyd, GM Interim Mayor and Portfolio Lead for Transport, introduced a report which set out the key changes to the Phase 2b network within GM and the proposed GMCA consultation response, which needs to be submitted by 9 March 2017.

A Member noted that the relocation of the Network Rail rolling stock depot from Golborne to Crewe needed to be revisited.

The works around Piccadilly Station regarding Northern Powerhouse Rail were important for both HS2 and local rail services. In addition, Members reiterated that although HS2 services would not stop at Stockport, it remained an important station for local rail services.

RESOLVED/-

1. To approve the approach to responding to the HS2 route refinement consultation as set out in the report.
2. To agree to delegate authority to Tony Lloyd, GM Interim Mayor and Lead Portfolio holder for Transport and the Chief Executive TfGM, to submit the consultation response to HS2.

**48/17 GREATER MANCHESTER PUBLIC SECTOR
 APPRENTICESHIP APPROACH**

Councillor Alex Williams, Deputy Portfolio Lead for Skills & Employment, introduced a report which builds on the paper received by Leaders in December 2016, and set out a clear direction of travel for the work to maximise the opportunities the Apprenticeship levy brings for the public sector and describes the key work streams required to support individual public sector organisations and develop a GM Public Sector Apprenticeship Approach.

RESOLVED/-

1. To agree to the content of the MoU for discussion and sign off.
2. To consider and note the update and the issues raised including difficulty in completing workforce development plans and likely underutilisation of digital vouchers in the first instance
3. To approve the recommendation to invest in additional workforce planning support for the Public Sector.
4. To note the recommendations to the CA to work towards a minimum set of terms and conditions for apprentices (including salary) and support the further financial impacting work required across organisations.
5. To agree the recommendation to explore the development of an enhanced provider supplier list for providers delivering apprenticeship training and assessment to GM's public sector organisations to ensure GM's values & beliefs are embedded in all apprenticeships.
6. To note within the MoU the proposed governance alignment between work/skills; H&SC Partnership, Reform Board and Workforce Development Board.

**49/17 DEVOLUTION OF THE ADULT EDUCATION BUDGET IN
GREATER MANCHESTER**

Councillor Alex Williams, Deputy Portfolio Lead for Skills and Employment, introduced a report which provided Members with an update on the progress made in relation to the devolution of the Adult Education Budget (AEB) in Greater Manchester, highlighted particular matters for consideration, areas in which action was required and set out the timetable for activity. These matters were in preparation for a devolved AEB from 2018/19.

Members noted that following the Brexit referendum vote, restructuring of the machinery of government and an ensuing Cabinet reshuffle were undertaken which expanded the Department for Education (DfE) remit to encompass skills, Higher Education and apprenticeships. These changes in Central Government, have led to slippage in the timeline of the Government agencies regarding information about AEB Devolution, whilst proposals to take forward the devolution process (as developed by the Skills Funding Agency) were to be considered by the new Secretary of State with work needed locally to ensure that effective and efficient devolution of AEB continues to take place on an ongoing basis.

A Members stressed the point that the aim here was to achieve better outcomes for the GM economy and its people, it was not about institutions.

RESOLVED/-

1. To note this update and the issues raised.
2. To agree to support key officers in taking forward discussions within Greater Manchester, and with the Skills Funding Agency, around the processes and future resources needed to implement AEB devolution.
3. To agree to support the principle that future funding decisions taken by GMCA for AEB implementation / delivery will be directly linked to achieving the priorities in the Greater Manchester Outcomes Framework to meet the economic needs of individuals and employers.

**50/17 GREATER MANCHESTER DIGITAL TALENT AND SKILLS
PROGRAMME**

Councillor Alex Williams, Deputy Portfolio Lead for Skills and Employment, introduced a report which presented Members with a proposal for a GM Digital Talent and Skills Programme. This will realise GM's digital ambition through a holistic approach that addresses challenges relating to talent, skills, apprenticeships & inclusion.

GMCA approval was sought to invest £2m of existing Skills Capital LGF monies into revenue funding over three years to deliver a Digital Talent & Skills Programme across GM.

RESOLVED/-

1. To approve expenditure of £2m over three years from the existing Local Growth Fund allocation for Skills Capital for the delivery of a GM Digital Talent & Skills Programmes, subject to the GMCA Treasurer being able to identify suitable revenue funds to substitute for the identified LGF capital funding.
2. To grant delegated authority to the GMCA Treasurer, in consultation with the Lead Member for Investment Strategy and Finance, to finalise the details of the funding.
3. To grant delegated authority to the Lead Chief Executive for Skills and Employment to approve changes to the programme as may be required for delivery.

51/17 GREATER MANCHESTER INVESTMENT FRAMEWORK UPDATES

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report that sought the approval of Greater Manchester Combined Authority for a loan to Forrest. Members noted that the investment will be made up from recycled monies.

Members also noted that the report provides an update on AppLearn Ltd and Incorporate Travel Management.

Members agreed to take the commercially sensitive Part B report at Item 26 on the agenda as read whilst considering the report.

RESOLVED/-

1. To agree that the project funding application by Forrest (loan of £2,000,000) be given conditional approval and progress to due diligence.
2. To delegate authority to the Combined Authority Treasurer and Combined Authority Monitoring Officer to review the due diligence information and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the transaction, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of the loan at a) above.

52/17 EXCLUSION OF PRESS AND PUBLIC

Members noted that as the commercially sensitive information was taken as read during the consideration of Greater Manchester Investment Framework

Update (Minute 51/17) and for this reason was not considered in Part B of the Agenda.

**53/17 GREATER MANCHESTER INVESTMENT FRAMEWORK AND
 CONDITIONAL PROJECT APPROVAL**

CLERK'S NOTE: This item was considered in support of the Part A Greater Manchester Investment Project Update report (Minute 51/17).

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DECISIONS AGREED AT THE MEETING OF THE JOINT MEETING OF THE GREATER MANCHESTER COMBINED AUTHORITY AND THE AGMA EXECUTIVE BOARD, HELD ON FRIDAY 24 FEBRUARY 2017 AT WIGAN TOWN HALL

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Rishi Shori
MANCHESTER CC	Councillor Richard Leese
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Paul Dennett
STOCKPORT MBC	Councillor Alex Ganotis
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Alex Williams
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMF&RS	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender
Joint GMCA and AGMA Scrutiny Pool	Councillor Angeliki Stogia

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Pat Jones-Greenhalgh	Bury Council
Geoff Little	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Theresa Grant	Trafford Council
Donna Hall	Wigan Council
Ian Hopkins	GM Police
Peter O'Reilly	GM Fire & Rescue Service
Bob Morris	Transport for Greater Manchester

Mark Hughes
Adam Allen
Liz Treacy
Richard Paver
Andrew Lightfoot
Cath Green

Julie Connor
Sylvia Welsh
Paul Harris

Manchester Growth Hub
Office of the Police & Crime Commissioner
GMCA Monitoring Officer
GMCA Treasurer
Deputy Head of the Paid Service
Greater Manchester Housing Providers
Partnership
Head of GMIST
GM Integrated Support Team
GM Integrated Support Team

13/17 APOLOGIES

Apologies for absence were received and noted from Councillor Sean Anstee (Trafford). Councillor Alex Williams was in attendance in Councillor Anstee's absence. Apologies were also received and noted from Mike Owen (Bury) and Jon Lamonte (TfGM).

14/17 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

There were no announcements from the Chair or any items of urgent business.

15/17 DECLARATIONS OF INTERESTS

There were no declarations of interest made by a Member in respect of any item on the agenda.

16/17 MINUTES OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD HELD ON 27 JANUARY 2017

The minutes of the Joint GMCA and AGMA Executive Board meeting, held on 27 January 2017, were submitted for consideration.

RESOLVED/-

To approve the minutes of the Joint GMCA and AGMA Executive Board meeting, held on 27 January 2017 as a correct record.

17/17 FORWARD PLAN OF STRATEGIC DECISIONS OF JOINT GMCA & AGMA

Consideration was given to a report advising Members of those strategic decisions that were to be considered by the GMCA over the forthcoming months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions, as set out in the report.

18/17 MINUTES OF THE JOINT GMCA AND AGMA SCRUTINY POOL HELD ON 10 FEBRUARY 2017

The minutes of the Joint GMCA and AGMA Executive Board meeting, held on 27 January 2017, were submitted for consideration.

RESOLVED/-

To approve the minutes of the Joint GMCA and AGMA Executive Board meeting, held on 27 January 2017 as a correct record.

19/17 GM JOINT SCRUTINY POOL'S TASK AND FINISH GROUP ON COMMUNICATIONS

Councillor Angeliki Stogia, Chair of the GM Joint Scrutiny Task and Finish Group, introduced a report which set out the findings of the recent GM Scrutiny Pool's Task and Finish Group on GMCA Communications.

Members noted that these findings had been reviewed and unanimously adopted by the GM Scrutiny Pool at its meeting on 10 February 2017. Scrutiny Members also requested that the report's findings and recommendations should be considered by the Joint GMCA and AGMA Executive Board, as the findings provided valuable insight into the way that the GMCA's work is perceived by internal and external stakeholders where, during this time of rapid change, effective and consistent communication is vital part of GMCA's relationship with GM residents.

Members also noted that some of the report's recommendations anticipate activity already being taken forward by the newly convened GM Communications Team. Councillor Stogia highlighted that it was hoped that the findings of the Task and Finish Group will inform thinking about the development of communications products for elected members and residents and be built into future work planning and decision making about GM communications.

It was noted that the GM Communications Team, overseen by the GMCA and the Deputy Head of Paid Service will ensure that the recommendations would be progressed and that further updates would be presented to the GM Joint Scrutiny Pool.

The Chair thanked the Task Group for its hard work on this issue.

RESOLVED/-

To agree and support the Scrutiny Pool recommendations as set out below:-

1. With regard to Leadership of GMCA Communications, GMCA agreed:-

1.1 To review the current leadership arrangements for communications as soon as possible to ensure that the GMCA's Lead Member and Chief Executive for Communications have the capacity to effectively oversee and drive:

- a. For the development of the GMCA's high level messaging.
- b. To refresh the GMCA's Strategic Communications Plan, with a draft version to be reviewed by Scrutiny Pool in March 2017. The plan should:
 - set out agreed principles of communication including a commitment to foster meaningful participation with a broader group of stakeholders and actively engage in the co-production of key messages. Thus allowing GM to benefit from engaging with a broader range of stakeholders and groups, some of whom may be overlooked or excluded by conventional methods of consultation and engagement
 - have clear objectives and milestones
 - set out the governance arrangements for communications
 - include commitment to develop and maintain a forward plan of proactive communications

1.2 To review the staffing and funding resources and those skills needed to deliver an expanded GMCA/Mayoral communications function, noting how the new integrated team will approach their dual responsibilities.

2. With regard to the Mayoral Elections and beyond

2.1 To agree to continue to provide Mayoral candidates accurate information about GM's key messages about the GMCA and devolution developed as part of recommendation 1.1 above (March 2017).

2.2 To commission a campaign that focuses on *'what devolution can do for you'* to harness public interest and provide opportunities:

- to engage the public in the democratic process;
- to dispel myths and misconceptions around devolution;
- to bring alive the possibilities for jobs and transport, health and social care.

and that this campaign should utilise the GMCA's emerging branding strategy and should be concise, highly visual, use plain language and deliver key messages on key policy areas.

2.3 To develop a 'Greater Manchester elects' website with full facts in plain English describing what the Mayor of GM and GMCA/AGMA each can do.

2.4 To provide briefings on the main policy areas of the GMCA's work including local examples to 'bring this work to life' to elected members, staff, residents and media outlets.

2.5 To develop and agree protocols for communications between GMCA and the

GM Mayor's office.

3. Member and staff engagement

- 3.1 To provide ongoing training and support to enhance member and staff confidence to communicate the devolution process (part of strategic communications plan)
- 3.2 To proactively engage elected members and staff of public services organisations in the development of GMCA's key messages for emerging policies/areas of work and the tailored communications products. To note that key milestones to be set out in communications plan.
- 3.3 To provide clear information to elected members, the public and communities of interest to show how they can provide input into policy-making and engage in the scrutiny/challenge the decision-making process.

4. Measure and describe success

- 4.1 To request that GMCA's communications team undertakes to co-produce with local communication teams (as well as TFGM, Fire and Rescue, Health, Police and Crime Unit etc.) a clear statement of what the GMCA communications team and locality communications officers should expect from each other in terms of effectively communicating GMCA messages in the localities, taking into account the recommendations of the Task and Finish Group.
- 4.2 To request that the GMCA's communications team develops a clear set of metrics to measure the success of the GMCA's communication strategy, building on the results of the Local Government Association survey.
- 4.3 To request that the GMCA's communications team undertakes to report back on this work to the GMCA Scrutiny Pool at regular intervals and note that the first report would be presented in March 2017.

20/17 APPOINTMENT OF CHIEF INFORMATION OFFICER AND CHIEF RESILIENCE OFFICER

The Chair advised Members that this item had been withdrawn.

21/17 GREATER MANCHESTER HOUSING PROVIDERS UPDATE

Councillor Richard Farnell, Portfolio Lead for Planning and Housing and Cath Green GM Housing Providers Partnership introduced a report which set out a detailed picture of the progress made and the proposed next steps across a broad agenda for collaborative working on our shared priorities for the newly renamed Greater Manchester Housing Partnership (GMHP). A copy of the first full GMHP Delivery Plan was appended to the report.

In welcoming the report, a Member highlighted that some housing developers did not have the same social values as housing providers and suggested that as well as the physical changes, the potential to include social objectives in new developments should be explored. A paper on this matter was requested.

RESOLVED/-

1. To note the progress made in taking forward the principles agreed in the MOU into practical cooperative work across a range of strategic issues as set out in the report.
2. To thank Housing Providers for their hard work on this matter.
3. That a report be presented to a future meeting regarding social objectives for Housing Developers.
4. To agree that a further update be presented in six months.

DRAFT

DECISIONS AGREED AT THE JOINT MEETING OF THE GREATER MANCHESTER COMBINED AUTHORITY AND THE ASSOCIATION OF GREATER MANCHESTER AUTHORITIES EXECUTIVE BOARD, HELD ON FRIDAY 27 JANUARY 2017 AT BOLTON TOWN HALL

GM INTERIM MAYOR	Tony Lloyd (in the Chair)
BOLTON COUNCIL	Councillor Cliff Morris
BURY COUNCIL	Councillor Rishi Shori
MANCHESTER CC	Councillor Sue Murphy
OLDHAM COUNCIL	Councillor Jean Stretton
ROCHDALE MBC	Councillor Richard Farnell
SALFORD CC	City Mayor Paul Dennett Councillor John Merry
STOCKPORT MBC	Councillor Alex Ganotis
TAMESIDE MBC	Councillor Kieran Quinn
TRAFFORD COUNCIL	Councillor Sean Anstee
WIGAN COUNCIL	Councillor Peter Smith

JOINT BOARDS AND OTHER MEMBERS IN ATTENDANCE

GMF&RS	Councillor David Acton
GMWDA	Councillor Nigel Murphy
TfGMC	Councillor Andrew Fender

OFFICERS IN ATTENDANCE

Margaret Asquith	Bolton Council
Pat Jones-Greenhalgh	Bury Council
Geoff Little	Manchester CC
Carolyn Wilkins	Oldham Council
Steve Rumbelow	Rochdale MBC
Jim Taylor	Salford CC
Eamonn Boylan	Stockport MBC
Steven Pleasant	Tameside MBC
Theresa Grant	Trafford Council
Donna Hall	Wigan Council
Peter O'Reilly	GM Fire & Rescue Service
Jon Lamonte	Transport for Greater Manchester
Bob Morris	Transport for Greater Manchester
Steve Warrener	Transport for Greater Manchester

Mark Hughes
Adam Allen
Richard Paver
Liz Treacy
Andrew Lightfoot
Julie Connor
Sylvia Welsh
Paul Harris

Manchester Growth Hub
Office of the Police & Crime Commissioner
GMCA Treasurer
GMCA Monitoring Officer
Deputy Head of the Paid Service
Head of GMIST
GM Integrated Support Team
GM Integrated Support Team

01/17 APOLOGIES

Apologies for absence were received and noted from Councillor Richard Leese (Manchester). Councillor Sue Murphy was in attendance in Councillor Leese's absence. Apologies were also received and noted from Howard Bernstein (Manchester), Mike Owen (Bury) and Ian Hopkins (GMP).

02/17 URGENT BUSINESS

There were no items of urgent business reported.

03/17 DECLARATIONS OF INTERESTS

There were no declarations of interest made by any Member in respect of any item on the agenda.

04/17 MINUTES OF THE JOINT GMCA AND AGMA EXECUTIVE BOARD HELD ON 16 DECEMBER 2016

The minutes of the meeting of the Joint GMCA and AGMA Executive Board held on 16 December 2016 were submitted for consideration.

RESOLVED/-

To approve the minutes of the meeting of the Joint GMCA and AGMA Executive Board held on 16 December 2016 as a correct record.

05/17 FORWARD PLAN OF STRATEGIC DECISIONS OF JOINT GMCA & AGMA

Consideration was given to a report advising members of those strategic decisions that were to be considered by the GMCA and AGMA Executive Board over the forthcoming months.

RESOLVED/-

To note the Forward Plan of Strategic Decisions, as set out in the report.

06/17 JOINT GMCA AND AGMA SCRUTINY POOL MINUTES

a. Joint GMCA and AGMA Scrutiny Pool held on 13 January 2017

The minutes of the proceedings of the Joint GMCA and AGMA Scrutiny Pool held on 13 January 2017 were submitted.

RESOLVED/-

To note the proceedings of the Joint GMCA and AGMA Scrutiny Pool held on 13 January 2017.

b. Joint GMCA and AGMA Audit Committee held on 20 January 2017

The minutes of the proceedings of the Joint GMCA and AGMA Scrutiny Pool held on 20 January 2017 were submitted.

RESOLVED/-

To note the proceedings of the Joint GMCA and AGMA Audit Committee held on 20 January 2017.

07/17 GREATER MANCHESTER REFORM – WHAT DIFFERENCE ARE WE MAKING?

Tony Lloyd, GM Interim Mayor introduced a report which provided Members with an update on the progress achieved in reforming services during 2016, highlighting the step-change in activity that has taken place this year. He expressed thanks to Donna Hall and the team for the work on this. He would be looking now to turn the report in to a public facing document.

RESOLVED/-

1. To approve the contents of the report and the overall direction of reform.
2. To request Leaders and Chief Executives to attend the Turbo Charging Reform event on Friday 17th February at Leigh Sports Village.
3. To note the Case Study examples at Appendix One to the report of real improvements to our residents' lives whilst reducing demand on public services.

08/17 AGMA AND GMCA BUDGET FOR NON TRANSPORT FUNCTIONS 2017/18 AND REVENUE BUDGET MONITORING UPDATE 2016/17

Councillor Kieran Quinn Portfolio Lead for Investment Strategy and Finance, introduced a report setting out the revenue budget for both the Association of Greater Manchester Authorities (AGMA) and the Greater Manchester

Combined Authority (GMCA) Non Transport functions for 2017/18. It also includes the forecast outturn position for 2016/17.

The proposed charges in respect of both the AGMA and GMCA functions (excluding transport) to be approved for 2017/18 are included within the report together with the recommended allocations to the Local Authority Councils of Greater Manchester.

RESOLVED/-

1. To note the report and the current AGMA revenue outturn forecast for 2016/17 which is projecting an underspend of £0.108 million after contributions to earmarked reserves.
2. To note the current GMCA revenue outturn forecast for 2016/17 which is projecting an underspend of £0.991 million after contributions to earmarked reserves.
3. To approve the budget relating to the AGMA and GMCA functions (non transport) in 2017/18 as set out in section 5 of this report.
4. To approve the adjustment to the district charge and transport levy to meet the costs of the financial assistance to the business growth hub in 2017/18 of £3.272 million as detailed in paragraphs 5.3 and 5.27 of the report.
5. To approve the charges to the GM District Councils in support of the AGMA functions for 2017/18 of £5.170 million as set out in Appendix 3 to this report, noting that this excludes items billed directly from lead districts.
6. To approve the charges on the GM District Councils in support of the GMCA functions (non transport) in 2017/18 of £8.385 million as set out in Appendix 4 to this report.
7. To note the position on reserves as identified in section 8 of the report.
8. To approve the use of reserves in 2017/18 as detailed in the report, most notably section 8 of the report.
9. To agree to delegate authority to the Treasurer to transfer funding between AGMA and the GMCA to be met from approved budgets or reserves as required in support of approved activities.

09/17 BUSINESS RATES POOL AND 100% BUSINESS RATES RETENTION PILOT

Councillor Kieran Quinn, Portfolio Lead for Investment Strategy and Finance, introduced a report setting out the latest position regarding the Business Rates Pool with the ten Greater Manchester (GM) Authorities and Cheshire

East and Cheshire West and Chester and the arrangements for the Pool to continue in 2017/18 and an update on the position for the 100% Business Rates Retention Pilot and the basis on which the GMCA and Ten Districts are proceeding with the pilot.

RESOLVED/-

1. To note that all twelve Districts in the Business Rates Pool have signed up to continuing with the Pool for 2017/18. There will be an initial call on this levy in the following proportions of the levies generated by each Authority: Cheshire East and Cheshire West and Chester retain 50%, Trafford retain one-third with the remainder being pooled at GM level.
2. To note that following consultation with the 10 GM Leaders and Interim Mayor, GM has indicated to CLG that it will participate in the 100% Business Rates Retention Pilot.

**10/17 GREATER MANCHESTER FIRE & RESCUE BUDGET –
2017/18 & MEDIUM TERM FINANCIAL STRATEGY**

Councillor David Acton, Chair of the GM Fire & Rescue Authority presented a report which updated Leaders on Greater Manchester Fire and Rescue Authority's latest modelling on the Medium Term Financial Strategy, Precept level increases, Capital Programme requirements, Reserves and Efficiency Plan.

RESOLVED/-

To note the contents of this report together with the attached supporting documents and to support the proposed 1.99% increase to the precept for 2017/18.

**11/17 GREATER MANCHESTER WASTE DISPOSAL AUTHORITY
BUDGET 2017/18**

Councillor Nigel Murphy, Chair of the GM Waste Disposal Authority presented a report which set out final proposals for the budget and levy for the GM Waste Disposal Authority (GMWDA) for the 2017/18 financial year and to outline potential budget requirements for the remainder of the Medium Term Financial Plan (MTFP) period to 2020/21.

The 2017/18 levy is proposed to increase by an average of 5.27%, which is in line with previous updates, and includes a higher than expected inflation provision (2.7% compared to estimated 2.3%) following publication last week of the December 2016 Retail Price Index (excluding mortgages) (RPIx), which drives around 70% of the Unitary Charge increase under the Private Finance Initiative (PFI) Recycling and Waste Management Contract (the Contract)

RESOLVED/-

1. To note the proposals to increase the levy requirement for 2017/18 by a headline net 5.27%.
2. To note the proposals to move resources between GMCA and GMWDA in 2017/18, utilising the transport and waste levies, so as to ensure that the impact of a gross 53.50% increase is mitigated at district level.
3. To note the steps being taken to reduce future year's levy burdens through the identification of cost reductions in the Contract.

Date: **24 February 2017**

Subject: **Forward Plan of Strategic Decisions for the GMCA**

Report of: **Julie Connor, Head of Greater Manchester Integrated**

1. INTRODUCTION

1.1 At their meeting on 24 June 2011, the GMCA agreed procedures for developing a Forward Plan of Strategic Decisions for the Authority, in line with the requirements of the GMCA's constitution. The latest such plan is attached as the Appendix to this report.

2. RECOMMENDATIONS

2.1 GMCA members are invited to note, comment and suggest any changes they would wish to make on the latest Forward Plan of Strategic Decisions for the GMCA; attached to this report.

3. FORWARD PLAN: CONSTITUTIONAL REQUIREMENTS

3.1 In summary the Secretary of the GMCA is required to:-

- prepare a plan covering 4 months, starting on the first day of the month
- to refresh this plan monthly
- to publish the plan fourteen days before it would come in to effect
- state in the plan
 - (i) the issue on which a major strategic decision is to be made;
 - (ii) the date on which, or the period within which, the major strategic decision will be taken;
 - (iii) how anyone can make representations on the matter and the date by which any such representations must be made; and
 - (iv) a list of the documents to be submitted when the matter is considered

The constitution is also quite specific about the matters which would need to be included within the Forward Plan:-

- any matter likely to result in the GMCA incurring significant expenditure (over £1 million), or the making of significant savings; or
- any matter likely to be significant in terms of its effects on communities living or working in the area of the Combined Authority.

plus the following more specific requirements:-

1. a sustainable community strategy;
 2. a local transport plan;
 3. approval of the capital programme of the GMCA and TfGM and approving new transport schemes to be funded by the Greater Manchester Transport Fund;
 4. other plans and strategies that the GMCA may wish to develop;
 5. the preparation of a local economic assessment
 6. the development or revision of a multi-area agreement,
 7. the approval of the budget of the GMCA;
 8. the approval of borrowing limits, the treasury management strategy and the investment strategy;
 9. the setting of a transport levy;
 10. arrangements to delegate the functions or budgets of any person to the GMCA;
 11. the amendment of the Rules of Procedure of the GMCA;
 12. any proposals in relation to road user charging
- 3.3 All the matters at 1-12 above require 8 members of the GMCA to vote in favour, except those on road user charging, which require a unanimous vote in favour
- 3.4 The attached plan therefore includes all those items currently proposed to be submitted to the GMCA over the next 4 months which fit in with these criteria. GMCA members should be aware that:-

- Only those items considered to fit in with the above criteria are included. It is not a complete list of all items which will be included on GMCA agendas
- Items listed may move dependent on the amount of preparatory work recorded and external factors such as where matters are dependent on Government decisions; and
- In some cases matters are joint decisions of the GMCA & AGMA Executive Board.

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GREATER MANCHESTER COMBINED AUTHORITY

**FORWARD PLAN OF STRATEGIC DECISIONS
1 March 2017 – 30 June 2017**

The Plan contains details of Key Decisions currently planned to be taken by the Greater Manchester Combined Authority; or Chief Officers (as defined in the constitution of the GMCA) in the period between 1 March and 30 June 2016 2017.

Please note: Dates shown are the earliest anticipated and decisions may be later if circumstances change.

If you wish to make representations in connection with any decisions please contact the contact officer shown; or the offices of the Greater Manchester Integrated Support Team (at Manchester City Council, P.O. Box 532, Town Hall, Manchester, M60 2LA, 0161-234 3124; info@agma.gov.uk) before the date of the decision.

Subject	Contact Officer	Description	Anticipated Date of Decision
31 March 2017			
Northern Powerhouse	Portfolio Lead: Cllr Richard Leese Portfolio Lead Officer: Sir Howard Bernstein Contact Officer: Simon Nokes	Progress of work	31 March 2017
GM Growth Deal Transport Update	Portfolio Lead: Cllr Richard Leese Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	6 monthly Update	31 March 2017

Subject	Contact Officer	Description	Anticipated Date of Decision
Salford Bolton Network Investment Programme	Portfolio Lead: Tony Lloyd Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Approval for Salford Delivery Package 1	31 March 2017
GM Collaborative Working in delivery of with Highways Services	Portfolio Lead: Tony Lloyd Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Shared Service	31 March 2017
Highways Funding Allocations	Portfolio Lead: Tony Lloyd Portfolio Lead Officer: Jon Lamonte Contact Officer: Simon Warburton	Update	31 March 2017
Greater Manchester sign up to World Health Organisation Breather Clean Campaign	Portfolio Lead: Tony Lloyd Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Proposal to sign up to the campaign	31 March 2017
To be confirmed			
Stations Investment	Portfolio Lead: Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Programme and Asset Management – Proposal for Transfer	To be confirmed

Subject	Contact Officer	Description	Anticipated Date of Decision
Wigan Interchange	Portfolio Lead: Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Full Approval	May 2017
Stockport Bridge Interchange	Portfolio Lead: Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Full Approval	July 2017
Rail Industry Funding Submissions for CP6 (2019 – 2024)	Portfolio Lead: Portfolio Lead Officer: Jon Lamonte Contact Officer: Jon Lamonte	To present the priority list of future rail schemes to be submitted into the industry control period mechanism with a view to securing funding.	To be confirmed
Greater Manchester City Deal : Homes for Communities Agency Receipts	Portfolio Lead: Cllr Richard Farnell Portfolio Lead Officer: Eamonn Boylan Contact Officer: Bill Enevoldson	Proposed Strategy for equity investment	To be confirmed

Subject	Contact Officer	Description	Anticipated Date of Decision
Intermediary Body Status	Portfolio Lead: Cllr Kieran Quinn Portfolio Lead Officer: Simon Nokes Contact Officer: Alison Gordon	Update on progress of discussions with Government	To be confirmed
Greater Manchester Housing Fund	Portfolio Lead: Cllr Richard Farnell Portfolio Lead Officer: Eamonn Boylan Contact Officer: Bill Enevoldson	Specific housing requirements and opportunities to bridge the funding gap	To be confirmed
Bus Franchising	Portfolio Lead: Portfolio Lead Officer: Jon Lamonte Contact Officer: Steve Warrener	Consultation and progress with legislation	To be confirmed

Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Member/ Reporting Officer:	Cllr J M Fitzpatrick - First Deputy (Performance and Finance) Ian Duncan – Assistant Executive Director (Finance)
Subject:	REVENUE MONITORING – QUARTER 3 2016/17
Report Summary:	<p>This report shows that at Quarter 3 the overall net service projected outturn revenue position for 2016/17 is £0.476m under budget. Strong budget management is required across the Council to ensure that its financial plans are achieved and that the Council is therefore able to control budgetary pressures in future years.</p> <p>The budget for corporate costs is currently forecast to be £4.305m under budget. This can change during the year and will be kept under review.</p>
Recommendations:	<ul style="list-style-type: none">(i) That the changes to revenue budgets as set out at Appendix 1 are approved.(ii) That the projected revenue outturn position is noted for services experiencing budgetary pressures that they identify plans to bring down the extent of the expenditure above budget.(iii) That the detail for each service area is noted.(iv) That authority be delegated to the Chief Executive to agree a sum (section 6.4 refers) to be paid to the Tameside & Glossop NHS Integrated Care Foundation Trust (T&G NHS ICFT) as previously approved within the 2015/16 Council revenue outturn monitoring report presented to the Executive Cabinet on 29 June 2016.(v) To approve the sum of £0.250 million for the supply of professional services to the Care Together programme as outlined in section 6.6 of the report.
Links to Community Strategy:	Budget is allocated in accordance with the Community Strategy.
Policy Implications:	Budget is allocated in accordance with Council Policy.
Financial Implications: (Authorised by the Section 151 Officer)	This quarter 3 monitoring report for the current financial year forecasts that expenditure will be contained within the approved budget. This is important as a firm foundation is needed upon which to build plans to meet the challenges identified by the Medium Term Financial Strategy (MTFS) for the period 2016-2020.
Legal Implications: (Authorised by the Borough Solicitor)	There is a statutory duty to ensure the Council sets a balanced budget and that it is monitored to ensure statutory commitments are met.

Risk Management:

Failure to properly manage and monitor the Council's budgets will lead to service failure and a loss of public confidence.

Access to Information

The background papers relating to this report can be inspected by contacting the report writer, Ian Duncan, Assistant Executive Director (Finance) by:



Telephone:0161 342 3864



e-mail: ian.duncan@tameside.gov.uk

1 INTRODUCTION

- 1.1 This is the third revenue monitoring report of the 2016/17 financial year. The report summarises the projected revenue outturn position for service areas of the Council at the 31 March 2017.
- 1.2 Details of the various sections and Appendices within the report are shown below:
- **Section 2:** changes to the budget since September 2016.
 - **Section 3:** a summary of the budget and revenue financial position for Service areas.
 - **Section 4:** savings update.
 - **Section 5:** Business Rates and Council Tax collection performance.
 - **Section 6:** commentary about the financial challenges in the local health and social care economy.
 - **Section 7:** the recommendations of this report.
 - **Appendix 1:** details the changes to the Council's in-year revenue budget since September 2016
 - **Appendix 2:** details for each Directorate showing the revenue outturn position and:
 - an explanation of significant variations to budget;
 - an analysis of expenditure and income.
 - **Appendix 3:** analysis of the Council Tax and Business Rates collection performance.
- 1.3 This report details Directorates' projected revenue outturn position for 2016/17 against budgets for the year and shows the net of income and expenditure as a variation to budget.
- 1.4 Also included within the report are details for those budgets that are held corporately and the projected outturn position. These budgets include the cost of capital financing, democracy and where service areas are unable to affect spend against budget e.g. AGMA costs.
- 1.5 Separate tables, which break down the budgets into elements of expenditure and income, are included in **Appendix 2**, to show how Directorates are utilising their allocated funding.

2 SUMMARY OF CHANGES TO THE BUDGET

- 2.1 There have been no adjustments to the net budget since Quarter 2; the budget at Quarter 3 is £162.3m. Details of the transfers between services since Quarter 2 monitoring are set out in **Appendix 1**.

3 SUMMARY OF THE FINANCIAL POSITION

- 3.1 This report shows that at Quarter 3 the service overall projected net revenue expenditure for the 2016/17 financial year is expected to be £0.476m less than the updated budget.

Table 1 – projected outturn revenue position for 2016/17

Directorate	Service	2016/17 Budget £000	Outturn £000	Variation to Budget £000
People	Childrens Social Care	25,878	28,109	2,231
People	Education	3,313	3,185	(128)
People	Adult and Early Intervention Services	41,995	43,199	1,204
	Total Director of People	71,186	74,493	3,307
Place	Asset and Investment Partnership Management	5,012	5,849	837
Place	Environmental Services	46,999	45,482	(1,517)
Place	Development Growth and Investment	2,286	2,264	(22)
Place	Digital Tameside	1,817	1,707	(110)
Place	Stronger Communities	7,096	6,766	(330)
	Total Director of Place	63,210	62,068	(1,142)
Public Health	Director of Public Health	1,400	1,473	73
Governance and Resources	Director of Governance and Resources	9,979	7,265	(2,714)
	Total Service Position	145,775	145,299	(476)

- 3.5 The overall net position is for service expenditure to be within budget and is a combination of variances, both over and under budget, as summarised above. Fuller details are set out in **Appendix 2**.
- 3.6 The revenue position reported needs to be considered in the context of the Council's Medium Term Financial Strategy (MTFS). Below is a summary from the MTFS which shows the £14 million savings in 2016/17. This has already been incorporated into service areas budgets. An updated MTFS will be presented to Full Council on the 28 February 2017 and will detail the remaining gap to be addressed by 2019/20.
- 3.7 In addition to service budgets, there are corporate budgets which are held to pay for corporate costs such as levies, loan debt etc. as well as the means to cope with in-year volatility. It is currently forecast that this will be £4.3 million less than budget; this is after contributions to earmarked reserves.

Table 2

Directorate	Corporate Budgets	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Other	Corporate Costs, Capital and Financing and Other Cost Pressures	16,526	12,221	(4,305)
	Total	16,526	12,221	(4,305)

4 SAVINGS

- 4.1 Savings targets were allocated in line with consideration of the Council's core purpose, policy priorities, and assessed risks. The Council agreed a savings target of £14 million for 2016/17 as part of a two year budget plan. Detailed savings proposals were drawn up for 2016/17 and agreed by Full Council in February 2015. The current forecast of the achievement of the savings targets shown in the table below is linked directly to the projected outturn for service areas and it is assumed that services are achieving their targets if they are projecting an outturn less than the budget.

Table 3

Directorate	2015/16 Savings Target £000	2016/17 Savings Target £000	Total
People	17,186	5,856	23,042
Public Health	380	350*	730
Place	2,228	-	2,228
Governance and Resources	556	-	556
Corporate Savings	700	3,589	4,289
Capital and Financing	3,000	4,305	7,305
Total	24,050	14,100	38,150

* excludes reduction in Public Health grant of £363k

5 COUNCIL TAX AND BUSINESS RATES

- 5.1 The Business Rates Retention Scheme means that variations in the level of Business Rates income collected has a direct impact on Council resources. The level of Council Tax income collected remains an important area for the Council as any shortfall in the level of Council Tax income also has a direct impact on Council resources.
- 5.2 At Quarter 3 the level of Council Tax income is under target collection rates and Business Rates are exceeding the target. Both areas will be closely monitored during the financial year and continue to target income collection. **Appendix 3** includes two tables that show how the Council is performing against target collection rates in both Business Rates and Council Tax.
- 5.3 The Business Rate's collection fund will be balanced at year end from a contribution from earmarked reserves. This will assist in future planning for Business Rates.

6 CARE TOGETHER

- 6.1 Under Care Together a single body will commission health and social care services. The single commissioning function is made up from Tameside & Glossop Clinical Commissioning Group and Tameside Council. The Care Together vision is to significantly raise healthy life expectancy by focussing on health and care needs of communities with a view to achieving better prosperity, health and wellbeing and to deliver a clinically and financially sustainable health and social care service with the next five years.
- 6.2 On the financial front a first step was to enter into a section 75 agreement with Tameside and Glossop CCG to pool resources, with each organisation agreeing to be responsible for its own financial risks in this first year. The governance arrangements are that the Single Commissioning Management Team and the Single Commissioning Board receive regular budget monitoring reports and will agree mitigating actions as appropriate. The financial

information in respect of council services provided to the single commissioning bodies is consistent with information included in the Council's budget monitoring reports albeit there can be timing differences between the two.

- 6.3 In working towards financial sustainability across the whole health and social care economy i.e. including Tameside Hospital Foundation Trust, a single consolidated financial report is now produced. This is showing a forecast collective deficit of £5 million in 2016/17 and this is forecast to grow in the following year. Short and medium term options are being worked upon to minimise this position. Revenue financial position is shown below:

Table 4

Description	Year to Date (M9)			Year End Forecast			Movement	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
	Budget	Actual	Variance	Budget	Forecast	Variance	Previous Month	Movement in Month
Tameside & Glossop CCG	284,385	285,484	(1,099)	384,790	386,126	(1,336)	(2,517)	1,181
Tameside MBC	51,936	54,568	(2,632)	69,272	72,781	(3,509)	(3,371)	(138)
Total Single Commissioner	336,321	340,052	(3,731)	454,062	458,907	(4,845)	(5,888)	1,043
ICFT Deficit	(12,971)	(12,881)	90	(17,300)	(17,300)	0		
Total Wole Economy			(3,641)			(4,845)	(5,888)	1,043

The month 9 consolidated report can be found at:

<http://tameside.moderngov.co.uk/documents/s14636/ITEM%20a%20-%20Care%20Together%20Economy%20Revenue%20Monitoring%20Statement%20FINAL.pdf>

- 6.4 On 29 June 2016, the Executive Cabinet approved the payment of a non recurrent sum to the Tameside & Glossop NHS Integrated Care Foundation Trust (T&G NHS ICFT) via Council reserves. The maximum sum approved was £ 2.300 million, of which £ 0.750 million has been paid to date. Approval was granted within the 2015/2016 Council revenue outturn monitoring report. The sum was approved to support the significant pressures in the urgent care system and to alleviate potential regulatory intervention. It was contingent on T&G NHS ICFT delivering a robust plan that outlines how the urgent care system will transform from the current working arrangements to the developing new urgent care village.
- 6.5 It should be noted that the Council has recently facilitated a procurement process to provide services to the Care Together programme director, project support team and key local partners to effectively implement the delivery phase of the Care Together programme. The services will cover the following:
- The establishment of an effective programme management framework
 - The delivery of specified outcomes required for the Tameside and Glossop health and social care system

PricewaterhouseCoopers LLP were commissioned to deliver these services for a maximum sum of £ 0.250 million (excluding VAT) which will be financed via Council reserves.

7 RECOMMENDATIONS

- 7.1 As stated on the report cover.

APPENDIX 1

Budget changes up to Quarter 3 – for approval

	Director of People £000	Director of Place £000	Public Health £000	Governance and Resources £000	Corporate Budgets, Capital Financing and Corporate Pressures £000	Total £000
Budget agreed at Q2 2016/17	78,284	56,113	1,401	9,979	16,524	162,301
<i>Virements of Budget</i>						
Transfer of Stronger Communities service to Place directorate	(7,097)	7,097				0
Budget at Q3 2016/17	71,187	63,210	1,401	9,979	16,524	162,301

DIRECTOR OF PEOPLE

1. CHILDREN'S SERVICES

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Childrens Social Care	25,878	28,109	2,231
Education	3,313	3,185	(128)
TOTAL	29,191	31,294	2,103

a. Overview

Reasons for the significant variations to budget:

Children's

Employee Expenses:

£000

Employee costs are in excess of budget due to a number of additional Social Workers and agency Social Workers being employed to address caseload capacity issues.

472

External Agency Placements - Residential/Fostering and Internal Carer Payments:

External Residential and Foster Care Placements and Internal Carer Payments - Current estimates are that the spend will be above budget. Looked After Children Numbers have increased significantly from 435 at April 16 to 479 at December 16. It should be noted that the service is exposed to significant risk of costs and additional unexpected and complex needs placements throughout the year which could have an effect on these costs.

688

Original Savings yet to be realised - Eligibility Threshold Reductions,

215

Original Savings yet to be realised - Boyds Walk Residential saving of external compared to internal

380

Original Savings yet to be realised - Closure of St Lawrence Road

100

Original Savings yet to be realised - Further reductions to External Residential and Fostering Placements

165

Borrowing Costs for the purchase of two new children homes

40

Sales, Fees and Charges:

Reduction in Inter Agency Adoption fees and other minor variations under £0.05m

227

Other Variations:

Other variations amount to £0.056m under budget. The following have been identified as significant areas of variation: Contractual increase on Childrens Right Return Interviews for Missing Childrens Service (£0.1m); remand placement expenditure in excess of grant (£0.066m); inter agency adoption fees and concurrent planning placements in excess of budget due to limited number of adopters (£0.081m). This is offset by lower than anticipated costs for IT related expenditure (£0.058) and efficiencies in Early Help have leading to a reduction in anticipated spend (£0.09m) and other minor variations under £0.050m. (56)

Children's Total **2,231**

Education

Employee Costs **£000**

Expenditure is below budget on employee costs due to the vacant Head of Schools Performance & Standards position (£0.085m), some part year vacancies (£0.064m), a reduction/re-distribution of staff within the Pupil Support Service (0.106m) and other minor variations under £0.050m. (351)

Special Education Transport

Minor Variations Under £0.050m 41

Other Expenditure

Other Expenditure is below budget due to both the traded Governors Support (£0.062m) and Education Psychology (£0.068m) services spending less on external support and resources than originally planned, along with other minor variations of less than £0.050m. However, additional funding for children with Special Educational Needs to Mainstream Schools is required (£0.075m) but this will be funded from the Schools Funding Reserve. 4

Non-Academy Schools Income

Income is less than budgeted for Non Academy Schools due to a reduction in the buy in from schools to the Behaviour for Learning & Inclusion Service (£0.185m), to the Equality, Multicultural and Access Team (£0.087m) and the Governors Training Traded Service (£0.028m) offset by minor variations under £0.050m). 271

Academy Schools Income

Minor Variations Under £0.050m (21)

Sales, Fees & Charges

Minor Variations Under £0.050m 10

Other Income

Minor Variations Under £0.050m (3)

Use of one-off monies

A draw down on the Schools Funding Reserve is required to for children with Special Educational Needs to Mainstream Schools (£0.075m), along with other minor variations under £0.050m. (80)

Education Total **(128)**

2. ADULT AND EARLY INTERVENTION SERVICES

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Adult Social Care	41,995	43,199	1,204
TOTAL	41,995	43,199	1,204

a. Overview

£000

Adults and Early Intervention

Removal of payment for the performance element of BCF has resulted in changes to national conditions around NHS commissioned out of hospital services. There is a minimum requirement in 2016/17 to invest £4.4m of the overall BCF allocation into these services which represents an increase of £1.12m on the previous year's figure. Consequently this has resulted in a £1.12m reduction in the BCF resource available to fund Adult Social Care

1,120

The CCTV service has transferred to Adults with insufficient funding for this service. Current projected costs have reduced from Qtr. 2 however ongoing work is being carried out to understand the full costs associated with this service.

80

Minor variations.

4

Adults and Early Intervention Total

1,204

DIRECTOR OF PUBLIC HEALTH

3. DIRECTOR OF PUBLIC HEALTH

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Director of Public Health	1,400	1,473	73
TOTAL	1,400	1,473	73

a. Overview

	£000
Resourcing of the Active Tameside capital investment prudential borrowing repayment.	154
Efficiencies identified through reductions in contracts and staffing.	(81)
Public Health Total	<u>73</u>

4. ASSET AND INVESTMENT PARTNERSHIP MANAGEMENT

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Asset and Investment Partnership Management	5,012	5,849	837
TOTAL	5,012	5,849	837

a. Overview

Corporate Landlord

£000

The variation relates to those costs which are incurred where there are potential capital receipts and it is greater than that allowed to be netted against the capital receipt, for example small plots of land. 150

Ongoing expenditure in relation the building repairs and maintenance 271

Rochdale data centre expenditure in excess of budget. 56

Reduction in under £10k capital receipts that are utilised within the service budget. 40

Target basic needs funding ceased in 15/16. 187

Dukinfield Cemetery And Crematorium Business Rates reimbursement backdated to 2010. (196)

Rent Reductions 26

Estates

Reduction in the amount of income generated. 231

Catering

The repairs and maintenance costs for the heavy catering equipment to bring these up to standard are greater than estimated 72

Asset and Investment Partnership Management Total 837

5. ENVIRONMENTAL SERVICES

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Environmental Services	46,999	45,482	(1,517)
TOTAL	46,999	45,482	(1,517)

a. Overview

£000

Expenditure less than budget as a result of vacant posts across the service following full review of Cost of Establishment for Environmental Services, all posts are expected to be filled. (744)

Expenditure in excess of budget for Car Parks £127k, related equipment purchase and works Premises related costs, Operations - Estate Recharges- £66k other minor variations below £0.050m across the service £119k. 312

Income in excess of budget for Car Parks Pay & Display income (£168k), Traffic Flow Management (£180k), Gmraps (£25k), Contribution from Public Health (£60k) off set by anticipated reduction in income from Car Park passes £92k and Car Park Excess Fee Notice Income £96k and other minor variations below £0.050m across the service (£23k). (268)

Expenditure in excess of budget for costs associated with Winter Maintenance £200k. 200

Income in excess of budget as a result of additional income generated from Highways Projects (£125k), other minor variations below £0.050m across the service £16k. (109)

Contribution towards fleet replacements for Operational plant, vehicles and equipment. 112

Savings identified 2016/17. (1,020)

Environmental Services Total (1,517)

6. DEVELOPMENT GROWTH AND INVESTMENT

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Development Growth and Investment	2,286	2,264	(22)
TOTAL	2,286	2,264	(22)

a. Overview

£000

Expenditure below budget for Employee costs as a result of vacant posts across the service. (281)

One off unbudgeted commitments for various economic growth and regeneration initiatives across the borough £201k, and other minor variations across the service below £0.050m £98k. 299

Employment & Skills grant funding from Salford City Council - Apprenticeship scheme. (30)

Income less than budget for the following areas:

Ground Rental Income, £40k

Building Control, £120k as a result of vacant posts, therefore inability to complete work 192

Land Charges, £10k

Other minor variations below £0.050m, £2k

Higher than anticipated income in the Agency Service responsible for delivering the increased Disabled Facilities Grant funded Capital scheme for 2016/17 (£50k) and unbudgeted capital project related income from Transport for Greater Manchester (£20k), Other minor variations below £0.050m (£2k) (72)

Savings being planned 2016/17 to be used to support service re-designs. (130)

Development Growth and Investment Total (22)

7. DIGITAL TAMESIDE

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Digital Tameside	1,817	1,707	(110)
TOTAL	1,817	1,707	(110)

a. Overview

£000

The majority of this variation relates to prior year schools information management system income from Academies and Schools (110)

8. STRONGER COMMUNITIES

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Stronger Communities	7,096	6,766	(330)
TOTAL	7,096	6,766	(330)

a. Overview

£000

Reduction in Supporting People contracts in effect from part way through the year, full year effect will materialise in 2017/18. 33

Contract variation for homelessness demographics due to change in legislation increasing demand not coming into effect until 1st October 2016, waiver for 10 units of temporary supported accommodation for homeless households full year effect of £52k. (106)

Contract variation for supporting people & homelessness contracts to pay living wage not coming into effect until 1st October 2016, when materialised only effected 3 members of staff. (162)

One off efficiencies materialising from delays in filling posts. (16)

Ad-hoc efficiencies across Stronger Communities. (79)

Stronger Communities Total (330)

DIRECTOR OF GOVERNANCE AND RESOURCES

9. DIRECTOR OF GOVERNANCE AND RESOURCES

	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Director of Governance and Resources	9,979	7,265	(2,714)
TOTAL	9,979	7,265	(2,714)

a. Overview

£000

Reductions in employee expenditure as a result of severance, ongoing restrictions in recruitment and delays in the implementation of service redesign have resulted in a projected expenditure level of £1,714k under budget across the service. (1,714)

Ongoing restrictions in expenditure and efficiencies across the service have resulted in a projected expenditure level of £531k under budget. (531)

Projected income levels in excess of budget provision across the service area and minor variations below £0.050m across the service. (469)

Director of Governance and Resources Total **(2,714)**

CORPORATE BUDGETS

10. CORPORATE COSTS

Directorate	Corporate Budgets	2016/17 Budget £000	Outturn £000	Variation to Budget £000
Other	Corporate Costs, Capital and Financing and Other Cost Pressures	16,526	12,221	(4,305)
	Total	16,526	12,221	(4,305)

a. Overview

Corporate Costs include a range of central functions including Insurance, AGMA and Coroners costs and the cost of Democracy. Also included are budgets to cover the cost of the capital programme.

The main reasons for the projected spend of less than budget are:

- The Council has not undertaken any borrowing as at 31 December 2016.
- Interest rates for borrowing are lower than estimated.
- Ongoing efficiencies achieved as a result of the insurance review.

Included within the position is an amount of £2,369k as a contribution to historical business rates losses and an allowance for non - collection in the current financial year.

Any expenditure that is less than the budget will assist the Council's budget position in future years. It is imperative the Service areas continue to review their expenditure and accurately monitor future spend. Efficiencies made now will assist the future medium term financial strategy.

APPENDIX 3

The tables below detail how the Council is performing against target collection rates in both Business Rates and Council Tax. Arrears are pursued and recovery of current year arrears will continue in future years.

Council Tax In-year Collection Performance 2016/17				
	Cash Collected £m	Cash Collected %	Cash Target %	Variation %
April 2016	9.623	10.42	10.80	-0.38
May 2016	17.800	19.27	19.40	-0.13
June 2016	26.103	28.26	28.40	-0.14
July 2016	34.121	36.89	37.60	-0.71
August 2016	42.443	45.86	46.20	-0.34
September 2016	50.665	54.71	55.30	-0.59
October 2016	58.812	63.51	64.30	-0.79
November 2016	67.166	72.54	73.30	-0.76
December 2016	74.963	80.97	81.80	-0.83
January 2017			90.20	
February 2017			92.50	
March 2017			94.40	

Business Rates In-year Collection Performance 2016/17				
	Cash Collected £m	Cash Collected %	Cash Target %	Variation %
April 2016	10.789	17.18	10.70	+6.48
May 2016	15.863	25.33	18.80	+6.53
June 2016	20.918	33.65	28.80	+4.85
July 2016	23.329	37.54	38.30	-0.76
August 2016	32.069	51.57	46.70	+4.87
September 2016	36.935	59.39	55.10	+4.29
October 2016	42.602	68.73	63.50	+5.23
November 2016	45.088	72.83	72.10	+0.73
December 2016	49.762	80.59	79.50	+1.09
January 2017			88.20	
February 2017			92.70	
March 2017			96.20	

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Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Member/Reporting Officer:	Cllr Jim Fitzpatrick - First Deputy (Performance & Finance) Ian Duncan– Assistant Executive Director (Finance)
Subject:	CAPITAL MONITORING QUARTER 3 2016/17
Report Summary:	<p>This report summarises the capital monitoring position at 31 December 2016 based on information provided by project managers.</p> <p>The report shows projected capital investment of £42.375m by March 2017.</p> <p>Some schemes will be delivered earlier or later than planned, as set out in the report.</p>
Recommendations:	<p>Members are asked to approve the following:</p> <ul style="list-style-type: none">(i) The reprofiling to reflect up to date investment profiles(ii) The changes to the Capital Programme(iii) The updated Prudential Indicator position <p>Members are asked to note:</p> <ul style="list-style-type: none">(i) The current capital budget monitoring position(ii) The resources currently available to fund the Capital Programme(iii) The current position in regards to compulsory purchase orders (CPOs) and indemnities(iv) The updated capital receipts position(v) The intention not to proceed with the purchase of additional shares in InspiredSpaces (Tameside) Ltd
Links to Community Strategy:	The Capital Programme ensures investment in the Council's infrastructure is in line with the Community Strategy.
Policy Implications:	In line with Council Policies.
Financial Implications: (Authorised by the Section 151 Officer)	<p>These are the subject of the report. In summary:</p> <p>The forecast outturn is £42.375m compared to the previous estimate of £57.517m;</p> <p>Re-profiling of £15.475m into the following year(s) to match expected spending profile:</p> <p>Demand for capital resources exceeds availability and it is essential that those leading projects ensure that the management of each scheme is able to deliver them on plan and within the allocated budget.</p>
Legal Implications: (Authorised by the Borough Solicitor)	It is a statutory requirement for the Council to set a balanced budget. It is important that the capital expenditure position is regularly monitored to ensure we are maintaining a balanced budget and to ensure that the priorities of the Council are being

delivered.

Risk Management:

Failure to properly manage and monitor the Council's budget will lead to service failure and a loss of public confidence.

Access to Information:

The background papers relating to this report can be inspected by contacting Tom Austin, Financial Management by:



phone: 0161 342 3857



e-mail: thomas.austin@tameside.gov.uk

1. INTRODUCTION

- 1.1 This is the third capital monitoring report for 2016/17, summarising the position as at 31 December. There will be one further monitoring statement during 2016/17.
- 1.2 The report incorporates an update on major capital schemes and an update on Compulsory Purchase Orders (CPOs), indemnities, and potential liabilities.

2. KEY POINTS

- 2.1 The current forecast is for services areas to have spent £42.375m on capital investment by March 2017, which is £20.381m less than the current programmed spend.
- 2.2 This is detailed in section 3 of the report, explanations are also provided for capital projects with a projected variation of £0.100m or above over the life of the project.
- 2.3 Section 3 also details schemes with an in-year variation in excess of £0.100m and seeks approval to re-profile the capital expenditure of the project. An explanation for the need to re-profile the capital expenditure is also provided.
- 2.4 Table 1 below provides a high level summary of capital expenditure by service area.

Table 1: Overall capital monitoring statement April-December 2016

CAPITAL MONITORING STATEMENT - DECEMBER 2016				
	Annual Budget	Actual	Projected Outturn	Projected Outturn Variation
	£000	£000	£000	£000
<u>PEOPLE</u>				
Children's Education	658	341	658	0
Active Tameside	11,756	2,734	4,630	(7,126)
Adults Services	4,503	3,626	4,209	(294)
	824	150	200	(624)
<u>PLACES</u>				
AIPM	17,655	9,211	16,388	(1,267)
Stronger Communities	784	77	171	(613)
Development & Investment	6,163	1,884	3,375	(2,788)
Digital Tameside	1,128	242	658	(470)
Engineering Services	12,433	5,060	8,964	(3,469)
Environmental Health	1,105	11	257	(848)
Operations	177	71	153	(24)
Transport	2,520	1,307	2,422	(98)
<u>Exchequer</u>				
	90	80	90	0
Unallocated	2,960	0	200	(2,760)
Total	62,756	24,794	42,375	(20,381)

2.5 It is proposed that the capital investment programme is re-profiled to reflect current information. Proposed re-profiling of £15.475 million into the next financial year is identified within the individual service area tables below.

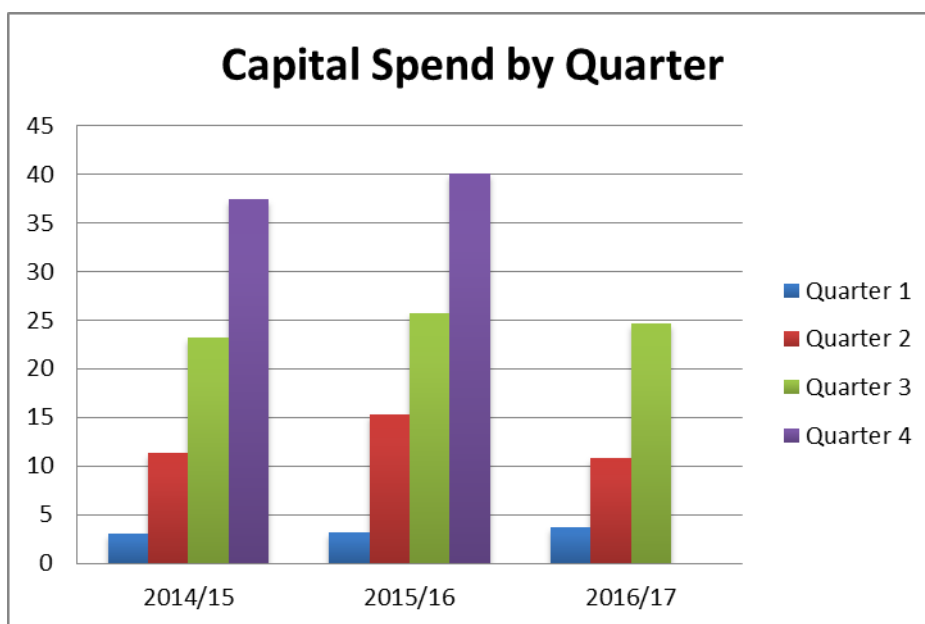
2.6 Table 2 below shows the current Resources funding the 2016/17 capital programme. The resourcing structure, however, is not final and the Assistant Executive Director (Finance) will make the best use of resources available at the end of the financial year.

Table 2: Funding statement 2016/17

Resources	£000
Grants & Contributions	22,376
Revenue Contributions	623
Corporate:	
- Prudential Borrowing	6,995
- Reserves / Capital Receipts	32,762
Total	62,756

2.7 The chart below shows a year on year comparison of capital expenditure on quarterly basis.

Table 3: Comparison of quarterly capital spend levels 2014/15 - 2016/17



3. CAPITAL EXPENDITURE TO DATE AND PROJECTED OUTTURN 2016/17

3.1 This section of the report provides an update of capital expenditure to date along with details of re-profiling to be approved in this report and the overall projected outturn position of the Capital projects. Where variances of £0.100m and over are anticipated over the life of the scheme an explanation is also provided.

Education

3.2 The table below outlines the projected investment for Education services. An explanation has also been provided for the requested re-profiling.

Table 4: Detail of Education Capital Investment Programme

Education Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Aldwyn Primary Additional Accommodation	1,192	135	135	(1,057)	(1,057)
Alder Buy Out Fitness Centre	1,000	0	0	(1,000)	(1,000)
Hyde Targeted Basic Need New School	673	676	676	3	
Livingstone Remodelling/Extension	544	140	544	0	
Cromwell Enhancements	309	0	0	(309)	(309)
Two Year Old Entitlement Grant - Funding Stream	264	28	264	0	
Primary Capital Programme - Russell Scott	256	0	0	(256)	(256)
St Damian's Classroom Alterations	250	246	246	(4)	(4)
St James' Hattersley - Additional Classroom	220	33	220	0	
Greenside Boiler And Fan Convectors	220	22	156	(64)	
Greenside Lighting, Fire Alarm And Small Power	208	348	272	64	
Livingstone Heat Emitters And Pipework	193	171	193	0	
Gorse Hall Small Power	189	174	189	0	
Arlies Fan Convectors, Controls And LST Radiator Covers	180	11	11	(169)	(169)
Waterloo Boiler And Heat Emitters	119	0	0	(119)	(119)
Hollingworth Kitchen & Dining Refurbishment (UIFSM 2)	118	0	0	(118)	(118)
Discovery Academy - Remodelling/Furniture	115	84	115	0	
Broadoak Primary External Areas	100	0	100	0	
St Anne's Denton Flat Roofs	100	0	100	0	
School Condition Related Works Contingency	85	0	85	0	
Main Entrance, Toilets and Admin	73	0	0	(73)	(73)

Schools Unallocated Funding Streams	3,583	0	0	(3,583)	(3,583)
Other Minor Schemes	1,765	666	1,324	(441)	(446)
Total	11,756	2,734	4,630	(7,126)	(7,134)

Table 4b: Education Capital Investment Programme – Re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount £000
Education	Aldwyn Primary Additional Accommodation	Scheme has been delayed due to a value for money assessment being undertaken and outstanding contractual arrangements.	(1,057)
Education	Alder Buy Out Fitness Centre	This project is directly connected to the review of the PFI projects that started recently and the associated capital costs are now considered unlikely to be incurred until 2017/18.	(1,000)
Education	Primary Capital Programme – Russell Scott	This project is continuing and ongoing pressures will be met from this sum.	(256)
Education	Arlies Fan Convector, Controls and LST Radiator Covers	The spend profile of this scheme has been revised following asbestos and other surveys and developing the design specification for the replacement system. The tenders should be back shortly and a further report will be made to the Panel. Heating systems need to be replaced in the summer months and should the tenders be returned within the existing governance amount a start is hoped to be made in replacing the heaters at Easter and Whit. The disruption otherwise caused to the school means it is not practical to carry out the replacements other than in the school holidays.	(169)
Education	Hollingworth Kitchen & Dining Refurbishment	This refurbishment scheme has effectively been put “on hold” because we were successful in bidding for a replacement kitchen and dining block under the Priority Schools Rebuilding Programme 2 (PSBP2). Rather than spend money on refurbishing a building that has serious condition problems it was felt prudent to wait for the outcome of the PSBP2 process. The replacement block is being procured directly by the EFA. Discussions about what can be built under the successful bid are reaching a critical stage and should be resolved shortly.	(118)
Education	Waterloo Boiler and Heat Emitters	Work on other boiler and heat emitter schemes such as Livingstone, Downson and Stalyhill Infants has delayed this scheme. It is planned to revisit it in the spring/summer.	(119)

Education	Cromwell Enhancements	Betterment of the reinstated school following the fire is still being considered.	(309)
Education	Schools Funding Streams	Amount unallocated in year will be re-profiled into 2017/18 and allocated to appropriate schemes.	(3,583)

Children's Services

- 3.3 The table below outlines the projected investment for Children's services. At present no re-profiling is required.

Table 5: Detail of Children's Services Investment Programme

Children's Services Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Purchase of Two Children's Homes and Edge of Care Provision	658	341	658	0	
Total	658	341	658	0	0

Stronger Communities

- 3.4 The table below outlines the projected investment for Stronger Communities. An explanation has also been provided for the requested re-profiling.

Table 6: Detail of Stronger Communities Capital Investment Programme

Stronger Communities Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Libraries In The 21 st Century	559	60	142	(417)	(417)
Supporting Customer Experience And Contact	179	0	1	(178)	(178)
Safe And Secure Project (Alleygating And Burglary Reduction)	38	17	28	(10)	0
Street Art In The Community	8	0	0	(8)	(8)
Total	784	77	171	(613)	(603)

Table 6b: Community Services Capital Investment Programme – Re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount £000
Stronger Communities	Supporting Customer Experience and Contact	It has been agreed to move the remainder of the funds for this scheme into the Digital by Design scheme within Digital Tameside. IT are currently project managing implementation of the multi-media functionality of the contact centre system and there is additional further functionality to be implemented going forward, including expanding and digitising the call centre and reducing call volumes.	(178)
Stronger Communities	Libraries in the 21 st Century	Following a successful tender process a contract has been entered into with a supplier to provide the technology required to facilitate a mix of staffed and Open+ hours (hours when the library is available to customers when there are no staff present) also an RFID security system. Initial site visits have been undertaken to establish where the equipment will be located including CCTV cameras, security gates, self-service kiosks etc. Building work is now being commissioned at each library site to enable the technology to be fully functional.	(417)

Active Tameside

- 3.5 The table below outlines the projected investment for Public Health. An explanation has also been provided for the requested re-profiling.

Table 7: Detail of Active Tameside Capital Investment Programme

Active Tameside Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Active Tameside Wellness Centre & Wider Investment	4,064	3,265	3,799	(265)	(250)
Hyde United FC	415	355	400	(15)	
Droylsden Youth Centre	24	6	10	(14)	
Total	4,503	3,626	4,209	(294)	(250)

Table 7b: Active Tameside Capital Investment Programme – Re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount £000
Active Tameside	Active Tameside Wellness Centre and Wider Investment	Roof Replacement at Medlock - this scheme has been accelerated as the contractor is available to start early.	100
		New Active Denton - Scheme delayed due to protracted negotiations to establish the land purchase and development agreement	(200)
		Extension to Hyde Leisure Pool – Delayed procurement due to limited interest in the development from the construction market	(150)

Adult Services

- 3.6 The table below outlines the projected investment for Adult Services. No re-profiling is required at this time.

Table 8: Detail of Adult Services Capital Investment Programme

Adult Services Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Unallocated Funding	685	0	0	(685)	
CCTV	139	150	200	61	
Total	824	150	200	(624)	0

Asset Investment Partnership Management (AIPM)

- 3.7 The table below outlines the projected investment for AIPM. An explanation has also been provided for the requested re-profiling.

Table 9: Detail of Asset Investment Partnership Management (AIPM) capital programme

AIPM Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Vision Tameside	11,000	8,527	10,142	(858)	(858)
Purchase Freehold. Whitelands Rd. Ashton	5,400	0	5,400	0	
Opportunity Purchase Fund (Individual Approval Required)	500	5	5	(495)	
Building Fabric Works	440	470	440	0	
Prep Of Outline Planning Applications / Review Of Playing Field Provision	116	0	0	(116)	(116)
Tame Street Emergency Generators	93	2	93	0	
Dukinfield Crematoria Clock Tower	54	0	0	(54)	(54)
Development Of Former Stamford High School Site	50	48	48	(2)	
Mottram Showground (OPF)	2	1	2	0	
Wellington Works	0	156	156	156	
Public Realm	0	2	102	102	102
Total	17,655	9,211	16,388	(1,267)	(926)

Table 9b: AIPM Capital Investment Programme – Variations

Explanation of Variations			
Service Area	Capital Project	Explanation for Variation	Amount £000
AIPM	Opportunity Purchase Fund	This allocation requires individual bids, Bootle Street is the only bid in this financial year which has been approved and has been put on hold until the new financial year.	(495)
AIPM	Wellington Works	These are outstanding legal costs relating to a previous scheme which involved a complex compulsory purchase compensation matter.	156

Table 9c: AIPM Capital Investment Programme – Re-profiling

Explanation of Re-profiling at Quarter 3

Service Area	Capital Project	Explanation for Re-profiling	Amount £000
AIPM	Vision Tameside	The re-profiling of this scheme takes in to account the construction milestone schedule timeframe in which works will be carried out for when the new building will open which is estimated to be approximately September 2018. The contract has now been signed with a clear revised schedule 9 and an agreed 2% retention which has now been taken into account in the re-profiling.	(858)
AIPM	Prep of Outline Planning Applications	The original allocation is to undertake surveys and prepare outline planning applications for the former Mossley Hollins, Samuel Laycock and Hartshead school sites. The bidding process for Mossley Hollins and Hartshead sites is not expected to be completed until the next financial year.	(116)
AIPM	Public Realm	The re-profiling of this scheme is to accelerate this amount from 17/18 reducing the £2.631m allocation for 17/18.	102

Development and Investment

- 3.8 The table below outlines the projected investment for Development and Investment. An explanation for requested re-profiling is provided below.

Table 10: Detail of Development and Investment Capital Programme

Development and Investment Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Ashton Town Centre And Civic Square	3,052	1,029	1,094	(1,958)	(1,958)
Disabled Facilities Grants	1,547	822	1,300	(247)	
Ashton Old Baths	916	0	916	0	
Grant Funding Yet To Be Allocated	259	0	0	(259)	
St Petersfield	229	33	65	(164)	(164)
Godley Hill Development And Access Road	110	0	0	(110)	(110)
Longlands Mill	24	0	0	(24)	
Hyde Town Centre	23	0	0	(23)	(23)
Ashton Market Hall Incubator Units	3	0	0	(3)	
Total	6,163	1,884	3,375	(2,788)	(2,255)

Table 10b: Development and Investment Capital Programme – Variations

Explanation of Variations			
Service Area	Capital Project	Explanation for Variation	Amount £000
Development and Investment	Grant Funding Yet to be allocated	Housing capital grant monies not yet allocated, as no relevant schemes have been identified. Funding will be required to be slipped into the next financial year if not spent by year end.	(259)
Development and Investment	Disabled Facilities Grant	One of the three surveyors left the Council in November 2015, prior to the unexpected national increase in DFG funds. The Council has since attempted to gain assistance from other Greater Manchester authorities, but this has proved unsuccessful, as has an attempt to fill the position with temporary staff. A Technical Officer has now been brought into the post.	(247)

Table 10c: Development and Investment Capital Programme – Re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount £000
Development and Investment	Ashton Town Centre	This project is split into two phases. Phase 1 is now almost complete. Phase 2 is scheduled to commence in 2018 and be complete in 2019. These timescales are in line with the Vision Tameside Phase 2 construction programme.	(1,958)
Development and Investment	St Petersfield	The amount of re-profiling is to ensure sufficient reserves are in place to meet existing obligations resulting from the CPO and ongoing estate management.	(164)
Development and Investment	Godley Hill Road	Project is still being developed and spend is now likely to be incurred in 2017/18.	(110)

Digital Tameside

- 3.9 The table below outlines the projected investment for Digital Tameside. An explanation has also been provided for the requested re-profiling.

Table 11: Detail of Digital Tameside Capital Investment Programme

Digital Tameside Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Working Differently - ICT Hardware & Software	411	14	181	(230)	(230)
ICT - Enablement Project	377	29	137	(240)	(240)
Town Centre Wi-Fi	171	125	171	0	
Digital By Design	124	74	124	(0)	
Disaster Recovery Site	45	0	45	0	
Total	1,128	242	658	(470)	(470)

Table 11b: Digital Tameside Capital Investment Programme – Re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount £000
Digital Tameside	ICT Vision Tameside	The re-profiling of this scheme takes in to account the timeframe in which works will be carried out for when the new TAC will open which is estimated to be approximately September 2018.	(240)
Digital Tameside	Working Differently	IT Hardware & Software, Re-profiling £230k in Q3 leaving £181k still to be spent this year. The spending will occur in Q4 following the set-up of the infrastructure for SharePoint and expansion of contract for Information@Work.	(230)

Engineering Services

3.10 The table below outlines the projected investment for Engineering Services. An explanation has also been provided for the requested re-profiling.

Table 12: Detail of Engineering Services Capital Investment Programme

Engineering Services Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Highways Maintenance Funding	2,657	1,661	2,343	(314)	(314)
LED Street Lighting Investment	2,304	783	2,304	0	
Challenge Funding	2,199	564	1,247	(952)	(952)
Denton Link Road	1,418	951	1,118	(300)	(300)
Pothole Funding	1,000	659	1,000	0	
Junction Improvements On/Off At J23 M60	359	0	0	(359)	(359)
Hattersley Station Passenger Facilities	304	2	50	(254)	(254)
King Edward Road Retaining Wall	300	89	300	0	
Access to Metrolink Stops	300	0	0	(300)	(300)
Ashton Northern Bypass - Stage 2	279	175	200	(79)	
Ashton - Stalybridge Cycle Route	228	4	4	(224)	(224)

Ashton Town Centre Improvements	191	0	0	(191)	(191)
Huddersfield Narrow Canal	185	5	5	(180)	(180)
Dukinfield Corridor	160	2	30	(130)	(130)
Whiteacre Road/Curzon Road Junction Improvements	0	100	0	0	0
Other Minor Schemes	549	65	363	(186)	0
Total	12,433	5,060	8,964	(3,469)	(3,204)

Table 12b: Detail of Engineering Services Capital Programme – re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount (£000)
Engineering Services	Challenge Fund Stream	Manchester Road – Delays due to negotiations with neighbouring Highway Authorities, land owners and utility companies. A decision has also been made to undertake the works in more favourable weather.	(952)
Engineering Services	M6 J23 Pinch Point	Discussions currently underway with TfGM to reallocate the funding for these schemes to highway related Ashton Public Realm Growth Deal 2 Scheme as a contribution to revised bus routing, new highway infrastructure and related works in and around the new Shared Service Centre and Market Square area as part of the Vision Tameside Strategy. A new mini - business for the wider Ashton Public Realm Scheme has been submitted to TfGM and a decision is awaiting the GMCA/TfGM proposals following the Growth Deal 3 announcement made in the Autumn Statement.	(359)
	Access to Metrolink Shops		(300)
	Access to Ashton Town Centre		(191)
Engineering Services	Highway Maintenance Funded Schemes	Schemes have been delayed due to negotiations with landowners, adverse weather conditions on site and site access issues.	(314)
Engineering Services	Crown Point Link Road	Delay to scheme completion date due to complex negotiations with utility company. The outcome of these negotiations has been favourable to the Council both financially and will avoid future additional disruption.	(300)
Engineering Services	Hattersley Station Passenger Facilities	The original scheme proposal was for TfGM to project manage this scheme. TfGM eventually decided that they would not undertake the project management role and this is now being undertaken by Tameside. This process took several months. TfGM have agreed that the Growth Deal 2 funding for this scheme for	(254)

		2016/17 can be slipped into 2017/18.	
Engineering Services	Ashton to Stalybridge Cycle Route	Initial scheme development has shown that significant lengths of the canal towpath between Ashton Portland Basin and Plantation St, Ashton are not suitable for use as a cycle route. Discussions currently underway with TfGM to reallocate the funding for this scheme to highway related Ashton Public Realm Scheme as a contribution to revised bus routing, new highway infrastructure and related works in and around the new Shared Service Centre and Market Square area as part of the Vision Tameside Strategy.	(225)
Engineering Services	Huddersfield Narrow Canal	This scheme is linked to the Growth Deal 1 scheme for the improvement of the Huddersfield Canal towpath between Ashton and Stalybridge town centre. Initial scheme development has shown that significant lengths of the canal towpath between Ashton Portland Basin and Plantation St, Ashton are not suitable for use as a cycle route. A number of route options between Ashton and Stalybridge town centres have been developed. Discussions with TfGM have led to the conclusion that the Ashton to Stalybridge link is that no deliverable option exists at the present time which would provide a high quality, direct cycle route between Ashton and Stalybridge which would provide VfM and be deliverable within the available budget. It is proposed that this CCAG2 funding is used to provide additional sections to the other 2 Cycle City Ambition Grant 2 schemes and these are currently under consideration in conjunction with TfGM.	(180)
Engineering Services	Dukinfield Corridor	Grant funding from casualty reduction partnership. Original design changed following detailed topographic survey also resulting in additional design work by Greater Manchester Urban Traffic Control.	(130)

Environmental Services

3.11 The table below outlines the projected investment for Environmental Services. An explanation has also been provided for the requested re-profiling.

Table 13: Detail of Environmental Services Capital Investment Programme

Environmental Services Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Guide Lane Former Landfill Site	465	4	250	(215)	
Retrofit (Basic Measures)	329	7	7	(322)	(322)
Carbon Reduction - Invest To Save Schemes Approval Required	311	0	0	(311)	(311)
Total	1,105	11	257	(848)	(633)

Table 13b: Detail of Environmental Services Capital Programme – Variations

Explanation of Variations			
Service Area	Capital Project	Explanation for Variation	Amount (£000)
Environmental Services	Guide Lane Former Landfill Site	The variation of £215k is unlikely to be required this financial year, the remaining budget allocated is required to cover any further unforeseen costs associated with this scheme; and to ensure that our statutory duties required under Part 2A of the Environmental Protection Act 1990, which are to remediate the land if there is a significant risk of harm to persons or property, in accordance with statutory guidance issued by the Secretary of State, are met.	(215)

Table 13c: Detail of Environmental Services Capital Programme – Re-profiling

Explanation of Re-profiling at Quarter 3			
Service Area	Capital Project	Explanation for Re-profiling	Amount (£000)
Environmental Services	Retrofit (Basic Measures)	This budget is used to 'top up ' domestic retrofit measures that are primarily funded by ECO grants emanating from DECC. The supply of central funding available has been sporadic, making it difficult to profile the spend. However, we are entering into a new funding round, ECO 17. This should see a much more consistent and well-funded devolved funding regime and we are also planning to reinstate the TMB Boiler Replacement Scheme.	(322)

Environmental Services	Carbon Reduction	The proposed projects connected to this funding have been subject to delay and cancellation through changing Government priorities and legislation. In order to bring some surety into this area of work we have begun work with Local Partnerships via a GM wide procurement exercise. Local Partnerships have begun work with us to develop schemes to energy retrofit a number of Council buildings including the Sports Trust. The work will identify measures to be undertaken, funding required, pay back periods and overall savings. The capital monies will be used to fund some of the required structural/building retrofit measures.	(311)
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Operations

- 3.12 The table below outlines the projected investment for Operations. An explanation has also been provided for the requested re-profiling.

Table 14: Details of Operations Capital Investment Programme

Operations Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Dukinfield Park Improvements	20	6	20	0	
Silver Springs Infrastructure	20	0	20	0	
Sunnybank Park - Landscaping	19	17	19	0	
Green Space Improvements - Hyde	16	0	0	(16)	
Rocher Vale & Hulmes And Hardy Wood	15	10	29	14	
Allotment Railings And Infrastructure Improvement	14	2	2	(12)	
Tree Planting Programme	10	1	6	(4)	
Stamford Park Infrastructure	10	0	0	(10)	
War Memorials	10	8	8	(2)	
Other Minor Schemes	43	27	49	6	
Total	177	71	153	(24)	0

Transport

- 3.13 The table below outlines the projected investment for Transport. An explanation has also been provided for the requested re-profiling.

Table 15: Detail of Transport Capital Investment Programme

Transport Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Procurement of 58 Fleet Vehicles	2,442	1,229	2,344	(98)	
Light Vans	39	39	39	0	
3 Ransom Mowers	39	39	39	0	
Total	2,520	1,307	2,422	(98)	0

Exchequer

3.14 The Table below outlines the projected Investment for Exchequer. No re-profiling has been requested.

Table 16: Detail of Exchequer Capital Investment Programme

Exchequer Capital Programme Statement					
Capital Scheme	2016/17 Budget	Actual	Projected Outturn	Projected Outturn Variation	Re-profiling to be approved in this Quarter
Online Forms	90	80	90	0	
Total	90	80	90	0	0

4. COMPULSORY PURCHASE ORDERS, INDEMNITIES AND POTENTIAL LIABILITIES

Redmond Close

4.1 The occupants of 22 Redmond Close have agreed that the Council can purchase their property. It is anticipated this will be within the approved financial envelope for this project and the necessary governance is being obtained.

Wellington Works

4.2 This was a complex compulsory purchase compensation matter, which has now been resolved. All final costs incurred will be managed within the Council capital budget.

Denton Link Road

4.3 A General Vesting Declaration (GVD) has been executed for land required within the CPO in relation to Denton Link Road and so the Council has now assumed responsibility for the same, by registering its legal title to the land with HM Land Registry.

4.4 The Council has completed a variation to the CPO Indemnity and Development Agreement to enable the delivery of the link road.

Hattersley CPO

- 4.5 The Council approved the making of a compulsory purchase order in respect of the one outstanding property in June 2015 in order to facilitate the final phase of the new District Centre for Hattersley and continues to work with its partners, Peak Valley Housing Association and the Homes and Communities Agency. Peak Valley Housing Association have indemnified the Council's CPO costs through a CPO Indemnity Agreement.

5 CHANGES TO THE APPROVED 3 YEAR CAPITAL PROGRAMME

- 5.1 Since the previous Capital Monitoring report there has been an increase in the programme totalling £8.116m over the period 2016/17 - 2018/19. This includes investment in the Council's fleet, increases to the engineers programme, and the acquisition of the freehold of a property in Whitelands Road, Ashton, together with several other smaller changes. Full details are listed in **Appendix 1**.
- 5.2 It should be noted that it is no longer intended to acquire an increased shareholding in InspiredSpaces (Tameside) Ltd, as previously approved by Executive Cabinet on 29 June 2016. This is due to a potential adverse effect on the level of PFI Credit grant the Council currently receives from the Government. The shares are intended to be purchased by the other shareholder in the partnership, Amber, and it will be necessary to restructure as a consequence. The Council is also working with Local partnerships to ensure that it is achieving vfm from the LEP and the PFI arrangements.

6. CAPITAL RECEIPTS

- 6.1 With the exception of capital receipts earmarked as specific scheme funding, all other capital receipts are retained in the Capital Receipts Reserve and utilised as funding for the Council's corporately funded capital expenditure, together with any other available resources identified in the medium term financial strategy.
- 6.2 £11.3m of BSF Capital Receipts are to be repaid corporately, to repay previous temporary funding of the Schools Capital Programme.
- 6.3 Receipts of £2.216m have been generated in year to date from the disposal of Council assets. The forecast proceeds from asset sales for the financial year is £5.19m.

7. PRUDENTIAL INDICATORS

- 7.1 The CIPFA Prudential Code for Finance in Local Authorities was introduced as a result of the Local Government Act (2003) and was effective from 1 April 2004. The Code sets out indicators that must be demonstrated that the objectives of the Code are being fulfilled. The initial Prudential Indicators for 2016/17 and the following two years were set out by the Council in February 2016. The Capital Expenditure indicator has been updated to reflect the latest position.
- 7.2 The latest Prudential Indicators are shown in **Appendix 2**.

APPENDIX 1

Changes to the Capital Programme

			BUDGET CHANGES 2016/17 £000	BUDGET CHANGES 2017/18 £000	BUDGET CHANGES 2018/19 £000	TOTAL £000
SERVICE	SCHEME	SOURCE OF FUNDING				
Capital Programme Q2 Monitoring			69,211	59,722	11,744	140,676
A) Increases to the Programme						
AIPM	Purchase Freehold. Whitelands Rd. Ashton	Reserves / Capital Receipts	5,400			5,400
Engineering Services	King Edward Road Retaining Wall	RCCO	300	100		400
Engineering Services	Highways Maintenance Funding	Grant	116			116
Digital Tameside	Town Centre Wi-Fi	RCCO	50			50
Environmental Services	Audenshaw Environmental Improvements	Capital Contribution	9			9
Transport	Fleet Replacement 17/18 (SPCMP Nov. 2016)	Borrowing		2,256		2,256
			5,875	2,356	0	8,231
B) Reductions to Programme						
AIPM	Energy Consumption Pilot Scheme Dukinfield Town Hall	Reserves / Capital Receipts	(46)			(46)
AIPM	Dukinfield Crematoria Clock Tower	Reserves / Capital Receipts	(44)			(44)
AIPM	TAC Fire Alarm Upgrade	Reserves / Capital Receipts	(20)			(20)
AIPM	Knowle Avenue Depot / JW Lees Social Club Site	Reserves / Capital Receipts	(5)			(5)
			(115)	0	0	(115)

C) Funding Transfers in Programme

						0
AIPM	Vision Tameside	Reserves / Capital Receipts	(6,000)	6,000		0
Transport	Refuse Collection Fleet	RCCO/Specific Capital Receipts/Reserves	(3,060)	3,060		0
Education	Aldwyn Primary Additional Accommodation	Grant	(1,191)	1,191		0
Development And Investment	Disabled Facilities Grants	Grant	(700)	700		0
Engineering Services	The Longdendale Integrated Transport Strategy	Specific Capital Receipts	(480)	480		0
Digital Tameside	ICT - Vision Tameside	Reserves / Capital Receipts	(390)	170	220	0
AIPM	Mottram Showground (OPF)	Reserves / Capital Receipts	(159)	159		0
Environmental Services	Allotment Railings And Infrastructure Improvement	Reserves / Capital Receipts	(62)	62		0
AIPM	Document Scanning	Reserves / Capital Receipts	(58)	58		0
Environmental Services	Tree Planting Programme	Capital Contributions	(30)	30		0
Environmental Services	Children's Play	Reserves / Capital Receipts	(20)	20		0
Environmental Services	Dukinfield Park Improvements	Reserves / Capital Receipts	(20)	20		0
Environmental Services	Rocher Vale & Hulmes And Hardy Wood	Capital Contributions	(14)	14		0
Environmental Services	Green Space Improvements - Dukinfield	Capital Contributions	(11)	11		0
Environmental Services	Stamford Park Infrastructure	RCCO	(10)	10		0
Environmental Services	War Memorials	Capital Contributions	(10)	10		0

Education	Capital Maintenance - Funding Stream	Grant	(214)	(214)
Education	Basic Need - Funding Stream	Grant	(212)	(212)
Resources	Estimated Future Borrowing Approvals / Receipts	Reserves / Capital Receipts	(47)	(47)
Education	SEN Review	Grant	(26)	(26)
Education	Broadoak Primary Seed Challenge	Grant	(25)	(25)
Education	Holden Clough FF&E For New School Project	Grant	(15)	(15)
Education	Holden Clough Seed Challenge	Grant	(13)	(13)
Education	Holden Clough - Remodelling	Grant	(12)	(12)
Education	Holden Clough Additional Path (PSBP)	Grant	(9)	(9)
Education	Mechanical & Electrical - Oakdale	Grant	(9)	(9)
Education	Mechanical & Electrical - Buckton Vale	Grant	(8)	(8)
Education	Mechanical & Electrical - Yew Tree Primary	Grant	(7)	(7)
Education	Mechanical & Electrical - Corrie Primary	Grant	(6)	(6)
Education	Mechanical & Electrical - Broadbent Fold	Grant	(4)	(4)
Education	Hyde Community College	Grant	(3)	(3)
Education	Leigh Drainages	Grant	2	2
Education	Heys Toilet Adaptations	Grant	5	5
Education	Stalyhill Toilet Adaptation	Grant	5	5
Education	Hollingworth Drainage	Grant	10	10
Education	Gorse Hall Power And Fire Alarm	Grant	14	14
Education	BSF ICT Capital	Grant	16	16
Education	Milton St John Primary - Temporary Emergency Works	Grant	24	24
Education	Wildbank Lighting And Power	Grant	32	32
Education	Inspire Academy - Play Equipment	Grant	40	40
Education	Astley High School - Carpets	Grant	41	41
AIPM	Building Fabric Works	Reserves / Capital Receipts	47	47
Education	St James Ashton H&S	Grant	65	65
Education	Cromwell M&E Upgrade		114	114
Education	Cromwell Enhancements	Grant	195	195

	(12,215)	11,995	220	0
Net Changes to Programme	(4,455)	14,351	220	8,116
Capital Programme 2016/17 Q3	62,756	74,073	11,964	148,792

RCCO stands for "Revenue Contribution to Capital Outlay" and describes where capital investment is funded from revenue sources.

AIPM stands for Asset Investment Partnership Management.

Education changes agreed as part of Education Capital Programme Progress update at November Strategic Planning & Capital Monitoring Panel.

APPENDIX 2

Prudential Indicators

Actuals v limits as at 04/01/2017

	Limit	Actual as at 04/01/17	Amount within limit
	£000	£000	£000
Operational Boundary for External Debt	268,176	118,879	(149,297)
Authorised Limit for External Debt	288,176	118,879	(169,297)
Upper Limit for fixed	199,173	(28,421)	(227,594)
Upper Limit for variable	66,391	(17,335)	(83,726)
Capital financing requirement	199,173	189,253	(9,920)
Capital expenditure	57,306	43,892	(13,414)

Prudential Indicators

Gross borrowing and the capital financing requirement	CFR @ 31/03/16 + increase years 1,2,3	Gross borrowing @ 04/01/17	Amount within limit
	199,173	118,879	(80,294)

Maturity structure for borrowing 2016/17

Fixed rate

Duration	Limit	Actual
Under 12 months	0% to 15%	1.08%
12 months and within 24 months	0% to 15%	4.72%
24 months and within 5 years	0% to 30%	0.86%
5 years and within 10 years	0% to 40%	4.04%
10 years and above	50% to 100%	89.29%

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Report To:	EXECUTIVE BOARD
Date:	15 March 2017
Executive Reporting Officer:	Member/ Councillor Jim Fitzpatrick – First Deputy (Performance and Finance) Kathy Roe – Chief Finance Officer - Tameside & Glossop Clinical Commissioning Group Ian Duncan - Assistant Executive Director – Finance
Subject:	TAMESIDE COUNCIL AND TAMESIDE & GLOSSOP CLINICAL COMMISSIONING GROUP – INTEGRATED COMMISSIONING FUND – SINGLE FINANCE AGREEMENT FROM 1 APRIL 2017
Report Summary:	<p>This report has been prepared jointly by officers of the Council and Tameside and Glossop Clinical Commissioning Group (T&G CCG) as part of the Care Together Programme in Tameside. It sets out the key principles required to establish a joint (single) fund between the Council and the CCG managed by the Single Commissioning Board.</p> <p>The report provides an update on progress made and seeks approval from the Tameside Council Executive Cabinet and the Tameside and Glossop Clinical Commissioning Group Governing Body to consolidate the value of pooled resources via an Integrated Commissioning Fund agreement from 1 April 2017.</p> <p>The same report will be presented to the Governing body of the CCG on 29 March 2017.</p> <p>The Tameside & Glossop Care Together Single Commissioning Board will be required to manage all resources within the Integrated Commissioning Fund and comply with both organisations statutory functions from the single fund.</p>
Recommendations:	<p>The Executive Cabinet is recommended to :</p> <ol style="list-style-type: none">1. Note that an identical report will be presented to the Tameside and Glossop CCG Governing Body for approval on 29 March 2017.2. Approve the inclusion of 2017/2018 Tameside Council service budgets as stated in Appendix 1 within the existing section 75 joint finance pooled agreement (currently in existence for the Better Care Fund). To also approve the inclusion of 2017/2018 Tameside Council service budgets as stated in Appendix 1 within an aligned partnership agreement. The section 75 agreement and aligned partnership agreement will formulate an overall Integrated Commissioning Fund (ICF) for the Tameside and Glossop economy. It should be noted that the CCG have also included budget allocations within the section 75 agreement, aligned partnership agreement and in addition services in collaboration agreement. Services in collaboration refer to services which cannot be included within a section 75 agreement and which the CCG co-commission with NHS England for the Tameside and Glossop economy. The details are stated in Appendix 1. The governance arrangements for managing, and the accountability for

delivering, statutory duties from the single fund will be undertaken by the Tameside & Glossop Care Together Single Commissioning Board.

3. Approve the management of the associated share of financial risk during 2017/2018 as stated within section 13 of the report. Executive Cabinet Members should also note that the Council agrees to increase the value of Council resources within the ICF by a maximum sum of £ 5.0 million in both 2017/2018 and 2018/2019 on the condition that the T&G CCG agrees a reciprocal arrangement in 2019/20 and 2020/21 should this be necessary. These sums are additional to the risk share values stated within section 13.
4. Approve that Tameside Council should continue to be the host organisation for the existing Section 75 pooled fund agreement.
5. Delegate authorisation to the Executive Director for Governance, Resources & Pensions to finalise the terms of the financial framework (**Appendix 3**) which will support the Integrated Commissioning Fund to be approved by both the Council and CCG by 31 March 2017.

Links to Community Strategy:

The Sustainable Community Strategy and Local Area Agreement are key documents outlining the aims of the Council and its partners to improve the borough of Tameside (agreed in consultation with local residents). Within health the CCG's Commissioning Strategy and Primary Care Strategy are similarly aligned to these principles and objectives.

Policy Implications:

The pooled fund extends the reach of the Better Care Fund to include other service areas within the local health economy. This fund is part of a wider project to integrate health and care services at a large scale across the Tameside and Glossop economy.

**Financial Implications:
(Authorised by the Section 151 Officer)**

This report explains the proposals for the Integrated Commissioning Fund (ICF) arrangements from 1 April 2017.

It should be noted that the ICF will be bound by the terms within the existing Section 75 agreement and associated Financial Framework agreement which will be duly approved by both the Council and CCG by 31 March 2017.

It should also be noted that the Council agrees to increase the value of Council resources within the ICF by a maximum sum of £5.0 million in both 2017/2018 and 2018/2019, should this be necessary, on the condition that T&G CCG agrees a reciprocal arrangement in 2019/20 and 2020/21.

A key section of the Financial Framework agreement is the revised risk sharing arrangements. The associated variance to the total net budget allocation at the end of each financial year will be financed in proportion to the percentage of the net budget contribution of each organisation to the ICF. However, the variance will be initially adjusted to exclude any CCG net expenditure associated with residents of Glossop as the Council has no legal powers to contribute to such expenditure. Details of the risk sharing arrangements are provided within section 13 of the report and the values are additional to the £5.0 million

contributions explained in the previous paragraph.

Executive Cabinet Members should also note that the Council Service budgets within the ICF exclude related overheads and the additional funding for Adult Social Care announced by the Government on 8 March 2017.

The update of the five year economy financial strategy is currently in progress in response to the recent financial settlements for both the Council and the CCG. Associated details will be provided within subsequent reports to both the Executive Cabinet and the Tameside & Glossop Care Together Single Commissioning Board during 2017/2018.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

Section 75 partnership agreements provided by the National Health Service Act 2006 allow budgets to be pooled between local health and social care organisations and authorities. Resources and management structures can be integrated and functions can be reallocated between partners. The legal mechanisms allowing budgets to be pooled under the section 75 partnership agreement enable greater integration between health and social care and more locally tailored services. This facilitates a strategic and more efficient approach to commissioning local services across organisations and a basis to form new organisational structures that integrate health and social care.

The associated Financial Framework Agreement makes provision for governance and accountability of the ICF, the authorities and responsibilities delegated from the partners, financial planning and management responsibilities, budgeting and budgetary control, including forecasting and identifies the responsibilities of each partner organisation.

Risk Management:

The report identifies a number of specific risks arising from the proposed pooled funds and presents ways in which these will be addressed by robust governance, advice, and accountability arrangements. There is specific reference to the financial risk sharing arrangements within section 13 of the report.

Access to Information:

Background papers relating to this report can be inspected by contacting :

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1. INTRODUCTION

- 1.1. This report has been prepared jointly by officers of the Council and Tameside and Glossop CCG as part of the Care Together Programme in the Tameside area. The same report will be presented to the Governing Body of the CCG on 29 March 2017.
- 1.2. This report seeks to continue the existing Integrated Commissioning Fund in place which was previously approved by the Executive Cabinet (24 March 2016) and the CCG Governing Body (23 March 2016).
- 1.3. Members should note that the associated Integrated Commissioning Fund reporting arrangements have evolved during the current financial year with a single Health and Social Care economy wide monthly monitoring report presented to the Single Commissioning Board. The monthly report includes the financial details of respective Council services (detailed in **Appendix 1**), the Tameside and Glossop CCG together with the Tameside and Glossop Integrated Care NHS Foundation Trust.
- 1.4. Non-recurrent funds were identified by both organisations in 2015/2016 financial plans to serve as an investment/contingency fund to facilitate the delivery of Care Together. Details of the non recurrent fund is provided within section 12 of this report.
- 1.5. The financial framework (**Appendix 3**) governing the Integrated Commissioning Fund will be approved by both organisations by 31 March 2017. The fund will be managed and accountable to the respective governing bodies via the Tameside & Glossop Care Together Single Commissioning Board.

2. BACKGROUND

- 2.1 Members are reminded that the Care Together Programme over recent years has focused on designing and testing models for improving health and social care services across Tameside and Glossop. This work culminated in the hospital regulator, Monitor, approving a plan for an Integrated Care Organisation (ICO) in September 2015 to bring together health and social care services to improve how these work collectively for the benefit of our population.
- 2.2 At a joint Board meeting between Tameside Hospital Foundation Trust, NHS Tameside and Glossop Clinical Commissioning Group (CCG) and Tameside Metropolitan Borough Council on 23 September 2015, all parties unanimously agreed to work together within the Care Together programme structure to implement the plan and agreed the principles set out below:
 - i. *We agree that an integrated system of health and social care is the best way to ensure optimum health and care outcomes for our population and to ensure collective financial sustainability.*
 - ii. *We welcome the Contingency Planning Team's ('CPT') final report of 28 July 2015 and the assurances it provides as to the new model of care that the Tameside and Glossop Clinical Commissioning Group ('the CCG'), Tameside Metropolitan Borough Council ('TMBC') and Tameside Hospital Foundation Trust ('THFT') have jointly agreed to develop and operate to create a new integrated system of health and social care in Tameside and Glossop.*
 - iii. *We acknowledge that creating an ICO will not resolve the significant budget challenges facing all organisations but it goes some way to reducing it and it will be necessary to continue to work closely together with all stakeholders to manage the deficit set out in the CPT report.*

- iv. *We agree that a Tameside & Glossop Locality Plan setting out our vision to work together to reform health and social care services to improve the health outcomes of our residents and reduce health inequalities as quickly as possible, be considered and approved in due course at the statutory Health and Wellbeing Board, and that the model of care, which is as outlined in the CPT creating a new integrated system of health and social care in Tameside and Glossop report is a key component of that Plan.*
- v. *We agree that THFT represents the best legal delivery vehicle for the integrated care system subject to an amended foundation trust licence and constitution to enable a new legal entity of an Integrated Care Foundation Trust to be constituted by the 1 April 2017. Such an organisation will need to be appropriately representative of all three bodies and other stakeholders including primary care and the voluntary sector, which will be reflected in its constitution. We agree to work together to support the THFT in this transformation with a view to be in the ICFT shadow form from the 1 April 2016.*
- vi. *We agree that in working together to reform health and social care services to improve health outcomes for residents as quickly as possible and enable system wide change to take place transparently and clearly, robust and inclusive governance structures need to be developed and agreed. The key principles of any governance arrangements include:*
- vii. *The objective of providing governance arrangements which aim to provide streamlined decision making; excellent co-ordination of services for the residents of Tameside & Glossop; mutual co-operation; partnering arrangements, and added value in the provision of shared services.*
 - *an acknowledgement that the arrangement does not affect the sovereignty of any party and the exercise and accountability for their statutory functions.*
 - *A commitment to open and transparent working and proper scrutiny and challenge of the work of the Programme Board and any party to the joint working arrangements.*
 - *A commitment to ensure that any decisions, proposals, actions whether agreed or considered at the Programme Board carry with them an obligation for the representative at the Programme Board to report these to their own constituent bodies.*
- viii. *We agree to delegating our decision making power, regarding the implementation of the recommendations of the CPT report, to the Programme Board.*
- ix. *We agree to develop a Memorandum of Understanding, the Programme Board Terms of Reference, and a detailed Scheme of Delegation for consideration and ratification at a future meeting.*
- x. *To provide mutual assurance to the constituent bodies, we agree that there will be regular reports from the Programme Board to the Boards of the constituent bodies.*
- xi. *We agree to the formation of a Programme Management Office to manage the implementation of the new Model of Care and will jointly look to resource this as appropriate.*
- xii. *The Commissioners agree to deliver a joint commissioning function, to be in place by 1 January 2016.*
- xiii. *We agree that the governance arrangements will be kept under regular review and be revised from time to time to reflect the changing status of the integrated care delivery vehicle.*

- 2.3 An important initial step in the development of an Integrated Care Organisation was the transfer of the Tameside and Glossop community staff previously employed by Stockport Foundation Trust into Tameside and Glossop Integrated Care NHS Foundation Trust. This process was completed on 1 April 2016.
- 2.4 During 2016 Greater Manchester (GM) Devolution submitted a five year comprehensive Strategic Sustainability Plan for health and social care in partnership with NHS England and other national partners. Each of the GM areas was required to submit a Locality Plan to provide a “bottom up” approach to the development of the GM Plan. The GM Strategic Sustainability Plan included objectives to:
- a. improve health and wellbeing of all residents of Greater Manchester, with a focus on prevention and public health, and providing care closer to home;
 - b. make fast progress on addressing health inequalities;
 - c. promote integration of health and social care as a key component of public sector reform;
 - d. contribute to growth, in particular through support employment and early years services;
 - e. build partnerships between health, social care, universities, science and knowledge sectors for the benefit of the population.
- 2.5 As such, the Tameside and Glossop Locality Plan addressed how the locality will meet these objectives and on the 12 November 2015, the Health and Wellbeing Board endorsed the Tameside and Glossop Locality Plan.
- 2.6 The Tameside and Glossop Locality Plan is based on the following objectives to:
- ✓ improve health and wellbeing of residents with a focus on prevention and public health, and providing care closer to home;
 - ✓ make fast progress on addressing health inequalities;
 - ✓ promote integration of health and social care as a key component of public sector reform;
 - ✓ contribute to growth, in particular through support employment and early years services;
 - ✓ build partnerships between health, social care, and knowledge sectors for the benefit of the population.
- 2.7 On 18 December 2015, updated governance proposals were considered and approved by the Joint Meeting of The Greater Manchester Combined Authority and AGMA Executive Board.
- 2.8 At the local level, full Council approved arrangements on the 21 January 2016 for local governance arrangements to ensure that we have the right leadership for the pace of change required to deliver health and social care integration including the joint committee known as the Tameside & Glossop Care Together Single Commissioning Board.
- 2.9 The purpose of the governance was to:
- ✓ Ensure a strong clinical voice is secured in the governance arrangements
 - ✓ Ensure commissioner/provider engagement
 - ✓ Alignment to the pooled budget arrangements
 - ✓ Securing appropriate primary care engagement within the governance structure, acknowledging the breadth and range of primary care including pharmacies, general practice, dental and optometry practices. Locally good engagement is

developing across the wider primary care partners who are keen to play a full role in this transforming agenda.

3 FINANCIAL CONTEXT FOR THE COUNCIL

Background

- 3.1. The overall Council budget is set in the context of reductions in Government funding to all councils. This will be the eighth year of reductions in funding with at least another two years to follow.
- 3.2 The Council budget brings together the Council's many service plans and delivery strategies and sets out an overall plan in financial terms. The budget also ensures that the Council uses resources to deliver services to local people in line with the agreed priorities of the Council and its partners. Some of the key messages are:
- By the end of 2016/17 the Council will have had to make efficiency savings of £144.5 million, due to a combination of reductions in funding and an increase in the cost of providing services.
 - The Council has managed this difficult challenge by taking tough decisions, early, and will continue to do this.
 - The Council is committed to growing Tameside as outlined in the Corporate Plan – to building houses, attracting businesses, creating jobs and promoting better health, skills and education for our communities. By doing so the Council will seek to tackle the causes of service demand, and so continue to reduce the overall cost of Council services.
 - The Council budget for 2017/18 has been prepared following an intense review of the resources required to support and deliver the services of the Council. It takes account of the pressures that services are facing as well as increasing demographic demands to enable the Council to achieve its desired outcomes.
 - The Council continues to find new ways to deliver services that are sustainable and even more efficient.
 - There will be step up in the partnership working with the NHS which will require a change in risk sharing in order to see transformational changes in service delivery in Health and Social Care. Funding of £23.2 million has been approved from the GM Health and Social Care Partnership to assist with implementing some of these changes. The associated investment agreement was signed on 16 December 2016.
- 3.3 It is essential to note that the Integrated Commissioning Fund (**Appendix 1**) does not include all Council service budget allocations. The services included are Adult Social Care, Childrens Services and Public Health. These service budget allocations currently exclude related overhead budgets and the additional funding for Adult Social Care announced by the Government on 8 March 2017.

Forward planning and key challenges facing the Council

- 3.4 There are a number of key challenges facing the Council in 2017/18 and future years, these include:
- a) Continuing to review the delivery of sustainable services to local people from a much reduced level of resources; delivering the necessary further reduction in the overall

size of the Council in the subsequent years and securing ongoing cost reductions in a timely manner.

- b) The increasing number of people that need to access adult social care services. The Council welcomes the fact that people are living longer, and indeed, it is the Council's ambition for this improvement in health to continue. However, an increasing number of people living longer will mean the Council is exposed to additional financial demands on its constrained resources. Furthermore, the cost of care is increasing, in part as a result of the introduction of the New Living Wage, which adds to the pressure on the budget.
- c) There is increasing recognition nationally that the solution to many of the difficulties confronted by the NHS is to invest more in social care. So far this has not resulted in any significant additional resources from the Government, although it is permitting some costs to be passed on to local council tax payers. The response in Tameside has been to create a partnership approach operating under the banner of Care Together.
- d) Under Care Together, the three organisations will, for the first time, be taking shared financial risks which are seen as essential for the initiative to succeed. This will mean the Single Commission being exposed to a greater degree of risk than it is currently.
- e) Demands on services are not restricted to Adults' Services. The Council is experiencing a surge in the number of children being referred to Children's services. The Council is responding to this demand by increasing significantly the budget for Children's care services so that vulnerable children are not put at risk.
- f) Business Rates are set nationally by the Government but collected locally by the Council. It is only since April 2013 that councils have been able to share in any growth in business rates and whilst the Council supports this move, it has meant at the same time that councils have had to share responsibility for losses in business rates. Tameside Council, like many others, has experienced losses arising from successful appeals against rateable values placed on properties. From April 2017 a completely new valuation list comes into force and the reaction of businesses is likely to be the start of a fresh round of appeals. This brings uncertainty into the Council's financial planning and is likely to exist for a number of years.
- g) The Council has a significant capital investment programme over the medium term which can have a direct impact on residents, businesses and visitors to the borough. In recent years spending performance has been disappointing and therefore improvements are needed in effective delivery of capital and infrastructure investment e.g. Vision Tameside.

The Grant Settlement

- 3.5 Whilst the current Government has eased back on the pace by which public expenditure has to come into balance with available resources it is still adopting a policy of spending constraints, no more so than in the support given to local government.
- 3.6 Last year the Government gave an offer of a fixed four year settlement on condition each Council published an efficiency plan for the period 2016-20. The Council's efficiency plan was published in October 2016. The Council is now guaranteed the main financial settlement through to, and including, 2019-20. Altogether 97% of local councils took up the offer of a fixed settlement and whilst it gives some certainty to assist financial planning, it is still nevertheless a reduction in central government support.

- 3.7 Greater Manchester is to participate in a pilot scheme to retain 100% of business rates, ahead of a national rollout of the scheme in 2020. Under the arrangement the 10 district councils in GM will no longer receive any revenue support grant or public health grant. This will be adjusted through the amount received in respect of business rates grants and therefore the financial settlement for the Council has been restated in **table 1** as follows:

Table 1

Restated Settlement	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Revenue Support Grant	34,493	0	0	0
Business Rates Baseline	27,481	47,701	49,285	51,094
Business Rates Top-up Grant	24,043	43,635	37,267	30,865
Total Settlement Funding Assessment	86,016	91,336	86,552	81,959
Section 31 Grant	1,960	3,960	3,960	3,960
Public Health Grant	15,699	0	0	0
Total SFA and Public Health	103,675	95,296	90,512	85,919
Reduction in Year		(8,379) 8.1%	(4,784) 5.0%	(4,593) 5.1%
Cumulative Reduction				(17,756) 17.1%

- 3.8 Another aspect of the grant settlement was the introduction of a new grant for adult social care worth £241 million across England. The grant will last for one year only and the Council share of this grant is £1.159 million. However, to pay for this the Government has reduced the amount paid to local authorities in New Homes Bonus (NHB). Tameside will lose £1.165 million in NHB and as a result is marginally worse off and therefore does not receive any benefit from this change.
- 3.9 There were other changes relating to New Homes Bonus. The grant was introduced in 20211 and a bonus (grant) is paid for six years for every newly built home, conversion and long term empty property brought back into use. Following a consultation, this mechanism will be amended as follows:
- A move to 5 year payments for both existing and future Bonus allocations in 2017/18 and then to 4 years from 2018/19; and
 - The introduction of a national baseline of 0.4% for 2017/18, below which allocations will not be made.
- 3.10 The Government will continue to pay the funding as an un-ringfenced grant and also retains the option of making adjustments to the baseline in future years to reflect significant and unexpected housing growth. It will also revisit the case for withholding New Homes Bonus from 2018-19 from local authorities that are not planning effectively, making positive decisions on planning applications and delivering housing growth. To encourage more effective local planning the Government will also consider withholding payments for homes that are built following an appeal.
- Council Tax**
- 3.11 As part of the finance settlement an announcement was also made about council tax, including options concerning the adult social care precept.
- 3.12 When the grant settlement was announced in December 2016 the Secretary of State set out his guidelines on Council Tax. He announced it would be permissible for the

adult social care precept to be increased above the 2016/17 level of 2% (of the Council's tax level) as follows :

2017/18: maximum increase of 3%;

2018/19: maximum increase of 3%;

2019/20: maximum increase of 2%;

Over the three year period the maximum combined increase is 6%.

For general increases in Council Tax, the trigger point for a referendum to be called is 2% or more.

- 3.13 On 28 February 2017 the Council agreed to increase council tax by 4.99%. **Table 2** below illustrates the effect of increases in Council Tax on the affordability of the Council's medium term plan. The budget for 2017/18 has been balanced but there remains a shortfall in future years even after a tax increase.

Table 2

	2017/18 £000	2018/19 £000	2019/20 £000
<u>Resources</u>			
Revenue Support Grant	0	0	0
Business Rates Baseline	(47,701)	(49,285)	(51,094)
Business Rates Top-up Grant	(43,635)	(37,267)	(30,865)
Collection Fund Surplus	(1,000)	(1,000)	(1,000)
Amount to be funded from Council Tax	(74,333)	(74,333)	(74,333)
Use of Reserves and Balances	(2,600)	(1,600)	(300)
Total Resources	(169,269)	(163,485)	(157,592)
<u>Spending Plans</u>			
Director of People	83,117	80,998	79,343
Public Health	16,707	16,740	16,548
Director of Places	58,595	59,783	60,079
Director of Governance and Resources	9,652	9,725	9,824
Corporate Costs	9,325	15,472	19,249
Total Spending	177,396	182,718	185,043
<u>Council Tax Increases</u>			
Council Tax Increase - 4.99% (1.99% in 2019/20)	(3,824)	(7,871)	(9,597)
Revised Tax Base & Collection Rate	(2,303)	(2,612)	(2,922)
Additional Collection Fund Surplus	(2,000)	(500)	(500)
Remaining Gap to be addressed	0	8,250	14,432

Key assumptions

3.14 In line with these key principles, the following specific assumptions have been made in the development of the 2017/18 MTFS:

- Government support in accordance with the four year fixed funding agreement
- Pay awards - 1%;
- Employer's pension contribution rate increase of 1.3% in 2017/18 and maintained thereafter;
- Inflation on running expenses - 2% per annum. Increased allowance for adult services contract costs due to New Living Wage;
- Fees and charges - average increase of 2.5% unless costs are not being recovered or market conditions require a higher or lower level;
- Allowance for demographic change in children and adults' service;
- Average investment return on cash deposits of 0.5%;
- The Council will remain in an under-borrowed position. A limited amount of new borrowing to take place at an average interest rate of 2.70%;
- Increase in levies per guidance issue by GM Combined Authority and GM Waste Disposal Authority;
- Provision of loss on business rates of £0.5 million per annum.

Increased Demand for Council Services

3.15 Each year the Council anticipates increased demand for services, particularly for Children and Adults' care services. In 2016/17 the Council has seen an unprecedented increase in the number of children coming into care services. This is clearly illustrated in **Table 4**

Table 4

Caseloads	Apr 2014	Apr 2015	Apr 2016	Jul 2016	Sep 2016	Dec 2016
Children In Need	888	840	732	681	971	1,224
Children Looked After	423	417	435	437	446	479
Child Protection Plans	167	212	223	261	259	344
Total	1,478	1,469	1,390	1,379	1,676	2,047

3.16 Such demand results in costs in two main ways. One is for the additional staffing costs, mainly social workers, to deal with increased caseload whilst also keeping children safe. The second is the cost in providing care that each child has been assessed as needing. This can vary widely depending whether at one end of the range the child can be cared for safely in a home environment which may involve only modest or no cost or needs, to the extreme of a child needing a secure permanently staffed external placement external placement.

3.17 The Council is already addressing the situation and is facing increased costs in 2016/17 which will be managed within the overall budget envelope. For 2017/18 a recurrent budget provision of £6 million is being made to cope with this demand. In

addition a non-recurrent sum is included in the children's services budget as outlined in paragraph 4.8. Spending at this level is not sustainable in the context of declining resources and therefore managers will need to identify over the medium term how expenditure can be brought within available resources. The impact of this increased demand in terms of outcomes for children and also financial sustainability will be monitored by an independently chaired Improvement Board and also by a panel of elected Members.

- 3.18 For Adults' services, the number of people coming into the service should be easier to predict and consequently have less volatility in this budget. Having said that the Council is having to care for an increased number of people with a learning disability and there can be a wide range of costs depending on what their assessed needs are; for elderly people there are more with dementia who need more support. Caseload details are provided in tables 5 and 6:

Table 5

Caseloads					Projected		
	Apr 16	Jul 16	Sep 16	Dec 16	2017-18	2018-19	2019-20
People in Care Home placements	793	789	800	800	807	820	832
Homecare hours provided p/w	9,543	9,283	8,982	9,467	9,459	9,600	9,744
Homecare - number of clients	948	945	916	960	956	971	985
Extract of Number of people helped to live at home;							
Day Care	439	446	462	462	459	466	473
Supported Accommodation (incl Extra Care Housing)	400	399	411	411	411	417	424
Shared Lives	150	141	140	141	145	147	150

N.B.

Please note that the above growth projections are based on POPPI & PANSI demographic growth assumptions the numbers do not include the impacts of activity deflections from Acute services into community based settings arising from implementation of new models of care through Care Together. The prevalence rates for Dementia are also increasing, the extract below demonstrates the projected local trend

Table 6

Dementia - all people	2016	2017	2018	2019	2020
People aged 65-69 predicted to have dementia	161	153	147	141	136
People aged 70-74 predicted to have dementia	266	293	310	328	347
People aged 75-79 predicted to have dementia	428	433	445	457	470
People aged 80-84 predicted to have dementia	597	610	657	708	762
People aged 85-89 predicted to have dementia	583	622	622	622	622
People aged 90 and over predicted to have dementia	508	508	536	566	597

Total Tameside population aged 65 and over predicted to have dementia	2,543	2,619	2,717	2,822	2,934
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3.19 Alongside the increased service demand within Childrens Services, there will also be additional investment required within the service for 2017/18 of £2.6 million funded from reserves. This is for the current demand faced by children's services which is anticipated to decline over the medium term plus a non-recurrent sum to facilitate service improvement initiatives following the recent Ofsted inspection. These improvements include a review of service provision pathways and the associated business processes and system infrastructure together with additional capacity to improve the development of the service workforce.

Savings and Efficiencies

3.20 Over the past seven years of austerity the Council has removed substantial sums from both back office and service costs. Costs are kept under review and new initiatives for savings are constantly sought. For 2017/18 services have again identified measures to make further savings :

People Directorate (£ 0.336 million)

3.21 There have been a number of services reviews within Adult Social Care which will achieve a £0.336m recurrent saving from 2017-18 onwards. Areas reviewed include Sensory Services, Learning Disabilities Day Services and Respite Provision. Further work is ongoing to ascertain the suitability of the Reablement service and invest to save proposals are currently being evaluated to expand the community based model for people with sub-threshold needs to enable them to live independently.

Public Health (£ 0.436 million)

3.22 The Directorate has reviewed and recommissioned a number of contracts to deliver recurrent savings of £0.436 million from 1 April 2017. Contracts where savings will be delivered include the provision of support for residents with issues associated with drugs and alcohol and sexual health needs. Savings will also be realised within the contract for the provision of 0-19 public health services.

3.23 It should be noted that there are also further savings initiatives within the Governance and Resources and Place directorates of the Council which total £ 1.581 million.

4 COUNCIL RISKS

4.1 A critical element of the Medium Term Financial Strategy and budget is to ensure that the financial consequences of risk are adequately reflected in the Council's finances.

4.2 A risk-based assessment of issues which could have a major impact on the Council's finances provides a flexible and responsive approach that reflects the continuously changing environment within which local government has to work. A risk assessment of the overall 2017/18 budget has been undertaken covering the following areas:

- Performance against the current year's budget.
- Realistic income targets.
- 'At risk' external funding.
- Reasonable estimates of cost pressures.
- One-off cost pressures identified.
- Robust arrangements for monitoring and reporting performance.
- Reasonable provision to cover the financial risks faced by the Council.

The risk-based approach takes into account relevant external factors such as changes in Government policy, the state of the local economy and the impact of this

on the demand for Council services, and any potential changes to the underlying financial assumptions within the period.

5 CCG FINANCIAL PLANS

- 5.1 The NHS Operational and Contracting Planning Guidance 2017-2019 was published on the 27 September 2016 by NHS England (NHSE) and NHS Improvement (NHSI) for use by NHS commissioners and NHS providers. The guidance explains how the NHS operational planning and contracting processes will now change to support Sustainability and Transformation Plans (STPs) and the 'financial reset'. It reaffirms national priorities and sets out the financial and business rules for both 2017/18 and 2018/19.
- 5.2 The key objectives underpinning all 2017-2019 healthcare planning are to implement the Five Year Forward View to drive improvements in health and care, restore and maintain financial balance and deliver core access and quality standards.
- 5.3 The 2017-2019 operational planning and contracting round is built out from STPs. Two-year contracts will reflect two-year activity, workforce and performance assumptions that are agreed and affordable within each local STP. NHSE and NHSI issued a two-year tariff for consultation and two-year CQUIN and CCG quality premium schemes. A joint NHSE and NHSI oversight process will provide a unified interface with local organisations to ensure alignment of CCG and provider plans. The timetable was brought forward by three months for agreeing contracts and all 2017-19 contracts were required to be signed by 23 December 2016. NHS Tameside and Glossop CCG achieved this timeline. Furthermore, the Single Commission agreed a block contract with Tameside and Glossop Integrated Care NHS Foundation Trust as a means of mitigating risk across the economy.

6 CCG ALLOCATION

- 6.1 In October 2016, the CCG received confirmation of its allocation adjustments for 2017-2019 and these show a net reduction to T&G's allocation of £1.340 million and £1.361million respectively for 2017/2018 and 2018/2019. This net reduction is a result of adjustments for information rules on specialist commissioning and tariff. These values had been derived from national modelling undertaken by NHSE and NHSI.
- 6.2 The reduced allocation was challenged as this implied the CCG would incur reduced costs for secondary care and specialist commissioned services and local modelling demonstrated a £ 2.1 million pressure to the CCG. As a result of the challenge, the CCG was granted an additional allocation of £1.192 million which has been shared between the CCG and ICFT to off-set some of the risk associated with the tariff changes in secondary care.
- Financial Plans submitted to GM Health and Social Care Partnership and NHS England**
- 6.3 A high level summary of the CCG financial plans submitted to NHSE on 24 February 2017 is shown in Table 7 below. This demonstrates how the CCG total allocation of £381.491 million for 2017/2018 and £389.212 million for 2018/2019 is planned to be spent over the next two years. The 2016/2017 values are shown for comparative and illustrative purposes:

Table 7**Revenue Resource Limit**

	2016/17 £'000	2017/18 £'000	2018/19 £'000
Recurrent	373,734	381,628	389,414
Non-Recurrent	11,615	(137)	(202)
Total In-Year allocation	385,349	381,491	389,212

Income and Expenditure

Acute	197,418	196,448	196,448
Mental Health	28,991	29,645	30,234
Community	27,544	27,724	27,724
Continuing Care	12,647	13,247	13,611
Primary Care	50,572	49,409	50,796
Other Programme	32,705	27,104	31,488
Primary Care Co-Commissioning	30,926	31,988	32,954
Total Programme Costs	380,803	375,565	383,255

Running Costs	4,545	4,018	4,010
Contingency	0	1,908	1,947

Total Costs	385,348	381,491	389,212
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6.4 Assumptions underpinning the Financial Plan

The CCG has statutory responsibilities referred to as the business rules with which it must comply. These comprise:

- Maintain expenditure within the revenue resource limit and make an underlying recurrent surplus of 1%
- Maintain expenditure within the allocated cash limit;
- Maintain capital expenditure within delegated limits;
- Ensure that 1% of recurrent funds are spent non-recurrently in line with the 2016-17 uncommitted 1% fund. However, for 2017-18 0.5% is available to spend immediately on transformational schemes and 0.5% to be held uncommitted in a risk reserve;
- Ensure a minimum 0.5% contingency is held;
- Ensure running costs do not exceed the allocation of £5.155 million;
- Ensure compliance with the Better Payment Practice Code whereby the CCG ensures it pays all NHS creditors within 30 days of receipt of a valid invoice.

These are incorporated in the plans above together with the following assumptions outlined in table 8 below taken from the planning guidance:

Table 8

2017/18	Gross Provider Efficiency %	Inflation %	Net tariff inflation %	Activity Growth (Demog) %	Activity Growth (Non-Demog) %	Total %
MENTAL HEALTH	-2.00	2.10	0.10	1.00	0.90	2.00
ACUTE	-2.00	2.10	0.10	1.00	0.70	1.80
PRIMARY CARE - CCG	-2.00	2.10	0.10	1.00	1.65	2.75
PRIMARY CARE - DELEGATED	0.00	0.00	0.00	0.00	3.73	3.73
CONTINUING CARE	-2.00	2.10	0.10	1.00	1.65	2.75
COMMUNITY HEALTH SERVICES	-2.00	2.10	0.10	1.00	0.70	1.80
OTHER	-2.00	2.10	0.10	1.00	0.90	2.00
CORPORATE	0.00	0.00	0.00	0.00	-0.14	-0.14
2018/19	Gross Provider Efficiency %	Inflation %	Net tariff inflation %	Activity Growth (Demog) %	Activity Growth (Non-Demog) %	Total %
MENTAL HEALTH	-2.00	2.10	0.10	1.00	0.89	1.99
ACUTE	-2.00	2.10	0.10	1.00	0.70	1.80
PRIMARY CARE - CCG	-2.00	2.10	0.10	1.00	1.65	2.75
PRIMARY CARE - DELEGATED	0.00	0.00	0.00	0.00	3.01	3.01
CONTINUING CARE	-2.00	2.10	0.10	1.00	1.65	2.75
COMMUNITY HEALTH SERVICES	-2.00	2.10	0.10	1.00	0.70	1.80
OTHER	-2.00	2.10	0.10	1.00	0.89	1.99
CORPORATE	0.00	0.00	0.00	0.00	-0.16	-0.16

- 6.5 Incorporated within the above plans is the intention that the CCG will meet the Mental Health Investment Standard, formerly known as the Parity of Esteem. This comprises investment growth of 2.5% in 2017-18 giving a total investment in mental health of £37.611 million and 2.0% growth in 2018-19 giving a total mental health investment of £38.359 million. This includes all mental health services including those aligned to learning disabilities and dementia.

7 CCG RECOVERY PLAN

- 7.1 The CCG has made good progress on realising savings as part of its Financial Recovery Plan in 2016/2017. The CCG has met the 2016/2017 Quality Innovation Productivity and Prevention (QIPP) target of £13.5 million in full and although a

significant proportion was a result of non-recurrent means, many of the schemes started in 2016-17 will continue to be developed delivering increasingly more savings recurrently in 2017-18 and beyond. The CCG has a QIPP target of £23.9m in 2017/2018 but planned recurrent savings from work started in 2016/2017 and negotiated within 2017/2018 contracts are shown in Table 9.

Table 9

CCG Recovery Plan Schemes:	2017-18 £		2018-19 £
Tameside ICFT	4,438,659	Consistent with agreed contract.	4,438,659
Other Associate Providers	2,752,729	Savings built into signed associate contracts. Increased risk of overperformance, but if we are able to prevent referrals and admissions, it is not unreasonable to realise the savings.	2,755,456
Other Acute	2,321,286	Within the gift of the CCG to reduce Independent Sector referrals which would deliver this saving.	1,323,164
GP Prescribing	2,516,350	Targeted schemes directed at reducing demand and stopping growth. T&G are an outlier at 4.28% prescribing volume growth against a national average of 2.08%.	2,514,846
CCG Commissioned Primary Care	2,787,825	Plans at an advanced stage of implementation on these areas including over 75s and Primary Care Quality Schemes.	797,599
Delegated Primary Care	587,500	Part year effect of Equitable Access Services.	587,500
Community Health Services	1,583,217	Re-procurement of certain community services including the Wheelchair contract.	756,681
Continuing Care	934,552	High risk area but work on-going to better understand care home spend across the economy.	331,843
Mental Health	1,285,062	Some savings incorporated into the Pennine Care contract but we must ensure the Mental Health Investment Target is met.	1,283,191
Corporate	1,137,000	Includes various efficiencies as a result of forming a Single Commissioning function.	1,137,000
Other	2,405,711	This primarily includes the Estates and IM&T strategies and considered high risks at this stage.	2,517,863
Reserves	4,970,860	Technical accounting savings in accordance with statutory guidance.	4,970,000
Grand Total	27,720,751		23,413,802

7.2 Planned QIPP savings have been categorised across 2 broad categories: Phase 1 and Phase 2 QIPP. Phase 1 QIPP comprise schemes where decisions have been made, but where there may be some implementation risk. Phase 2 QIPP is where potentially decisions are still required, for example, to de-commission/stop services but where savings can be realised in 2017/2018 once a decision is made. Phase 2 QIPP can be highly emotive and contentious requiring some very difficult and unpalatable decisions.

7.3 The QIPP plans detailed in table 9 comprise both Phase 1 and Phase 2 QIPP schemes. The CCG has applied a RAG rated weighting to each of the schemes to reflect optimism bias and provide a clearer understanding of the level of risk of delivery. The outcome of this further analysis for 2017/2018 QIPP reduces the planned savings outlined in table 9 by £10.421 million to £17.300 million. The composition of this analysis is shown in table 10 below:

Table 10

Total QIPP savings	Phase 1 £'000	Phase 2 £'000	Total £'000	Expected Saving £'000
RED	1,123	6,016	7,139	714
AMBER	7,991	0	7,991	3,995
GREEN	11,867	724	12,591	12,591
Total	20,981	6,740	27,721	17,300

7.4 As table 10 clearly demonstrates, it is crucial that momentum continues and the pace and scale of CCG schemes and economy wide transformation is accelerated to ensure the planned savings are delivered and reduce financial risk across the wider health and social care economy.

8. GREATER MANCHESTER HEALTH AND SOCIAL CARE PARTNERSHIP

8.1 Members are reminded there was a direct allocation of £ 450 million revenue resources to Greater Manchester from NHS England representing its 'fair share' of available transformation budgets over a five year period. The GM Strategic Partnership Board will oversee the deployment of funding to deliver the major change programme set out in the GM Strategic Plan.

8.2 The transformation funds will enable the delivery of the Tameside and Glossop Locality Plan. This will ensure more effective and efficient service provision and in the longer term, will significantly improve the health and wellbeing of the Tameside and Glossop community.

8.3 On 30 September 2016, the Partnership Strategic Partnership Board ratified the full transformational funding award of £23.226 million to Tameside and Glossop economy over a four financial year period.

8.4 Work commenced with the Greater Manchester Health and Social Care Partnership (GMHCP) thereafter to develop our investment agreement. Inclusion in this was implementation and delivery milestones to measure progress against the national "must do's" and our transformation priorities as outlined in the Cost Benefit Analysis submission.

8.5 The full suite of documentation for the Investment Agreement was submitted, reviewed and refined over three weeks, with final submission taking place on 2 December 2016.

8.6 The Investment Agreement was formally signed on 16 December 2016 by:

- Councillor Kieran Quinn - Executive Leader – TMBC
- Karen James - Chief Executive – Tameside and Glossop Integrated Care Foundation (Trust)
- Lord Peter Smith - Chair – Greater Manchester Health and Social Care Strategic Partnership Board)
- Dr Alan Dow - Chair – Tameside and Glossop Single Commissioning Board
- Steven Pleasant - Chief Executive – Tameside MBC and Accountable Officer of Tameside and Glossop CCG.

- 8.7 Monitoring of the Investment Agreement within the locality will take place on a monthly basis, with progress updates provided to Greater Manchester on a quarterly basis.
- 8.8 The transformational funding award unfortunately does not include any capital for IM&T and Estates. Liaison continues with Greater Manchester Health and Social Care Partnership and NHS Improvement to understand the potential for funding bids and progress will be continually provided to the Members.

9 CARE TOGETHER OPERATIONAL PROGRESS

Programme Management

- 9.1 The new Care Together (CT) programme structure was implemented from January 2017 and will see the CT Programme Board move to quarterly meetings instead of monthly.
- 9.2 Priority programmes of work, such as the potential transfer of Adult Social Care services into the Integrated Care Organisation Foundation Trust (ICFT) require dedicated resources, and as such, resources from the Care Together Programme have been deployed to work on this.
- 9.3 In addition, as the programme moves towards implementation phase, the Care Together Programme Support Office will need to be enhanced to provide the necessary system assurance. External management consultancy support has been procured to set up the necessary systems to inspire confidence and provide the appropriate reassurance across the system.

Adult Social Care Transaction

- 9.4 The Adult Social Care Transaction Board continues to meet monthly, a full business case and due diligence process is being developed to ensure organisational and regulatory approval for the transfer of the service to the Integrated Care NHS Foundation Trust.
- 9.5 Associated workstreams have been agreed and established during January 2017.

Healthy Neighbourhoods

- 9.6 Three Neighbourhood managers have now been appointed. This is a significant milestone towards achieving our vision for the neighbourhoods, overseeing multidisciplinary teams working jointly across health and social care to ensure the best possible outcomes for our local people.

Savings Assurance

- 9.7 In November 2016, the Locality Executive Group (LEG) discussed the importance of aligning the financial work across the locality to provide a holistic view of progress against the projected financial gap.
- 9.8 To facilitate the in-depth support and challenge required, it was agreed to set up half day sessions in January to test the robustness of action plans in each scheme. These sessions will :
- Confirm the Senior Responsible Officer and accountability for each scheme, key team leads and savings target for 2017/2018 to 2020/2021;
 - Review the action plans of each scheme;
 - Agree on the level of savings achievable in 2017/2018;
 - Confirm if any additional support is required to ensure delivery of targets.

10 CARE TOGETHER ORGANISATIONAL UPDATE

Single Commissioning Function

- 10.1 As part of the drive to improve efficiency and reduce the costs of commissioning, New Century House was vacated during the spring of 2016/2017. Officers were relocated to existing Council locations.

Integrated Care Organisation

- 10.2 The governance of the models of care is currently being reviewed and revised within the Integrated Care NHS Foundation Trust to take into account a move towards implementation phase.
- 10.3 As such, a new Joint Management Team has been established in Tameside and Glossop Integrated Care NHS Foundation Trust to lead the implementation work, standing down the Models of Care Steering Group. It met for the first time on 21 December 2016. Chaired by the Trust's Chief Executive, Karen James, it will bring together the Trust's executive team and clinical directors with the clinical GP leads for the five neighbourhoods and the lead directors for public health and social services.

Next Stages

- 10.4 The notable next stages are as follows :
- Monitoring and reporting of the GM Transformation Fund Investment Agreement;
 - Agree financial sustainability plan for the economy;
 - Procurement of additional Programme Support
 - Development and sign off of the business case for the transaction of adult social care into the Integrated Care Organisation;
 - Continued discussions to determine options for aligning primary care outcomes alongside those of the Integrated Care Organisation and therefore for the whole population;
 - Continue the review of the Mental Health Contract for the locality, to be completed by the end of 2016/2017;
 - Developing and implementing a measurement framework which accurately ensures our planned transformational schemes are improving the healthy life expectancy of the Tameside and Glossop population.

11 CAPITAL INVESTMENT

- 11.1 In addition to the revenue funding detailed in **Appendix 1**, the Council is proposing capital investment within the Tameside Care Together economy. The associated details are included in table 11 below.

Table 11

COUNCIL CAPITAL PROGRAMME	16/17	17/18	18/19	TOTAL
	£'m	£'m	£'m	£'m
Children's Services - In Borough Residential Properties	0.812	0.100	0.000	0.912
Active Tameside - Leisure Estate Reconfiguration	3.814	9.930	6.524	20.268
Adult Services - Disabled Facilities Grant - Adaptations	1.300	0.678	0.000	1.978
Total	5.926	10.708	6.524	23.158

11.2 It is important to note that the estimated additional annual revenue expenditure associated with the repayment and interest for the prudential borrowing (unsupported) required to finance the Childrens Services and Active Tameside estate investment in table 11 will be an associated cost against the Integrated Commissioning Fund in the respective financial year.

12 NON RECURRENT INVESTMENT FUND

12.1 Members are reminded that the Council and the CCG approved a non-recurrent investment budget totalling £ 6.38 million. This sum is additional to the revenue budgets stated in **Appendix 1** and the capital investment in section 11.

The contributions from each organisation are stated in table 12 below:

Table 12

Organisation	£ m
CCG	3.00
Tameside MBC	3.38
Total	6.38

12.2 The 'investment fund' finances specific non-recurrent or capital investments required to support service reconfiguration and in particular for the pump priming of schemes and double running costs. This fund may also be called upon to support investment in infrastructure to secure greater overall efficiency (e.g. IT investment). All such bids supported with a robust business case are subject to approval by the Care Together Programme Board.

12.3 It should be noted that there will be an estimated residual balance of £ 2.58 million on 1 April 2017.

13 ICF RISK SHARE

13.1 The arrangement agreed for 2016/2017 was that, whilst working as a single commissioning function, the Council and CCG would retain full responsibility for their own financial risks. After a year of formally working together the current financial arrangements feel out of step with the concept of a single commissioner.

13.2 The proposal is that from 1 April 2017 each organisation will begin to share financial risk in proportion to the respective contributions they make into the Integrated Commissioning Fund. This would result in a sharing arrangement of 80 % for T&G CCG and 20 % for the Council as calculated in table 13.

Table 13 – Net Budgets Per Appendix 1

Commissioner	Total Net Budget	ICF % Contributions
	£'000	%
T&G CCG	381,491	80
TAMESIDE MBC	96,438	20
TOTAL	477,929	100

13.3 This would be a significant step for both organisations given the current financial climate and the scale of the savings that must be delivered in the short term and the risks that the local health and social care economy face currently.

The variance to the total net budget allocation at the end of each financial year will be financed in proportion to the percentage of the net budget contribution of each organisation to the ICF (per table 13). However, the variance will be initially adjusted to exclude any CCG net expenditure associated with residents of Glossop (13% of the total CCG variance) as the Council has no legal powers to contribute to such expenditure. The associated adjusted total variance of both the CCG and the Council would then be financed in proportion to the % contributions as stated in table 13.

13.4 In addition it is also proposed that a stepped approach is taken to risk sharing and that a cap is placed on the shared financial exposure that each organisation would be expected to meet. For 2017/2018 it is proposed that :

- a cap of £2.0 million is placed on CCG related risks that the Council will contribute to;
- a cap of £0.5 million is placed on Council related risks that the CCG will contribute to.

13.5 The differential cap recognises that it would be difficult for the CCG to assume responsibility for 80% of the Council's risks at a time when it is facing the highest QIPP target across Greater Manchester.

13.6 For clarity, the risk sharing arrangement applies to the Section 75 pooled fund, the aligned fund and the 'in collaboration' budget as set out in Appendix 1. It should be noted that the Council's cap of £2.0 million (per section 13.3) is over and above the non-recurrent contribution to the ICF of up to £5.0 million in both 2017/18 and 2018/19 (on the condition that the T&G CCG agrees a reciprocal arrangement in 2019/20 and 2020/21 should this be necessary – per section 3.5).

14 RECOMMENDATIONS

14.1 As detailed on the report cover.

APPENDIX 1

See separate attachment

APPENDIX 2

Annex 1

FUNCTIONS OF NHS BODIES

NHS functions that can be the subject of S75 partnership arrangements

Legislation	Function
<p>Sections 3 & 3A of the NHS Act 2006 (NHS Act)</p> <p><i>*Note these functions need to be read together with the exclusions in Annex 2</i></p>	<p>Duty of a CCG to arrange for the provision of the following to the extent it considers necessary to meet the reasonable requirements of the persons for whom it has responsibility:</p> <ul style="list-style-type: none"> • hospital accommodation; • other accommodation for the purposes of any service under the NHTA; • medical, dental, ophthalmic, nursing and ambulance services; • such other services or facilities for the care of pregnant women, women who are breastfeeding and young children as the CCG considers are appropriate as part of the health service; • such other services or facilities for the prevention of illness, the care of persons suffering from illness and the after-care of persons who have suffered from illness as the CCG considers are appropriate as part of the health service; • such other services or facilities as are required for the diagnosis and treatment of illness. <p>Power of a CCG to arrange for the provision of such services or facilities as it considers appropriate for the purposes of the health service that relate to securing improvement:</p> <ul style="list-style-type: none"> • in the physical and mental health of the persons for whom it has responsibility; or • in the prevention, diagnosis and treatment of illness in those persons. <p>NB: This includes rehabilitation services and services intended to avoid admission to hospital.</p>

<p><i>Section 3B of the NHS Act</i></p> <p><i>*Note these functions need to be read together with the exclusions in Annex 2</i></p>	<p>Regulations may require NHS England (NHSE) to arrange the provision, to such extent as it considers necessary to meet all reasonable requirements, for the provision as part of the health service of:</p> <ul style="list-style-type: none"> • dental services of a prescribed description; • services or facilities for members of the armed forces or their families; • services or facilities for persons who are detained in prison or in other accommodation of a prescribed description; • such other services or facilities as may be prescribed
<p><i>Section 83 of the NHS Act</i></p>	<p>From 1 April 2016 the function of arranging the provision of primary medical services where these are commissioned under an APMS contract.</p>
<p><i>Paragraphs 9-11 of Schedule 1 to the NHS Act</i></p>	<p>Power for a CCG to make arrangements for the provision of vehicles (including wheelchairs) for persons for whom the CCG has responsibility and who appear to it to have a physical impairment which has a substantial and long-term adverse effect on their ability to carry out normal day-to-day activities.</p> <p>Power for a CCG to make arrangements for:</p> <ul style="list-style-type: none"> • the adaption of the vehicle; • the maintenance and repair of the vehicle; • the taking out of insurance policies relating to the vehicle and payment of any duty; • the provision of a structure in which the vehicle may be kept and the provision of all material and execution of all works necessary to erect the structure. <p>Power of a CCG to make grants in connection with such a vehicle.</p>

<p><i>Section 117 of the Mental Health Act 1983 (MHA)</i></p>	<p>Duty of the CCG to arrange for the provision of, in co-operation with relevant voluntary agencies, after-care services for persons who are:</p> <ul style="list-style-type: none"> • detained under section 3 of the MHA; or • admitted to a hospital in pursuance of a hospital order made under section 37 of the MHA; or • transferred to a hospital in pursuance of a hospital direction made under section 45A of the MHA; or; • a transfer direction made under section 47 or 48 of the MHA; <p>and then cease to be detained and (whether or not immediately afterwards) leave hospital, until such time as the CCG and the local social services authority are satisfied that the person concerned is no longer in need of such services (but they shall not be so satisfied in the case of a community patient while he remains such a patient).</p>
	<p>Function of providing the after-care services referred to above.</p>
<p><i>Section 12A(1) of the NHTSA and the National Health Service (Direct Payments) Regulations 2013</i></p>	<p>The function of making direct payments</p>
<p><i>Regulation 8A of the Healthy Start Scheme and Welfare Foods (Amendment) Regulations 2005</i></p>	<p>The function of arranging the provision of Healthy Start vitamins.</p>
<p><i>Schedule 1A of the Mental Capacity Act 2005</i></p>	<p>Functions relating to the Deprivation of Liberty</p>

**Annex 2
FUNCTIONS OF NHS
BODIES**

NHS Functions that cannot be the subject of Section 75 partnership arrangements include the following functions:

<p style="text-align: center;">Legislation</p>	<p style="text-align: center;">Function</p>
<p><i>Sections 3, 3A & 3B of the NHS Act 2006 (NHTSA)</i></p>	<p>The function of arranging the provision of:</p> <ul style="list-style-type: none"> • surgery; • radiotherapy; • termination of pregnancy; • endoscopy; • the use of Class 4 laser treatments and other invasive treatments; • emergency ambulance services.

<p>Sections 83*, 92 & 99 of the NHS Act</p>	<p>The function of arranging the provision of:</p> <ul style="list-style-type: none"> • primary medical services • primary dental services <p>(*From 1 April 2016 the function of arranging the provision of primary medical services where these are commissioned under an APMS contract will be able to be the subject of a S75 partnership arrangement.)</p>
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Annex 3

FUNCTIONS OF LOCAL AUTHORITIES

Health-Related Functions that can be the subject of S75 partnership arrangements

Legislation	Nature of Function
<p><i>Schedule 1 of the Local Authority Social Services Act 1970</i></p> <p><i>*Note these functions need to be read together with the exclusions in Annex 4</i></p>	<p>This Schedule covers a wide range of social services functions. If you require any further details, please let us know.</p>
<p><i>Regulation 8A of the Healthy Start Scheme and Welfare Foods (Amendment) Regulations 2005</i></p>	<p>The function of providing Healthy Start vitamins.</p>
<p><i>Sections 7 or 8 of the Disabled Persons (Services, Consultation and Representation) Act 1986</i></p>	<ul style="list-style-type: none"> • Duty to arrange an assessment for persons on discharge from hospital, having received medical treatment for mental disorder as an in-patient for a continuous period of not less than 6 months, of their needs for healthcare services. (This duty is not yet in force). • Duty of local authority to take into account abilities of a carer
<p><i>Section 19 of the Local Government (Miscellaneous Provisions) Act 1976</i></p>	<p>The functions of providing or securing the provision of recreational facilities.</p>
	<p>The functions of local authorities under the Education Acts as defined in section 578 of the Education Act 1996;</p>
<p><i>Part I of the Housing Grants, Construction and Regeneration Act 1996 and</i></p>	<p>Functions of local housing authorities.</p>
<p><i>under Parts VI and VII of the Housing Act 1996</i></p>	

<i>Section 126 of the Housing Grants, Construction and Regeneration Act 1996</i>	Functions relating to regeneration and development.
<i>Environmental Protection Act 1990</i>	Functions of waste collection or disposal.
<i>Sections 180 & 181 of the Local Government Act 1972</i>	Functions of providing environmental health services.
<i>Highways Act 1980 and Section 39 of the Road Traffic Act 1988</i>	Functions of local highway authorities.
<i>Sections 63 & 93 of the Transport Act 1985</i>	Functions relating to passenger transport and travel concession schemes.
<i>Sections 22, 23(2) & 26 of the National Assistance Act 1948 (NAA)*</i>	Where the partners enter into a Section 75 partnership arrangement in respect of the provision of accommodation under Sections 21 or 26 of the NAA, the function of charging for that accommodation.
<i>Section 17 of the Health and Social Services and Social Security Adjudications Act 1983 (1983 Act)</i>	Where the partners enter into a Section 75 partnership arrangement in respect of the provision of welfare services under any enactment mentioned in Section 17(2)(a) to (c) of the 1983 Act, the function of charging for those services.
<i>Functions under or by virtue of Sections 2B or 6C(1) of, or Schedule 1 to, the NHSA</i>	<ul style="list-style-type: none"> • Functions relating to the improvement of public health; • Public-health functions of the Secretary of State (where local authorities are required by Regulations to exercise these); • Local authority functions under Schedule 1 of the NHSA, including: <ul style="list-style-type: none"> - medical inspection and treatment of pupils; and

- weighing and measuring of children.

Annex 4

FUNCTIONS OF LOCAL AUTHORTIES

Local Authority Functions that cannot be the subject of S75 partnership arrangements include the following functions:

Legislation	Nature of Function
<i>Sections 22, 23(3), 26(2) (but note exception in Annex 3 – see *) 26(3),26(4), 43, 45 and 49 of the National Assistance Act 1948</i>	Functions relating to charging for accommodation, recovery of costs of providing certain services and defrayment of expenses for local authority officer applying for appointment as deputy for certain patients.
<i>Section 6 of the Local Authority Social Services Act 1970</i>	Function of appointing an officer, to be known as the director of adult social services.
<i>Section 3 of the Adoption and Children Act 2002</i>	Function of maintaining an adoption service and providing the requisite facilities for that purpose.
<i>Sections 114 & 115 of the Mental Health Act 1983 (MHA)</i>	Function of approving a person to act as an approved mental health professional for the purposes of the MHA. Power of an approved mental health professional to enter and inspect premises.
<i>Parts VII to IX and Section 86 of the Children Act 1989</i>	Functions relating to: <ul style="list-style-type: none"> • the provision of accommodation for children by voluntary organisations; • private children’s homes/ limits on number of foster children; • privately fostered children; • children accommodated in care homes or independent hospitals.

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FINANCIAL FRAMEWORK

Between

Tameside & Glossop Clinical Commissioning Group and
Tameside Metropolitan Borough Council

A. Document Information

Programme Name:	Integrated Commissioning
Date:	
Version:	V5.00
Project:	Care Together
Authors:	Stephen Wilde and Tracey Simpson
Owner (SRO):	

B. Document Control

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Draft 5.00	24/2/2017	Tracey Simpson / Stephen Wilde	Draft Copy
Draft 6.00	10/3/2017	Tracey Simpson / Stephen Wilde	Draft Copy

C. Sign off

This is version 6 of the Financial Framework signed on 1 April 2017 by:

.....
Authorised Signatory on behalf of Tameside & Glossop Clinical Commissioning Group

.....
Authorised Signatory on behalf of Tameside Metropolitan Borough Council

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Defined Terms

Save for the following, defined terms in this Financial Framework shall have the same meaning as those give in the s75 Agreement.

Aligned Fund means budgets for commissioning prescribed services that the Regulations specify shall not be pooled (including In Collaboration Services), but which will be managed alongside the Pooled Fund.

Care Together Programme – means the programme agreed between the Partners to improve the health and wellbeing of Service Users in their respective areas.

CCG – Tameside and Glossop Commissioning Group, one of two partners to the Integrated Commissioning Fund and the s75 agreement

Council – Tameside Metropolitan Borough Council, one of two partners to the Integrated Commissioning Fund and the s75 agreement

DH – Department of Health.

Financial Framework – (this document) describes the ground rules under which the financial decisions relating to the Integrated Commissioning Fund will be made.

Tameside Health and Wellbeing Board – established as a Council committee under s194 of the Health and Social Care Act 2012, the purpose of which is to promote more joined up delivery of services and involves oversight of achievement of the objectives of the integrated commissioning function; and oversight of proper governance of the integrated commissioning function

The Accountable Officer – this is the Chief Executive of the Council and the Accountable Officer of NHS Tameside and Glossop Clinical Commissioning Group collectively referred to as the Single Commission.

The Greater Manchester Health and Social Care Partnership - is the body made up of the 37 NHS organisations and councils in the city region, which is overseeing devolution and taking charge of the £6bn health and social care budget.

Integrated Commissioning Fund means the total of the Pooled Fund and Aligned Fund.

Single Commissioning Team – the team tasked with planning, managing and administering commissioning through the Integrated Commissioning Fund.

Partners – the CCG and the Council are partners to the section 75 agreement and the Integrated Commissioning Fund.

Pooled Fund means any pooled fund established and maintained by the Parties as a pooled fund in accordance with the Regulations.

Pooled Fund Host means the Partner that will host and provide the financial administrative systems for the Pooled Fund and undertake to perform the duties for which they will be responsible, as set out in paragraph 7(4) and 7n(5) of the Regulations

Pooled Fund Manager(s) means the Chief Financial Officer(s) of the Single Commission

Section 75 agreement (s75) – section 75 of the NHS Act 2006: the legislation that allows the establishment of pooled funds between NHS bodies and local authorities at a local level.

SoDA – Schedule of delegated authorities, or equivalent, of the CCG, the Council and the Integrated Commissioning Team.

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Terms of the Financial Framework – Tameside and Glossop Economy

1. Consultation and approval

- 1.1. The process for consulting on management and oversight of the Integrated Commissioning Fund and the Section 75 agreement (s75) agreement will include, as a minimum:
 - Approval of the CCG (Governing Body)
 - Approval of the Council (Executive Cabinet)
 - Single Commissioning Board
- 1.2. This Financial Framework is to be referred to, in the s75, as an adopted document, by both the CCG and Council, but will not necessarily be appended to the s75. This approach allows for regular update of the Financial Framework, as required, under agreed delegated arrangements.
- 1.3. The process of consultation for the Financial Framework will be aligned with the development of the s75 agreement and the arrangements for the development of the Integrated Commissioning Fund. It will be considered by both Partners, as part of the document pack supporting the Section 75 agreement
- 1.4. Approval of the Financial Framework will be by:
 - the CCG (Governing Body)
 - the Council (Executive Cabinet)
 - Single Commissioning Board

2. Frequency of review and renewal

- 2.1. This Financial Framework will be reviewed and revised, as necessary on an annual basis. This review will involve the designated financial leads and governance leads of both Partners. The Single Commissioning Board will recommend approval of the reviewed Financial Framework to the:
 - The CCG (Governing Body)
 - The Council (Executive Cabinet)
- 2.2. The Partners may, at some point in the future, agree to extend the period between formal review and adoption of the Financial Framework and Section 75 Agreement. Any changes will be subject to approval as above.
- 2.3. Detailed guidance about specific aspects of this Financial Framework may be issued from time to time. This guidance will be approved by the Single Commissioning Board, or by specific groups or individuals as delegated.

3. Scope of this Financial Framework

- 3.1. This Financial Framework lays out the general rules and sets the scope for the management and expenditure of public sector funds originating from NHS and Local Government sources.
- 3.2. It supports the relationship between the Partners via the Section 75 Agreement and the use of Aligned Funds. It:
 - Provides detail of the framework of the formal relationship with regard to the management of the Integrated Commissioning Fund;
 - Sets the expectation that the Partners will continue to work closely together; and with Providers, to ensure that the best quality care is provided and best value is achieved in the use of resources;
 - Recognises the statute and regulations under which the Pooled Fund is established i.e. section 75 of the National Health Services Act 2006 and NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000.

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- 3.3. This Financial Framework sets out the requirements and makes provision for governance and accountability of:
- The Integrated Commissioning Fund;
 - Authorities and responsibilities delegated from the Partners
 - Financial planning and management responsibilities;
 - Budgeting and budgetary control, including forecasting.
- 3.4. This Financial Framework identifies the responsibilities of each Partner to:
- Support and facilitate the achievement of the objectives of the Integrated Commissioning Fund;
 - Ensure that the objectives and functions of the Partners and of the Integrated Commissioning Fund are complementary and mutually supportive;
 - Ensure due diligence and appropriate oversight of financial decisions;
 - Ensure the achievement of the Partners' objectives.

4. Objectives of the Partners and of the Single Commissioning Board

- 4.1. The strategy for the Integrated Commissioning Fund has been developed by the Care Together Programme. This reflects the shared priorities and obligations of the Partners.
- 4.2. The Care Together Model of Care includes 3 key workstreams – Healthy Neighbourhoods (incorporating the Healthy Lives and Integrated Neighbourhoods initiatives), Planned Care and Urgent Care, each of which are responsible for leading the design and implementation of the structure of our integrated model of care. Implementation plans are being developed to move at pace to transform to our new model of care and start to deliver the transformation and significant financial savings required.
- 4.2. Detailed strategic objectives for acute care are contained within the CCG Contracts; and elements of these overlap into the three workstreams above.

5. Objectives of the Single Commissioning Board

- 5.1. Section 24 of the National Health Services Act 2006 sets out the requirement of the CCG to prepare a plan to improve:
- The health of people for whom it is responsible;
 - The provision of health-care to those people,
- 5.2. The Section 75 Agreement states that:
- (A) *The **aims and objectives** of the Parties in entering in to this Agreement are to:*
- (a) *meet the National Conditions and local objectives;*
 - (b) *integrate the commissioning activities of the Parties in respect of the relevant populations (resident and GP registered) of Tameside and in relation to the NHS Related Functions also Glossop in line with the Tameside Health and Wellbeing Board's vision of integrated health and wellbeing and through the pooling or aligning of financial resources and integrated governance in order to create a sustainable health and wellbeing system with improved system performance;*
 - (c) *agree strategies and ensure commissioning activity in order to make more effective use of resources to achieve improved health and wellbeing for the populations of Tameside and in relation to the NHS Related Functions also Glossop and prioritise prevention by ensuring people receive 'the right care in the right place at the right time';*

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ensure the delivery of quality services which maximise patient health and care outcomes

(d) help people take control of their lives and communities and ensure children, young people and adults are safe and confident in their lives and communities and that people are treated with dignity and respect.

5.3. The key objectives of the arrangements is to deliver Integrated Commissioning that will focus on developing joined up, population based, public health, and preventative and early intervention strategies and adopt an asset based approach to providing an single system of health and wellbeing, focusing on increasing the capacity and assets of people and place.

5.4. Objectives for the three workstreams support the delivery of the Tameside & Glossop Locality Plan

5.5. The overall project is linked to and delivering the objectives of the Better Care Fund but also addresses a significantly larger remit of Integrated Commissioning and the wider single commissioning of health and social care services.

5.6. These objectives are reflected in the terms of reference of the Single Commissioning Board.

6. Objectives and targets of Integrated Commissioning

6.1. Both Partners shall recognise the Integrated Commissioning objectives, targets and decisions that are shared

6.2. The mandated objectives include:

- NHS Constitution requirements (statute);
- Targets and performance measures identified by NHS England (regulation) / **GM H&SCP**;
- Standards set by external agencies, e.g. CQC, Ofsted and NICE (regulation).
- Adherence to the associated terms of the GM Health & Social Care Partnership Investment Agreement

6.3. Advised objectives include:

- Best practice identified by external agencies, e.g. NICE and GM Medicines Management Group

6.4. Locally defined objectives include:

- Living wage for care workers (policy);
- Removal of 'zero hours' contracts for staff of service providers (policy).
- **Welfare Reform**
- **7 Day Working**
- **Adherence to the Mental Health Investment Target**
- **Outcomes based Commissioning**
- **Delivery of efficiencies to address the projected Economy Financial Gap**

6.5. The CCG and the Council have agreed that there will be no change to the executive powers of the CCG Governing Body, or the Council Executive Cabinet.

Responsibilities

7. Partner responsibilities

7.1. The Partners have stated their commitment to developing Integrated Commissioning whilst ensuring the financial health of both Partners; and of other organisations in the local health and wellbeing economy.

7.2. The Partners recognise their obligation to comply with statute and regulations.

7.3. The Partners recognise that each Partner's ultimate responsibility for service provision and delivery is not changed. However, they will delegate decision making and administration, where this improves

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the way that services are commissioned and where it is feasible. The Partners will identify limitations and restrictions clearly.

7.4. The Partners recognise specific responsibilities regarding services included within Integrated Commissioning:

- Obligations and commitments to the residents of; and patients registered within the Tameside and Glossop;
- Obligations and commitments to the wider population of patients within Tameside and Glossop, who are aligned to the Tameside and Glossop care economy;
- Obligations to the Provider community; delivering pace of change whilst creating a sustainable provider market.

8. Responsibilities of the Partner organisations' leadership

8.1. The Partners will agree and approve the strategic objectives for Integrated Commissioning. They will:

- Set the strategic objectives for the Partner organisation;
- Seek assurance that these are incorporated within the strategic priorities for Integrated Commissioning.

8.2. The Partners will approve the policy and performance framework (business plan) for Integrated Commissioning and will:

- Ensure the adequacy of the Integrated Commissioning function's business plan and alignment with the partners' plans
- Approve the adequacy of organisation, staffing and management of Integrated Commissioning

8.3. The Single Commissioning Board will approve the authority and governance framework for Integrated Commissioning, including:

- Approving the key governance documents (where these are different from the Partner organisations' documents);
- Approve the use of the relevant Partners Standing Orders, Standing Financial Instructions, Schedule of Decisions Reserved, Scheme of Delegated Authorities etc. The Partners will endeavour to unify these where appropriate;
- Ensuring the performance of the Pooled Fund is scrutinised regularly and appropriately;
- Delivering scrutiny and pre-approval of significant new programmes and projects.

9. Responsibilities of the Partner organisations' **Accountable Officer and Chief Financial Officer(s)**

9.1 **The Accountable Officer**

9.1.1. The Chief Executive and Accountable Officer of the single commission is responsible for :

- Settling disputes under the Section 75 Agreement;
- Signing approval of changes to the Section 75 Agreement;
- Ensuring the record of minutes of meeting of the Single Commissioning Board is maintained.

9.1.2. The scope of this role will be subject to the delegations approved by the Single Commission.

9.1.3. **The Accountable Officer is a member of the Single Commissioning Board.**

9.2 **Chief Financial Officer(s)**

9.2.1 The overriding responsibility of the **Chief Financial Officer(s)** will be to gain assurance as to the satisfactory standard of financial management, accounting and reporting of the Integrated Commissioning Fund. The Chief Financial **Officer(s)** will:

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- Ensure that the Integrated Commissioning arrangements are appropriate and sufficiently secure to safeguard public funds;
- Ensure that financial governance and internal controls conform to the requirements of regularity, propriety and good financial management; sufficient to deliver successful operations;
- Ensure that reporting of Integrated Commissioning on strategic, operational and financial performance, budgetary control and risk management is adequate and reliable.

9.2.2 The Accountable Officer will ensure that the specific obligations of the s151 officer are delivered in respect of transactions involving the funds of the Council.

9.2.3 The Chief Financial Officer(s) will ensure the adequacy of arrangements to deliver new services, programmes and projects.

9.2.4 The Chief Financial Officer(s) will report assurance to their respective Audit Committees.

10. Responsibilities of the Host Partner

10.1 For the Pooled Fund the Council has been appointed as the Host Partner. This appointment will be reviewed periodically.

10.2 The scope of role of the Host Partner is determined, in the first instance, by the decision to seek to minimise organisational change resulting from the development of the Integrated Commissioning arrangement. As a minimum, the Host Partner will deliver the regulatory requirements:

- Appoint the Chief Financial Officer(s) as Pooled Fund Manager(s);
- Deliver the NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 7(4) and 7(5) requirements:
 - Accounts and audit
 - Managing the fund
 - Reporting to the partners and reporting frequency
 - Exercise NHS and health-related functions

11. Responsibilities and role of the Chief Financial Officer(s) as the designated Pooled Fund Manager(s)

11.1 The Chief Financial Officer(s) designated as the Pooled Fund Manager(s) by the Host Partner in accordance with requirements of the Section 75 Agreement and associated regulations. The appointee attends the Single Commissioning Board and reports to the Accountable Officer. The responsibilities of the Pooled Fund Manager(s) as set out in the legislation and Regulations (7(4)) are limited and specific: -

- Managing the Pooled Fund
- Submitting monthly reports, and an annual return, about the income of, and expenditure from, the Pooled Fund and other information by which the Partners can monitor the effectiveness of the Pooled Fund.

11.2 The Chief Financial Officer(s) alongside other Executive Directors will report to and is/are accountable to the Single Commissioning Board (SCB) and will be responsible for the implementation of the Integrated Commissioning Strategy; direct procurement of services; and managing contract performance.

11.3 Other responsibilities, which will be delegated as necessary and as agreed by the Single Commissioning Board, will include:

- Compiling the annual Integrated Commissioning Strategy;
- Reporting monthly finance and activity performance to the Single Commissioning senior management team;
- Manage delivery of contracts, including outcomes and quality standards checks;
- Delivering value for money and effective performance of the Integrated Commissioning Fund.

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- 11.4 The Chief Financial Officer(s) will oversee the day to day operation and management of the Pooled Fund and will oversee the day to day operation and management of the Aligned Fund.
- 11.5 Financial governance arrangements will ensuring expenditure complies with the contractual specifications. Specific responsibilities include to be assured of the arrangements for:
- VAT;
 - accounts timetable;
 - charging arrangements;
 - ledger arrangements.
- 11.6 The Chief Financial Officer(s) will be responsible for maintaining the joint financial position of the Pooled Fund:
- Ensuring the adequacy and completeness of financial records;
 - Ensuring action is taken over projected over and underspends;
 - Reporting performance to the Partners and the Health and Wellbeing Board.

12. Dissolution of the Section 75 Agreement

- 12.1 The legal position is set out within the Section 75 Agreement, as are the mechanisms for dissolution of the Section 75 Agreement. This Financial Framework identifies the scale of risks that both Partners will accept, before considering the need to reduce the scale of the Integrated Commissioning Fund, dissolve the Section 75 Agreement and/or this Financial Framework.
- 12.2 The Section 75 Agreement identifies a period of notice of three months, subject to the Partners' ability to implement secure alternative arrangements for commissioning of each of the Services included within the Integrated Commissioning Fund.
- 12.3 The Partners will agree the scale of financial pressures that either Partner will be willing to accept, before considering the need to dissolve the Section 75 Agreement or this Financial Framework.
- 12.4 The Partners will agree mechanisms for entering emergency arrangements to reverse adverse trends, including:
- protocol for suspending the Host Partner's management arrangements for the Pooled Fund;
 - structure of governance and management of the Section 75 Agreement or this Financial Framework in emergency measures.

13. Cessation of the Pooled Fund

- 13.1 Where the Pooled Fund is to be ceased, due to the dissolution of the Section 75 Agreement from the Partner(s) decision to end the arrangement, the ownership of assets, liabilities and commitments will revert to the relevant Partner. If the relevant Partner is not clearly identified, ownership will fall to the Partner acting as the Lead Commissioner. This applies to:
- Ownership of invested assets;
 - Ownership of consequential service obligations.
- 13.2 Where the Section 75 Agreement is to be dissolved due to financial insolvency, the Partners will agree the stages for realising the losses accumulated by the Pooled Fund. The stages are:
- apportionment of financial risk;
 - allocation and apportionment of financial risk as agreed between Partners;
 - agreement of continuation of Services to Service Users.

Scope and description of the Fund

14. Scope of Integrated Commissioning

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- 14.1 The Partners have agreed that the scope of the Integrated Commissioning Fund shall be the maximum commissioning resource that it makes sense to pool, or align to deliver joined-up commissioning:
- a formal Pooled Fund has been established where possible;
 - Aligned Funds will be used where there are specific barriers to pooling (including legislative and regulatory barriers).
- 14.2 Commissioning funding will be pooled or aligned, at service and/or contract level. In the first instance, the service area, or contracts will be mapped entirely to either the Pooled Fund or the Aligned Fund. Contracts will only be split where there is value in disaggregating the commissioning arrangement and where this can be managed effectively. The Partners' financial ledger record will be designed to allow for the pooled, aligned and in collaboration elements of the fund to be identified and disaggregated clearly.
- 14.3 Either Partner will be allocated the Lead Commissioner role for each service area, or contract, based on the most logical and effective design for the commissioning function.
- 14.4 The Partners agree in principle that further Services may be added to the Integrated Commissioning Fund; or specific Services may be removed from the Integrated Commissioning arrangements, in future. The decision and approval approach to this process will follow best practice in business case development, analysis and challenge.
- 14.5 The Partners recognise that the Glossop community is included in the approach to planning for commissioning of care in Tameside and Glossop. The Partners will maintain a close relationship with Derbyshire CC & High Peak MBC for the health related service needs of the Glossop residents and registered patients.
- 14.6 The scope of the Integrated Commissioning Fund is illustrated in Appendix 2 and includes both the CCG's operating and commissioning resources.
- 15. Better Care Fund**
- 15.1 The Better Care Fund (BCF) is mandated by government. It was launched through the Spending Round in June 2013, with the objective to deliver integration of services and improve outcomes for patients and service users and carers. The BCF is set up as a Pooled Fund, with the NHS commissioner and the local authorities contributing an agreed level of resource into a single pool that is then used to commission or deliver joined up health and social care services.
- 15.2 The proposals submitted for the **BCF shows a pooled budget valued at £XXXX in 2017/18:**
- **£xxx Council Disabilities Facilities Grant**
 - **£xxx CCG BCF funding contribution, meeting the minimum specified by DH.**
 - **There is an additional £xxxm BCF funding contribution relating to the Glossop area.**
- 15.3 **The BCF plan is described in template submissions. It identifies:**
- **summary of total planned spend and planned spend on out-of-hospital services;**
 - **more detailed plan of the service areas specified for spending of the BCF;**
 - **analysis of expected benefits, including financial values.**
- 15.4 **The BCF for 2017/18 is subject to the following conditions set by NHS England (extracts from the BCF Policy Framework, December 2014):**
- **A requirement that the BCF is administered through pooled funds established under section 75 of the NHS Act 2006;**
 - **A requirement that Health and Wellbeing Boards agree plans for how the money will be spent, these plans having been signed-off by the Council and CCG;**
 - **A requirement that plans are approved by NHS England in consultation with Ministers;**
 - **The fund is to be used in accordance with the agreed plan.**
- 15.5 **Local areas will also be asked to set targets against four national and two local key metrics:**

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- delayed transfers of care
- Non elective activity;
- admissions to residential and care homes;
- Reablement;
- Newly Diagnosed Patient on Primary Care Register
- Overall Satisfaction of people who use services with their care and support.

15.6 The BCF is an element of the wider Pooled Fund for Tameside and Glossop. The Pooled Fund, in turn, is combined with the Aligned Funds to make up the total value of the Integrated Commissioning Fund.

16. Value of the Integrated Commissioning Fund

16.1 The Integrated Commissioning Fund comprises the Pooled Fund and Aligned Fund which it makes sense to plan and manage in a coordinated way where legislation allows for in collaboration funds as referenced in Appendix 1.

16.2 The CCG fund elements include (2017/18 opening budgets):

- Complete commissioning budget for patients registered with GPs in Tameside and Glossop, including the full acute services budget; and the administrative and support functions, as an aligned fund ;

16.3 The Council fund elements include:

- Adult Services and Childrens' Services within the "People" Directorate.
- The Public Health directorate budget.

16.4 Figures quoted in Appendix 1 are in line with the full budgets approved by the Council on 28 February 2017. The Council budgets exclude related overheads

16.5 The stated intention is to maximise the resources and the scale of commissioning to be included in the Integrated Commissioning Fund, as either an Pooled Fund or Aligned Fund. The prescribed services that cannot be pooled, as summarised in SI(2000)617: NHS Bodies and Local Authorities Partnership Arrangements Regulations includes:

NHS

- Acute surgical (unlikely to be able to disaggregate from hotel services);
- Emergency ambulance;
- Radiotherapy;
- Termination of pregnancies;
- Endoscopy;
- Laser treatments (class 4);
- Other invasive treatments.

Local Government

- Adoption services (Adoption & Childcare Act, 2003);
- Appointment of mental health professional (MHA, 1983);
- MHP powers of entry (MHA, 1983);
- Safeguarding children in care homes (Children Act, 1989);
- Appointment of director of social services (LASSA, 1970).

16.6 Where possible, these services will be included in the Integrated Commissioning Fund as an Aligned Fund.

17. Range of the Pooled Fund (cross boundary flows and issues)

17.1 The populations served by the Pooled Fund are not consistent between the Partners; and essential Integrated Commissioning extends beyond the boundaries of the Pooled Fund. The Partners agree to

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seek to avoid creating unnecessary barriers or inequalities of access for Service Users. They agree to seek to avoid creating perverse incentives in the design of commissioned and provided Services.

17.2 Funding inconsistencies are created by:

- Council residents registered with GPs outside of the Tameside and Glossop area;
- Non-Council residents registered with GPs within the Tameside borough;
- Individuals not resident; and not registered with GPs in the area requiring services within the scope of the Integrated Commissioning arrangement;
- Service Users who receive Services who are not physically present in the borough.

17.3 Unwanted barriers and incentives to commissioning are created by:

- The 'footprint' of the main providers of NHS services extending into neighbouring areas,

17.4 Potential service level boundaries and inconsistencies may also occur as a result of the range of local government commissioned services that remain with the Council.

Statutory reporting requirements

18. Annual financial accounts

18.1 The value of the budget for the Pooled Fund, as described in the Section 75 Agreement, will be material to both Partners; and as such will be subject to appropriate levels of external and internal audit scrutiny.

18.2 The annual financial accounts of both Partners will be required to include sufficiently detailed notes of the financial performance and records of the Integrated Commissioning arrangement:

- The structure of reporting to be followed for a "Joint Operation", such as this Integrated Commissioning arrangement, is prescribed by the International Financial Reporting Standards (IFRS) in IFRS11(Joint arrangements) and IFRS 12 (Disclosure of interests in other entities);
- The Statement of Financial Performance of the formal Pooled Fund is to be reported in the Host Partner's accounts and reflected in the other Partner's accounts;
- The financial performance of the Aligned and In Collaboration Funds are to be reported within the body of the relevant Partner's accounts;
- The financial performance of the entirety of the Integrated Commissioning Fund; and the associated risk share arrangement, is to be reported as an explanatory note in both Partners' accounts.

18.3 Due to the annual accounts reporting timetables of both Partners, the risk share will be calculated on the basis of the month 11 forecast position for month 12. Any correction to the value of the risk share will be recognised at the start of the next financial year.

18.4 Planning for accounts preparation and required audit arrangements will take account of:

- Timetables for producing the annual accounts, their audit and reporting requirements; recognising the earlier reporting deadlines for NHS accounts. It is acknowledged that Council reporting deadlines are susceptible to change;
- The scope of required reporting, including the contribution to the CCG Quality Account; and to the Council Annual Report;
- The evidence required to support the annual statement on governance; and for reporting any financial concerns with the Integrated Commissioning Fund;
- The evidence required to support the Head of Internal Audit Opinion and the external audit Regularity Opinion.

18.5 The annual financial accounts will be delivered within the requirements of the financial regimes and rules of each Partner, specific to over and underspending:

- CCG – Resource Allocation Budgeting impact and treatment of over and underspends – impact carried forward into next year's allocation;
- Council – not allowed to carry forward overspend for the year. Overspending to be met from reserves,

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19. Arrangements for audit and counter fraud

19.1 The Partners agree that they will seek a joint approach and joined up arrangements for the internal audit of the Integrated Commissioning function and associated budget resources:

- Access arrangements for both sets of (internal and external) auditors will be agreed as part of the annual audit planning and scoping exercise;
- Deliver combined assurance to the CCG and Council where possible;
- Deliver each Head of Internal Audit (HoIA) opinion and shared assurance for both Partner organisations.

19.2 In terms of the external audit legal and regulatory requirement:

- The Integrated Commissioning arrangements will represent a material and significant element of each Partner organisation's audit;
- The audit will account for the Pooled Fund fully within the Host Partner's accounts, with the required narrative note in the accounts of other Partner;
- The audit will address the aligned and in collaboration elements of the fund within the accounts of the Partner with the originating budget, or the Partner to which the funds were transferred through s76 or s256 of the National Health Services Act 2006, if such transfers occur;
- A note will be included in the accounts of both Partners setting out the results; and the risk share impacts, for the entirety of the Integrated Commissioning Fund.

19.3 The assurances required for the sign off of the audit of both sets of financial accounts will be agreed between the external and internal auditors.

20. Local Counter Fraud and Security Management Services (LCFSMS)

20.1 NHS Protect has confirmed that its focus will continue to be on NHS resources. The Partners agree that coverage of counter fraud culture and issues within the Integrated Commissioning arrangement will be joined up, as far as is practicable:

- The CCG and Council will agree arrangements for sharing the approach to promoting the counter fraud culture; and for investigating and addressing instances of suspicion of illegal activity;
- The Council counter fraud functions will continue to be delivered by its internal audit provider and specific fraud team.

Budget Setting

21. Budget setting ground rules

21.1 The Policy for commissioning through the Integrated Commissioning Fund is compatible with and delivers effectively the strategic priorities of both Partners.

21.2 Funds can only be used to commission prescribed services (as described in various legislation); and services that the Partners agree will contribute to the effective delivery of the commissioning priorities.

21.3 Delivery of a balanced outturn is a pre-requisite of commissioning decisions.

21.4 (Future Target) Budgets will be single fully, subject to specified limitations; and budget resource will be transferrable between the Partners, to enable optimum delivery of commissioned services and ensure best value in the use of resources. This will be recognised within each Partners medium term financial strategy.

21.5 The Partners agree that the Integrated Commissioning Fund will be reviewed during 2016/2017 and updated accordingly in recognition of national funding decisions of the Government and associated agencies together with funding decisions taken by the Council and CCG.

21.6 Commissioning decisions take account of the potential impact on services retained by the Partners.

21.7 Commissioning decisions are sensitive to the potential impact on the wider community of Providers.

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22. Budget setting methodology

22.1 Both Partners need to be satisfied that the other Partner's methodology for setting the annual budget is robust and reliable. If they are not, the issue shall be escalated through the appropriate governance arrangements. Each Partner will agree the other's methodology for setting the inaugural budget contribution; and future years' budgets. The factors that will be considered include:

- Clarity of the Services to be included in the Integrated Commissioning arrangement and risk share (Pooled Fund and Aligned Fund);
- Verification of budget determined for each Service;
- Assumed and modelled trends in demand;
- Deliverability of the savings targets applied;
- Sufficiency of the budget applied (e.g. compared with previous year outturn).

22.2 The Partners will agree:

- A transparent approach to setting budgets shared between the Partners;
- Validation of the key assumptions and approaches used by each Partner to determine the budget;
- Plans for migration to a more consistent approach to budget setting and demand forecasting that recognises the modelling challenges specific to each organisation.

22.3 Both Partners recognise the risk to resources from unmet need and rationed Services from previous years.

23. Accuracy of activity projections, trends and interventions

23.1 The CCG approach is based on totals agreed in contract negotiations with Providers.

23.2 The Council approach is based on cost and volume analysis of likely trends in demand for Services. As part of this, the Council will:

- Determine the access eligibility thresholds for health related services, as defined by the Care Act 2014 and any flexibilities allowed;
- Determine the charges to be levied against Service Users, where this is an option.

24. Accuracy of cost projections

24.1 The Council commissioning budgets will be recognised in gross value, as well as in net value:

- Other budgets, where costs are partially offset by income from fees and charges and grants, will be included at their net value in the risk share calculations.

24.2 The Councils scope to assess the eligibility thresholds for access to services; and to set fees for services, will be taken into account when negotiating relevant contracts.

25. Addressing conflicts in budget setting priorities

25.1 It is expected that the Integrated Commissioning budget planning process will not adversely impact on the other commissioning obligations of the Partner:

- The Partners' oversight and scrutiny functions (CCG Governing Body, Cabinet) will have the opportunity to challenge any changes proposed;
- The scheme of delegations will provide a level of control over the approval of changes;
- Arrangements will be adopted for administering proposals for significant re-engineering; and compliance with business planning and investment proposal discipline, including comprehensive consultation.

25.2 It is expected that changes in the strategic direction of the Partners will not impact adversely on each other, or on the commissioning obligations of the Integrated Commissioning function.

26. Use of Integrated Commissioning Funds

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- Integrated Commissioning Funds shall only be used for Permitted Expenditure.

27. Future budget settlements

Risk to be addressed: Financial settlements and budget uplifts for future years are insufficient to meet rising demands and rising costs

Possible scenarios:

- Local Government grant funding from government (Revenue Support Grant) is projected to reduce significantly;
- NHS allocation growth is significantly less than anticipated plans;
- Both Partners may be required to produce medium term efficiency plans in order to receive multi-year financial settlements.
- Greater Manchester Health and Social Care Partnership impose additional requirements.

27.1 Principles of response to these risks and future pressures:

- As far as is possible, the value of the single budgets will be kept at their equivalent current value
- Treatment of remaining resource gaps will be addressed within the single consolidated fund during the period to 2020/2021 with both Partners agreeing to vary contributions over 4 years to mitigate variable pressures in health and care services. It is agreed that the Council will increase the value of Council resources within the ICF by a maximum sum of £ 5.0 million in both 2017/2018 and 2018/2019 on the condition that the T&G CCG agrees a reciprocal arrangement in 2019/20 and 2020/21 should this be necessary.

28. Boundaries to the Fund

28.1 Budget setting will take account of boundaries on a number of planes:

- Pooled Fund versus retained funds;
- Pooled Fund versus aligned funds;
- Non-resident patients registered with GPs in Tameside and Glossop;
- Tameside residents registered with GPs outside of Tameside and Glossop;
- Budgets allocated to the Tameside and Glossop locality on a per-capita basis.

28.2 Budget setting will also to take account of patients registered with GP Practices in the Greater Manchester area, whilst recognising that they are outside of the Integrated Commissioning Fund arrangement.

29. Finalising the prior year position

29.1 Both Partners acknowledge that the financial performance of the relevant budgets in the current year should be regarded as a key indicator of future years' risks; and of the scale of the savings targets agreed between the Partners. The following constraints will need to be accommodated:

- Current year out-turn position will not be known until very late in the process.

29.2 The value of the Integrated Commissioning Fund will be based on the budget allocations

- Savings targets will be identified by the Partners.

30. Treatment of historical overspends

30.1 CCG would account for prior year deficit as a negative balance on the RAB (Resource Account Budgeting) settlement.

30.2 The Council cannot record a year-end deficit; and must fund remaining overspends from reserves.

**31. C. Sign off
Prior year and in-year overspends**

31.1. The Partners recognise that differences in funding regimes and freedoms result in a different response to recorded “overspends”:

- The CCG cannot carry “reserves” between years. Underspends and overspends are recognised within the annual resource allocation. Overspends in one year result in reduced allocation in the next. The CCG can set a budget that delivers a planned overspent position, but is expected to achieve balance over a 3 to 5 year period.
- The Council cannot record an overspend at the year-end; and has to account for overspent budgets through its reserves. But the reserves are limited and should be replaced through budget targets set in the subsequent year.

31.2. The Partners agree, in principle, that they will use these differing “flexibilities” in a combined approach to maximise protection to the Integrated Commissioning function.

32. Treatment of underlying and emerging deficit:

32.1 Underlying and emerging deficit will include:

- Unidentified deficit:
 - unmet need
 - unmet demand
- Identified deficit:
 - undelivered services
 - service delivery backlogs
 - waiting lists

32.2 The CCG and the Council agree to work together to identify responses to the threat of emerging unfunded demand pressures and growth in demand.

32.3 The first point of responsibility for addressing pressures through contracts will be the Lead Commissioner. A Lead Commissioner will be identified for each Service Contract.

32.4 Escalation arrangements will be agreed for Service Contracts and commissioning arrangements that appear to be overheating and indicate future losses. These arrangements will be agreed by the Single Commissioning Board and will be determined by the value and percentage growth indicated.

33. Setting subsequent years' budgets

33.1 The Section 75 Agreement specifies that the Integrated Commissioning Fund will be subject to annual review. This will be alongside the medium term financial plans of each Partners.

33.2 The Partners agree to shared approach to:

- Identifying and agreeing future trends in demand and service design;
- Checking sufficiency of growth funding;
- Identifying and accounting for changes in cost pressures;
- Identifying and agreeing savings and efficiency approaches. Ensuring the robustness of planned savings programmes;
- Setting criteria for values for savings targets:
 - Minimum and maximum allowed;
 - Reality checked and deliverable.

33.3 The Partners agree to design a robust business case approach to service redesign; and to its financial impact. This will involve:

- Robust analysis of overall savings projections;
- Robust analysis of comparative impact on Partners; and recognition of the need to reflect (compensate) for these impacts in future budget setting;
- Agreement on the impact on the risk share.

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Risk Sharing Framework

34. Scenarios of operational pressures and risks in budget setting

34.1 The following sections set out a range of scenarios of risk:

35. Pressures on Partners' budgets

35.1. Risk: Pressures within either Partner which results in shortfall in growth funding and/or increased savings targets

35.1.1. Possible scenarios are:

- Shifting priorities in the Council from the People Directorate and other directorates and services;
- Internal pressure on overall CCG position resulting in pressure on budget allocation for Tameside and Glossop patients;
- Changes in targets set (externally) for performance in specific service area(s) within the Integrated Commissioning Fund.
- Increased savings targets set (externally).

35.1.2. Principles of response to these risks and future pressures:

- Impacts due to shifts in internal policy and priority have to be discussed by both Partners
 - Partners will agree to apply accumulated savings;
- Impacts due to external policy and target changes to be regarded as required changes; and partners to agree response
 - Accumulated savings can be applied to offset, but need to recognise limited resource

35.2. Risk: Available resources and budgets do not address current demand

35.2.1. Possible scenarios are:

- Growth rates in demand for services exceed available funding increase;
- New commissioning arrangements and single approach to commissioning identifies previously un-met need;
- Providers are carrying backlogs in activity that need to be delivered and need to be funded.

35.2.2. Principles of response to these risks and future pressures:

- The Integrated Commissioning function must achieve a balanced financial out-turn;
- Providers of services will be encouraged, including through contracting, to manage service delivery costs within the allotted amount;
- Where possible, Services will be prioritised and needs assessed. Non-statutory services may be withdrawn, if impact is less significant than effect of rationing funds to areas of demand growth. Service rationing will not be organisation specific;
- Funds will be made available to promote more effective and streamlined provision of Services.

36. Savings targets, reserves and contingencies

36.1. Risk: Efficiency savings targets applied within budgets are undeliverable

36.1.1. Possible scenarios are:

- A Partner is unable to show persuasive plans for achieving the savings expectations;
- Savings target exceeds sensible levels;

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- Savings proposals would have an adverse and costly effect on other elements of the overall service delivery.

36.1.2. Principles of response to these risks and future pressures:

- Agreed process for identifying efficiency savings targets:
 - From service delivery re-design;
 - From QIPP expectations;
 - From benefits expected of merged commissioning;
 - From share of organisation's overall target;
- Agreed approach to identifying benefit shares with Providers.
- Agreed process for verifying likelihood of delivery of the savings targets:
 - Arrangements for assessing schemes to deliver;
 - Risk assessment for schemes; and response to higher risk proposals.
- Agreed arrangements for sharing the risk of under-delivery of efficiency savings targets;
- Arrangements for allowing late amendments to budgets and savings target:
 - E.g. QIPP schemes determined late.

36.2. Risk: Insufficient resources to allow for a contingency or reserve to be set

36.2.1. Principles of response to these risks and future pressures:

- Partners will agree rules specifying whether contingency (both recurrent and non-recurrent) is a required element of the annual budget; and what this level is:
 - Proportion of annual total allocation designated to contingency target to be agreed;
 - Arrangements for agreeing contingency that is lower than the agreed target;
- Partners agree proposed treatment of any reserves brought into the Integrated Commissioning Fund:
 - Budgeted from savings in previous year(s);
 - Agreement of priorities and triggers for calls upon reserves;
- Treatment of unspent contingency, or other underspend of the total budget to be determined by the Partners:
 - Proportion, or target value to retain within the Integrated Commissioning Fund;
 - Treatment of any underspend to be returned to the Partners;
- Agreement on accounting for reserves.

36.3 Risk Sharing Arrangements

36.3.1 The arrangement agreed for 2016/2017 was that, whilst working as a single commissioning function, the Council and CCG would retain full responsibility for their own financial risks. After a year of formally working together the current financial arrangements feel out of step with the concept of a single commissioner.

36.3.2 The proposal is that from 1 April 2017 each organisation will begin to share financial risk in proportion to the respective contributions they make into the Integrated Commissioning Fund. This would result in a sharing arrangement of 80 % for T&G CCG and 20 % for the Council as calculated in the table below :

Net Budgets Per Appendix 1

Commissioner	Total Net Budget	ICF % Contributions
	£'000	%
T&G CCG	381,491	80
TAMESIDE MBC	96,438	20
TOTAL	477,929	100

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36.3.3 This would be a significant step for both organisations given the current financial climate and the scale of the savings that must be delivered in the short term and the risks that the local health and social care economy face currently.

The variance to the total net budget allocation at the end of each financial year will be financed in proportion to the percentage of the net budget contribution of each organisation to the ICF (per table 13). However, the variance will be initially adjusted to exclude any CCG net expenditure associated with residents of Glossop (13% of the total CCG variance) as the Council has no legal powers to contribute to such expenditure. The associated adjusted total variance of both the CCG and the Council would then be financed in proportion to the % contributions as stated in table 13.

36.3.4 In addition a stepped approach will be taken to risk sharing and a cap will be placed on the shared financial exposure that each organisation would be expected to meet. For 2017/2018 :

- a cap of £ 2.0 million is placed on CCG related risks that the Council will contribute to;
- a cap of £ 0.5 million is placed on Council related risks that the CCG will contribute to.

36.3.5 The differential cap recognises that it would be difficult for the CCG to assume responsibility for 20 % of the Council's risks at a time when it is facing the highest QIPP target across Greater Manchester.

36.3.6 For clarity, the risk sharing arrangement applies to the Section 75 pooled fund, the aligned fund and the 'in collaboration' budget as set out in **Appendix 1**. In addition, the Council's cap of £ 2.0 million is over and above the non-recurrent contribution to the ICF of up to £ 5.0 million in both 2017/2018 and 2018/2019 (on the condition that the T&G CCG agrees a reciprocal arrangement in 2019/20 and 2020/21 should this be necessary – per section 27.1)

37. Governance and delivery of outcomes

37.1 Tameside and Glossop ICFT is at the heart of health and care reform in Tameside and Glossop. The integration of providers requires a different approach to contracting, performance, insight and intelligence that takes account of the system's capacity to reach beyond traditional agency silos and tackle outcomes in a more efficient and joined up way from a patient's perspective. The work of Care Together will re-orientate the system and its relationship with the public, building on the public's role as partners not only in their own health, but also as key influencers over system design and development.

37.2 The new approach requires a stronger focus on outcomes based service delivery, highlighted by collaborative work between the Single Commissioning Function and ICFT on the development of an outcomes framework within clearly defined timescales.

37.3 New models of neighbourhood working will require the alignment of intelligence resource across health and social care. This will facilitate a whole system view of performance (alongside care models) to ensure strategic and operational management is underpinned by robust, forward looking insight and intelligence.

37.4 The ICFT are key in the delivery of Care Together which will lead to a clinically and financially sustainable health and care system, whilst simultaneously improving healthy life expectancy and outcomes for our residents. The key transformation programmes upon which Care Together is dependent are within the governance and leadership of the ICFT.

37.5 Tameside & Glossop's approach to commissioning for outcomes is in development. The SCF expect T&GICFT to engage in the further development of and pay 'due regard' to the system wide outcomes framework as it further develops. This will include the development of outcome measures which will determine the impact of the Healthy Neighbourhood model and point towards the shifts associated with self-care and person centred approaches.

37.6 Outcome measures under discussion include:

- Measure of population health literacy

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- PAM scores
- Proportion of people feeling supported to manage their long term condition
- The proportion of carers who report that they have been included or consulted in discussion about the person they care for

37.7 We will work as an economy to address the areas identified as areas for improvement from a financial efficiency and quality perspective in the NHS Right Care programme. We will also ensure our outcomes are agreed in line with the 2017-19 NHS Operational Planning Guidance 'Must Dos'.

37.8 The SCF and ICO will engage in a system approach to the delivery of these priorities, which cover the following areas:

- Sustainability Transformation Plans
- Finance
- Primary Care
- Urgent and emergency care
- Referral to treatment times and elective care
- Cancer
- Mental health
- People with learning disabilities
- Improving quality in organisations

38. Curtailing services

38.1. The existing contractual design allows the Council and the CCG options to curtail service commissioning mid-year. There is scope to review the notice period (the Council traditionally uses a 3 month notice period; CCG 1 year, but there is scope for earlier curtailment in event of failure to deliver the commissioned service).

38.2. The Service redesign procedure will include the requirement to identify and consider the likely knock-on and consequential effects of the proposed service.

39. Value of financial risk from the other Partner

39.1. The Partners recognise the high risk of overspending of the Integrated Commissioning Fund. This is based on the Partners' budgetary performance in recent years.

39.2. The Partners will be jointly responsible for the delivery of an annually balanced ICF during the period to the end of 2020/2021.

39.3. Contributions between Partners may vary in individual years to meet differing financial pressures in health and social care but the Partners will ensure the Integrated Commissioning Fund is in balance each year and individual Partner contributions will be fully restored and balanced by year ending 2020-21. (please refer to section 27.1)

Managing the transactions of the Pooled Fund

40. Transactions within the Pooled Fund

40.1 Funding management arrangements, at the transaction level, will be designed in line with the principle of limited change and aim for consistency with the administrative approach of the previous year: Where practicable funds will remain with the respective Partner; and relevant transactions will be handled by them. If required, to fulfil specific s75 Pool rules, recharges will be applied to ensure that the entirety of the Pooled Fund record is accounted for within the Pooled Fund.

40.2 The mechanism of "cash" flow and contribution to the Pooled Fund is managed in accordance with the documented procedure for the Better Care Fund in the Group Accounting Manual (GAM). An extract of this procedure is provided at Appendix 2.

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40.3 Expenditure from the Integrated Commissioning Fund:

- Contractual arrangements will be unchanged from the Partners' existing arrangements, unless evolving integration necessitates redesign.
- A Lead Commissioner will be identified for each contractual arrangement.

40.4 Specific arrangements and rules will be determined for the "direct payments" processes for Service Users (use of a holding bank account and "debit cards").

40.5 Any potential impact of VAT regime differences will be reduced through the planned consistency of approach to:

- Identify the scale and scope of the issue;
- Ensure that the correct VAT regime is applied to each transaction;
- Identify NHS service elements versus health related service elements.

40.6 The governance of transactions will reflect the constitution and financial regulations (SOs, SFIs, SoDA) of the Lead Commissioner, which initiates and processes the expenditure and payment transactions.

40.8 The Partners agree that transactions for Aligned Funds will continue to be undertaken in accordance with the appropriate Partners existing mechanisms and procedures.

Managing Financial Performance

41. Budget management general arrangements

41.1 The Single Commissioning Board will be responsible for decisions to approve the expenditure proposed from the Pooled Fund:

- Each Partner will introduce arrangements whereby the annual allocation of funds to the Pool Fund is agreed in accordance with their Constitution or governance requirements;
- Each Partner will approve commissioning contracts, where it is the Lead Commissioner.

41.2 The financial regulations (SFIs, SoDA) of each Partner will be reviewed for consistency. Where required, the regulations will be amended to enable the proposed structures and responsibilities to be implemented

Review of in-year budget allocation

41.3 The basic principle is that budget allocations to the Integrated Commissioning Fund will not change (in-year) once they have been agreed. However both Partners agree that they will be updated in recognition of national funding decisions of the Government and associated agencies together with funding decisions taken by the Council and CCG.

41.4 Resources, identified during the year, and specific to the services in the agreement and to the population served, will be adjusted accordingly. Examples include:

- Specific grants;
- Funding from DH, NHS England, other government sources;
- Successful bids from Greater Manchester Health and Social Care Partnership.

41.5 The Partners will agree a model whereby they retain the right to revisit allocations during the year

- Risks arising from external sources (protocol for responding to pressures, faced by either partner, from external sources);
- Risks arising from internal sources.

42. In-year financial performance

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Local operating rules

- 42.1 The Partners will implement administrative arrangements that will be based on existing arrangements, but will be developed, where beneficial, for the Integrated Commissioning function as a whole.
- 42.2 For individual schemes, the arrangements will reflect:
- Any legislative / funding restrictions or requirements
 - strategic priority restrictions
- 42.3 Reporting of performance (financial, contracts, quality etc.) will be delivered in terms of gross income and expenditure.
- 42.4 The forecasting approach for the Pooled Fund and the wider Integrated Commissioning Fund will be determined by the Partners.

Monitoring performance

- 42.5 The Partners will develop a model for monitoring monthly performance of the Integrated Commissioning Fund. This model will include:
- Actual and forecast expenditure and income;
 - Arrangements for identified accruals for activity delivered or expected to be delivered;
 - Monitoring of service backlogs
 - **Monitoring against agreed contract outcomes.**

43. Responding to overspend trends

Alerting Partners of the likely overspend

- 43.1 The Partners will develop an agreed approach to addressing trends towards overspending in the Integrated Commissioning Fund. Design of the tool for alerting partners of likely overspend will include:
- Triggers and thresholds;
 - Agreed sensitivity measures;
 - Trend analysis and alerts;
 - Analysis of impact of/on related activities;
 - Impact of progress along the annual timeframe – forecasting and sensitivity analysis over the medium term.
- 43.2 Escalation rules will address
- Scope for managing the situation within the **Single Commissioning Management Team**, including agreed delegations;
- 43.3 The Partners' approach to responding to adverse trends will vary, depending on the value of the potential overspend and the progress along the annual timeline:
- differentiating response (scale, threshold etc.) according to progress through the financial year.

Managing potential overspends

- 43.4 Escalation arrangements for responding to overspends forecast through the year will include assessment of options for:

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- Management of contracts (and contract adjustments);
- Management of demand;
- Service redesign.

43.5 The procedure includes arrangements for agreeing the response to; and flexibility allowed within the Integrated Commissioning Fund for changes in allocations, in-year:

- Both Partners options to curtail the Service at any point during the year.

43.6 Where elements of the trend to overspend are specific to one Partner, the Partners will agree:

- The priority of demand on available funds to offset overspends;
- The approach to allocating and apportioning risk (in year and forecast outturn) between the Partners.

43.7 Where elements of the trend to overspend exist within Integrated Commissioning elements i.e. where both Parties would otherwise separately contribute to the Service, contributions between Partners will vary in individual years to meet differing financial pressures in health and social care but the Partners will ensure the Integrated Commissioning Fund is in balance each year and individual Partner contributions will be fully restored and balanced by year ending 2020-21.

43.8 The Partners will agree arrangements for emergency management of any recovery position, including:

- suspension of Host Partner's management of the Integrated Commissioning Fund;
- agreed amendments to the structure of governance and management of the Integrated Commissioning Fund in emergency measures.

44 Responding to annual overspends

44.1 The Partners will develop arrangements for addressing Overspends not recovered at the year-end and/or projected in future years as outlined in paragraph 43.7.

- Escalation thresholds for response, based on the value of the overspend;
- Mechanism of carry forward to next year's budget:
 - CCG accumulated loss;
 - The Council repayment to reserves (but more likely to have been addressed through reduction in service provision during the year);
- Apportion according to agreed risk share model for first element of overspend:
 - Split by % contribution to Pooled Fund;
 - Risk sharing limits set to identify maximum contribution to be made by either Partner;
- Allocate remainder according to overspend pattern, to responsible Partner:
 - In accordance with risk sharing agreement.

44.2 The Council's inability to carry-forward an Overspent position will be addressed through use of reserves, which will be recovered in the subsequent year(s).

45 Responding to annual underspends

45.1 The Partners will identify underspends as generated:

- By whole Pooled Fund;
- By specific Pooled Fund elements;
- By Partner responsibility.

45.2 Options for addressing underspends recorded at the year-end will include:

- Allocate to investment fund;
- Carry forward to next year's budget:
 - Legal restrictions (CCG RAB budgeting);
 - The Council scope to hold balance, but CCG to prove no draw-down in advance of need;
- Off-set against next year's budget;
- Return to Partners:

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- Mechanism for agreeing share of returns.

Other financial Considerations

46 Design of the financial ledger

46.1 Both Partners will design processes that deliver a clear audit trail of each element of the Integrated Commissioning Fund.

- Assurance on the accuracy and completeness of the records will be provided by the Partners;
- Assurance of compliance with s75 may be through a self-assessment and self-certification. But the Partners agree that this will be subject to an IA review, as a minimum.

47 Financial reporting responsibilities of the Host Partner and the Chief Financial Officer(s)

47.1 The Partners will agree the arrangements for administering and managing the financial records of the Pooled Fund. Elements specific to the set-up of financial record include:

- Ledger and consolidations (developing the arrangement for combining the Integrated Commissioning Fund records of the Partners);
- Transactions (delivering the audit trail to show the transactions making up the Integrated Commissioning Fund record);
- Reporting.

47.2 The Partners will agree the financial performance reporting needs of each, including providing analysis and summaries of the financial performance of the Integrated Commissioning function, in accordance with the Partner organisations' requirements

- In accordance with timetables agreed by both Partners;
- Providing the details required by both Partners;
- Designed to meet the needs of the differing audience(s).

47.3 The Chief Financial Officer(s) will ensure the proper treatment specific aspects of the Pooled Fund and its transactions:

- Ring-fenced budgets, specific schemes and funding restrictions;
- VAT;
- Year-end treatment of surpluses;
- Audit.

47.4 The Chief Financial Officer(s) will ensure the provision of the annual return to Partners, identifying separately and in total: BCF and Pooled Fund

- Contributions to the Pooled Fund;
- Expenditure from the Pooled Fund;
- Treatment of the difference / risk share;
- Detail for ring fenced schemes and restricted funds;
- Reporting deadlines.

Requirements of partner organisations

47.5 The Partners will agree their respective requirements for the monitoring and reporting of the financial position:

- Financial contribution to the Integrated Commissioning Fund;
- Expenditure and commitments;
- Contract performance ;
- Overall performance of the Integrated Commissioning Fund.

47.6 Assurance framework requirements:

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- Sources of assurance;
- Specific funding and ring fencing requirements in respect of appropriateness of spend.

47.7 Overview of management of the Integrated Commissioning Fund:

- Review arrangements;
- Access to records, including audit access;
- Ad hoc reviews.

47.8 And year-end requirements:

- Deadlines specific to NHS/LG and specific reporting requirements;
- Accountable Officer / s151 Officer assurance requirements;
- IFRS reporting requirement;
- Governance statement requirements.

48 Managing the cash position

48.1 The Host Partner will:

- Hold monies contributed to the Pooled Fund that are required for transactions generated from the Host Partner:
 - The timing of contributions will align to payment obligations;
- Administer the payment processes for its own transactions;
- Administer the consolidation of the financial records of the Pooled Fund.

48.2 The Partners will adhere to the rules and restrictions applying to them:

- The CCG is required to limit cash draw-down to the monies required, when they are required:
 - Not allowed to draw excess cash;
 - Not allowed to earn interest, or investment income;
 - Not allowed to have a cash balance at the year-end;
- The Council is allowed to invest available cash to earn income on its own resource allocation:
 - The Council will determine how interest income is used; and is not obliged to include any part of that interest income in the Integrated Commissioning Fund.

48.3 Banking arrangements will reflect existing arrangements.

48.4 Transaction payments from the CCG and the Council will be unchanged from current arrangements. The Council should not suffer a reduced capacity to generate investment income from retained cash and investment balances. But, the Council will not be able to derive investment advantage through early draw-down of CCG funds.

49 Payment mechanisms

49.1 The Partners acknowledge responsibility for paying all sums due to Providers, in compliance with contract terms.

49.2 The Partners will agree arrangements for making payments to Providers, such that Providers are not affected by any changes to the structure of commissioning from the Integrated Commissioning Fund.

49.3 The design of payment mechanism will ensure that the Integrated Commissioning Fund structure delivers the full process of receipt of invoice, confirmation of service delivery and standards compliance, confirming amount due to invoice amount, instructing payment.

49.4 Providers will not be affected adversely by any specific rules that apply to certain services managed through the Integrated Commissioning Fund.

49.5 Any specific arrangements for LG and NHS to comply with will be identified and addressed, as necessary.

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50 Direct Payments

50.1 The Partners recognise the growing importance and impact of direct payments to Service Users for purchasing their own agreed packages of care.

50.2 The design of the resource allocation arrangements will deliver:

- Discipline over approval of proposed care plans and direct payments approach;
- Security of funding ahead of spend by Service Users (e.g. "debit card", pre-approved spend)
- Approach to recovering unused funding from individual Service Users.

51 Income opportunities

51.1 Grants and sponsorship

51.1.1 The partners will seek to maximise uptake of opportunities of funding offered, including:

- Government Grant funding:
 - As an annual allocation;
 - Through one-off projects;
- Grants from other organisations;
- Sponsorship;
- Opportunities to charge for enhanced services commissioned.

51.2 Chargeable health related services

51.2.1 The Council will retain responsibility for assessing the contribution (to a provided social service) to be paid by Service Users.

51.2.2 The Council will retain responsibility for collecting the assessed contribution.

52 Insurance and VAT

52.1 Insurance

52.1.1 The NHS element of the Integrated Commissioning function will continue to be risk-shared by the NHS Litigation Authority.

52.1.2 The Council will maintain its approach to insuring its service commissioning role.

52.1.3 Providers will be contractually required to prove that they have adequate and sufficient insurance cover for the services that they deliver.

52.2 VAT

52.2.1 The Partners will set out the details of the treatment of VAT in respect of the Services commissioned through the Integrated Commissioning Fund:

- Identify range of services for which VAT is reclaimable;
- Identify charged services which have to be subject to VAT;
- Identify controls for ensuring that VAT is treated correctly.

53 Capital investment

53.1 The financial arrangements for the Integrated Commissioning Fund will recognise and allow for the Council approach to delivering future service improvement through capital grants to achieve improved quality, lower cost accommodation for **services e.g.**

- Disabled Facilities Grant

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53.2 The Council will retain ownership of any assets that are to be retained.

53.3 The Council has the option to arrange on behalf of both Partners unsupported borrowing to support capital investment in the Tameside and Glossop economy.

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Appendix 1 – Appendix from Cabinet/CCG GB Report

£000's	2017/18			
	Section 75	Wider Aligned Budget	In Collaboration	Total
ICO Contract	88,242	66,003	430	154,675
ACUTE	33,982	32,062	0	66,044
MENTAL HEALTH	29,596	0	0	29,596
PRIMARY CARE	9,722	41,148	31,988	82,857
CONTINUING CARE	13,247	0	0	13,247
COMMUNITY HEALTH SERVICES	3,639	0	0	3,639
CORPORATE	4,018	0	0	4,018
OTHER	18,810	7,870	734	27,414
ADULT SOCIAL CARE	43,459	1,081	0	44,540
CHILDRENS SERVICES	185	34,925	0	35,110
PUBLIC HEALTH	16,708	0	0	16,708
Grand Total	261,609	183,089	33,151	477,849

Savings which are incorporated into and assumed met in the figures above	
CCG	23,900
ADULT SOCIAL CARE	336
PUBLIC HEALTH	436
TOTAL	24,672

Please note the Council resource allocations within the above table may be subject to further savings allocations prior to the Council budget setting meeting on 28 February 2017

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Appendix 2 – Extract from the Group Accounting Manual (formerly Manual for Accounts)

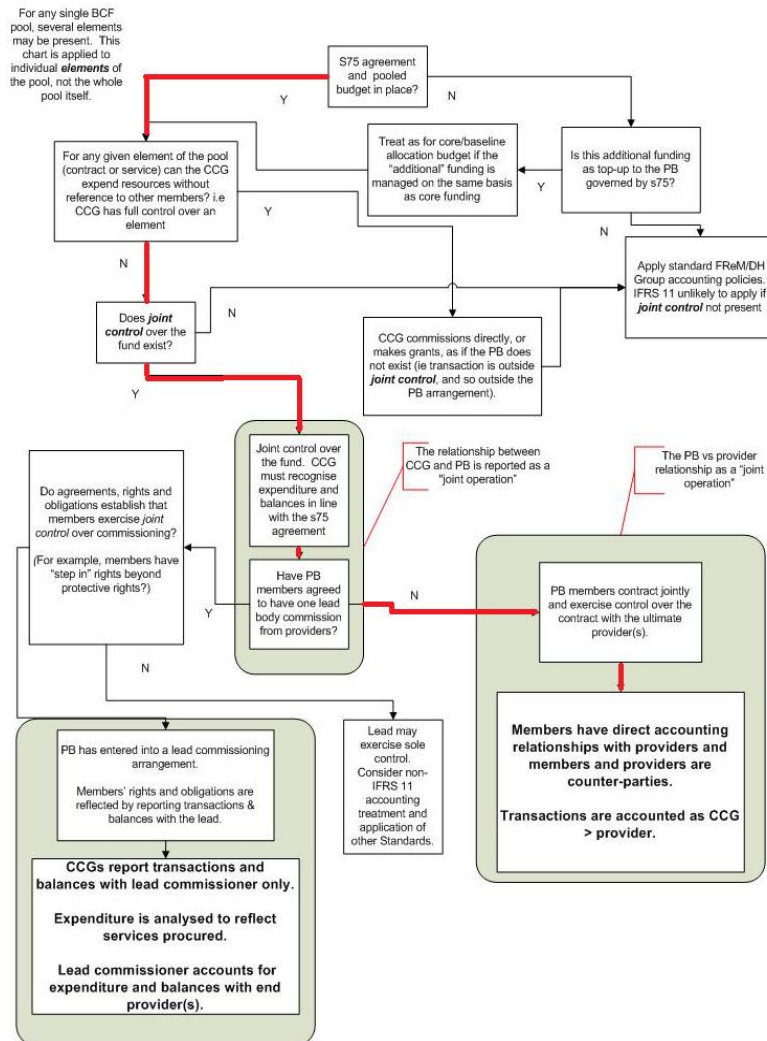
Accounting for Section 75 agreements

The DH manual for accounts (MfA) recently superseded by the Group Accounting Manual (GAM) but underpinned by the same accounting principles reports:

There is no requirement to physically transfer cash from any entity to the host in order to have a pooled budget arrangement under s75. The Pooled budget is an accounting concept that does not have to be represented by the creation of a pooled cash resource.

Given the above, and based on the decision tree extract, from the DH Manual For Accounts, members will have direct accounting relationships with providers. This will eliminate the CCG risk associated with NHS England consolidation, as well as simplify the Agreement of Balances process, and ensure that each member accounts for its own share of assets and liabilities.

This will, however, result in the requirement of a memorandum to each of the members accounts, detailing the consolidation of the 'pooled' funds



Transfer of cash will only take place where services are commissioned on behalf of a member, by another member eg, BCF, and staff recharges, and will only be transacted as required, supported by detailed cash flow information, and not in advance of need.

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APPENDIX 1

Service	2017/2018											
	Section 75			Aligned			In Collaboration			Total		
	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICO CONTRACT	88,242	0	88,242	66,003	0	66,003	430	0	430	154,675	0	154,675
ACUTE	33,982	0	33,982	32,062	0	32,062	0	0	0	66,044	0	66,044
MENTAL HEALTH	29,596	0	29,596	0	0	0	0	0	0	29,596	0	29,596
PRIMARY CARE	9,722	0	9,722	41,148	0	41,148	31,988	0	31,988	82,857	0	82,857
CONTINUING CARE	13,247	0	13,247	0	0	0	0	0	0	13,247	0	13,247
COMMUNITY HEALTH SERVICES	3,639	0	3,639	0	0	0	0	0	0	3,639	0	3,639
CORPORATE	4,018	0	4,018	0	0	0	0	0	0	4,018	0	4,018
OTHER	18,810	0	18,810	7,870	0	7,870	734	0	734	27,414	0	27,414
ADULT SOCIAL CARE	73,505	(30,047)	43,458	1,161	(80)	1,081	0	0	0	74,666	(30,127)	44,539
CHILDRENS SERVICES	672	(487)	185	37,724	(2,717)	35,007	0	0	0	38,396	(3,204)	35,192
PUBLIC HEALTH	16,805	(97)	16,708	0	0	0	0	0	0	16,805	(97)	16,708
Grand Total	292,239	(30,631)	261,608	185,967	(2,797)	183,170	33,151	0	33,151	511,358	(33,428)	477,930

Savings which are incorporated into and assumed delivered in the above		
CCG		23,900
ADULT SOCIAL CARE		336
PUBLIC HEALTH		436
TOTAL		24,672

N.B.

Council Service budgets (Adult Social Care, Childrens Services and Public Health) exclude :

- Related Overheads
- The additional funding for Adult Social Care announced by the Government on 8 March 2017

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£000's	20	
	Section 75	Wider Aligned Budget
ICO Contract	88,242	66,003
ACUTE	33,982	32,062
MENTAL HEALTH	29,596	0
PRIMARY CARE	9,722	41,148
CONTINUING CARE	13,247	0
COMMUNITY HEALTH SERVICES	3,639	0
CORPORATE	4,018	0
OTHER	18,810	7,870
ADULT SOCIAL CARE	43,459	1,081
CHILDRENS SERVICES	185	34,925
PUBLIC HEALTH	16,708	0
Grand Total	261,609	183,089

Savings which are incorporated into and assumed met in the figures above
CCG
ADULT SOCIAL CARE
PUBLIC HEALTH
TOTAL

Please note the Council resource allocations within the above table are before setting meeting on 28 February 2017

2017/18		2018/19		
In Collaboration	Total	Section 75	Wider Aligned Budget	In Collaboration
430	154,675	89,534	67,191	430
0	66,044	34,595	32,648	0
0	29,596	30,185	0	0
31,988	82,857	9,989	42,350	32,954
0	13,247	13,611	0	0
0	3,639	3,762	0	0
0	4,018	4,010	0	0
734	27,414	19,281	7,925	748
0	44,540	41,845	1,103	0
0	35,110	235	34,435	0
0	16,708	16,740	0	0
33,151	477,849	263,787	185,651	34,132

23,900
336
436
24,672

the application of savings targets and may be subject to further savings allocations prior to the C

Total
157,155
67,242
30,185
85,292
13,611
3,762
4,010
27,955
42,948
34,670
16,740
483,570

29,000
336
436
29,772

ouncil budget

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Financial Gap at 1 February 2017 (£000's)

Baseline Gap	Commissioner				Provider				Economy Wide Position			
	2017-18	2018-19	2019-20	2020-21	2017-18	2018-19	2019-20	2020-21	2017-18	2018-19	2019-20	2020-21
Income	454,690	466,694	480,024	494,913	197,556	198,458	199,361	202,318	0	0	0	0
Tameside MBC - Adults	33,042	37,305	42,598	43,301	0	0	0	0	0	0	0	0
Tameside MBC - Children	20,399	20,399	20,399	20,399	0	0	0	0	0	0	0	0
TMBC - Public Health	16,883	16,485	16,096	15,733	0	0	0	0	0	0	0	0
Tameside & Glossop CCG	384,366	392,505	400,931	415,480	0	0	0	0	0	0	0	0
Provider Income	0	0	0	0	197,556	198,458	199,361	202,318	0	0	0	0
Sustainability & Transformation Funding	0	0	0	0	0	0	0	0	0	0	0	0
Expenditure	498,004	510,595	524,376	540,250	221,936	223,144	224,410	228,104	0	0	0	0
Tameside MBC - Adults	46,824	50,339	53,995	57,995	0	0	0	0	0	0	0	0
Tameside MBC - Children	27,211	28,158	28,946	29,734	0	0	0	0	0	0	0	0
TMBC - Public Health	18,403	18,293	17,904	17,541	0	0	0	0	0	0	0	0
Tameside & Glossop CCG	406,851	414,588	423,140	434,027	0	0	0	0	0	0	0	0
Provider Expenditure before CIP delivery	0	0	0	0	227,780	228,988	230,239	233,764	0	0	0	0
Provider CIP delivery	0	0	0	0	-5,844	-5,844	-5,829	-5,660	0	0	0	0
STP Funding					0	0	0	0	0	0	0	0
Headline Funding Gap (i.e. after TEP)	44,599	44,684	43,961	44,384	24,380	24,686	25,049	25,786	68,979	69,370	69,010	70,170
Tameside MBC - Adults	13,782	13,034	11,397	14,694	0	0	0	0	13,782	13,034	11,397	14,694
Tameside MBC - Children	6,812	7,759	8,547	9,335	0	0	0	0	6,812	7,759	8,547	9,335
TMBC - Public Health	1,520	1,808	1,808	1,808	0	0	0	0	1,520	1,808	1,808	1,808
Tameside & Glossop CCG Funding Gap	22,485	22,083	22,209	18,547	0	0	0	0	22,485	22,083	22,209	18,547
Provider Gap before internal TEP	0	0	0	0	30,224	30,530	30,878	31,446	30,224	30,530	30,878	31,446
Funding Gap Before TEP	44,599	44,684	43,961	44,384	37,891	44,182	50,516	57,124	82,490	88,866	94,477	101,508
Annual Provider CIP Requirement					2.57%	2.55%	2.53%	2.42%				
Changes Following 17/18 planning process (January 2017)												
Total adjustment to previous gap	-19,089	-4,344	3,635	3,408	1,597	4,621	4,258	3,521	-17,492	277	7,893	6,929
Reconciliation to CCG QIPP target	1,415	6,917	7,150	11,008	0	0	0	0	1,415	6,917	7,150	11,008
Reconciliation to Adults gap	-13,446	-12,698	-11,061	-14,358	0	0	0	0	-13,446	-12,698	-11,061	-14,358
Reconciliation to Childrens gap	-6,812	-7,759	-8,547	-9,335	0	0	0	0	-6,812	-7,759	-8,547	-9,335
Reconciliation to Public Health gap	-1,411	-1,145	-846	-846	0	0	0	0	-1,411	-1,145	-846	-846
Reconciliation to TMBC unallocated gap	1,165	10,341	16,939	16,939	0	0	0	0	1,165	10,341	16,939	16,939
Reconciliation of Provider gap (after TEP)	0	0	0	0	1,597	4,621	4,258	3,521	1,597	4,621	4,258	3,521
Revised Gap to Close	25,510	40,340	47,596	47,792	25,977	29,307	29,307	29,307	51,487	69,647	76,903	77,099
Savings Plans in Place												
Total Savings Already Delivered	18,708	23,708	28,646	33,801	0	0	0	0	21,073	32,588	37,526	38,761
CCG - Elective Services	500	500	500	500	0	0	0	0	500	500	500	500
CCG - Over 75's	1,224	1,224	1,224	1,224	0	0	0	0	1,224	1,224	1,224	1,224
CCG - Primary Care Quality Scheme	500	500	500	500	0	0	0	0	500	500	500	500
CCG - Direct Access Echo	29	29	29	29	0	0	0	0	29	29	29	29
CCG - MH Contracts	232	232	232	232	0	0	0	0	232	232	232	232
CCG - ISCAN	230	230	230	230	0	0	0	0	230	230	230	230
CCG - Corporate	466	466	466	466	0	0	0	0	466	466	466	466
CCG - Wheelchairs	451	451	451	451	0	0	0	0	451	451	451	451
CCG - Savings built into ICFT contract	4,439	4,439	4,439	4,439	0	0	0	0	4,439	4,439	4,439	4,439
TMBC - Adults Service Reviews	336	336	336	336	0	0	0	0	336	336	336	336
TMBC - Public Health	436	436	436	436	0	0	0	0	436	436	436	436
TMBC - Childrens	0	0	0	0	0	0	0	0	0	0	0	0
Planned/Agreed Savings still to be implemented	9,865	14,865	19,803	24,958	1,515	6,400	6,400	2,480	11,380	21,265	26,203	27,438
ICFT - Transformation	0	0	0	0	850	2,480	2,480	2,480	850	2,480	2,480	2,480
ICFT - Healthier Together stranded costs funded	0	0	0	0	665	3,920	3,920	0	665	3,920	3,920	0
Savings Assurance - Contracts Review	0	250	500	500	0	0	0	0	0	250	500	500
Savings Assurance - Estates Workstream (Commissioner)	4,500	4,500	4,500	4,500	0	0	0	0	4,500	4,500	4,500	4,500
Savings Assurance - Mental Health	700	700	700	700	0	0	0	0	700	700	700	700
Savings Assurance - Referral Management - Interceptor	0	500	1,000	1,500	0	0	0	0	0	500	1,000	1,500
Savings Assurance - Effective Use of Resources	0	100	200	266	0	0	0	0	0	100	200	266
Savings Assurance - GP Prescribing	500	1,000	1,500	2,000	0	0	0	0	500	1,000	1,500	2,000
Savings Assurance - Car Park Income	0	0	0	500	0	0	0	0	0	0	0	500
Savings Assurance - Integrated Neighbourhoods	2,588	5,175	7,763	10,350	0	0	0	0	2,587.5	5,175	7,762.5	10,350
Savings Assurance - Joint Operational Efficiencies	250	750	1,250	1,500	0	0	0	0	250	750	1,250	1,500
CCG - Savings on Associate Contracts	1,000	1,500	2,000	2,752	0	0	0	0	1,000	1,500	2,000	2,752
CCG - APMS Retender	87	150	150	150	0	0	0	0	87	150	150	150
CCG - Achivement of QPP	240	240	240	240	0	0	0	0	240	240	240	240
Savings Still to Find	6,803	16,632	18,950	13,991	24,462	22,907	22,907	26,827	30,415	37,059	39,377	38,338

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Detail Behind the reconciliation adjustments on the front sheet

TMBC summary of movements from original gap calc	
<u>Adults</u>	
additional funding - precept increase	1,807
Continuation of Local reform Grant	134
cumulative fees and charges increase	364
Continuation of Independent Living Fund grant	770
cost pressure budget allocation over the 4 years	11,283
subtotal Adults	14,358
<u>Public Health</u>	
cost pressure budget allocation over the 4 years	144
substance misuse / sexual health contract reductions 19-20	225
grant reduction slightly less than anticipated	41
subtotal Public Health	410
<u>Childrens</u>	
cost pressure budget allocation over the 4 years	5,025
Additional corporate funding following OFSTED inspection to address caseloads and increasing placement costs	4,310
subtotal Childrens	9,335
TMBC total movement by 2020-21	24,103

CCG reconciling adjustment	2017-18	2018-19	2019-20	2020-21
QIPP Support Repayments	2,057	7,500	7,656	7,936
7 day working	0	0	0	2,000
Other	-642	-583	-506	1,072
	1,415	6,917	7,150	11,008

QIPP Support Repayments: The previous financial gap analysis did not factor in any non recurrent repayments to repay any support used in previous years to ensure control totals are met. Latest financial plans include a reserve of £2m in 17/18 and £7.5m in 18/19 in relation to this.

7 day working: In previous iteration of financial gap there were no additional costs for 7 day working. However guidance relating to 20/21 allocations states that *'the increase is almost entirely driven by the feeding of funding for seven day services into CCG allocations, this funding having been retained centrally for distribution to the service in the early years via the Sustainability & Transformation Fund'*. Therefore in this revised analysis we have included a nominal £2m of additional expenditure in relation to 7 day working.

Sum of Post QIPP Spend	Column Labels						
Row Labels	Outside - Co-Comm Outside - Saf	Section 75	See SLAM Detail	Wider Aligned	Grand Total		
ACUTE		4,630,799	57,552,254	3,860,958	66,044,011		
COMMUNITY HEALTH SERVICES		3,638,738	0	0	3,638,738		
CONTINUING CARE		13,247,100	0	0	13,247,100		
CORPORATE		4,018,000	0	0	4,018,000		
ICO Contract		26,208,042	126,400,836	4,066,122	154,675,000		
MENTAL HEALTH		29,596,500	0	0	29,596,500		
OTHER	733,890	18,810,342	0	0	19,544,232		
PRIMARY CARE		0	9,721,686	0	9,721,686		
PRIMARY CARE - CCG		0	9,721,686	0	9,721,686		
PRIMARY CARE - Delegated	31,987,500	0	0	0	31,987,500		
Grand Total	31,987,500	733,890	183,953,090	56,945,313	381,491,000		

Sum of Post QIPP Spend2	Column Labels						
Row Labels	Outside - Co-Commissioned Primary Care	Outside - Safeguarding	Section 75	See SLAM Detail	Wider Aligned Budget	Grand Total	
ACUTE			4,714,693	58,588,195	3,939,455	67,242,343	
COMMUNITY HEALTH SERVICES			3,762,053	0	0	3,762,053	
CONTINUING CARE			13,611,395	0	0	13,611,395	
CORPORATE			4,010,000	0	0	4,010,000	
ICO Contract			85,533,685	67,191,070	430,000	152,754,755	
MENTAL HEALTH			24,138,187	0	0	24,138,187	
OTHER	748,473	19,281,268	0	0	20,029,741		
PRIMARY CARE			9,989,032	0	0	9,989,032	
PRIMARY CARE - CCG			9,989,032	0	0	9,989,032	
PRIMARY CARE - Delegated	32,953,500	0	0	0	32,953,500		
Grand Total	32,953,500	748,473	187,265,250	58,553,354	389,212,000		

Section 75	Wider Aligned In Collaboration				
ACUTE	33,982,449	32,061,562	0	66,044,011	
COMMUNITY HEALTH SERVICES	3,638,738	0	0	3,638,738	
CONTINUING CARE	13,247,100	0	0	13,247,100	
CORPORATE	4,018,000	0	0	4,018,000	
ICO Contract	82,242,468	66,002,531	430,000	154,675,000	
MENTAL HEALTH	29,596,500	0	0	29,596,500	
OTHER	18,810,342	7,870,051	733,890	27,414,283	
PRIMARY CARE	0	0	0	0	
PRIMARY CARE - CCG	9,721,686	41,148,183	0	50,869,869	
PRIMARY CARE - Delegated	31,987,500	0	0	31,987,500	
Grand Total	201,257,283	183,151,390	430,000	381,491,000	

Section 75	Wider Aligned Budget In Collaboration				
ACUTE	34,594,673	32,647,671	0	67,242,343	
COMMUNITY HEALTH SERVICES	3,762,053	0	0	3,762,053	
CONTINUING CARE	13,611,395	0	0	13,611,395	
CORPORATE	4,010,000	0	0	4,010,000	
ICO Contract	85,533,685	67,191,070	430,000	152,754,755	
MENTAL HEALTH	24,138,187	0	0	24,138,187	
OTHER	19,281,268	7,924,832	748,473	27,954,573	
PRIMARY CARE	0	0	0	0	
PRIMARY CARE - CCG	9,989,032	42,349,755	0	52,338,787	
PRIMARY CARE - Delegated	32,953,500	0	0	32,953,500	
Grand Total	204,966,701	150,113,327	430,000	389,212,000	

Sum of Post QIPP Spend	Column Labels						
Row Labels	Outside - Co-Commissioned Primary Care	Outside - Safeguarding	Section 75	See SLAM Detail	Wider Aligned Budget	Grand Total	
ACUTE	4,630,799	57,552,254	3,860,958	66,044,011			
ACUTE COMMISSIONING	4,615,756	46,500,000	54,115,756				
C MANC UNI HOS NHS FT	0	22,191,578	22,191,578				
STOCKPORT NHS FT	9,014	10,500,000	10,509,014				
UNI HOSP SMAN NHS FT	0	6,583,000	6,583,000				
PENNINE ACUTE NHS TRUST	53,238	9,796,791	3,850,029				
SALFORD ROYAL NHSFT	25,538	3,614,189	3,639,747				
BMH HEALTHCARE LTD	1,352,411	0	1,352,411				
THE CHRISTIE NHS FT	1,297,269	0	1,297,269				
SPRAMECALA LTD	1,260,000	0	1,260,000				
CARE UK CLINICAL SERVICES LTD	974,545	0	974,545				
PRIVATE HEALTHCARE	874,085	0	874,085				
Default	0	461,628	461,628				
MEDISCAN DIAGNOSTIC SERVICES LTD	388,214	0	388,214				
SPIRE HEALTHCARE LTD	277,754	0	277,754				
OAKLANDS HOSPITAL	225,794	0	225,794				
CARE UK CLINICAL SERVICES LTD	143,258	0	143,258				
ROYAL BOLTON HOSP NHSFT	81,000	0	81,000				
ROCHE DIAGNOSTICS LTD	4,000	0	4,000				
LINDENS CLINIC LTD (THE)	2,400	0	2,400				
NHS BOLTON CCG	0	0	0				
PENNINE CARE NHS FT	0	0	0				
AMBULANCE SERVICES	0	8,052,254	8,052,254				
CLINICAL ASSESSMENT AND TREATMENT CENTRES	0	1,328,958	1,328,958				
COLLABORATIVE COMMISSIONING	0	0	0				
HIGH COST DRUGS	15,043	0	15,043				
NCAS/OATS	1,845,000	0	1,845,000				
Winter Resilience	687,000	0	687,000				
COMMUNITY HEALTH SERVICES	3,638,738	0	3,638,738				
COMMUNITY SERVICES	0	509,320	509,320				
HOSPICES	626,462	0	626,462				
INTERMEDIATE CARE	3,484,944	0	3,484,944				
PALLIATIVE CARE	76,652	0	76,652				
CONTINUING CARE	13,247,100	0	13,247,100				
CHC AD FULL FUND PERS HLTH BUD	389,833	0	389,833				
CHC ADULT FULLY FUNDED	9,620,286	0	9,620,286				
CHC ADULT JOINT FUNDED	464,215	0	464,215				
CHC CHILD PERS HLTH BUD	0	0	0				
CHC CHILDREN	156,125	0	156,125				
CONTINUING HEALTHCARE ASSESSMENT & SUPPORT	781,260	0	781,260				
FUNDING NURSING CARE	1,835,381	0	1,835,381				
CORPORATE	4,018,000	0	4,018,000				
Apprentice Levy	10,000	0	10,000				
Balance	0	0	0				
CEO / BOARD OFFICE	419,559	0	419,559				
CHAIR AND NON EXEC	189,107	0	189,107				
COMMISSIONING	770,517	0	770,517				
COMMUNICATIONS & PR	221,139	0	221,139				
CONTRACT MANAGEMENT	209,516	0	209,516				
CORPORATE COSTS & SERVICES	422,630	0	422,630				
CORPORATE GOVERNANCE	449,466	0	449,466				
EQUALITY AND DIVERSITY	24,032	0	24,032				
ESTATES AND FACILITIES	447,403	0	447,403				
Excess mileage	10,000	0	10,000				
FINANCE	729,483	0	729,483				
GENERAL RESERVE - ADMIN	284,544	0	284,544				
HUMAN RESOURCES	30,514	0	30,514				
IM&T	259,244	0	259,244				
IN&M PROJECTS	109,656	0	109,656				
NURSING DIRECTORATE	117,254	0	117,254				
QIPP	290,837	0	290,837				
Running Costs QIPP	1,137,000	0	1,137,000				
ICO Contract	24,208,042	126,400,836	4,066,122	154,675,000			
ACUTE COMMISSIONING	300,000	125,975,235	3,066,122	129,341,257			
TAMESIDE HOSPITAL NHSFT	300,000	125,375,235	3,066,122	128,741,357			
Manual Adjustment	600,000	0	600,000				
COLLABORATIVE COMMISSIONING	0	0	0				
COMMISSIONING - NON ACUTE	50,530	0	50,530				
COMMUNITY SERVICES	23,608,042	0	23,608,042				
INTERMEDIATE CARE	300,000	0	300,000				
MEDICINES MANAGEMENT - CLINICAL	86,229	0	86,229				
MENTAL HEALTH SERVICES - OTHER	48,864	0	48,864				
PALLIATIVE CARE	177,296	0	177,296				
Winter Resilience	1,000,000	0	1,000,000				
MENTAL HEALTH	29,596,500	0	29,596,500				
CHILD AND ADOLESCENT MENTAL HEALTH	1,430,396	0	1,430,396				
IMPROVING ACCESS TO PSYCHOLOGICAL THERAPIES	191,332	0	191,332				
LEARNING DIFFICULTIES	643,077	0	643,077				
MENTAL CAPACITY ACT	161,106	0	161,106				
MENTAL HEALTH CONTRACTS	22,726,562	0	22,726,562				
PENNINE CARE NHS FT	22,444,420	0	22,444,420				
MANC MH/SC TRUST	191,238	0	191,238				
GREATER MANC W MH NHSFT	90,504	0	90,504				
CHARITY	0	0	0				
MENTAL HEALTH SERVICES - ADULTS	3,727,389	0	3,727,389				
MENTAL HEALTH SERVICES - NOT CONTRACTED ACTIVITY	70,510	0	70,510				
MENTAL HEALTH SERVICES - OTHER	58,407	0	58,407				
MENTAL HEALTH SERVICES - SPECIALIST SERVICES	587,321	0	587,321				
OTHER	733,890	18,810,342	7,870,051	27,414,283			
CLINICAL LEADS	350,662	0	350,662				
COMMISSIONING - NON ACUTE	1,059,114	0	1,059,114				
COMMISSIONING RESERVE	6,810,937	0	6,810,937				
Drawup	5,000	0	5,000				
INTERPRETING SERVICES	54,000	0	54,000				
NHS 111	721,958	0	721,958				
NON RECURRENT PROGRAMMES	0	0	0				
NON RECURRENT RESERVE	0	0	0				
PATIENT TRANSPORT	1,230,345	0	1,230,345				
PROGRAMME PRODUCTS	12,923,565	0	12,923,565				
RECHARGES NHS PROPERTY SERVICES LTD	3,494,812	0	3,494,812				
SAFEGUARDING	733,890	0	733,890				
IN/A	0	0	0				
PRIMARY CARE	0	0	0				
PRC DELEGATED CO-COMMISSIONING	0	0	0				
PRIMARY CARE - CCG	9,721,686	0	41,148,183	50,869,869			
CENTRAL DRUGS	1,250,000	0	1,250,000				
COMMISSIONING SCHEMES	0	210,000	210,000				
LOCAL ENHANCED SERVICES	1,122,130	0	1,122,130				
MEDICINES MANAGEMENT - CLINICAL	332,432	0	332,432				

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£000's	2017/18				2018/19			
	Section 75	Wider Aligned Budget	In Collaboration	Total	Section 75	Wider Aligned Budget	In Collaboration	Total
ICO Contract	88,242	66,003	430	154,675	89,534	67,191	430	157,155
Acute	64,547	64,794	0	129,341	305	3,121	0	3,427
Community	23,178		430	23,608	23,603		430	24,033
Other	517	1,209	0	1,726	65,625	64,070	0	129,695
ACUTE	33,982	32,062	0	66,044	34,595	32,648	0	67,242
Central Manchester FT	11,318	10,874	0	22,192	11,521	11,070	0	22,591
Stockport FT	5,364	5,145	0	10,509	5,461	5,238	0	10,698
South Manchester FT	3,357	3,226	0	6,583	3,418	3,284	0	6,701
Pennine Acute	1,990	1,860	0	3,850	2,025	1,894	0	3,919
Salford Royal FT	1,869	1,771	0	3,640	1,902	1,803	0	3,705
BMI Healthcare	1,352	0	0	1,352	1,377	0	0	1,377
The Christie FT	662	636	0	1,297	674	647	0	1,321
Spamedica	1,260	0	0	1,260	1,283	0	0	1,283
Wrightington, Wigan & Leigh	497	478	0	975	506	486	0	992
Ambulance Services	4,107	3,946	0	8,052	4,181	4,017	0	8,197
Non Contracted Activity	0	1,845	0	1,845	0	1,878	0	1,878
Other	2,207	2,282	0	4,489	2,248	2,332	0	4,579
MENTAL HEALTH	29,596	0	0	29,596	30,185	0	0	30,185
Pennine Care Contract	22,444	0	0	22,444	22,890	0	0	22,890
Manchester MH Contract	191	0	0	191	195	0	0	195
GM West Contract	91	0	0	91	93	0	0	93
CAMHS	1,430	0	0	1,430	1,459	0	0	1,459
IAPT	191	0	0	191	195	0	0	195
Learning Disabilities	643	0	0	643	656	0	0	656
Mental Capacity Act	161	0	0	161	164	0	0	164
MH Services - adult	3,727	0	0	3,727	3,801	0	0	3,801
MH Services - NCA	71	0	0	71	72	0	0	72
MH Services - specialist	587	0	0	587	599	0	0	599
MH Services - other	58	0	0	58	60	0	0	60
PRIMARY CARE	9,722	41,148	31,988	82,857	9,989	42,350	32,954	85,292
Delegated Co-Commissioning	0	0	31,988	31,988	0	0	32,954	32,954
Central Drugs	1,250	0	0	1,250	1,284	0	0	1,284
Commissioning Schemes	0	210	0	210	0	217	0	217
Local Enhanced Services	1,122	0	0	1,122	1,153	0	0	1,153
Medicines Management	332	0	0	332	342	0	0	342
Out Of Hours	3,387	0	0	3,387	3,480	0	0	3,480
Oxygen	583	0	0	583	599	0	0	599
Prescribing	0	40,938	0	40,938	0	42,133	0	42,133
Primary Care Investments	1,500	0	0	1,500	1,541	0	0	1,541
Primary Care It	1,548	0	0	1,548	1,590	0	0	1,590
CONTINUING CARE	13,247	0	0	13,247	13,611	0	0	13,611
Personal Health Budgets	390	0	0	390	401	0	0	401
Adult Fully Funded	9,620	0	0	9,620	9,885	0	0	9,885
Adult Joint Funded	464	0	0	464	477	0	0	477
CHC Children	156	0	0	156	160	0	0	160
Assessment & Support	781	0	0	781	803	0	0	803
Funded Nursing Care	1,835	0	0	1,835	1,886	0	0	1,886
COMMUNITY HEALTH SERVICES	3,639	0	0	3,639	3,762	0	0	3,762
Community Services	-509	0	0	-509	-461	0	0	-461
Hospices	626	0	0	626	638	0	0	638
Intermediate Care	3,445	0	0	3,445	3,507	0	0	3,507
Palliative Care	77	0	0	77	78	0	0	78
CORPORATE	4,018	0	0	4,018	4,010	0	0	4,010
CEO/Board Office	420	0	0	420	419	0	0	419
Chair & Non Execs	189	0	0	189	189	0	0	189
Commissioning	771	0	0	771	769	0	0	769
Comms & PR	221	0	0	221	221	0	0	221
Contract Mgt	270	0	0	270	269	0	0	269
Corporate Governance	449	0	0	449	449	0	0	449
Estates & Facilities	447	0	0	447	447	0	0	447
Finance	729	0	0	729	728	0	0	728
Other	522	0	0	522	519	0	0	519
OTHER	18,810	7,870	734	27,414	19,281	7,925	748	27,955
Programme Projects (inc BCF)	12,954	0	0	12,954	13,211	0	0	13,211
Property Services	3,495	0	0	3,495	3,574	0	0	3,574
Patient Transport	1,230	0	0	1,230	1,255	0	0	1,255
Safeguarding	0	0	734	734	0	0	748	748
111	722	0	0	722	736	0	0	736
Other (inc reserves)	410	7,870	0	8,280	505	7,925	0	8,430
CCG Sub Total	201,257	147,082	33,151	381,491	204,967	150,113	34,132	389,212
ADULT SOCIAL CARE	43,459	1,081	0	44,540	41,845	1,103	0	42,948
CHILDRENS SERVICES	185	34,925	0	35,110	235	34,435	0	34,670
PUBLIC HEALTH	1,395	0	0	1,395	1,826	0	0	1,826

TMBC Sub Total	45,039	36,006	0	81,045	43,906	35,538	0	79,444
Grand Total	246,296	183,089	33,151	462,536	248,873	185,651	34,132	468,656

Savings which are incorporated into and assumed met in the figures above		
CCG	23,900	29,000
ADULT SOCIAL CARE	336	336
PUBLIC HEALTH	436	436
TOTAL	24,672	29,772

Please note the Council resource allocations within the above table may be subject to further savings allocations prior to the Council budget setting meeting on 28 February 2017

£000's	2017/18				2018/19			
	Section 75	Wider Aligned Budget	In Collaboration	Total	Section 75	Wider Aligned Budget	In Collaboration	Total
ICO Contract	88,242	66,003	430	154,675	89,534	67,191	430	157,155
ACUTE	33,982	32,062	0	66,044	34,595	32,648	0	67,242
MENTAL HEALTH	29,596	0	0	29,596	30,185	0	0	30,185
PRIMARY CARE	9,722	41,148	31,988	82,857	9,989	42,350	32,954	85,292
CONTINUING CARE	13,247	0	0	13,247	13,611	0	0	13,611
COMMUNITY HEALTH SERVICES	3,639	0	0	3,639	3,762	0	0	3,762
CORPORATE	4,018	0	0	4,018	4,010	0	0	4,010
OTHER	18,810	7,870	734	27,414	19,281	7,925	748	27,955
ADULT SOCIAL CARE	43,459	1,081	0	44,540	41,845	1,103	0	42,948
CHILDRENS SERVICES	185	34,925	0	35,110	235	34,435	0	34,670
PUBLIC HEALTH	16,708	0	0	16,708	16,740	0	0	16,740
Grand Total	261,609	183,089	33,151	477,849	263,787	185,651	34,132	483,570

Savings which are incorporated into and assumed met in the figures above

CCG	23,900	29,000
ADULT SOCIAL CARE	336	336
PUBLIC HEALTH	436	436
TOTAL	24,672	29,772

Please note the Council resource allocations within the above table are before the application of savings targets and may be subject to further savings allocations prior to the Council budget setting meeting on 28 February 2017

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A large grid of graph paper, consisting of many small squares. A vertical column of squares in the center is highlighted in a bright green color. The rest of the grid is white with black grid lines. The grid is oriented vertically on the page.

The image shows a large grid table with a white background and thin black lines. A vertical red bar is located in the lower-left quadrant, a vertical green bar is in the lower-right quadrant, and a horizontal purple bar spans across the middle of the grid. The grid is mostly empty, with some faint, illegible text visible in the background.

The image shows a large grid table with a red cross and a green vertical bar. The grid is composed of many small cells. A red cross is drawn across the grid, with a vertical bar on the left and a horizontal bar on top. A green vertical bar is located on the right side of the grid. The grid is mostly empty, with some faint text visible in the background.

The image shows a full page of graph paper. A single vertical column in the center is highlighted in a bright green color. The grid consists of small squares, typical of graph paper used for technical drawing or mathematics.

The image shows a large grid table with a complex pattern of colored bands. A prominent feature is a vertical green band that spans the entire height of the table, located approximately in the middle. To the left of this green band, there are several horizontal red bands of varying widths, some appearing as thin lines and others as thicker blocks. To the right of the green band, there are several horizontal blue bands, also of varying widths. The rest of the grid cells are white. The table is oriented vertically on the page.

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Reserves		
	2017/18	2018/19
1% uncommitted	3,817,040	3,894,900
0.5% contingency	1,908,520	1,947,450
Expected IAT for overseas visitor budget reduction	300,000	300,000
1% non rec spend	3,817,040	3,817,040
Double count of non rec in budgets	-1,950,000	-1,950,000
Refund Transformation pool used to balance 16/17 position	527,000	0
Pay back GM risk share used to balance 16/17 position	625,000	0
Other repayments due	905,000	0
Access 1% in 16/17 - do we need to pay this back?		
Repayment of 17/18 loans in 18/19	0	7,500,000
QPP	-109,000	-109,000
Reverse cross year benefit from 15/16	0	0
16/17 Accruals reversal	0	0
Carers Funding	687,850	687,850
Over 75's	0	0
Personal Health Budgets	0	0
Community IT	0	0
Mental Health Stocktake & Pressure on contract	0	0
Primary Care Investment	0	0
Pressure on GMC prices not currently in position	0	0
COJIN Reserve	0	0
Commissioning Improvement Scheme	1,500,000	1,500,000
Additional MH spend to meet P&E	0	0
Risk Reserve (in particular CHC & Prescribing)	1,593,658	1,152,900
Legacy CHC Risk Reserve	150,000	150,000
Renal Dialysis Transport (letty po)	200,000	200,000
Security Assurance contract	5,000	5,000
Total Reserves (do nothing)	13,977,108	19,096,140

Non Rec		
	2017/18	2018/19
1% total	3,817,040	3,817,040
Already in Budgets	-1,950,000	-1,950,000
GM Levy	-1,031,220	-1,031,220
Infrastructure report for AGG Costs	-20,000	-20,000
Disagreements on NCH	-200,000	-200,000
PHB	-50,000	-50,000
Non Rec not currently committed...	565,820	565,820

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Revenue Resource Limit	2016/17	2017/18	2018/19
000	374,734	381,628	389,414
Recruitment		1273	277
HRC4+	141	141	143
Specialist IR	16	16	16
Drawup			
Total 8-year allocation	374,734	381,491	389,212

HRC4+ - 1,465 - 1,488
 Specialist IR 139 141
 Drawup -5 -68

Assumed CCG Allocations	16/17	17/18	18/19	19/20	20/21
Costs	186,874	184,927	186,405	187,739	186,814
Insurance Costs	10,921	12,021	13,041	14,100	15,180
Running Cost	5,182	5,185	5,142	5,141	5,135
Equipment Allocation Changes	771	771	771	771	771
Subtotal	173,748	181,628	189,414	187,739	186,223
HRC4+	2,116	2,046	2,046	2,146	3,046
Specialist IR	0	141	143	146	151
Drawup					
Total	173,734	181,491	189,212	187,562	186,110

Key	17/18 up/pt	18/19 up/pt	19/20 up/pt	20/21 up/pt
Nationally Confirmed Figures	2.03%	1.99%	2.06%	3.66%
National Assumption from Indicative Allocations Paper (Jan 2016)	1.73%	3.01%	3.21%	4.04%
Local CCG Assumption (Jan 2017)	0.14%	-0.16%	0.12%	-0.12%
	0.00%	0.00%	0.00%	0.00%
	2.11%	2.04%	2.14%	3.64%

2017/18	Gene Provider Inflation	Inflation	Net tariff inflation	Activity Growth (Denom)	Activity Growth (Num-Denom)	Total
MENTAL HEALTH	-2.00%	2.10%	0.10%	1.00%	0.70%	2.00%
PHUFP	-2.00%	2.10%	0.10%	1.00%	0.70%	1.80%
PRIMARY CARE - GP	-2.00%	2.10%	0.10%	1.00%	1.60%	2.75%
PRIMARY CARE - COLLEGIATE	0.00%	0.00%	0.00%	0.00%	3.73%	3.73%
CONTINUING CARE	-2.00%	2.10%	0.10%	1.00%	1.65%	2.75%
COMMUNITY HEALTH	-2.00%	2.10%	0.10%	1.00%	0.70%	1.90%
GP SERVICES	-2.00%	2.10%	0.10%	1.00%	0.70%	2.00%
OTHER	0.00%	0.00%	0.00%	0.00%	-0.14%	-0.14%
CORPORATE	0.00%	0.00%	0.00%	0.00%	-0.14%	-0.14%

2018/19	Gene Provider Inflation	Inflation	Net tariff inflation	Activity Growth (Denom)	Activity Growth (Num-Denom)	Total	2019/20	2020/21
MENTAL HEALTH	-2.00%	2.10%	0.10%	1.00%	0.92%	2.08%	1.92%	3.66%
PHUFP	-2.00%	2.10%	0.10%	1.00%	0.70%	1.80%	1.80%	2.70%
PRIMARY CARE - GP	-2.00%	2.10%	0.10%	1.00%	1.65%	2.75%	2.75%	4.04%
PRIMARY CARE - COLLEGIATE	0.00%	0.00%	0.00%	0.00%	3.01%	3.01%	3.01%	4.04%
CONTINUING CARE	-2.00%	2.10%	0.10%	1.00%	1.65%	2.75%	2.75%	2.75%
COMMUNITY HEALTH	-2.00%	2.10%	0.10%	1.00%	0.70%	1.90%	1.90%	2.70%
GP SERVICES	-2.00%	2.10%	0.10%	1.00%	0.70%	2.00%	2.00%	2.00%
OTHER	0.00%	0.00%	0.00%	0.00%	-0.14%	-0.14%	-0.14%	-0.14%
CORPORATE	0.00%	0.00%	0.00%	0.00%	-0.14%	-0.14%	-0.14%	-0.14%

- Acute - Acute contracts - NHS (includes Ambulance services)
- Acute - Acute contracts - Other providers (non-NHS, incl. VQ)
- Acute - Other
- Acute - Exclusions / cost per case
- Acute - NHS - NHS
- Acute - Pass-through payments
- Mental Health - NHS contracts - NHS
- Mental Health - NHS contracts - Other providers (non-NHS, incl. VQ)
- Mental Health - NHS - Other
- Mental Health - NHS - Exclusions / cost per case
- Mental Health - NHS - NHS
- Mental Health - NHS - Pass-through payments
- Community Health - CH Contracts - NHS
- Community Health - CH Contracts - Other providers (non-NHS, incl. VQ)
- Community Health - CH - Other
- Community Health - CH - Exclusions / cost per case
- Community Health - CH - NHS
- Community Health - CH - Pass-through payments
- Continuing Care - Continuing Care Services (MHC Care Group)
- Continuing Care - Local Authority / Joint Services
- Continuing Care - Free Running Care
- Primary Care - Free Running
- Primary Care - Community Based Services
- Primary Care - Out of Hours
- Primary Care - Practice Transformation Support
- PC - Other
- Primary Care Co-Commissioning - General Practice - GMS
- Primary Care Co-Commissioning - General Practice - PMS
- Primary Care Co-Commissioning - Other Local Based Services (NHS incl.)
- Primary Care Co-Commissioning - Primary Care - NHS
- Primary Care Co-Commissioning - Primary Care - NHS Property Services Costs - GP
- Primary Care Co-Commissioning - Other provider costs
- Primary Care Co-Commissioning - Enhanced services
- Primary Care Co-Commissioning - QOF
- Primary Care Co-Commissioning - Other - GP Services
- Primary Care Co-Commissioning - Delegated Contingency
- Other Programme services - GP Costs
- Other Programme services - NHS Property Services - other (includes ambulance services)
- Other Programme services - Voluntary Sector Grants / Services
- Other Programme services - Social Care
- Other Programme services - Other CCG services
- Other Programme services - Other Programme Services
- Other Programme services - 1% Non-Secured - uncommitted funds (5.5%)
- Other Programme services - Subsidies - Other Programme services
- Running Costs - CCG Pay Costs
- Running Costs - CCG Pay Costs
- Running Costs - NHS Property Services - change / OMF Changes
- Running Costs - Running Costs - Other Non-pay

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Phase 1 QIPP Schemes: 2017/18			2017/18				2018/19		
QIPP Scheme	Area Impacted	Column	Value	Risk	In Budget	Notes	Value	Risk	
Reverse All Growth	Tameside FT	Recurrent	2,789,659	G	Yes	Consistent with the 4 November offer	2,789,659	A	
EUR	Tameside FT	Recurrent	755,000	G	Yes		755,000	A	
Primary Care Demand Management	Tameside FT	Recurrent	494,000	G	Yes		494,000	A	
Management of DPPUP	Tameside FT	Recurrent	300,000	G	Yes		300,000	A	
Stringent controls on C2C	Tameside FT	Recurrent	100,000	G	Yes		100,000	A	
Right Care	Tameside FT	Recurrent	0	G	Yes		Significant opportunity in Right Care. But potential for double count, therefore zero pending further work	0	A
Neighbourhood Development	Tameside FT	Recurrent	0	G	Yes		Transformation schemes. Potential double count against the contract adjustments above therefore do not include anything else in 17/18 QIPP	0	A
Home Care	Tameside FT	Recurrent	0	G	Yes		0	A	
Living Well - Self Care	Tameside FT	Recurrent	0	G	Yes		0	A	
Digital Health	Tameside FT	Recurrent	0	G	Yes		0	A	
Home First	Tameside FT	Recurrent	0	G	Yes		0	A	
Flexible Community Beds	Tameside FT	Recurrent	0	G	Yes		0	A	
Tameside FT Total			4,438,659					4,438,659	
Letter to Associates	Other Associate	Recurrent	1,000,000	A	Yes	More work required on associate contracts, in particular impact of HRG4+. Assume we can negotiate the change in, but risk of non delivery in year.	1,000,000	A	
Reverse All Growth	Other Associate	Recurrent	843,729	A	Yes	846,456	A		
EUR	Other Associate	Recurrent	745,000	A	Yes	Dependent on success of EUR business case going to PRG in December	745,000	A	
Right Care	Other Associate	Recurrent	0	A	Yes	Significant opportunity in Right Care. But potential for double count, therefore zero pending further work	0	A	
Primary Care Demand Management	Other Associate	Recurrent	164,000	A	Yes	Within the control of GPs if they are able to reduce referral rates	164,000	A	
Other Associate Providers Total			2,752,729				2,752,729		
Elective Services	Other Acute	Recurrent	500,000	G	No	Realistic saving against roll forward budget	500,000	G	
Reverse All Growth	Other Acute	Recurrent	293,286	A	Yes	Within the gift of the CCG to reduce IS referrals which would deliver this saving	293,104	A	
Minor Eye Conditions	Other Acute	Recurrent	30,000	A	No	If these are A&E savings and we have a block - can we realise this?	30,000	A	
Other Acute Total			821,286				823,104		
Reverse All Growth	GP Prescribing	Recurrent	1,123,350	R	No	Assume no growth and then achievement of QIPP on top of this. Is this potentially double counting savings, particularly given we are still not seeing significant savings this year	1,121,846	R	
Pharmacy Repeat Ordering	GP Prescribing	Recurrent	718,000	A	No	718,000	A		
Economy Wide Prescribing Review	GP Prescribing	Recurrent	550,000	A	No	550,000	A		
DNP/Grey/Red List	GP Prescribing	Recurrent	125,000	A	No	125,000	A		
GP Prescribing Total			2,516,350				2,514,846		
Over 75's	CCG Commissioned	Recurrent	500,000	G	No	This had previously been agreed at governing body	500,000	G	
Primary Care Quality Scheme	CCG Commissioned	Recurrent	500,000	G	Yes	Previously agreed by governing body	500,000	G	
Direct Access Echo	CCG Commissioned	Recurrent	29,000	G	No	Assumes that current exercise is successful	29,000	G	
Reverse All Growth	CCG Commissioned	Recurrent	223,825	A	Yes	Includes LES, OOH, PCIT, mds mgt, oxygen etc.	233,599	A	
CCG Commissioned Primary Care Total			1,252,825				762,599		
APMS Retender	Delegated Primary	Recurrent	87,500	A	No	In year impact (7 month effect in 17/18)	87,500	A	
Reverse All Growth	Delegated Primary	Recurrent	0	G	No	Current assumption that budget should match allocation. Still waiting on national price change data.	0	G	
Delegated Primary Care Total			87,500				87,500		
Wheelchairs	Community Heal	Recurrent	451,000	A	No	Procurement currently in progress.	451,000	A	
ISCAN	Community Heal	Recurrent	230,000	G	Yes	Recurrent impact of 16/17 Scheme	230,000	G	
Non Medical Prescribing	Community Health Services	0	A	No		0	A		
Reverse All Growth	Community Health Services	Recurrent	74,217	A	Yes	75,681	A		
Community Health Services Total			75,217				75,681		
Reverse All Growth	Continuing Care	Recurrent	334,552	A	Yes	331,843	A		
Continuing Care Total			334,552				331,843		
MH Contract Saving	Mental Health	Recurrent	200,000	G	Yes	In place of safer staffing	200,000	G	
RADAR	Mental Health	Recurrent	32,000	G	Yes	Recurrent impact of 16/17 Scheme	32,000	G	
Mental Health Total			232,000				232,000		
Efficiency Savings admin budget	Corporate	Recurrent	321,000	A	No	should some of the running cost schemes be merged?	321,000	A	
Interim staff & fixed term	Corporate	Recurrent	250,000	A	No	250,000	A		
Lay members/clinical leads	Corporate	Recurrent	219,000	G	No	Recurrent impact of 16/17 Scheme	219,000	G	
Efficiency Savings admin budget	Corporate	Recurrent	179,000	G	No	Recurrent impact of 16/17 Scheme	179,000	G	
Single Commissioning Governance Savings	Corporate	Recurrent	100,000	A	No	100,000	A		
Corporate costs	Corporate	Recurrent	40,000	G	No	Recurrent impact of 16/17 Scheme	40,000	G	
Employee Related Schemes	Corporate	Recurrent	28,000	G	No	Services which notice has been served on.	28,000	G	
Reverse All Growth	Corporate	Recurrent	0	G	No	0	G		
Corporate Total			1,137,000				1,137,000		
IM&T Strategy	Other	Recurrent	500,000	A	No	Savings from the accordant. Dependent upon external funding to lever the changes	500,000	A	
Estates Strategy	Other	Recurrent	500,000	A	No	500,000	A		
Reverse All Growth	Other	Recurrent	441,711	A	Yes	other directorate. Includes patient transport, 111, AQP, estates, safeguarding, programme staffing etc.	417,863	A	
Achievement of QPP	Other	Non Recurrent	240,000	A	No	Assumes we meet targets in 16/17. Assume further improvement in performance in 17/18 to deliver more income in 18/19	400,000	A	
Other Total			1,681,711				1,817,863		
Release 0.5% contingency	Reserves	Non Recurrent	1,908,520	G	No	1,908,000	A		
CCG share of the HRG4+ adjustment	Reserves	Non Recurrent	588,000	G	No	Increase in allocation of £1,188k on 20 Dec. £600k in TFF contract, £588k to QIPP	588,000	G	
Release half of the 3% 'uncommitted'	Reserves	Non Recurrent	1,908,520	G	No	1,908,000	A		
Release residual non recurrent spend	Reserves	Non Recurrent	565,820	G	No	565,000	A		
Reserves Total			4,970,860				4,970,000		
Grand Total			20,980,689				20,627,611		

Phase 1	Saving	Expected Saving
R	1,123,350	112,335
A	7,990,820	3,995,410
G	11,866,519	11,866,519
Total	20,980,689	15,974,264

Phase 2 QIPP Schemes			2017/18				2018/19	
QIPP Scheme	Area Impacted	Column	Value	Risk	In Budget	Notes	Value	Risk
Review of Grant Payments	Community Heal	Non Recurrent	828,000	R		Paper going to January PRG. Feedback from GB - look at pauses, holidays, sustainability of the grant as caveat to proceed	0	R
Community Health Services Total			828,000				0	
Reverse All Growth	Mental Health	Recurrent	553,062	R		High risk on Penline Care negotiation. CCG would not meet Parity of Esteem	551,191	R
MH Stocktake	Mental Health	Recurrent	500,000	R		Previous expectation was CCG would gain by £3m, but latest costing from Penline (which the CCG does not accept) shows we currently under pay for MH.	500,000	R
Mental Health Total			1,053,062				1,051,191	
Elective Services	Other Acute	Recurrent	500,000	R		Calculated saving from implementation of new elective services pathway. While the pathway but some concern that stranded cost in ICO may be higher than the planned saving meaning	500,000	R
Stop or suspend referrals	Other Acute	Non Recurrent	1,000,000	R		Potential for a time limited suspension of all new referrals, or to review appropriateness/affordability of referrals in certain areas (e.g. IVF) over a longer time period	0	R
Other Acute Total			1,500,000				500,000	
Primary Care Urgent Care (walk in centre)	Delegated Primary	Recurrent	500,000	R		Potential doublecount against ICO CIP	500,000	R
Delegated Primary Care Total			500,000				500,000	
Primary Care Quality Scheme	Primary Care	Non Recurrent	1,500,000	R		Withdraw all funding	0	R
Stop running Target sessions	Primary Care	Recurrent	35,000	R		Cost saving to the CCG from room hire and clinical lead	35,000	R
17/18 CIS (based on 16/17 achievement)	Primary Care	Non Recurrent	0	R		keep scheme, but look at caps in payment	0	R
Primary Care Total			1,535,000				35,000	
FNC/CHC cost pressures	Continuing Health	Non Recurrent	600,000	R		Do we fund price increases? How is this pressure spread across the economy	0	R
Continuing Healthcare Total			600,000				0	
BCF (balance on over 75's)	Other	Recurrent	724,000	A		£500k agreed saving in phase 1, but potential to increase this if not funded at all	700,000	R
Other Total			724,000				700,000	
Grand Total			6,740,062				2,786,191	

Phase 2	Saving	Expected Saving
R	6,016,062	601,606
A	724,000	362,000
G	0	0
Total	6,740,062	963,606

phase 1 QIPP 20,980,689
 Amber phase 2 724,000
 residual to be met from red phase 2 23,900,000

Grants – agree but look at pauses, holidays, sustainability of the grant as caveat to proceed;

MH stocktake – agree; - MH reverse all growth – agree but must meet parity of esteem;

Elective services agree;

Stop or suspend referrals – agree but for specific areas eg. IVF. CW/AL to lead this work;

Primary care urgent care WIC – agree;

Primary Care Quality scheme – Considerable disagreement but agreed to leave on until paper produced;
 Stop running target sessions – Agree;
 17/18 CIS – Disagree – GPs want this to be removed but GB to consider cap/ eligibility criteria to try a

FNC/CHC cost pressures – Agree;
 BCF (Balance on over 75s) – Agree but needs to be reviewed when PRG paper produced;

ed regarding schemes;
nd reach a solution.

Agenda Item 5

Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Reporting Member / Reporting Officer:	Councillor Kieran Quinn – Executive Leader Sandra Stewart – Executive Director – Governance, Resources & Pensions
Subject:	TAMESIDE PLEDGES 2016
Report Summary:	This report provides Executive Cabinet with an update on delivery of the Tameside Pledges 2016.
Recommendations:	That the contents of the report are noted and the ongoing delivery of the Tameside Pledges 2016 is supported.
Links to Community Strategy:	The Community Strategy and the Corporate Plan outline the priorities for improving the borough of Tameside. The Tameside Pledges 2016 form a key programme of work supporting the delivery of those priorities.
Financial Implications: (Authorised by the Section 151 Officer)	There are no direct financial implications as a result of this report.
Legal Implications: (Authorised by the Borough Solicitor)	The Tameside Pledges 2016 support the delivery of the Corporate Plan which sets the priorities and overall policy framework for the Council.
Risk Management:	The risk of failing to understand progress could adversely impact upon service delivery, including delivery of the Corporate Plan and the Community Strategy.
Background Papers:	The background papers relating to this report can be inspected by contacting Simon Brunet, Policy & Communications (Governance, Resources & Pensions).



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1.0 BACKGROUND

- 1.1 This report provides an update on the Tameside Pledges 2016 as set out by the Executive Leader of the Council, Councillor Kieran Quinn, at Full Council on 23 February 2016 – and subsequently adopted as Council policy at Executive Cabinet on 24 March 2016.
- 1.2 The Pledges outline a commitment to deliver work on 16 priority areas that were identified as being of importance to Tameside residents. Each of the pledges has been delivered through a bespoke programme of activity. In some cases the work linked in with wider Greater Manchester or national programmes but enhanced them and brought added value for Tameside.
- 1.3 The work undertaken to deliver the pledges includes a combination of different activities. This may include:
- Specific new programmes of work designed to deliver an individual pledge
 - Ongoing activity undertaken by services that has been strengthened and promoted through the pledges
 - Combinations of the above
- 1.4 Progress on delivery to date is summarised in Section 3.0


2.0 RECOMMENDATIONS

- 2.1 As Set out on the front of the report.


3.0 2016 PLEDGES – SUMMARY PROGRESS UPDATE

- 3.1 The table below provides a summary of progress to date on the delivery of the Tameside Pledges 2016 with key information or headlines.

REF	PLEDGE	KEY INFORMATION
1	HONOUR OUR FALLEN	<p>A process, protocol and criteria for the implementation of the Honour Our Fallen pledge was agreed by Executive Cabinet on 31 August 2016.</p> <p>An 'Honour Our Fallen Working Group' has been established to lead on the co-ordination of the pledge and to steer the work of the two responsible services. The pledge is to be jointly led and delivered by Environmental Services and Stronger Communities.</p> <p>The 'Honour Our Fallen Working Group' includes elected members (with the Deputy Executive Leader chairing), and representatives of Tameside Armed Services Community (TASC).</p> <p>Candidates for street naming can be nominated via multiple methods, including through organisations such as TASC and the Royal British Legion, by constituents via their Elected Members, and by an online nomination form hosted on the TMBC website (which is being promoted widely through social media and press releases).</p> <p>It was announced on 10th November 2016 that the new Denton Link Road is to be named in honour of a former Tameside school pupil who lost his life while serving in the Army in Afghanistan: Lance Corporal Andrew Breeze. Andrew's parents, Anthony and Florence Breeze visited the site of</p>

		<p>the new road with Council Executive Leader Councillor Kieran Quinn and Civic Mayor Councillor Phillip Fitzpatrick ahead of Remembrance Day. The road name will be 'L/Cpl Andrew Breeze Way', and the road sign, which features a red poppy, was manufactured by ex-service personnel at the Royal British Legion Industries Factory.</p> <p>As of December 2016, there are a further five fallen individuals whose next of kin have agreed for Tameside roads to be named in their honour. Housing developments where roads can be named are being investigated.</p> <p>The form for housing developers is being amended to outline the purpose of the Honour Our Fallen pledge. It is hoped this will increase the number of streets available for naming.</p> <p>The Council is also working closely with TASC to support the delivery of the Armed Forces Covenant. Through TASC, we are building up a contact database to help create a support network, focus services, and give our armed services community a voice.</p>  <p>Lance Corporal Andrew Breeze's parents at the naming of the road.</p>
2	<p>POTHOLE BUSTER</p>	<p>Extensive use of the Multihog maintenance vehicle which was purchased last year continues. The vehicle removes old damaged areas of road surface and prepares locations ready for new material to be laid. It provides a much speedier way to repair our streets. Undertaking a range of works to road surfaces that are starting to deteriorate and replacing road surfaces that are in poor condition, ensures the best possible road surfaces for our residents, businesses and visitors.</p> <p>During 2016 over 6,000 potholes were repaired that were either reported to us by road users or recorded by our inspectors during their regular inspection. Inspectors visit every road within the borough at least once a year.</p>
3	<p>LOTS MORE LIGHTING</p>	<p>Over 5,300 LED lanterns have been installed in 2016 with a further 2,200 to be installed by the end of March 2017. There are a total of 17,000 light units that will be fitted with LED lanterns over a 3 year period.</p> <p>Wards where lanterns have been installed are Denton South, Stalybridge North, Ashton Hurst, Dukinfield, Droylsden East, Hyde Newton and Ashton Waterloo.</p> <p>The roll out will continue on streets in the Dukinfield/Stalybridge, Stalybridge South, Mossley and Ashton St Michael's.</p>

<p style="text-align: center;">4</p>	<p style="text-align: center;">BIG CLEAN UP</p>	<p>By October 2016 the 160 grot spot clean-up had been achieved. We now have an Enforcement team in place which works across the Borough and any areas of fly tipping is investigated by one of the crew and removed straight away.</p> <p>Of the 160 sites – 63 were private land, 92 council owned land and 5 on un-adopted land. The various clean ups were carried out by staff across a number of Service areas including Environmental Services, Neighbourhoods. Some residents were involved in these clean ups across private & Council land and the community clean ups were co-ordinated and supported by Council staff.</p> <p>The Greenspace volunteers also carried out clean ups across various green space sites which included Parks & the Countryside and the Community Payback Team assisted with various clean ups across the Borough.</p> <div data-bbox="710 757 1200 1075" data-label="Image"> </div> <p style="text-align: center;">Community clean-up in action in Ashton</p>
<p style="text-align: center;">5</p>	<p style="text-align: center;">GET TAMESIDE GROWING</p>	<p>A range of work has been undertaken to support growing opportunities throughout the borough – ranging from larger sites such as Waterloo Community Garden to enabling people to grow some herbs on their windowsill.</p> <p>The ‘Get Tameside Growing’ pledge has been led by the Greenspace Team. Throughout the summer the team has worked with local schools and a range of voluntary groups to build capacity for communities to become more self-sufficient with respect to food. As an example, the two allotments cared for by mental health charity Mind have not only produced local, organic food but provided therapy for people with learning disabilities too.</p> <p>The growing season has been so successful that Tameside’s growers have been donating their produce to local charities such as Greystones and Topaz Café.</p> <p>The Greenspace Team are working with some allotment associations to support partnering with local schools. Under this initiative local allotment holders support local schools such as St Stephens and Poplar (Audenshaw) who are going to be working together on a plot at Stamford Road allotments. Dowson Primary School produced a Camelot themes garden for the Royal Horticultural Society Flower Show in Tatton Park for the fourth year running.</p> <p>The Greenspace Team and volunteers from the allotments also visited local markets to promote food production to the local community and</p>

		<p>raising awareness that food growing can take place in a window box or a few pots on the window sill and is not only for those with gardens or allotments.</p> <p>The team have also spent time working with volunteers to enhance the growing spaces within Greenspace such as herb gardens at Copperas Fields and the orchards at Werneth Low, Pole Bank Park and Hyde Park.</p>  <p>Dowson Primary School – Tatton Park 2016</p>
6	<p>WOODLAND FOR WILDLIFE</p>	<p>Funding of £40,000 was obtained from Developers Contributions following a bid to the Strategic Capital Group to support this pledge. Planting of the trees commenced in October 2016 and will continue through to the end of March 2017.</p> <p>Work to deliver this pledge included both the supply and planting of new trees which enables local residents to enjoy new woodland. The target of planting 2016 has been far exceeded and trees will continue to be planted this year. To date over 4,000 trees have been planted by volunteers, councillors and council staff.</p> <p>Locations for tree planting have included Stamford Park, Arliees Park in Stalybridge, Mossley Park and Bank Top in Ashton.</p> <p>Trees planted have included a mixture of tall standard type trees and smaller whips. The whips (small saplings) have been provided for free through a partnership between The Conservation Volunteers and OVO energy. http://www.tcv.org.uk/community/i-dig-trees</p>



Hill End Park – 7 November 2016

7

KEEPING IT GREEN

On-street recycling bins have been installed in 8 locations across Tameside.

The roll out has been focused on areas where there is likely to be a high footfall or a higher level of recyclate produced. These include town centres, sports facilities and leisure centres, local markets and cemeteries and crematoriums.

Town centre locations where recycling bins have been located include:

- Ashton – Ashton Market (these will be installed when the market ground works are complete)
- Audenshaw – Hooley Hill car park (1 unit)
- Denton – Market Street (2 units)
- Hyde – Market Ground (2 units)
- Mossley – Mossley Market Ground (2 units)
- Stalybridge – Armentieres Square (2 units)
- Droylsden – Droylsden Cemetery (3 units)
- Dukinfield – Concord Precinct (2 units)

The picture below shows the town centre recycling waste unit for co-mingled paper and cardboard recycling and general waste.



<p style="text-align: center;">8</p>	<p style="text-align: center;">REFRESH TAMESIDE WORKS FIRST</p>	<p>Discussions regarding integrating the Tameside Works First (TWF) principle with the Carillion Facilities Management contract are ongoing. Broader access to opportunities on this contract will open up a significant area of potential for the large number of small construction trade businesses in the borough.</p> <p>Whilst those discussions progress, “Meet the Buyer” has been the main delivery mechanism for TWF pledge. Specifically Meet the Buyer for Vision Tameside Phase 2. Listed below are events originally promoted via TMBC and Tameside Live Work Invest webpages and the Leader's blog as well as direct contact to appropriate businesses.</p> <p><u>Meet the Buyer</u> Tameside Council held a two day Vision Tameside Phase 2 Meet the Buyer event on 2nd and 19th September 2016. It was aimed specifically at Mechanical and Electrical (M&E) businesses in the borough and was an opportunity exclusively for Tameside businesses.</p> <p>This event saw 17 local businesses take up the opportunity to have a one to one meeting with 'the buyers' - Carillion and SES Engineering Services about the different Mechanical and Electrical (M&E) work packages their companies could tender for. In total the work package is worth £3.9 million, with parts ranging from £15,000 to £850,000.</p> <p>From the 17 businesses who attended:</p> <ul style="list-style-type: none"> • 10 where successfully invited to the next stage of M & E works enquiry • 4 will be considered for smaller projects by the buyer <p>In Quarter 1 of 2017 we hope to be in a position to announce further work packages and invite businesses to another targeted Meet the Buyer event.</p> <p><u>GM Events</u> The council has also promoted GM events and opportunities for local work procurement including: Laing O'Rourke and Manchester Airport Group (MAG) who held a “Meet the Buyer” event to engage with local businesses to inform them about the various opportunities on the Manchester Airport Transformation Programme.</p> <p><u>Other activities</u> Other activity in relation to this pledge includes promotion of The Chest to the local business community. We are also continuing discussion about the embedding of the Tameside Works First principle (as well as training and apprenticeship opportunities) into other key development projects in the borough that the council is involved with/has influence over e.g. schools, leisure facilities etc.</p>
<p style="text-align: center;">9</p>	<p style="text-align: center;">GENERATION SAVERS</p>	<p>The letter to parents/guardians of all Year 6 pupils was sent out before the end of the summer term which included a voucher and application form.</p> <p>Cash Box and library staff are responsible for checking the vouchers and identification and obtaining dual signatories (parent/guardian and child) in order to open an account. Agreement is in place for Cash Box to administer the scheme and they are responsible for maintaining a central database of all vouchers, checking each new application and marking when they have been cashed.</p>

		<p>Follow up emails from the Council using the email addresses of parents/guardians as held by the Education Access Team have been sent to encourage take-up. Links to the Credit Union Website and application form were included in the email.</p> <p>To date 45 current Year 7s have accessed the £10 credit union account. In January 2017, all parents of the current Year 7s that are entitled to the £10 will be emailed again to explain that the deadline for opening the account has been extended and to encourage participation.</p> <p>Learning from last year is being used to develop an effective engagement plan for this year to ensure we achieve a higher take up.</p> <p>Secondary school head teachers will be approached to help promote the scheme to Year 7s and the team is looking into the possibility of allowing head teachers or bursars of schools to check the identification documents as its felt that having to visit a credit union office is a barrier to participation.</p>
10	<p>EVERY CHILD A CODER</p>	<p>A presentation to Head Teachers on the ECAC pledge aims and Code Club was made on 5th May 2016. Articles on Code Club and Hour of Code were also included in their newsletter in May and September 2016.</p> <p>The council facilitated Tameside's first Code Club 'meet-up' on 19th May 2016. This was aimed at both those currently running code clubs and those interested in finding out more about running or volunteering at a club. Eleven representatives were in attendance.</p> <p>In partnership with Code Club, the Council has delivered two free Teacher Training sessions – one on Code Club Programming Module Key Stage 2 (4 July 2016) with 19 registered to attend. The second on Key Stage 1 Computing (13 July 2016) with 14 registered to attend.</p> <p>A volunteer training session, in partnership with Code Club, has also been held for those interested in volunteering to help run Code Clubs. This took place on 9th August 2016 at Ashton Old Baths with 6 attendees.</p> <p>St. Raphael's Catholic Primary School was successfully awarded Star Club status - the first Star Club in Tameside.</p> <p>Four Tameside College students were trained and assisted two primary schools to run their code club as a pilot. Further student volunteer uptake is being sought with a view to delivering training in early 2017. They will then be matched with primary schools still looking for volunteers.</p> <p>Short bite size code club courses (6 weeks) have also been held at a number of Tameside libraries. Tameside Central Library and Stalybridge Library ran two short courses for children aged 9 - 11. In total, 8 children participated in these courses. Droylsden Library ran one course (14 weeks) for children aged 7 – 11 and their parent/carers. A total of 12 children participated and 6 children completed their Scratch 1 certificate.</p> <p>Tameside Council's Employment and Skills Team successfully delivered Tameside's first ever Tameside Youth Hack - a fun two day coding competition aimed at 12-18 year olds. This was held at Ashton Old Baths on 9-10 August and was attended by 15 local young people. The event</p>

received excellent social media and local press/radio coverage. The Hack was sponsored and supported by local businesses including Purple, Banter Media and 02 Ashton. Many provided digital and tech mentors to support the young coders at the event. This was also part of a wider Greater Manchester Hack Fest celebration week. Tameside Council was the only council supporting and driving this type of digital making opportunity for young people across GM.

The second Tameside Hack took place on 21-21 February 2017 having been widely promoted since mid-November. The event was delivered by the Employment and Skills Team at Tameside College's Advanced Technologies Centre. There was excellent support via sponsorship from the business community including Purple, Brother UK, Arcadis UK, 02 Ashton, Active Tameside, Avecto, Tameside College, and Banter Media.



Tameside Hack – 20-21 February 2017



By supporting and promoting digital skills the borough is attracting other digital making opportunities for young people and their families, such as Manchester based Mad Lab's Make Stuff day held at Portland Basin on 24th September. Make Stuff was a free and family friendly drop-in coding, making and tech event for all ages. Footfall at Portland Basin on this day was 692.

On 7 December, 12 Digital superstars from St. Raphael's Code Club taught Tameside Elected members how to code as part of the Hour of Code which is celebrated as part of a global movement for Computer Science Education Week (5-11 December). Councillors were presented with certificates at the end of the session. Approximately ten schools in the borough, including St. Raphael's, signed up to take part in their own activities as part of the Hour of Code week.

As of October 2016 Tameside has **21** active code clubs (3 libraries, 1 secondary school and 17 primary schools). There have been 18 new club volunteers since March 2016.



		Tameside's first hackathon St Raphael's primary school
11	GET CONNECTED	<p>Plans are in place and progressing for all nine Tameside towns to be covered by SWIFT (Smart Wireless Internet for Tameside). Each town will have at least three points relaying the Wi-Fi signal transmitted from council buildings. Wi-Fi is currently available in all the towns in a 'test state'. The Wi-Fi is being tested for signal strength and stability. Formal communications to promote SWIFT will commence from late-March 2017.</p> <p>Purple Wifi software is being used and delivered in conjunction with local IT company Network Connect. Purple are in the process of readying the register / log in process.</p> <p>Access points have been mounted on new lamp columns using special brackets designed by staff at Tame Street depot.</p>
12	SILVER SURFERS	<p>Classes were scheduled across a number of venues in different towns: Active Ken Ward(Hattersley), Active Copley (Stalybridge), Active Hyde, Droylsden Library, Dukinfield Library, Mossley Community Centre, Grafton Centre (Hyde), Age UK Tameside (Ashton), and Hattersley Hub.</p> <p>47 people accessed the classes (258 attendances in total).</p> <p>External streams of funding meant the venues and facilitation costs was at no cost to the Council and free to the attendees.</p> <p>The facilitators were St Anthonys Adult Community Training Centre, ACE@Rydal Adult Community Education, Tameside College of Technology, and Councillor Kinsey (trained IT facilitator).</p> <p>The classes were promoted extensively via the Council's social media accounts and by printed posters in Council buildings. IT equipment was provided by the Council IT Service.</p> <p>All attendees took part in an induction session that established skill levels and learning objectives. Attendees then accessed the information and training most relevant to them in a co-ordinated, methodical manner. Some of the learning areas covered by attendees of the Silver Surfers Pledge include, but are not limited to: accessing emails, social media, web browsing, online shopping, storing photos, online safety, online security, downloading and transferring data, saving and organising files, basics of Microsoft Office packages, word processing, using search engines, using Google maps, accessing You Tube, researching family history, booking hotels, comparing prices, searching for reviews of products, managing passwords, using online calendars, specifics of tablets and smartphone devices, scanning documents, changing settings, and skype.</p> <p>Classes took place between August 2016 and November 2016. Classes will continue for the foreseeable future at the Grafton Centre and Hattersley Hub. There is currently a waiting list at the Grafton Centre and discussions are taking place with Age UK Tameside to look at delivering courses in partnership during 2017.</p>

		 <p>Cllrs Jim Fitzpatrick and Andy Kinsey running an IT session at the Grafton Session</p>
13	HEALTHY LIVES	<p>Phase one of the work is complete on the web portal 'Life in Tameside and Glossop', this has provided us with the look and feel of the site and the requirements needed for phase two of the build. Phase two of the build is currently underway.</p> <p>A first live version of the web portal will be ready for reviewing in the first quarter of 2017/18. Official launch of the website will be summer 2017 to allow for modifications to take place after the first live version is available.</p>
14	MIND YOUR HEALTH	<p>Tameside Council signed the 'Time to Change' pledge in February 2016.</p> <p>Mental Health Awareness week (16 – 22 May 2016) was supported in Tameside by a full programme of events. These included The Shed Project, Walk and Talk, Youth in Mind, Open Allotment and special offers at Topaz Café (run by Tameside and Glossop Mind).</p> <p>Awareness raising and sign posting to help and support through all communication channels is ongoing.</p>  <p>Signing of the Time to Talk pledge</p>
15	DEMENTIA FRIENDLY TAMESIDE	<p>There have been 13 Dementia Friends sessions held.</p> <p>197 participants becoming Dementia Friends, including 30 elected members who took part in a special session on 24 May 2016.</p> <p>Two elected members committed to completing the Dementia Champions training following the awareness session.</p>



Elected Member Dementia Friends Awareness Session

The Dementia Friends programme has been extensively promoted through social media and local press, particularly in Dementia Awareness week, 15 – 21 May 2016. Dementia Awareness Week was also promoted through the council's email signature.



Projects such as Storybox at Ashton Library and The Camerata project delivered in different care and community settings also supported the pledge.

Events are also planned for 2017 and the Forget-me-nots project will be run during Dementia Awareness Week along with Dementia Friends sessions.

A Dementia Champions Steering Group has been established with partners from New Charter, Age UK, Alzheimer's Society and the Council. The aim of the group is to continue to offer the delivery of Dementia Friends information sessions whilst raising awareness and reducing stigma of people living with Dementia.

16

DO MORE TOGETHER

Since the start of the year and the end of December 2016 there have been over **61,847 individuals** at more than **1,098 organised events**.

Some of the larger and high profile events include:

- Ashton Old Baths celebration – 19 March 2016.
- Droylsden Easter Market – 25 to 27 March 2016.
- Tulip Sunday – 24 April 2016.
- Whit Friday Band Contest – 20 May 2016.
- Queen's 90th Birthday picnic – 12 June 2016.
- Armed Forces Day – 25 June 2016.
- Hyde Artisan Market: First Saturday of the Month, July-September
- Alice through the Looking Glass (musical adaption of the classic story by Pendle Productions): 4 August
- Heritage Open Days: 8 September-11 September
- Fun Palaces: Arts, Culture, and Science Events Day: 1 October

		<ul style="list-style-type: none">• Tameside Remembrance Day Parades: 11-13 November• Tameside Lantern Parade: 12 November• Dukinfield Christmas Celebration: 16 November• Hyde Christmas Celebration 18 November• Droylsden Christmas Celebration: 19 November• Audenshaw Lantern Parade and Christmas Fair: 23 November• Mossley Light Festival and Christmas Celebration: 24 November• Denton Christmas Market: 24-27 November• Denton Christmas Celebration: 26 November• Stalybridge Christmas Celebration: 26 November• Denton's Got Talent: 26-27 November• Christmas Family Day: 4 December• Tameside Christmas Market: 2-4 December, 9-11 December, 16-18 December
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Agenda Item 6

Report to:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Member / Reporting Officer:	Councillor Peter Robinson – Executive Members (Children and Families) Stephanie Butterworth – Executive Director (People Services) /Director of Children’s Services (DCS)
Subject:	TAMESIDE CHILDREN’S SERVICES IMPROVEMENT PLAN
Report Summary:	<p>The report outlines the approach taken to produce the Tameside Children’s Services Improvement plan, including a summary of the consultation responses received which were considered and incorporated in the drafting of the plan. The Tameside Children’s Services Improvement Plan – attached at Appendix 1 – will be submitted to Ofsted on 20 March 2017 as per the statutory deadline following inspection, attached is the working draft as at time of publication of Cabinet agenda. Executive Cabinet are asked to adopt the Tameside Children’s Services Improvement Plan as Council policy. It should be noted that further improvements are being received from our partners and will be reflected in the report. Progress against the Tameside Children’s Services Improvement Plan will be monitored by the independently chaired Tameside Children’s Services Improvement Board. Quarterly progress updates will be presented to Executive Cabinet.</p>
Recommendations:	Executive Cabinet are asked to note the content of the report and agree that the Tameside Children’s Services Improvement Plan – as outlined at Appendix 1 – is adopted as Tameside Council policy.
Links to Community Strategy:	The Community Strategy and the Corporate Plan outline the priorities for improving the borough of Tameside including the quality of life for children and families, particularly those who are most vulnerable and in need of help. The improvement approach outlined in this report will be the key programme of work supporting the delivery of those priorities.
Financial Implications: (Authorised by the Section 151 Officer)	<p>The Childrens Services Improvement Plan will be supported by additional investment which was included within the 2017/2018 Council Budget Report approved by the Council on 28 February 2017. Recurrent budget provision of £ 6 million is within the service budget from 1 April 2017 to cope with the additional demands on service provision together with investment previously approved by the Executive Cabinet on 14 December 2016. This investment includes the family group conferencing, edge of care and care to success initiatives. .</p> <p>It is expected that the current demand within the service will decline over the medium term and an additional non-recurrent sum of £ 6 million is also included within the service budget over the medium term to facilitate service improvement initiatives. These improvements include a review of service provision pathways and the associated business processes and system infrastructure together with additional capacity to</p>

improve the development of the service workforce.

Executive Cabinet members should note that investment at these levels is not sustainable in the context of declining Council resources. It is therefore essential that the service identifies how expenditure can be reduced over the medium to longer term.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

Failing to develop, adopt and then implement the Tameside Children's Service Improvement Plan would result in considerable risk to children and families of poor outcomes and unsatisfactory quality of life. There is also a considerable risk to Tameside Council and partners. As set out in 'Putting Children First' all local authorities that are rated inadequate by Ofsted for their children's services go into intervention. Failure to respond effectively, e.g. not producing and submitting an improvement plan by the statutory deadline, could lead to escalation of the intervention

Access to Information :

The background papers relating to this report can be inspected by contacting the report writer James Smith:



Telephone: 0161 342 3711



e-mail: james.smith@tameside.gov.uk

1. TAMESIDE CHILDRENS SERVICES IMPROVEMENT PLAN

- 1.1 Following the inspection of Children's Services and Tameside Safeguarding Children Board in Autumn 2016 Ofsted published the report into its findings on 9 December 2016 rating the overall effectiveness of Children's Services as 'inadequate' and the Tameside Safeguarding Children Board as 'requiring improvement'.
- 1.2 In response to the concerns raised by Ofsted the Tameside Children's Services Improvement Plan has been developed setting out how Tameside Council and partners across the borough are addressing the recommendations made by Ofsted to deliver sustainable improvement.
- 1.3 The Tameside Children's Services Improvement Plan attached at **Appendix 1** includes a range of actions to be delivered by partners and staff at all levels with a focus on improving outcomes and supporting successful lives for children and their families in Tameside.
- 1.4 The following key steps were undertaken to engage stakeholders as a part of the process for production of the Tameside Children's Services Improvement Plan.
- Detailed analysis of Ofsted recommendations and associated actions.
 - 2x Tameside Council workforce engagement sessions to determine staff views and priorities for improvement – 22 November 2016 and 26 January 2017.
 - Elected members engagement session – 19 January 2017.
 - Discussion at the Tameside Children's Services Improvement Board on 26 January 2016 to identify key themes and structure.
 - Discussion by Tameside Primary Schools Head Teachers – 2 February 2017.
 - Engagement with 2BeUs (Children in Care Council) – 7 February 2017.
 - Electronic survey to engage stakeholders in shaping the development of the Improvement Plan – 2-15 February 2017.
 - 2x half day drop-in engagement sessions with the Tameside Director of Children's Services and the Assistant Executive Director Children's Services – 10 and 14 February 2017.
 - Wider discussions (group and bi-lateral) between partners and the Director of Children's Services and stakeholders regarding priority areas (such as domestic abuse notifications).
 - Tameside Children's Service Management Team improvement planning sessions – monthly between November 2016 and February 2017.
 - Various drafts circulated electronically to members of the Tameside Children's Services Improvement Board for comment and input.
 - The draft Improvement Plan has been shared with the Improvement Board on 23 February 2017 for review in readiness to provide feedback at the Improvement Board meeting on 2 March 2017.
 - Presented to Employee Consultation Group (trade unions) on 28 February 2017 for discussion, comment and input.
 - The draft Improvement Plan shared electronically for comment to Executive Cabinet, Scrutiny Chair's, and other senior elected members.
 - The draft Improvement Plan shared electronically for comment with both the Performance Clinic network and the Practitioner Improvement Group building on the staff input from the whole service engagement sessions.
 - Full group discussion of the draft at the Tameside Children's Services Improvement Board on 2 March 2017.
- 1.5 The Tameside Children's Services Improvement Plan – attached at **Appendix 1** – will be submitted to Ofsted on 20 March 2017 as per the statutory deadline following inspection, attached is the working draft as at time of publication of Cabinet agenda. Executive

Cabinet are asked to adopt the Tameside Children's Services Improvement Plan – as outlined at **Appendix 1** – as Tameside Council policy.

2. FEEDBACK ON THE DEVELOPMENT OF THE IMPROVEMENT PLAN

- 2.1 As a part of the engagement process feedback was sought, and received, from partners and stakeholders across all sectors in Tameside. That feedback was invaluable in helping to draft a plan that it is both comprehensive in addressing a wide range of improvement areas but also meaningful to all partners, stakeholders and children and families.
- 2.2 **Demand and need** – all respondents raised points which relate directly to the ways in which services assess need and deal with demand. In particular a common theme was the strong need to develop a shared understanding of the way in which thresholds are applied in the safeguarding of children and young people. Further to this point several stakeholders also highlighted the need for there to be an opportunity for respectful challenges to decision making in appropriate circumstances. This included the provision of feedback post-referral where cases are deemed no to meet threshold that is taken professionally and used constructively to lead improvements.
- 2.3 It was also suggested that the opportunity to submit written or electronic referrals may be helpful in reducing repeat requests for information when referring into the public service hub.
- 2.4 **Information sharing** – a number of respondents raised points relating to the sharing of information between organisations involved in the safeguarding of children and young people. Particular emphasis was given to the following key areas:
- More effective information sharing in relation to: children returning after a period missing from home, children moving across local authority boundaries and when changes in social worker take place.
 - Information made available in relation to support available from voluntary and community sector organisations operating in Tameside (i.e. early help community based offers).
 - Changes to service delivery and remits, in particular with regard to changes in taking place in the Public Service Hub.
- 2.5 **Early intervention and prevention** – the majority of respondents stressed the need for effective early intervention and prevention to ensure children and young people receive support at the earliest possible opportunity and to achieve long term reduction of underlying demand.
- 2.6 Additional suggestions included the need for increased linkages between services such as Children's Social Care, Early Help Teams and the Integrated Neighbourhoods Service and the opportunity to co-locate staff within the Public Service Hub to restore a multi-agency approach to the service entry point.
- 2.7 **Partnership working** – a range of opportunities to increase the level and scope of partnership working were suggested by respondents. Primarily these suggestions fell into the following main areas:
- Suggestions relating to increased training opportunities for staff involved in safeguarding and the provision of training that enables effective referrals into the Public Service Hub.
 - Increasing opportunities for constructive dialogue at the point of decision making regarding referrals, particularly where different views are evident.
 - Increased linkages between partner agencies and joined up working in relation to safeguarding, particularly in cases where domestic abuse is a factor.

- Increased workforce stability to ensure that children and young people are able to build effective relationships with social workers and other professionals.

3. NEXT STEPS

- 3.1 Progress against the Tameside Children's Services Improvement Plan will be monitored by the independently chaired Tameside Children's Services Improvement Board. Quarterly progress updates will be presented to Executive Cabinet.
- 3.2 The Tameside Children's Services Improvement Plan will be published on a dedicated webpage hosted on Tameside Council's website. Updates will be published not less than quarterly and contain information about progress towards the actions set out in the Improvement Plan together with information about other activities that are being taken to achieve improved outcomes for children and young people in Tameside.
- 3.3 In addition to publication on Tameside's website, in order to ensure that progress towards improvement is widely discussed and understood and that all stakeholders have the opportunity to both raise concerns and to directly support delivery of the plan, quarterly reports will be discussed at the following key meetings:
 - Executive Cabinet of Tameside Council
 - Tameside Health and Well Being Board
 - Tameside Safeguarding Children's Board
 - Integrated Care and Wellbeing Scrutiny Panel
 - Tameside and Glossop Single Commissioning Board
 - 2BeUs (Children in Care Council)
- 3.4 A more accessible version of the plan will be produced for children and young people.

4. RECOMMENDATIONS

- 4.1 As stated on the report cover.

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TAMESIDE CHILDREN'S SERVICES IMPROVEMENT PLAN

*A multi-agency partnership plan to improve services
for vulnerable children in Tameside*

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1 – FOREWORD

There is no greater responsibility for public services than making sure that vulnerable children and young people are happy, safe and confident in their future. This multi-agency improvement plan sets out how Tameside Council and partners intend to achieve this, acting on our self-assessment, information from partners and the recommendations made by Ofsted to deliver rapid, comprehensive and sustainable improvement to services which help, protect and safeguard children and young people in Tameside.

We are committed to fundamentally changing how our services are received by residents, including supporting families to become resilient, independent and self-reliant, and reducing dependency on public services. We will work closely across all agencies to ensure services meet the needs of people and are not delivered in silos supporting children and their families to be successful.

We are committed to working together to support sustainability, reducing dependency and levels of need in our communities, and making best use of shared resources.

We have acted quickly following the Ofsted inspection to strengthen our approach and have established an Improvement Board, with an independent chair, to provide direction and challenge to our Improvement Plan. Our Improvement Board brings together decades of experience from the public, community and voluntary sectors.

Our Improvement Plan has been informed by the views of Tameside's young people and the experience of frontline staff both in the Council and in partner agencies. Since the inspection Tameside Council and partners have taken action on priority areas highlighted by Ofsted to ensure children's safety. The ambition must now build on this early good work, creating the conditions in which children and young people will be able to thrive. This plan sets out the work we will undertake to improve our services and the outcomes for children. During our improvement journey we will have an open and positive dialogue with our children and young people, those who care for them, our partners and our frontline staff in order to make the improvements needed and ensure a continual journey of improvement.

We recognise to effectively support vulnerable children and help families with complex needs falls beyond the resources of one organisation so a partnership approach is essential. We have a track record in Tameside of working together with the local community and partners to solve a variety of problems. We have sought advice from the Local Government Association and other councils to develop a coordinated and thorough response based on experience, best practice and learning from others.

We have one simple aim; get Tameside to where we need to be to support our children and young people. And we have one simple ambition; children in Tameside are safe, healthy and happy and are positive about their future.

Councillor Kieran Quinn – Executive Leader, Tameside Council.

Councillor Peter Robinson – Executive Member for Children's Services, Tameside Council.

Steven Pleasant – Chief Executive, Tameside Council and Accountable Officer, NHS Tameside and Glossop Clinical Commissioning Group.

Stephanie Butterworth – Director of Children's Services, Tameside Council.

Our vision for an effective multi-agency Children's Services partnership

'We want children and their families in Tameside to be successful. We will work to ensure that positive opportunities and effective help are available at the earliest opportunity – enabling children and their families to make the choices that mean they can thrive and achieve. Where children and families do need to access services they will be responsive, of a high quality and focused on achieving self-reliance. We will seek to break the cycle of dependence on services, and support children and young people to grow in a stable and settled environment. Children will have better experience of their time growing up in Tameside and be supported to realise their aspirations'.

Our vision is supported by a number of cross-cutting themes:

- **Multi-agency partnership working** based on a shared understanding of common goals and collaborative action by all agencies to achieve better outcomes for children's and families.
- The **voice of the child** will inform both individual care and support planning as well as being a guide for the long-term development of services so that they are relevant to children at all levels of need.
- **Quality of practice** will be delivered by a highly engaged motivated and skilled workforce who have sufficient time, knowledge and resources to support children in need of help and support.
- Across the partnership there will be a **shared understanding of thresholds** and each agency will be **aware of their organisational responsibilities and accountabilities**.
- All activity by agencies and individuals will be focused on building resilience and independence to ensure children and families are successful and the **multi-agency partnership is sustainable in the long term**.

A range of organisations and groups will work together in a multi-agency partnership to deliver the Tameside Children's Services Improvement Plan. They include:

- Tameside Metropolitan Borough Council
- NHS Tameside & Glossop Clinical Commissioning Group
- Tameside & Glossop Integrated Care NHS Foundation Trust (Tameside Hospital)
- Tameside Safeguarding Children Board.
- Pennine Care NHS Foundation Trust
- 2 Be Us (the Tameside Children in Care Council)
- New Charter Housing and other registered social landlords
- Tameside primary and secondary schools, and the 'virtual school'
- Tameside College
- Greater Manchester Police
- Action Together, on behalf of the Voluntary, Community and Faith sector
- Active Tameside
- Other GM partners/Councils
- NHS England
- Local Government Association
- Department for Education

We will publish quarterly reports updating you on progress on the delivery of the Tameside Children's Services Improvement Plan.

2 – BACKGROUND

- 2.1 In September and October 2016 Ofsted carried out an inspection of the effectiveness of our Children's Services. Ofsted also carried out a review of the effectiveness of Tameside Safeguarding Children's Board. Ofsted published the report into its findings on 9 December 2016 rating the overall effectiveness of Children's Services as 'inadequate' and the Tameside Safeguarding Children Board as 'requiring improvement'. The overall judgement is broken down into categories as follows:

Judgement	Score
Overall Effectiveness	Inadequate
Children who need help and protection	Inadequate
Children looked after and achieving permanence	Requires Improvement
<i>Adoption</i>	<i>Good</i>
<i>Experiences and progress of care leavers</i>	<i>Requires Improvement</i>
Leadership, management and governance	Inadequate
Local safeguarding children board	Requires Improvement

- 2.2 Like other Local Authorities in the UK, Tameside has undergone the challenge of remaining resilient in the provision of frontline services while working with reduced funding from central government. However Tameside has seen a sizable increase in demand in recent years, placing pressure on the service. For example between December 2015 and December 2016 there was a 65% increase in the number of Children in Need and a 74% increase in the number of children subject to a child protection plan. In conjunction with this, the service's ability to cope has been hindered by significant rates of staff turnover and the struggle to recruit and retain experienced staff. This has invariably led to the loss of skills and knowledge, and the resources for staff to carry out good social work practices with their cases. While this is no excuse for inadequate practice, it lays out the circumstances we currently stand in, and the challenges that the improvement process must address in order to succeed.
- 2.3 We have already taken some preliminary steps to begin to turn around the recent judgement. The Tameside Children's Services Improvement Board was set up in January 2017, and appointed Jane Booth as the Independent Chair to deliver the improvement programme. External support has been added to the Board, with Local Government Association and NHS England representation, while further advice from Greater Manchester has been sought. A Practitioner Improvement Group has begun to hold regular meetings with a view to share ideas from representatives from across the service as to what improvement should look like.
- 2.4 The plan will take the form of a 'bottom up' approach that will be built on the views and needs of frontline practitioners, managers and the voice of children looked after by the authority. It will focus on prevention strategies by developing the early help services, so that we pave the way for

a sustainable service that helps children to remain with their families and achieve the best possible outcomes.

- 2.5 The Tameside Children's Service Improvement Board was established in January 2017 to deliver an improvement programme. The objective of the improvement programme is for a multi-agency partnership, to achieve sustainable improvement across the full range of services for children and young people in Tameside.
- 2.6 Tameside Safeguarding Children's Board is the partnership responsible for making sure that children and young people are kept safe in Tameside. As such the Safeguarding Board form an intrinsic part of the improvement process in Tameside. The Safeguarding Board has produced an Improvement Plan setting out the steps it will take to secure improvement. Progress towards this plan will be reported to Tameside Children's Services Improvement Board in order to ensure that improvement activity is co-ordinated across Tameside and there is a clear read across between both improvement plans.
- 2.7 The Children's Services Improvement Board will lead and guide this process through the implementation of Tameside Children's Services Improvement Plan alongside the Tameside Safeguarding Children Board Improvement Plan to address the areas of concern identified in the Ofsted report; other areas for improvement identified and develop a sustainable model for future years.
- 2.8 The Board will be led by an Independent Chair. The Independent Chair of the Board will oversee the effective functioning of the Board, providing appropriate external challenge and rigour. The Chair is not accountable for improvement; that responsibility lies with the Council and its partners. The Board will report on progress to Tameside Council, the local Health and Wellbeing Board and both Ofsted and the Department for Education. Agencies represented on the Improvement Board will be responsible for leading and driving the improvement process within their own organisations to ensure a coordinated multi-agency approach.
- 2.9 The Board is responsible for strategic direction and oversight of the improvement programme. It will provide challenge and rigour to the process whilst collaborating to achieve and sustain continuous improvement in Children's Services and across the wider partnership in Tameside.
- 2.10 Delivery of the Improvement Plan will come from the bottom up; the practical ideas and projects that will deliver the board's vision and the plans objectives are best developed by practitioners and shaped by the children and young people they support.
- 2.11 Achieving sustainable improvement will require new ways of working across the agencies who commission and provide services for children and families, including careful analysis and tracking of performance to demonstrate effective improvement and tangible impact on outcomes.
- 2.12 Extensive work has been undertaken to identify the root causes of the problems identified by Ofsted and will continue until as a part of ongoing improvement activity. The findings of this work have informed the development of the Improvement Plan.
- 2.13 This document is underpinned by a performance scorecard which will provide a framework through which progress will be monitored.
- 2.14 A financial plan has been developed to enable the delivery of improvement activity, address increased demand and invest in the development of service and initiatives that reduce long term demand.
- 2.15 In order to ensure the Children's Services Improvement Plan is implemented effectively we are committed to transparency and accountability. Progress towards meeting the Improvement Plan

will be reported to Tameside Children's Improvement Board meeting monthly and quarterly updates on progress will be published on Tameside Council's website following the publication of the Improvement Plan.

2.16 Underpinning these arrangements are a number of organisational and partnership structures that will be essential to securing effective improvement. The Board will work with in partnerships in order to ensure that whole system change is achieved. Key groups and decision making bodies include:

- Executive Cabinet of Tameside Council
- Tameside Health and Well Being Board
- Ofsted's Regional Director and Senior HM Inspector
- Department for Education Inspections and Interventions Team
- Tameside Safeguarding Children Board
- Integrated Care and Wellbeing Scrutiny Panel
- Tameside and Glossop Single Commissioning Board
- Corporate Parenting Group

2.17 In addition to the bodies outlined above an Elected Member cross-party working group will provide objective support and challenge to the improvement process.

2.18 Effective partnership working is essential to maintaining the long term sustainability of services in Tameside through reducing duplication, increasing the flexibility and responsiveness of services and developing a holistic understanding of the needs of vulnerable children in Tameside.

2.19 For children and young people to receive the right help at the right time it is essential that those who play a role in supporting them work together effectively. To support and improve the achievement of high quality outcomes we will work to ensure that there is a clear understanding of the roles and responsibilities of different partnership groups.

2.20 The Single Commissioning function brings together NHS Tameside and Glossop Clinical Commissioning Group, Tameside and Glossop Integrated Care NHS Foundation Trust, and Tameside Council to deliver significant improvements in health and care for people in Tameside and Glossop. As such it is responsible the majority of health and social care services and will be a crucial partner in ensure that outcomes are achieved to the delivery of support to children, young people and their families in Tameside.

2.21 At a practitioner level strong partnership working will support robust decision making by developing mechanisms through which partners are able develop a shared understanding of decision making thresholds and have the opportunity to provide constructive challenge when it is appropriate to do so.

2.22 Transparency will also underpin our approach to service redesign. In particular using peer review and challenge and strong internal and external scrutiny arrangements to ensure Tameside Council and its partners are progressing towards effective and sustainable services that are meeting the needs of children and young people in Tameside.

2.23 How the Improvement Plan was Developed

2.24 A comprehensive programme of engagement work has been undertaken to develop this Improvement Plan. The summary below outlines the key milestones and activities with stakeholders to ensure multi-agency input to a truly partnership plan.

- Two workforce engagement sessions – November 2016 and January 2017.

- Elected members engagement session – January 2017.
- Tameside Primary School Heads Forum discussion – February 2017.
- Engagement event with 2BeUs (Children in Care Council) – February 2017.
- Two half day drop-in engagement sessions with the Director and Assistant Director of Children's Services – February 2017.
- Email survey to stakeholders and call for input from thematic leads (co-ordinating within their agencies) – 21 responses received – February into March 2017.
- Children's Services Improvement Board – January and March 2017.
- Health and Wellbeing Board – March 2017.
- Employee Consultation Group (including Trade Unions) – February 2017.
- Feedback from Performance Clinic Group – January to March 2017.
- Feedback from the Practitioner's Improvement Group – January to March 2017.
- Feedback from Executive Cabinet, Scrutiny Chair's and other lead Elected Members – March 2017.
- A range of other one to one or small group discussions between the Director or Assistant Director of Children's Services and stakeholders.

3 – CHILDREN AND FAMILIES IN TAMESIDE

Tameside: total population = 221,692

- 0-17 years = 48,985 (22.1%), higher than the England average (21.3%)
- 0-21 years = 58,621 (26.4%)
- 0-25 years = 69,864 (31.5%)
- 18-64 years = 134,364 (60.6%)
- 65+ years = 38,343 (17.3%)

(ONS: mid-year population estimates 2015)

Population Projections

Between 2017 and 2022 Tameside's younger population is set to grow by:

- 0-17 years (1,987)
- 0-21 years (1,120)
- 0-25 years (39)

	Tameside	England	Tameside	England
	% population growth 2017-22		% population growth 2017-27	
0-17 years	4.0	5.1	4.5	7.3
0-21 years	1.9	3.0	4.3	7.1
0-25 years	0.1	1.7	1.3	4.5

- Between 2017 and 2022 the 0-17 population in Tameside is projected to grow by 4% compared to a decline in population for those classed as working age (18-64); a reduction of 0.6%. Population growth is slightly slower in Tameside than England overall.

(ONS: sub-national population projections 2014)

Deprivation

- In 2015 Tameside was ranked 41st most deprived area out of 326 local authorities.
- Tameside has 8 LSOAs in the worst 5% nationally for deprivation.
- Tameside has 7 LSOAs in the worst 5% nationally for income deprivation affecting children. This increased from 2 LSOAs in 2010.

(DCLG – Index of Multiple Deprivation 2015)

- Eligibility for free school meals also provides an indication of the percentage of children living in low income households. In 2016, 18.7% of secondary school pupils were eligible and claimed a free school meal, higher than England, NW and statistical neighbours (18.7%, 15.2%, 17.51% and 13.2%).
- In 2014, 23.7% of under 16 olds lived in low income families higher than both England and the NW averages (20.1% and 22.8% respectively).

Vulnerable Children

As at January 2017:

- 1425 in need of help (up from 702 in January 2016); an increase of 103%
- 351 child protection (up from 206 in January 2016); an increase of 70.4%
- 495 looked after (up from 424 in January 2016); an increase of 16.7%

(Tameside Children's Services)

Education

- 63% of five-year olds achieved a good level of development in the Foundation Stage Profile, an increase of 5 percentage points on 2015 (58%). Although school readiness remains below the England average, the gap is closing and reduced from 8% points in 2015 to 6% points in 2016.
- 55% of pupils achieved the expected standard in reading, writing and mathematics at key stage 2, slightly higher than the England average at 53% and stat neighbours (53.5%).
- 58% of Tameside's pupils achieved 5 A*-C GCSEs including English and Maths, higher than the England average at 52.8% with the gap widening over the last three years from 0.3% points in 2014 to 4.5% points in 2016.
- In 2015 22.2% of looked after children achieved 5 A*-C GCSEs including English and Maths compared to 57.3% of overall Tameside pupils.
- 93.4% of primary school pupils attend a good or outstanding school compared to 90.2% nationally. The rate is much lower for Tameside secondary school pupils with 59% attending a good or outstanding school compared to 81.9% nationally.
- Local monitoring data shows that 3.8% of 16-18 years are not in education, employment or training at Q3 in 2016/17. This was an increase of 0.2% points on the same quarter in 2015/16.
- In 2016, 45% of care leavers aged 19-21 were in education, employment or training and increase of 9% points on the previous year, however Tameside still remains below the England and Statistical neighbours average (49% and 49.4% respectively).

Health

- In 2014, 3.68% of births are classified as low birth weight, this is higher than the England average (2.68%) and is the highest rate for 5 years.

- In 2016, at reception, 23.55% of pupils are overweight or obese, slightly higher than the England average (22.14%) but lower than the statistical neighbours average (25.09%). By Year 6, a third of pupils are considered to be overweight or obese in Tameside (33.97%), however this is lower than both the England and statistical neighbours average (34.17% and 37.24% respectively)
- The rate for under 18 hospital admission due to alcohol was 67.84 per 100,000 population in 2012/13-2014/15, this is almost double the England average (36.61 per 100,000).
- Teenage pregnancy - Teenage conception rate has fallen consistently over the last 7 years from 59.8 per 1,000 population for the year to March 2008 to 24.4 for the year to March 2015.

Children's Services

- In 2015, 10% of looked after children have had 3 or more placement during the year, this equates to the England national average but is slightly higher than the NW (9%) and statistical neighbours averages (9.44%).
- 72% of looked after children have been in the same placement for at least 2 years or placed for adoption; higher than the England average (68%).
- In 2014-15, 26% of looked after children returned home after a period of being looked after, this reduced from 38% the previous year and is significantly lower than the England average of 34%.
- In 2016, Tameside's children in need rate per 10,000 population was 274.60 significantly below the statistical neighbours average (429.42) and the England and NW averages (337.70 and 380.10 respectively). However the percentage of children in need for 2 or more years stood at 41.8% in 2016, significantly higher than the England, NW and Statistical neighbours averages (30.9%, 31.3% and 29.41% respectively).
- In 2016 the rate of referrals to Children's Social care was 300.3 per 10,000 population, almost half the referral rate of the statistical neighbours (597.54) and lower than both England and NW averages (532.20 and 583.60 respectively). Between August 2016 and January 2017 the rate of referrals has risen to 579.11 closing the gap between Tameside and its statistical neighbours considerably.
- In 2016, 14% of looked after children were adopted, a fall of 3% points on the previous year and now below the national average of 15% and the statistical neighbour average of 21.2%.
- 53% of children wait less than 16 months between entering care and moving in with their adoptive family, higher than the England and statistical neighbours averages (47% and 50.9% respectively).
- Between December 2015 and December 2016 the percentage of re-referrals within 12 months of a previous referral was 15.5%. This is Below the national average of 24% and statistical neighbour average of 23%
- The proportion of Child Protection Conferences within 15 days between December 2015 and December 2016 was 79.3%. Slightly above the 2015 national average of 74.7% and in line with the north west average of 79.5% for the same period. Performance remains worse than the statistical neighbour average of 99.6%.
- In touch with 86% of care leavers
- 91% of care leavers in suitable accommodation – above national average (81%)
- 4 Residential Children's homes run by Tameside Council including: Boyds Walk – Outstanding. Clough Fold – Good, Chester Avenue Good

4 – VOICE OF THE CHILD

- 4.1 We are committed to ensuring that the voice of the child is an essential part of service planning and that engagement with children and young people is meaningful. At every stage of the child protection process we will ensure that the child is listened to and kept informed of the decisions that are being taken around their care pathway to ensure they feel safe and able to voice their wishes and concerns. We will use a variety of techniques to engage with our young people including conversations, play and drawings to ensure that all children feel comfortable in providing their views. We will continue to use the findings from our engagement with our young people and combine the findings with our other engagement mechanisms such as 2BeUs.
- 4.2 We have supported 2BeUs – the Tameside Children in Care Council and listened to what they want from the service during their time growing up in care. We have collected these views and wishes and made them into a list of promises, the Tameside Pledge.
- 4.3 The Tameside Pledge includes promises to:
- Always involve children in the decisions that will affect them
 - Help children stay in touch with important people in their lives
 - Keep children safe, and help children to keep themselves safe
 - Help children achieve their potential
 - Help prepare children for independence and adult life
 - Listen to 2BeUs
- 4.4 The refreshed Tameside Pledge was presented to the meeting of Full Council on 29 November 2016 with a speech to the assembled group from the Chair of 2BeUs. The pledge was agreed by Full Council and all the councillors individually signed the pledge.
- 4.5 Improvement Plan engagement with 2 Be Us**
- 4.6 In February 2017 an engagement session took place with the members of 2BeUs to identify what they want to see in this Improvement Plan.
- 4.7 Children have told us that they want:
- More people to be available in the service, who are easy to get to know and get in touch with
 - Social workers who stay with them for longer
 - More Early Help services
 - To get the right service at the right time if something happens
 - Everyone to be aware of their own role in safeguarding children
 - Support from specialists when needed
 - Caring foster carers, who know their children and what they need
- 4.8 We recognise that regularly feeding back the ideas of children in care is crucial in order for us to be able to keep improvement not just on track, but on track with children's needs at the heart of the service. We will explore other opportunities and engagement mechanisms to capture the views of young people both in the care system and outside of it to understand how improvements in preventative work can be made to ensure better outcomes for young people and their families.

5 – WHAT DOES/WILL GOOD LOOK LIKE

- 5.1 We want children and their families in Tameside to be successful. We will work to ensure that help is given at the earliest opportunity that enables children and their families to thrive wherever we can. In doing this we will seek to support families to break the cycle of reliance on services, and support children and young people to grow in a stable and settled environment. Children will have better experience of their time growing up and be supported to realise their aspirations.
- 5.2 Children and young people will be seen by a confident practitioner who is compliant with statutory guidance and applies the threshold of need accurately. This will ensure that children and young people are always given the best care possible and the most suitable placement.
- 5.3 Children and young people in care will be supported into stable placements where they are safe from harm and happy so that they are helped to live healthy lifestyles, and achieve at school. This will be possible because we see the voice of the child as a vital source of information that will direct future planning and implementation of the service.
- 5.4 Children, young people and their families will be actively involved in the plans that determine their care, both on an individual case level and the strategic level. Feedback from children and young people will be seen by elected members, senior leaders, managers and frontline practitioners, and will be used to draw up benchmarks of improvement so we know how well we are performing.
- 5.5 We will seek to achieve the following outcomes:**
- Children and young people are supported to do well, be healthy both physically and emotionally, they feel safe from harm and their needs and wishes are listened to.
 - Children in need and their families receive good, multi-agency support based on their needs, so that children are helped to remain with their families where it is safe and appropriate to do so.
 - Children live healthy lifestyles and are enabled to do so by all professionals who know them
 - Children looked after are equipped to manage their emotional and mental health, and professionals refer them to the right care at the right time when concerns are identified.
 - Children in need of help and support are supported to attend and achieve at school, and any concerns such as missing lessons are identified and addressed by school and social work staff
 - Children looked after will not be held back at school by their personal backgrounds, or special educational needs or disabilities.
 - Care leavers will be supported and encouraged to be in education, training or employment as adults
 - Overall our children will be safe, happy, healthy, well-educated and prepared to make a positive contribution to society.
- 5.6 How will this be achieved?**

- 5.7 To achieve 'good', there will be a culture change that will allow for a strong multi-agency partnership including, police, schools, health, housing and safeguarding bodies across Tameside. The partnership will be aware of and work towards common goals and objectives around a vision of successful families sustained by high quality services (where intervention or support is need).
- 5.8 All practitioners and staff will have a full understanding of thresholds which will be applied consistently. There will be respectful challenge between colleagues and partners of threshold application and casework decisions in an environment of shared learning and develop best practice through common understanding.
- 5.9 Social work teams will have appropriate caseloads, and cases assigned to them that are appropriate for their level of experience. Help and support will be provided holistically with no gap between agencies and organisations. Support provision will take account of a full range of needs including health, emotional well-being, and education.
- 5.10 Feedback from children and young people and their families will inform care planning on both an individual case basis but also as a collective evidence base to provide strategic direction for service planning.
- 5.11 Elected members, strategic leaders, managers, frontline practitioners and all relevant partners will be aware of what good looks like and actively drive and support improvement.
- 5.12 Team managers will carry out effective supervision which ensures they know their staff and their cases well and are able to support effective decision making. Caseloads that are manageable and suited to the social worker's skills and experience will enable them to build positive relationships with children and see them regularly.
- 5.13 Assessments of children and young people will be carried out in a timely manner, capture their views and take into consideration a comprehensive view of their parents' capacity to look after them at home. Assessments will result in objective and tangible, positive outcomes for the safety and wellbeing of children. This will be measured by benchmarks drawn up from good quality and up to date performance management reporting.
- 5.14 The responsibility of all partner agencies will be clearly understood with appropriate levels of accountability. A governance framework led by the Children's Services Improvement Board will ensure a transparent approach to improvement involving partners from a wide range of agencies both in holding responsible agencies to account and in sharing ownership of the improvement journey.
- 5.15 Delivering Improvement**
- 5.16 The action plan in section two sets out an 18 month timescale for the delivery of improvement commencing in October 2016. Delivery timelines will be reviewed by the Children's Services Improvement Board to ensure that actions remain deliverable and appropriate.
- 5.17 The delivery of each of the actions included in section 7 of the improvement plan will be delivered by the lead identified within the improvement plan. Each action will be supported by a project plan which sets out the project tasks that will deliver the action.
- 5.18 The plan will set out timescales in greater detail and enable the project lead to escalate concerns to a designated strategic lead who will be responsible for assisting the project lead towards the completion of project tasks.
- 5.19 Progress towards delivery of each action will be monitored by the Children's Services Improvement Board where concerns will be escalated as appropriate

5.20 The Role and Responsibilities of Partners

5.21 Multi-agency working will be essential for achieving positive outcomes for children and young people. The agencies that form the Children's Services Improvement Board will play a pivotal role in the leadership of the improvement process to support the journey of children in Tameside.

5.22 Key agencies involved in the supporting the journey of the child include:

- **Schools** – as the most frequent point of contact with public services for the majority of children, schools play a vital role in nurturing and supporting families. Schools are frequently the first agencies to recognise where support is needed and will often be the lead agency where assessments are carried out using the Common Assessment Framework.
- **Health** – health agencies play a continuing role throughout the journey of children in Tameside from the services delivered by midwives and health visitors to support the early life of the family through to school nurse services, General Practitioners, acute services and targeted commissioned support. The integration of health services with wider support offered to children and their families is essential to the delivery of services.
- **Police – Greater Manchester Police** have contact with families during some of the most difficult times and are the key point of contact in cases where criminality is involved. This may be apparent in a range of situations and particularly where evidence of domestic abuse is present.
- **Tameside Council** – The Local Authority has a duty under the Children Act 1989 to make enquiries about any child where there are concerns for their welfare and safety. The local authority must work with all partner agencies to ensure children are effectively safeguarded.
- **Voluntary Community and Faith Sector** – as both a provider of services and a champion for local communities the Voluntary, Community and Faith sector in Tameside, play an essential role in helping support children and families who are having difficulties. Effective collaboration between the voluntary and public sectors is vital to maintaining an effective offer of early help in Tameside.
- **Registered Housing Providers** – registered housing providers work with vulnerable families with complex needs to provide housing including temporary housing that supports families to lead independent lives.

5.23 How will we know when we are improving?

5.24 We will evidence our improvement journey in a number of ways to provide assurance to children and families, the Improvement Board, Elected Members and wider stakeholders that we are improving our services and supporting children and young people to lead successful lives. The tools we are using will include:

- **Performance Scorecard** – a comprehensive performance scorecard will bring together the key indicators we will use to evidence improvement. A subset of these indicators will be reported as focus areas at each Improvement Board meeting.
- **Team Plans** – each team will produce a plan on a page which includes the improvement actions each team is taking and shows progress against indicators of success. Team managers will meet regularly at performance clinics to discuss their improvement journey, address challenges and highlight best practice.
- **Quality Audit** – a rolling programme of quality auditing will support and challenge the application of thresholds and decision making. Involvement of partners from key agencies such as health, education and Greater Manchester Police will ensure that decision making remains consistent and robust.
- **Monitoring and Accountability** – the improvement Board will form the central pillar of accountability and scrutiny of progress. Regular updates on progress will be provided to key

decision making bodies such as the Single Commissioning Board, Tameside Councils Executive Cabinet and the Health and Well Being Board and the Integrated Care and Wellbeing Scrutiny Panel.

- **Practitioner Improvement** – practitioner groups will support improvement led by frontline staff bringing together best practice and providing evaluation of service delivery.
- **Peer Review and Challenge** – improvement will be supported by a programme of peer review and challenge. This will be taken forward through work in collaboration with organisations such as the Local Government Association, North West Employers and sector leaders across Greater Manchester and the North West.
- **External Support** – commission external support and expertise to support the improvement process through the analysis of the effectiveness systems and processes. Followed by critical friend review and testing of redesign.
- **Communication and Engagement** – a communications and engagement plan will set out the mechanisms for communication with stakeholders including use of social media, websites, newsletters and briefings. This will support the understanding of progress made in the delivery of the Improvement Plan, support engagement and collaboration and raise wider awareness of the support and services available to children and their families.

5.25 Honest reflection and constructive challenge between colleagues and partners around performance across the system will be essential to driving improvement. The whole of the information available, whether it be indicator data or reflective feedback from an audit, will provide the common understanding of progress towards good.

6 – OUR RESPONSE AND APPROACH

- 6.1 We are committed to rapidly addressing the concerns raised by Ofsted in order to ensure services within Tameside provide the best possible support to children and young people. To ensure that our approach is sustainable in the long term we will support children and young people and their families to become independent and self-reliant, and reduce dependency on public services. We will work closely with our partners so that services that meet the needs of children and young people are not delivered in silos. We will work together to support sustainability, reducing dependency and levels of need in our communities, and making best use of shared resources. The improvements we will undertake fall into 6 main themes:
- Leadership and Strategy
 - Demand and Need
 - Resources and Capacity
 - Quality, Practice and Compliance
 - Outcomes for Children
 - Sustainability
- 6.2 A core principle that will underpin the above six themes will be the voice of the child. This will inform the actions taken towards improvement, given that the needs of children in our care are paramount in securing genuine and sustainable improvement.
- 6.3 **Leadership and Strategy** – improving the leadership of services and the quality of information used to inform decision making.
- 6.4 Our aim is to build the understanding of issues that impact on the lives of children and young people in Tameside and ensure that agencies across Tameside have the right information at the right time to make the effective protection and safeguarding decisions at the earliest possible opportunity. To achieve this we must ensure that they are fully involved decision making and that services are shaped by their experience and views.
- 6.5 Building leadership skills and capacity and equipping the workforce with the right range of decision making tools is essential to ensuring professionals are enabled to work together with children and young people to achieve positive outcomes.
- 6.6 Working with Tameside Safeguarding Children Board as a key partner we will ensure that performance management information provided to senior leaders and elected members is timely and high quality and an effective quality assurance framework is used to support improvement across all partners. Tameside Safeguarding Children Board will be a key partner providing support and challenge to the improvement process.
- 6.7 The strategic approach to services to support children and their families recognises the journey of children and young people through services from the receipt of universal services to targeted early help and support through the continuum of need to children's social care services. Leaders

in agencies across Tameside are committed to developing an offer that ensures the right support is available at the right time to improve outcomes and that wherever possible children and their families don't need to access social services and where they do they are supported to move downwards through the continuum of need towards universal services.

- 6.8 Demand and Need** – understanding the demand on services and ensuring that services are equipped to respond rapidly and effectively to need.
- 6.9 Our approach is to make better use of information: using accurate and up to date performance information to ensure that there is an understanding of demands on services and use this information to inform delivery and development of services which take account of underlying need. We recognise that frontline staff are one of our most valuable assets and whilst immediate demand has been met by an increase in agency staffing we are taking steps to ensure that workforce stability is increased and caseloads are reduced to allow staff to respond to need effectively.
- 6.10 Understanding need is about more than understanding the presenting needs of children and young people at the point of contact, it is about developing a holistic understanding of the support that it is required and ensuring that services are in place that are resourced to meet need effectively. At points of access to services we will ensure that pathways are effective and that thresholds are applied appropriately.
- 6.11 As a part of understanding holistic need we are focused on effective integration of services with key partners to enable effective early intervention.
- 6.12 Resources and Capacity** – equipping services across Tameside to respond appropriately and deliver effective services.
- 6.13 The delivery of effective services for children and young people is reliant on the committed and skilled workforces of agencies across Tameside. A balanced financial plan has been put in place to ensure that adequate resources are committed to enable services to address both existing and emergent demand.
- 6.14 We recognise that in addition to financial resources effective delivery of services is reliant on the capacity both in terms of individual and collective skills of staff members and staffing numbers. To be able to practice well practitioners who work with children and young people must work in an environment which supports their development as professionals.
- 6.15 We are committed to ensuring that staff delivering services in organisations across Tameside have a suitable level of qualification for their job role and that they are supported in their professional development through an effective workforce development programme.
- 6.16 Quality, Practice and Compliance** – ensuring that practice based decisions are made using consistent thresholds which result in high quality outcomes for children and young people in Tameside. We will develop frameworks which support all agencies to understand and apply thresholds consistently, that allows for practical guidance and mediation.
- 6.17 Consistent decision making based on a thorough understanding of needs and viewpoints of children and young people is essential to delivering services that are fit for purpose. We are committed to bringing partners together to ensuring that assessments are informed by

consideration of family history and parental capacity and reflect changes in the child's needs and circumstances.

- 6.18 We will use regular single and multi-agency quality audits and reflective practice across all agencies in Tameside to check that decision making is consistent and effective, and to ensure that the right help is delivered at the right time to support children and young people. We will be transparent in sharing findings from audit with partners supporting a culture of continual improvement.
- 6.19 We will work in partnership with Tameside Safeguarding Children Board to ensure frontline practice is effectively evaluated and that learning is shared and informs decision making.
- 6.20 Outcomes for Children** – achieving the best possible outcomes for children by focusing improvement and development activity on understanding and meeting the needs of children and young people in Tameside.
- 6.21 We will work with partners to improve outcomes by ensuring that help and support is available at the earliest possible opportunity using effective early intervention to improve life chances. Our outcomes framework will hold the voice of the child at its heart.
- 6.22 We will work together with education, health, housing and public protection services in Tameside to ensure that young people who are vulnerable are supported by all services to realise their aspirations be that in relation to living independently, education, employment or other ambition. We will work with children and young people by listening to them and using their insight to shape services which meet their needs.
- 6.23 Sustainability** – maintaining long term improvement by putting in place services and interventions which address systemic issues driving demand on services.
- 6.24 Most children who are at risk of abuse or neglect will have contact with professionals working in services such as health, social care and education throughout their lives. Early intervention work focusing on identifying risk to children at an early stage, will enable services to take the most appropriate action to support children and young people and start to break cycles of reoccurring need. We will work with partners such as schools to ensure that opportunities to support children and young people who are at risk are not missed. Our Integrated Neighbourhood Support service will be a key partner in the journey by being at the forefront of the prevention agenda.
- 6.25 We are committed to a sustainable approach to service improvement including investment in programmes of work designed to reduce long term need. This includes the creation of an Edge of Care Service focused on an intensive whole family response to children on the edge of care focused on supporting families to remain together where safe. Other projects aimed at increasing sustainability include:
- Investing in intervention models that enable extended family members to work together with services to identify family options that help to secure permanence for children where appropriate.
 - Adopting more effective transition planning model for looked after young people that equips them with skills to continue their journey into adulthood. Working with partners such as, Pennine Care NHS Foundation Trust, Active Tameside and New Charter we will work creatively with young people to ensure that their needs are met and they are supported in respect of employability and life skills.

- Working together with partners on these and other projects we will seek out additional opportunities to ensure that effective intervention leads to reduced demand for services and supports the long term sustainability of services to support children and young people across Tameside.
- Work through the Tameside and Glossop Single Commissioning Function to reduce duplication and increase sustainability in planning services to improve health outcomes which meet the needs of children and young people and their families.
- We recognise that effectively meeting the needs of children and young people and those who care for them a multi-agency approach must be adopted, working in partnership and through delivering and applying an integrated health and social care offer.

7 – IMPROVEMENT PLAN

The section below outlines each of the six thematic improvement areas in more detail including key actions that will be taken and measures we will use to monitor progress.

Each thematic area is supported by a strategic lead and each action by an allocated lead officer. The role of the lead officer is to deliver the tasks associated with the delivery of individual actions and monitor progress through a detailed project plan.

Where blockages or critical decision points are identified within delivery of the project plan the role of the strategic lead is to ensure that appropriate action is taken to address blockages and that strategic decision relating to the project plan are taken at an appropriate level.

Areas of substantial concern will be highlighted at each Children's Services Improvement Board meeting to facilitate a multi-agency approach to problem solving.

Overall progress towards the delivery actions set out in the Children's Services Improvement Plan will be discussed at each Improvement Board meeting with priority for discussion based on the delivery timeline for each action.

7A – LEADERSHIP AND STRATEGY

7.1 Leadership and the management of performance at a strategic level were identified as a key area of concern by Ofsted. In particular, recommendations for improvement were made in relation to:

- The quality of performance reporting to senior leaders, Elected Members and the Tameside Safeguarding Children Board (R5)
- The effectiveness of arrangements to scrutinise the performance of services (R4, R5)
- The quality of supervision and management oversight (R2, R4, R6)
- The use of the Common Assessment Framework amongst partner organisations (R8)
- Ensuring that children's views and wishes are consistently gathered recorded and used to inform planning. (R7)
- Delivery of the Corporate Parenting Strategy (R14)
- Ensure that support to the Children in care council enables effective representation of the views of children of all ages and those placed at a distance from the local authority. (R20)

Initial Response

7.2 A range of activity has been carried out in immediate response to concerns regarding Leadership and Strategy inside the service. These include:

- Regular governance visits scheduled throughout the year to increase the oversight and visibility of senior managers
- Monthly whole workforce engagement sessions

- Implementation of a revised induction framework for staff developed and ready for implementation by March 2017
- Weekly briefing email circulated to all staff by the Assistant Executive Director for Children's Services together with minutes of senior managers meetings to increase communications and increase the visibility of decision making processes
- An updated, improved performance scorecard to better inform strategic managers
- An updated and improved data booklet for frontline teams to enable them to address issues and celebrate positives at the earliest stage
- Training opportunity via STRIVE for front line managers available immediately and well attended
- Performance clinics monthly for all managers to be held to account and for them to be able to flag up danger areas or blockages to success

Key Actions

- 7.3 The following actions will underpin ongoing improvement in relation to the strategic leadership of services to safeguard vulnerable children and young people in Tameside:
- The introduction of a fully integrated multi-agency performance framework underpinned by regular and timetabled reporting to key stakeholders, including partners, team leaders, senior managers, elected members and scrutiny panels.
 - Implementation of programme of activity enabling reflective learning including, regular staff workshops, programme of governance visits, and effective staff supervision to ensure that the impact of changing demand on services is understood.
 - Work with Tameside Safeguarding Children Board to ensure that the Common Assessment Framework and Graded Care Profile processes are embedded across services in Tameside and that all agencies are held to account in the application of these processes.
 - All members of the Tameside Council Children's Leadership team will undergo a 360 evaluation programme. Following this and working in partnership with North West Employers a development and improvement programme will be put in place to ensure that there is a clear performance management framework for senior leaders.
 - Development of the training available to staff and partners through Tameside safeguarding Children Board and other agencies.

What Will Good Look Like?

- 7.4 Strong leadership and collaborative strategies between agencies will be the crucial ingredient to improvement. The voice of children, including those in care will be the fundamental driver of high-level strategic improvement. Senior and middle managers, leaders and elected members will frequently seek and use feedback from children and their families.
- 7.5 The Tameside Safeguarding Children Board will have a reviewed business plan and structure. The board will gather the views and experiences of children and these will help to inform and direct the work of the board. Understanding of good safeguarding practice will ensure senior leaders scrutinise practice effectively and enforce timely application of thresholds. There will be strengthened reporting links between the Tameside Safeguarding Children Board and the Corporate Parenting Strategic Group and Family Justice Board, so that safeguarding children can be monitored effectively.
- 7.6 Senior and middle managers will have a strong grasp of the concerns of children at risk of sexual exploitation, and awareness of this will be the focal point of achieving good outcomes such as ensuring that children feel safe and protected from harm. Leaders of agencies across Tameside will establish a collaborative approach by building relationships with key groups such as the

Tameside Safeguarding Children Board and Corporate Parenting Strategic Group, so that all parties share an understanding of how well services are benefitting children and young people.

- 7.7 Leaders will regularly monitor performance data and feed this information back to workers and managers, so leaders, managers, frontline staff and key partners all have clear benchmarks upon which to measure the success of improvement.

7.8 Action Plan

STRATEGIC LEAD – Steven Pleasant – Chief Executive and Accountable Officer				2016/17		2017/18			
Ref	Action / project	Rec	By who?	Q3	Q4	Q1	Q2	Q3	Q4
A1	Tameside Council to lead on the engagement of peer support and challenge for the improvement process across all partners with a focus on shared development and learning re multi-agency practice and quality.	All	Steven Pleasant Chief Executive and Accountable Officer DCS Stephanie Butterworth AED Children's Services Dominic Tumelty	●	●	●	●	●	●
A2	Secure Local Government Association input to the development of, and ongoing support to, the improvement process (including membership of the Board and advising on peer review arrangements).	All	DCS Stephanie Butterworth	●	●	●	●	●	●
A3	Engagement of external Directors of Children's Services challenge visits alongside the ongoing improvement process with a focus on critical friend challenge and learning.	All, R5	DCS Stephanie Butterworth	●	●	●	●	●	●
A4	Integrated programme of activity to enable reflective learning based on practitioner insight including: <ul style="list-style-type: none"> Regular all staff/agency workshops Regular all managers meetings Staff surveys and consultation with partners to gauge progress Scheduled governance visits to increase oversight by and visibility of senior leaders. 	R2, R3, R4, R5, R6	AED Children's Services Dominic Tumelty	●	●	●	●	●	●

	<p>Progress against this action will be reported at each Children's Services Improvement Board.</p> <p>Sharing of best practice and insight to be undertaken through the Tameside Safeguarding Children Board as the key multi-agency forum.</p>								
A5	<p>Implimentation of the revised Looked After Children's Strategy:</p> <p>Review to be carried out by Corporate Parenting Group Chaired by the Executive Member for Children and Families the process will be undertaken in the following key stages:</p> <ul style="list-style-type: none"> • Initial discussions at Corporate Parenting Group in March 2017 • Revised draft to be produced for consideration • Revised final document to be considered by for agreement by Executive Cabinet following agreement at Corporate Parenting Group 	R14	Sheena Wooding reporting to the CPG		●	●	●		
A6	<p>Promotion of the Corporate Parenting role across Tameside Council including embedding understanding of the corporate parenting role across services. This will involve:</p> <ul style="list-style-type: none"> • Development and implementation of Corporate Parenting Communications Strategy including - <ul style="list-style-type: none"> ○ Elected member development sessions to build on understanding and ownership of the corporate parenting role ○ Awareness raising sessions with key services ○ All staff communications through, Chief Executives Brief, staff newsletter and staff intranet pages ○ Design and display of additional promotional materials 	R14, R20	DCS Stephanie Butterworth Councillor Robinson			●	●	●	●
A7	<p>Development of wider links to support the voice of the child including:</p> <ul style="list-style-type: none"> • Working in partnership with children young people and to identify priority 	R7, R12	Head of Service , Safeguarding and			●	●	●	●

	<p>areas for the development of the voice of the child</p> <ul style="list-style-type: none"> Supporting and engaging Tameside Youth Council as a key agency for youth advocacy Engagement with wider networks The development of the youth champions network Ensure that key leaders are able to advocate for the voice of the child in every aspect of planning and delivery of services. Co-design of campaigns to support awareness of the voice of the child in Tameside 		Review Ged Sweeney						
A8 Page 263	<p>Work in partnership with Tameside Safeguarding Children Board to increase the effective use of the Common Assessment Framework and Graded Care Profile by organisations across Tameside.</p> <p>This action will be supported by D11 - the recruitment of CAF co-ordinator roles.</p>	R2, R4, R8	Head of Service, Early help and YOT and Chair TSCB Sally Dickin / David Niven			●	●	●	●
A9	<p>Introduction of a new performance framework involving:</p> <ul style="list-style-type: none"> Team self-assessment Improvement planning process Regular performance clinics (managers and staff) <p>The performance framework will be underpinned by:</p> <ul style="list-style-type: none"> Weekly caseload reporting focusing on key cohorts including Child in Need, Child Protection Plans and Looked After Children Monthly reporting of baseline indicators and Children's Services Improvement Plan framework, including workforce statistics and investment decisions. Regular timetabled reports to key stakeholders including, senior manager, elected members, scrutiny panels, Tameside Safeguarding Children Board and key partner organisations. 	R2, R3, R4, R5, R6	AED Children's Services Dominic Tumelty Head of performance Jane Barker	●	●	●	●	●	●

A10	Implementation of a development and improvement programme working with the North West Employers organisation focused on the development of high quality leadership.	R4	AED Children's Services Dominic Tumelty		●	●	●		
A11	Put in place a strong and multi-layered assurance process that provides both effective challenge and constructive support to the improvement process. The assurance process needs to draw on experience from children, families, staff, managers, lay-members, VCFS and elected members.	R4	Head of Service QA Katherine Mackay			●	●		

7.9 Key Indicators

Quantitative Indicator	Link to Action
Number of contacts at the service entry point	A9
Referrals per 10,000 of the child population (projected rate)	A9
Re-referrals received within 12 months of a previous referral	A9
Percentage of referrals where a decision was made within 24 hours	A9
Timeliness of assessments, statutory visits, and child protection conferences	A9
Percentage of children with up to date child protection reviews and care leavers with pathway plans which are effective	A7
Qualitative Indicator	Link to Action
Stability, experience and caseloads of workers	A9
Findings from Audit on the quality of work being undertaken	A4, A11
All staff will receive high-quality supervision and managerial oversight as often as they need it, and fitting with their level of skills and experience	A1, A2, A3, A4
Reporting of performance management to senior leaders and elected members is timely and of a high calibre	A1, A2, A3, A9
A refreshed Corporate Parenting Strategy will be shared across the partnership, so that external bodies can support the improvement process	A5, A6
There is an effective quality assurance framework in place that will monitor, improve and increase the use of Early Help services	A11
Safeguarding practice is well-informed and is kept up to date though regularly capturing information and evaluating the effectiveness of the current strategy	A4

7B – DEMAND AND NEED

7.10 During the Ofsted inspection concerns were raised regarding Tameside's ability to respond effectively to increased demand on services and understand the needs of vulnerable children in Tameside. Concerns were raised with regard to the following:

- Ensuring there were sufficient staff in key areas to deal with demand on services and that workloads are manageable. (R1, R6)
- Ensuring that staff have suitable levels of qualification and experience for the role that are required to undertake. (R1, R6)
- Ensuring that action is compliant with statutory guidance and that thresholds are applied appropriately at points of access to services. (R2)
- Ensuring that the quality assurance work by senior and middle managers routinely considers the quality of managerial decision making and application of thresholds at all stages of a child's involvement with the local authority, including contacts within the Children's Hub. (R4)
- Work with partners to ensure coordinated early help for a wider group of children through increased use of early help assessments and plans. (R8)
- Ensuring that when children go missing from home or care, the information gathered at return home interviews is used to inform planning effectively and reduce future risk. (R10)
- Tameside Safeguarding Children's Boards capacity to evaluate thresholds across the partnership effectively. (R17)

7.11 Initial Response

7.12 In response to concerns relating to management of and response to underlying demand and need for services the following actions were taken:

- Immediate increase in agency staffing to meet immediate needs and ensure that sufficient capacity is in place to meet the needs of vulnerable children and young people.
- Rolling programme of recruitment is underway to stabilise the workforce in the medium term.
- Commitment to ensuring there are sufficient resources in place to ensure appropriate caseload levels allowing social workers and other staff sufficient time to carry out assessments and deliver services that meet the needs of children and young people.
- Undertaken a staffing review to ensure that suitable staff are available, deployed effectively and in the right numbers to meet demands on the service provided.

7.13 Key Actions

7.14 The following actions will underpin the approach of Tameside Council and its partners in meeting the needs of children and young people in Tameside and in ensuring that services in place are able to meet current demand and respond effectively to changes demands on services in the coming years:

- Multi-agency work will be undertaken in partnership with the Tameside Safeguarding Children Board to analyse underlying need across the Tameside including all critical points of access such as, schools, health (incl. school nursing), the police and children's social care.
- Development of a shared understanding of the roles of different agencies to increase coordination and reduce duplication in meeting the needs of children and young people.

- Ongoing assessment of service entry points to ensure that a sustainable model is in place that is responsive to changing demand levels and enables effective delivery of services to children and young people.
- Support the development of Tameside Safeguarding Children Board multi-agency data set to enable the effective delivery of scrutiny, and improve transparency that enables support and challenge across Tameside.
- Assessment of all contact points to ensure a sustainable model is in place that is flexible to demand and able to respond effectively.

7.15 What Will Good Look Like?

- 7.16 Leaders and senior managers across Tameside are aware of changing and emergent demand and have sufficient information to enable effective decision making which supports timely response by services.
- 7.17 Children and young people in need of help and support will be seen by practitioners and workers who have the right knowledge and experience to be able to address each child's unique needs and formulate a plan based on the best outcome for that child.
- 7.18 Practitioners will have their caseload tailored to their ability to fulfil the job they undertake, and will have more time to deal with complex and varying circumstances with careful consideration. Children and young people in need of help and protection will not be delayed in receiving the right intervention that is consistently compliant with statutory guidance, no matter what walk of life or type of care the child needs.
- 7.19 Leaders, managers and workers will have strong self-awareness of how application of thresholds benefits children in need, and how they are performing in this area. They will take appropriate action to address areas of concern. This will be guaranteed through higher level evaluation of whether the application of thresholds is both consistent, and effective in ensuring the best outcomes for vulnerable children and their families. As a result, as soon as a child is identified as being at risk of harm, they will receive the right intervention at the right time.

7.20 Action Plan

STRATEGIC LEAD – Stephanie Butterworth – Director of Children's Services				20216/17		2017/08			
Ref	Action / project	Rec	By who?	Q3	Q4	Q1	Q2	Q3	Q4
B1	Maintain recruitment programme for agency staff to meet short term demand and develop approach to ensure that rapid recruitment options are available to manage short-term and unanticipated pressures on the workforce. Reassessment to take place once demand levels have stabilised and an understanding of long-term workforce requirements has been established.	R1	AED Children's Services Dominic Tumelty Head of HR Tracy Brennand	●	●	●	●		
Page 268	Implement a rolling recruitment programme for permanent social work staff to increase workforce stability and reduce changes of social worker for children. Levels of permanent staff required to be assessed based on long term demand forecasting.	R1	AED Children's Services Dominic Tumelty Head of HR Tracy Brennand	●	●	●	●	●	●
B3	Identify causes and addressed issues within the Children's Hub following spike in unassigned contact ensure points of failure have been addressed and waiting times have been reduced. Performance will be monitored on an ongoing basis and changes undertaken as appropriate as a part of the continual improvement process. Key areas of focus to include: <ul style="list-style-type: none"> • Assessment of the equipment and working environment • Monitoring of contact and referrals to ensure that historic patterns of demand are fully understood • Development of a performance framework that ensures that managers and leaders are equipped with information that enables a rapid and effective response to changes in demand 	R2, R4	AED Children's Services Dominic Tumelty Head of Service referral and assessment	●	●	●			

<p>B4</p> <p>Page 269</p>	<p>Multi-agency assessment of all contact points to ensure a sustainable model is in place that is flexible to demand and able to respond effectively, including increasing involvement from partner agencies to include:</p> <ul style="list-style-type: none"> Multi-agency analysis of existing processes Co-location of staff from the Greater Manchester Police Public Protection and Investigation Unit Health services i.e. LAC Health Teams and Safeguarding Provider Teams Re-launch of a revised Children's Hub developed through multi-agency engagement and input from relevant stakeholders and principal lead agencies. Revised model to be clearly and comprehensively communicated to all parties to ensure clarity of understanding of threshold points and access routes. <p>(Links to B9 and B10)</p> <p>This model will be re-assessed as a part of continual improvement processes, to ensure that it is working as effectively as possible.</p>	<p>R2, R4</p>	<p>AED Children's Services Dominic Tumelty</p> <p>Head of Service Referral and Assessment</p>			<p>●</p>	<p>●</p>	<p>●</p>	
<p>B5</p>	<p>Development of a financial plan which enables stabilisation of services and long term investment to reduce demand through invest in services that reduce long term demand through effective intervention at the earliest opportunity.</p>	<p>All</p>	<p>DCS Stephanie Butterworth</p> <p>Finance Manager Stephen Wilde</p>	<p>●</p>	<p>●</p>	<p>●</p>			
<p>B6</p>	<p>In partnership with Tameside Safeguarding Children board carry revise data and information sharing approach to ensure interfaces between partners and agencies enable more effective and timely decision making. In particular relating to:</p> <ul style="list-style-type: none"> Children Missing from Home. Looked After Children moving into Tameside from other local authority areas. Safeguarding where family members attend different schools 	<p>R8, R10, R18</p>	<p>Head of Service, Conference and Review Ged Sweeney</p> <p>Head of performance Jane Barker</p>			<p>●</p>	<p>●</p>		

B7	Development of links between the Elective Home Education team and Children's Social Care to ensure that electively educated from home are not excluded from safeguards available to all children.	-	Head of Service, Referral and Assessment			●	●		
B8	Support the development of Tameside Safeguarding Children Board multi-agency dataset to enable the effective delivery of scrutiny, support and challenge across Tameside.	R2, R4, R15, R18	Head of Performance Jane Barker Chair of TSCB David Niven			●			
B9	Work with the Voluntary, Community and Faith Sector to assess existing support capacity and ensure information is shared appropriately to support effective delivery of services.	R8	Head of Service Early Help and Intervention and Sally Dickin			●			
B10	Develop a multi-agency early help strategy that explains and co-ordinates preventative services providing agencies with a clear pathway for accessing help and support that is outside of universal but sub-threshold.	R8	Head of Service Early Help and Intervention and Sally Dickin			●	●		

B9 Page 270

7.21 Key Indicators

Quantitative Indicator	Link to Action
Total number of referrals received	B3, B4
Number of Children in Need	B3, B4
Number of episodes of children missing from home	B6
Number of return home interviews completed	B6
Number of Children on a Child Protection Plan	B1, B2
Number of Children on a Child Protection Plan for more than 18 months	B1, B2
Number of Looked After Children	B1, B2
The proportion of children who attend planning meeting	B1, B2
Percentage of contacts with a decision in 1 working day	B3, B4
Percentage initial child protection conference within 15 working days	B1, B2
Percentage child and family assessments completed within 45 working days	B1, B2
Qualitative Indicator	Link to Action
All areas of service have a sufficient level of staff that are well-equipped for the role they are required to take.	B1, B2
Quality assurance of work by senior and middle managers considers the quality of managerial decision-making at all stages of a child's involvement with the local authority	B8
The application of thresholds for support of children and young people is consistent and results in appropriate, timely intervention for children.	B1, B2
Stabilising the workforce – recruiting more agency social workers in the short term; rolling out the recruitment drive for permanent social workers will strengthen skilled workforce	B1, B2
Good support/supervision/oversight of social work staff makes for happier workforce; increase staff satisfaction/retention in the long run.	B1, B2

7C – RESOURCES AND CAPACITY

7.22 Several improvement areas have been identified relating to the allocation of resources to support children and young people and the capacity of organisations in Tameside to respond effectively to need. In particular the following areas have been highlighted as priorities for improvement:

- Ensuring that all services have sufficient staff levels to cope with demand. (R1)
- Equipping staff across services with the skills they need to improve the services they deliver. (R1)
- Ensuring staff have suitable qualifications for the role they are required to do. (R1, R6)
- Ensuring that action taken by social workers is compliance with statutory guidance and the application of threshold in casework is appropriate. (R2)
- Ensuring that newly qualified social workers on an assessed and supported year in employment receive sufficient support and training. (R6)
- Working with partners to ensure coordinated early help for a wider group of children. (R8)
- Ensuring children are provided with timely service to make certain that their emotional health and well-being are promoted. (R9)

7.23 Initial Response

7.24 In response to concerns regarding the resources and capacity available to meet the needs of vulnerable children and young people the following actions were taken:

- Increased opportunities for staff to share ideas and concerns via scheduled staff engagement sessions including regular staff surveys, the set-up of an improvement inbox and working groups to address specific development areas.
- The decision making protocol has been revised to ensure that managers are supported to make decisions in a timely manner.
- All newly qualified social workers are enrolled on a university assisted Supported Year in Practice programme.
- Additional funding has been made on an ongoing basis to meet immediate demands on service together with specific funding to support the long term improvement programme.

7.25 Key Actions

7.26 The following actions will be undertaken to ensure that sufficient resources are available and that services have capacity to deliver support that meet the needs of children and young people in Tameside.

- Implementation of a revised workforce development model focused on developing a stable and skilled workforce including a full development programme for Newly Qualified Social Workers.
- Revision of existing salary and progression structure to ensure that Tameside remains a competitive employer and supports staff retention.

- Implementation of an appropriate caseloads approach setting out Tameside's approach to managing caseloads and providing team managers with an established framework to address caseload pressures.
- Implementation of multi-agency involvement at points of access to children's social care including clearer multi-agency arrangements for planning for vulnerable families.
- Development of referral pathways into services such as the Child and Adult Mental Health Service. This action includes a review of transition into key health services and consideration of a 'fast track' process where appropriate.

7.27 What Will Good Look Like?

- 7.28 Children looked after and children in need of help and protection from the authority will be seen by staff from a stable supported workforce. Children and young people will consistently receive the level of service that they require. Decisions will be made with careful consideration. The workforce will have manageable caseloads. Meaning that social workers will have the time to visit children on their caseload and build positive relationships with families.
- 7.29 The authority is working towards a workforce made up of permanent staff and will reduce reliance on agency staff, so that children will be known well by their social worker, and will not have to repeat their story again and again. Newly Qualified Social Workers will be fully supported in their Assessed and Supported Year in Employment, guaranteeing that they are fully able to undertake their role and are supported in the decision-making process.
- 7.30 All social work staff will receive regular supervision and managerial oversight that reflects their level of experience, so children and their families can be sure that the right decision is being made about their future. Leaders and managers will be aware of and understand the volume of cases and the quality of care plans and decisions which will provide accountability for safe and effective social work practice. Supervision will boost confidence among teams and help to retain and develop staff for longer.

7.31 Action Plan

STRATEGIC LEAD – Dominic Tumelty – Assisntant Executive Director Children's Services					2016/17		2017/18			
Ref	Action / project	Rec	By who?	Q1	Q2	Q1	Q2	Q3	Q4	
C1	<p>Refreshment and implementation of a workforce strategy to support skills development and recruitment, and build workforce stability. This process will be broken down into the following key stages:</p> <ul style="list-style-type: none"> • Workforce engagement process to determine needs and views of the workforce • Production of a draft strategy • Communication and implementation • Check and review of effectiveness 	R1	<p>AED Children's Services Dominic Tumelty</p> <p>Workforce Development Brendan Kennedy</p>			●				
C2	<p>Design and implement a revised induction process to ensure that new staff are provided with effective information and support in their role. Supported by:</p> <ul style="list-style-type: none"> • Engagement with staff and team leaders to identify key information • Design of revised induction process • Pilot-process to test effectiveness • Roll-out of revised induction process 	R6	<p>AED Children's Services Dominic Tumelty</p> <p>Workforce Development Brendan Kennedy</p>			●				
C3	Establishment of an appropriate caseload level based on an assessment of skills and experience of staff members	R1, R3	AED Children's Services Dominic Tumelty			●				
C4	Bring forward proposals based on salary and progression structures form across the region to ensure the Tameside offer is competitive and helps support the staff retention.	R1, R6	<p>Head of HR Tracy Brennand</p> <p>AED Children's Services Dominic Tumelty</p>			●				

C5	<p>Develop an audit process to ensure that supervision processes are embedded and effective and used at all levels within the organisation. Including:</p> <ul style="list-style-type: none"> Revised performance framework including indicators on the completion of supervision Quality assurance framework including consideration of supervision Staff survey to collect feedback on the impact of the supervision process 	R6	<p>Head of Service QA Katherine Mackay</p>			●			
C6	<p>Undertake a programme of University-supported training to support Newly Qualified Social Workers at Manchester Metropolitan University</p>	R6	<p>AED Children's Services Dominic Tumelty</p> <p>Workforce Development manager Brendan Kennedy</p>			●	●		
Page 275 C7	<p>Ensure that partners and safeguarding leads are provided with sufficient information to support the understanding of processes for making referrals to Children's Social Care and that processes are fully understood.</p> <ul style="list-style-type: none"> Resources to be made available via appropriate channels such as the Tameside Safeguarding Children Board webpages. Multi-agency engagement to support development of information that meets the needs of services Development of process enabling constructive feedback on the effectiveness of processes 	R1, R4, R2, R17	<p>Head of Service, Referral and Assessment</p>			●			
C8	<p>Ensure that all staff and partners involved in making referrals to safeguard children and young people are able to challenge and discuss decision making where appropriate to ensure that there is mutual understanding of decision-making, and that the application of thresholds is effective and consistent. Including:</p> <ul style="list-style-type: none"> Engagement with schools to develop a supportive approach to decision 	R1, R2, R3, R4, R8, R14, R17	<p>Head of Service, Safeguarding and Review Ged Sweeney AED Education Bob Berry</p>			●	●	●	●

	<p>making</p> <ul style="list-style-type: none"> • Building relationships between agencies based on dialogue, mutual respect and shared understanding. • Effective and timely communication. • Decision making focused on the needs of the child. • Signposting to other agencies where appropriate. • Careful consideration of case closure. 		<p>Head of Service Early Help and Intervention and Sally Dickin</p>						
C9	Development of electronic referral processes to enable effective and accurate recording of referral information, and reduce delay in response to requests for services	R3, R4, R8	<p>AED Children's Services Dominic Tumelty</p> <p>Head of Performance Jane Barker</p>			●	●		
C10	Work with Tameside Safeguarding Children Board to develop the partnership-wide training offer which offers a range of training opportunities to all agencies	R2, R7, R8	Head of Service , Safeguarding and Review			●	●		
C11	<p>Development of referral pathways into services to support children and young people with mental health needs.</p> <p>This will include a review of transition into key health services and consideration of a 'fast-track' process where appropriate</p>	R9	<p>Head of Service LAC Sheena Wooding</p>			●	●		

7.32 Key Indicators

Quantitative Indicator	Link to Action
Average overall caseloads for social work staff	C1, C2, C3, C4, C5, C6
Average caseload for none social work practitioners	C1, C2, C3, C4, C5, C6
Average caseload of Newly Qualified Social Workers	C1, C2, C3, C4, C5, C6
Number of permanent Social Work staff	C1, C2, C3, C4, C5, C6
Looked after children and children on a child protection plan with 3 or more changes of social worker over the previous 12 months.	C1, C2, C3, C4, C5, C6
Qualitative Indicator	Link to Action
Social work staff will have manageable caseloads that are appropriate for their skills and experience, so that they are guaranteed time with children and their families.	C3
All social work staff will receive regular supervision and managerial oversight that reflects their level of experience	C1, C2
Staff on the Assessed and Supported Year in Employment will receive the appropriate level of management oversight according to their needs, and have access to external support	C6

7D – QUALITY, PRACTICE AND COMPLIANCE

7.33 A range of improvement areas has been highlighted regarding quality, practice and compliance with statutory requirements and guidance. These include:

- Ensuring that action taken is compliant with statutory guidance and that application of thresholds in casework with children and families is appropriate and consistent (based on a common understanding of thresholds across all partners). (R2, R17)
- Effective consideration of history and parenting capacity that informs thorough analysis of risk. (R3)
- Ensure that all care leavers have an up to date and good quality pathway plan that reflects their current needs and circumstances and that they have full information about their entitlements to support them into adult life. (R11)
- Consistency of gathering, recording and use of children's views and wishes. (R7)
- Ensuring assessments are updated regularly and reflect children's changing needs and circumstances. (R3)
- Ineffective methods of ensuring the views of children and young people influence service planning. (R7, R12)
- Ensuring that when children go missing from home or care, the information gathered at return home interviews is used to inform planning effectively and reduce future risk. (R10)
- The quality of managerial decision making and the application of thresholds and all stages of a child's involvement with the local authority. (R2, R4)
- Effective scrutiny and evaluation of the quality of frontline practice and services provided to children. (R4, R16)
- Support 2BeUs to provide effective representation of the views of children of all ages and those placed at a distance from the local authority. (R12)

7.34 Initial Response

7.35 In response to concerns regarding quality, practice and compliance the following immediate steps have been taken:

- Practitioners group has been established to support high quality practice which feeds directly into team and service improvement plans.
- Performance clinics are held monthly and chaired by the Assistant Executive Director, bringing increased focus on team level performance
- The use of online case management systems has been expanded to the Fostering service to increase consistency of practice and availability of information. Plans are in place to increase use of this system further.
- Voice and Experience of the Child working group has been established to support the development support and resources aimed at ensuring that the Voice of the Child is heard in all areas of service delivery, is evident in all areas of involvement with children and shapes care planning.

- The Tameside Pledge to Children in Care has been refreshed and approved at Full Council on 29 November 2016.

7.36 Key Actions

7.37 The section below outlines key actions that will be undertaken to ensure that quality and practice is sufficient to effectively meet the needs of children and young people in Tameside and that the authority complies with all statutory guidance and requirements in delivering these services:

- Revision of Tameside's Quality Assurance Framework in order to ensure a consistent and rigorous approach to quality is the norm.
- Work with Tameside Safeguarding Children Board to embed effective application of thresholds across organisations working in Tameside including the revising thresholds where appropriate, overseen by a new sub group of the Strategic Board focusing on Threshold management.
- Quality Audit of the Child and Family Assessment to ensure there is adequate analysis of risk and consideration of the history and chronology of individuals.
- Revision of operational and commissioning arrangements to ensure multi-agency care provision can be delivered effectively.

7.38 What Will Good Look Like?

7.39 Thresholds for social care intervention will be revised and updated to ensure they are effective, and will be applied rigorously and consistently across the service. Children and families can be sure they will be seen by a workforce that is clear on the criteria for intervention.

7.40 Practitioners will be thorough in assessments and care planning, ensuring that all issues with regard to the child's wellbeing are taken into account. For example, Child and Family Assessments will take full consideration of family history and parental capacity, with learning clearly articulated including from effective and up to date chronologies.

7.41 Assessments are regularly updated and shape care planning. When a child goes missing, a return home interview will always take place and information gathered will be used to safeguard the child, promote their emotional health and protect them from sexual exploitation.

7.42 The voice of children looked after will be heard and recorded through various channels. 2BeUS will be supported to represent children looked after, including those who have been placed away from the area. Data from groups such as this will inform planning at a strategic level, and the views of children and young people will be used to inform planning on an individual level.

7.43 Action Plan

STRATEGIC LEAD – Katherine Mackay – Head of Service Quality Assurance				2016/17		2017/18			
Ref	Action / project	Rec	By who?	Q1	Q2	Q1	Q2	Q3	Q4
D1	In depth individual case audits to support learning and development together with wider case audits to quality assure decision making and practice. To be supported by: <ul style="list-style-type: none"> • Revision of the quality assurance framework • Structured programme of case audits to inform the development of services • Use of multi-agency audits through Tameside Safeguarding children Board to check and review decision making • Implementation of learning via the Practitioners Improvement Group led by the Head of Service for Quality Assurance. 	R4, R5, R16	Head of Service QA Katherine Mackay			●	●	●	●
Page 280	Development of a programme of improvement activity to support good quality practice which complies with statutory requirements. The improvement activity is to be led by the Consultant Social Worker. Supported by the implementation of the revised quality assurance framework through the Practitioners Improvement Group	R2, R3, R4	Head of Service QA Katherine Mackay Workforce Development manager Brendan Kennedy			●	●		
D3	Increasing development activity and support of Children In Care Council following refreshment and reorganisation in 2016. <ul style="list-style-type: none"> • Increasing membership of the Children in Care Council to ensure a broad base of representation • Development programme to support their role in shaping service delivery • Increasing involvement of the Children in Care Council in the co-design of services to meet the needs of vulnerable children and young people 	R7, R12	Head of Service, LAC			●	●		
D4	Revise Tameside's Quality Assurance Framework. Project to be overseen by the Head of Service in Charge of Quality Assurance in	R2, R4	Head of Service QA Katherine Mackay			●			

	<p>order to ensure consistent and rigorous Quality Assurance is embedded into service delivery at all levels.</p> <p>This project will include of the redesign audit tools used within the quality assurance process to ensure that they are fit for purpose.</p>								
D5	<p>Ensure that thresholds are applied effectively and revised where they are inappropriate.</p> <p>The focus of this activity will be on ensuring that clear thresholds ensure that decisions taken are consistent and appropriate.</p> <ul style="list-style-type: none"> • Evaluation of existing thresholds to ensure appropriateness • Implementation of review programme to ensure that thresholds remain appropriate • Quality Assurance Framework and challenge processes to ensure that application of thresholds is consistent and appropriate 	R2, R3, R4, R8, R16, R17	Head of service, safeguarding and review			●			
Page 281	Work with Tameside Safeguarding Children Board to embed thresholds with partner agencies and ensure that there is a clear understanding and application of thresholds across organisations working in Tameside.	R2	Head of Service, Safeguarding and Review			●	●	●	●
D7	<p>Where Child In Need procedures have been revised including:</p> <ul style="list-style-type: none"> • Processes in place for when a Child in Need moves across Local Authority boundaries. • Clarification of step up and step down processes. <p>Further work will be undertaken to ensure that process remains fit for purpose and that data and information sharing takes place at appropriate points.</p>	R2, R4	Head of Service, Safeguarding and Review Ged Sweeney			●	●		
D8	Impliment a revised system of Domestic Abuse notifications in partnership with Greater Manchester Police to ensure a timely response to notifications.	R2	Chair of Strategic Domestic Abuse Steering Group Stephanie Butterworth			●			

D9	Ensure that information regarding missing children is gathered and used effectively across agencies including working in partnership with Greater Manchester Police to inform planning and reduce future risk through: a) Effective contract monitoring; missing children contract b) Implementation of the recommendations of the review of the missing panel c) Address gaps in performance information relating to children missing from home or care or those at risk of child sexual exploitation.	R2, R4, R10	Head of Service, Safeguarding and Review Ged Sweeney			●	●		
D10	Prepare and bring forward a report on assessments over 12 months old with further reviews to take place on practice and application of assessment processes.	R3	Head of Service QA Katherine Mackay			●			
D12	Impliment revised Child and Family Assessment process to ensure that adequate analysis of risk and consideration of the history and chronology of individuals as a part of the ongoing quality assurance and review process.	R3	Head of Service QA Katherine Mackay			●			
	Ensure compliance with the requirement for pathways plans to be completed within timescales. a) Ensure that caseload levels are suitable and allow completion of pathway plans b) Ensure consideration of entitlement is given in all pathway plans c) Ongoing monitoring of pathways plans regular reporting of completion	R3, R11	Head of Service LAC Sheena Wooding			●	●	●	●
D13	Ensure referral processes are clearly documented and available to those involved in safeguarding children. This will include engagement with multi-agency partners to build understanding of how, why and when the Common Assessment Framework process is used.	R8	Head of Service, Early Help Sally Dickin			●	●	●	
D14	Establish a strategic framework for the governance of Early Help provision in Tameside. In partnership with Tameside Safeguarding Children Board.	R8	Head of Service, Early Help Sally Dickin			●	●	●	

			Tameside Safeguarding Children Board						
D15	<p>Develop two-way communication process between key agencies that ensures:</p> <ul style="list-style-type: none"> • Clear and timely feedback on decision making is provided where referrals do not meet threshold. • Notifications take place when changes take place such as a change of social worker • Enables reflective learning processes 	R2, R3, R8	Head of Service Referral and Assessment			●	●		
D16	Recruitment of Common Assessment Framework coordinators to promote use of the framework amongst universal services.	R8	Head of Service, Early help Sally Dickin		●	●			
D17	Assessment of operational and commissioning arrangements to ensure multi-agency care provision can be delivered effectively.	-			●	●	●	●	●
D18	Engagement with external experts to support the improvement process through system analysis and redesign.	R5	AED Children's Services Dominic Tumelty		●	●	●		
D19	<p>Further develop the Common Assessment Framework (CAF) to ensure that is clearly understood and followed by all relevant partners.</p> <p>The framework should collate and utilise data to review CAF activity to drive improvement.</p>	R8	Head of Service Early Help and Intervention and Sally Dickin		●	●			

7.44 Key Indicators

Quantitative Indicator	Link to Action
Percentage of Child protection plans, looked after children reviews and pathways plans completed within timescales and reviewed on a regular basis.	D1, D2, D5, D10, D12
Percentage of care leavers in suitable accommodation	D12
Percentage of case file audits graded inadequate, Requires improvement, Good and outstanding respectively	D1, D2, D4, D5, D12
Percentage Looked After Children reviews attended by allocated social worker or team manager	D11
Number of episodes of children missing from home	D7, D9
Number of return home interviews completed	D7, D9
Qualitative Indicator	Link to Action
Children and young people receive the right help and are seen at the right time so that their health and emotional wellbeing are always put first	D10, D11
Social work assessments are informed by careful consideration of family history and parental capacity, and will reflect children and young people's needs and changing circumstances.	D10, D11
A sufficient programme of both single and multi-agency audits provides effective scrutiny and evaluation of frontline practice.	D1, D4, D6
The quality assurance of work by middle and senior managers considers the quality of managerial decision-making, and the application of thresholds at all stages of a child's involvement with the authority.	D6, D13, D14, D15, D18
Care leavers are always placed in suitable accommodation arrangements that are conducive to leading independent lives.	D12
Return home interviews are always conducted after a child or young person goes missing, and any information gathered is used for planning ahead and reducing future risk.	D7, D9

7E – OUTCOMES FOR CHILDREN AND FAMILIES

7.45 Ensuring that children and young people achieve the best possible outcomes is a central aim which underpins the delivery of services across Tameside. Ofsted's judgement of Tameside's Children's Services as inadequate and the Tameside Safeguarding Children Board as requiring Improvement highlights that there are significant opportunities to improve outcomes for children and young people in Tameside across a range of services.

7.46 Tameside Council and its partners are committed to improving outcomes across the board with particular focus on the following areas:

- Timeliness of service delivered to support children and young people. (R9)
- Ensure that all care leavers have full information about their entitlements to support them into adult life.(R11)
- The use of single and multi-agency audits to evaluate the quality of practice and enable improvements to service delivery. (R16)
- Ensuring that all children leaving care have access to suitable accommodation, including ceasing using bed and breakfast accommodation for care leavers aged 18-25. (R13)
- Supporting children and young people to shape decision making and have a say in service improvement. (R7, R12, R19)
- Ensuring services promote the emotional health and well-being of children. (R9)

7.47 Initial Response

7.48 The following actions have been taken to ensure that services across Tameside are focused on achieving the best possible outcomes for children and young people in Tameside.

- Review and relaunch of the Tameside Pledge to Children in Care setting out the how partners will work together to deliver services which will meet the needs identified by children and young people
- Development of an outcomes focused performance framework to support leaders, managers and staff to understand progress towards improving outcomes for children and young people.
- Engagement with Tameside Safeguarding Children Board to develop joint approach to improving outcomes across Tameside in partnership with local agencies.
- Work with partners to achieve immediate improvement for children who are witnessing or suffering domestic abuse by eliminating delay
- Work with housing providers to ensure that our care leavers are placed in suitable accommodation

7.49 Key Actions

7.50 The section below contains the key actions that will support the achievement of positive outcomes for children and young people in Tameside.

- Development of 2BeUS to gain effective representation of children of all ages and from children who are placed at a distance from Tameside.
- Work with schools colleges and employers in Tameside to increase the support, help support networks, advice and guidance available to looked after children and young people who are moving towards independence.
- Engagement with health partners to address the health needs of vulnerable children with particular regard to mental health needs at the earliest possible opportunity.
- Coordinate with partners in the voluntary sector to provide care leavers with life skills, volunteering & mentoring opportunities for young people.
- Development of engagement strategy with children and young people that embeds the voice of the child within services that support vulnerable children and young people.

7.51 What Will Good Look Like?

- 7.52 The overall goal for children and young people in Tameside is that we want them to achieve the best possible outcomes and have a smooth transition to independence, where care leavers feel prepared to make the transition to adulthood. Children in care should have the same achievements and happiness as their peers who haven't been in care.
- 7.53 Pathway plans for children and young people are rigorous, up to date and are produced in a timely manner so that plans are carefully thought out and are suited to the young person's needs. Young people remain 'in touch' with their worker, who support them according to their needs. All care leavers will have access to suitable accommodation.
- 7.54 Young people will feel emotionally resilient and will be able to take on education, training or employment in their adulthood. This will be supported through the development of invest to save initiatives, such as From Care to Success, which would address the current issues of young people leaving care ill-equipped, and to ease the transition from semi-independent accommodation to complete independent living.
- 7.55 The following outcomes for children and young people will be achieved:
- Children and young people are supported to do well, be healthy both physically and emotionally, they feel safe from harm and their needs and wishes are listened to.
 - Children in need and their families receive good, multi-agency support based on their needs, so that children are helped to remain with their families where it is safe and appropriate to do so.
 - Children live healthy lifestyles and are enabled to do so by all professionals who know them
 - Children looked after are equipped to manage their emotional and mental health, and professionals refer them to the right care at the right time when concerns are identified.
 - Children in need of help and support are supported to attend and achieve at school, and any concerns such as missing lessons are identified and addressed by school and social work staff
 - Children looked after will not be held back at school by their personal backgrounds, or special educational needs or disabilities.
 - Care leavers will be supported and encouraged to be in education, training or employment as adults
 - Overall our children will be safe, happy, healthy, well-educated and prepared to make a positive contribution to society.

7.56 Action Plan

STRATEGIC LEAD – Dominic Tumelty – Assistant Executive Director Children's Services				2016/17		2017/18			
Ref	Action / project	Rec	By who?	Q3	Q4	Q1	Q2	Q3	Q4
E1	Development and implementation of Children in Care Council 'Owl' campaign promoting designated safe places in Tameside. Full offer to be developed focusing initially on public buildings and those used by key partner organisations. work to be taken forward in partnership with the children in care Council	R12	Head of Service LAC Sheena Wooding			●	●		
E2	Agree, with partners (including housing providers), a sustainable model to ensure that appropriate placements are available and that Bed and Breakfast accommodation is not used for young people. Monitoring data to be included in key performance information to ensure that any cases where the use of bed and breakfast accommodation takes place are investigated thoroughly.	R13	DCS Stephanie Butterworth		●	●			
E3	Review complaints, children and young people's participation, and peer reviews and implement learning to inform strategic planning. To include multi-agency check and review to ensure that full considerations of impact on a range of agencies is understood.	R7, R16	Head of Service, Conference and Review Ged Sweeney	●	●	●			
E4	Implement engagement of children and young people at a strategic and operational level to embed the Voice of the child within all systems, and processes. Including: <ul style="list-style-type: none"> • Participation in case planning • Structured audit and review process • Use of young people's views at a case level to inform the strategic planning process as well as the individual journey of young people. • Engagement of multiple agencies to broaden the mechanisms available to seek and gather the views of children and young people. • Engagement of children and young people inside and outside of the care system 	R7, R12, R19	AED Children's Services Dominic Tumelty		●	●	●	●	

	to support the improvement of preventative services.								
E5	Support 2BeUs so that there is effective representation of children of all ages and from children who are placed at a distance from Tameside	R7, R12	Head of Service LAC Sheena Wooding		●	●			
E6	<p>Work with schools, colleges and employers in Tameside to increase support, help support networks, advice and guidance available to looked after children and young people who are moving towards independence. Including:</p> <ul style="list-style-type: none"> • Development of directory of support available to practitioners and young people • Communications campaign to increase support from local organisations in developing channels to support young people moving towards independence <p>(Supported by action F3)</p>	R9, R11, R14	<p>AED Education Bob Berry</p> <p>Head of Service LAC Sheena wooding</p>			●	●		
E7	<p>Engage with health partners to address the health needs of vulnerable children, with particular regard the consideration of mental health needs. Including:</p> <ul style="list-style-type: none"> • Development of tools to support the recognition of mental health needs in children and young people • Revision of exiting arrangements through the Single Commissioning Function to develop increased capacity to provide support at the point of need • Implementation of revised services as appropriate dependant on identified need. 	R9, R11, R14	Hazel Chamberlain		●	●	●		
E8	Coordinate with partners in the voluntary sector to provide care leavers with skills, volunteering & mentoring opportunities for young people and provide information to services that enables access to support.	R7, R11	Head of Service LAC Sheena Wooding			●	●	●	●

7.57 Key Indicators

Indicator	Link to Action
Percentage of Personal Education Plans completed and reviewed	E6
Percentage Pathway Plans completed and reviewed	E4
School Readiness - percentage of pupils achieving a good level of development	E7
Percentage of Looked After Children achieving A*-C (9 to 4) in GCSE English and Maths	E6, E8
Percentage of Looked After Children achieving the expected standard in reading, writing and maths at Key Stage 2	E6, E8
Percentage of looked after young people aged 16-18 in Education Employment or Training.	E6, E8
Percentage of health plans which identify transition to adult health services where required.	E7
Percentage of case audits with evidence of Child's voice recorded	E3, E4
Qualitative Indicators	Link to Action
Support of the Children in Care Council enables representation of the views of children of all ages, included those placed at a distance from the local authority.	E5
Children and young people are made aware of the pledge to children looked after and care leavers.	E4, E5
The views and wishes of children and young people of all ages are consistently recorded and taken into consideration when planning	E3, E4

7F – SUSTAINABILITY

7.58 We believe that long term sustainability is key to maintaining services that meet the needs and demands of children and young people in Tameside. Building sustainability must underpin the long term approach to services.

7.59 We are committed to fundamentally changing how our services are received by residents. We will work closely with our partners so that service meet the needs of people and are not delivered in silos and we will support children and their families to be successful. We will working together to support sustainability, reduce dependency and levels of need in our communities, and make the best use of our shared resources.

7.60 Key areas for improvement that have been highlighted that relate to increasing sustainability include:

- The quality and completion of pathway plans with particular regard to ensuring that plans are up to date and reflect their current needs and circumstances. (R11)
- Ensuring that services are in place that meet the needs of children and young people in a timely fashion, including making sure that services meet emotional health and well-bring needs. (R7)
- Development of services that reduce long term and underlying demand and seek to break the cycle of dependency. (R8)
- Ensure that looked after children are provided with timely services to make certain that their emotional health and well-being are promoted (R9)

7.61 Initial Response

7.62 The following actions have been taken which are aimed at increasing the long term sustainability of services through reducing demand and increasing long term sustainability:

- Implementation of invest to save proposals in the following area:
 - Family Group Conferencing – Working with extended families to identify options to secure permanence for children.
 - Edge of Care Service – Investing in supporting families to remain together where it is safe to do so.
 - From Care to Success – Effective transition planning for young people preparing for independence.
- Implement schemes with partner agencies such as New Charter Housing that support care leavers to have a smooth transition to independent living.
- Wider investment plan in place to map out a financially sustainable route to increasing the sustainability.
- Rolling recruitment programme targeted at increasing workforce stability in the medium to long term with targeted development aimed at ensuring long term skill develop helps to enable a responsive workforce.
- Effective transition of young people from children's health to adult's health services.

7.63 Key Actions

7.64 The section below highlights the actions that will be undertaken to support the development of sustainable services in Tameside that are shaped by and meet the needs of vulnerable children and young people.

- Implementation of a revised multi-agency quality assurance programme ensuring that action taken by social workers is always compliant with statutory guidance, that emotional health and wellbeing is always considered, the application of thresholds is appropriate, and interventions are timely so that the right help will support children and young people in the long run.
- Development of links between services that provide support and intervention relating to domestic abuse including development of a joined up approach to services provided to adults and children.
- Implementation of a revised early help model which builds on effective partnership working and interventions with families to support the delivery of services at the earliest point possible reducing long term need and demand.
- Closer working between the Children's Hub services and Integrated Neighbourhood Service teams to support demand reduction through an early help and prevention approach.
- Work through the Tameside Single Commissioning Function to reduce duplication and increase sustainability in planning services to improve health outcomes which meet the needs of children and young people and their families.

7.65 What Will Good Look Like?

7.66 The improvement process in children's services in Tameside must have sustainable outcomes if they are to be successful. Actions in the short term to medium term reduce demand in the long term, and help children and their families lead happier healthier lives.

7.67 Extensive research and evidence has shown that early intervention, specifically before the point of need, makes for a more long-term, sustainable alternative to children becoming looked after by the authority.

7.68 Children and young people will be involved in co-designing of services and have a clear voice at all levels of decision making.

7.69 The emotional health and well-being of children and young people is always considered in the delivery of services, intervention and care planning.

7.70 Action Plan

STRATEGIC LEAD – Ged Sweeney – Head of Service Conference and Review				2016/17		2017/18			
Ref	Action / project	Rec	By who?	Q1	Q2	Q1	Q2	Q3	Q4
F1	<p>Implementation of Family Group Conferencing Invest to Save Programme</p> <p>Increasing Family Group Conferencing in order to ensure that wherever possible Family Group Conferences are completed before the implementation of Care Proceedings.</p> <p>This approach will help to reduce delay and increase opportunities for alternatives to long term care that will provide the best care outcomes for children.</p>	R9	Head of Service Conference and Review Ged Sweeney		●	●	●	●	●
F2	<p>Implementation of Edge of Care Invest to Save Programme -</p> <p>Creation of an intensive, whole family response to children at the edge of care that will provide:</p> <ul style="list-style-type: none"> • Out-reach • In-reach • Family sessions • Short breaks residential provision where requested <p>The aim of this service is to better support families to remain together where safe.</p>	R9	Head of Service Referral and Assessment		●	●	●	●	●
F3	<p>Implementation of from Care to Success transition programme for Care Leavers Invest to Save Programme</p> <p>Extending on the existing transition planning model for disabled children to all children in care. This approach will equip young people with the skills they need to enter adulthood through a person centred approach.</p>	R11	Head of Service LAC Sheena wooding		●	●	●	●	●
F4	Implementation of revised foster carer payments scheme aimed at supporting the	R12, R14	Head of Service	●	●				

	development of foster carers including a payments structure focused on the needs of individual children and skills of foster carers.		LAC Sheena Wooding						
F5	Investment in the development of residential care homes in Tameside to reduce reliance on external placements for children who are looked after in residential settings.	R12, R14	Head of Service LAC Sheena Wooding			●	●	●	●
F6	Revise and relaunch of Tameside Councils Early Help service to ensure that staff and partners are clear about the provision available and able to access services effectively. To include review of information provided to support access to services available through other channels such as the Voluntary and Community Sector. (Read across to B10)	R8	Head of Service Early Help Sally Dickin		●	●	●		
Page 293	Development of links between services that provide support and intervention relating to domestic abuse including development of a joined up approach to services provided to Adults and Children across partner agencies.	R8	DCS Stephanie Butterworth	●	●	●			
F8	Develop resources which highlight and champions best practice and facilitates two way discussion of practice between partners to support the continual improvement.	R5, R8, R14	Head of Service QA and Consultant Social Worker Katherine Mackay				●	●	●
F9	Close working between the Children's Hub and Integrated Neighbourhood Service teams to support demand reduction through an early help and prevention approach.	R2, R4, R8	Head of Service Referral and Assessment AED Stronger Communities			●	●	●	

			Emma Varnam						
F10	Implementation of the revised quality assurance programme ensuring that action taken by social workers is always compliant with statutory guidance, that emotional health and wellbeing is always considered, the application of thresholds is appropriate, and interventions are timely.	R2, R8	Head of Service QA Katherine Mackay		●	●	●		

7.71 Key Indicators

Indicator	Link to Action
Reduction in demand at all levels in the service	F1, F2, F3, F4, F5
Reduction in rate of children subject to a Child Protection Plan	F1, F2, F3, F4, F5
Qualitative Indicator	Link to Action
Implementation of Invest to Save Programmes. New models like Family Group Conferencing, Edge of Care Service and From Care to Success will create better, earlier support that reduces need for court intervention and allows families greater agency in care plans. It will also promote a smoother transition for care leavers into adulthood.	F1, F2, F3, F4, F5
Action taken by practitioners that work with children and young people is always compliant with statutory guidance, the application of thresholds appropriate, and interventions are timely so that the right help will support children in the long run.	F6, F7, F8, F9, F10

8 – PERFORMANCE SCORECARD

- 8.1 Achievement of the aims of our Improvement Plan, and progress towards those aims, will be measured in a number of ways. Our performance framework will enable a clear assessment of progress towards improved quality of life.
- 8.2 The action plan within the Improvement Plan will have milestones that will measure and report progress towards implementation. But it is important to have the performance scorecard alongside this to assess achievement of tangible outcomes for children and families. The scorecard will not just be indicators it will include quantitative and qualitative information such as outcomes from critical friend reviews of practice, service user feedback etc. The service has developed a new performance framework, team self-assessment process and improvement planning approach which will be monitored through regular performance clinics (a two-way process between managers & staff).
- 8.3 Performance against the framework outline below will be used to inform the ongoing planning process at every level from the day to day planning of services through to strategic development of multi-agency working to support children, young people and their families.
- 8.4 The feedback from children and families, improving performance data, better measurable outcomes for children, the outputs from quality audits and the feedback from peer reviews and critical friend assessments will be the benchmark by which we will be able to say our Improvement Plan has made a difference.
- 8.5 Below are the headline performance indicators against which we will measure progress and success.

Contacts

Ref	Measure
1	Number of contacts received by Children's Services: a) Total number of contacts received by Children's Services b) Number of contacts received via the Children's Hub c) Number of contacts received from other teams
2	Number of contacts by outcome: a) Number of contacts referred into children's social care b) Number of contacts referred to early help c) Number of contacts where no further action is required d) Number of contacts where information/advise is provided e) Number of contacts referred to another agency
3	Percentage of contacts with a decision made within 1 working day: a) Percentage of contacts with a decision made within 1 working day for Children's Services b) Percentage of contacts with a decision made within 1 working day for the Children's Hub

	c) Percentage of contacts with a decision made within 1 working day for other teams
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Referrals

Ref	Measure
4	Total number of referrals received
5	Number and percentage of referrals where a decision was made within 24 hours
6	Number and percentage of re-referrals within 12 months of a previous referral
7	Number of referrals by source (top 5)

Assessment

Ref	Measure
8	Number and percentage of Children and Families Assessments completed within 15 working days
9	Number and percentage of Children and Families Assessments completed within 30 working days
10	Number and percentage of Children and Families Assessments completed within 45 working days

Caseloads

Ref	Measure
11	Children's Services caseloads: a) Total number of open cases b) Number of looked after children c) Number of children who are the subject of a Child Protection Plan d) Number of children in need cases (excluding LAC and CP)
12	Number of children stepping up and stepping down from the service by: a) LAC b) CP c) Children in need

Child protection

Ref	Measure
13	Number of Initial Child Protection Conferences (ICPC)
14	Percentage of children whose ICPC was held within 15 working days of strategy discussion
15	Number of children who become the subject of a child protection plan for a second or subsequent time in the last two years
16	Total number of child protection reviews held
17	Percentage of conferences held within the timescale

Looked after children (LAC)

Ref	Measure

18	Percentage of looked after children aged between 3 and 15 with a current PEP
19	LAC reviews: a) Total number of reviews due b) Total number of reviews undertaken c) Number of reviews held with statutory timescale d) Percentage of review held within statutory timescale
20	Educational attainment of LAC: a) Percentage of LAC achieving the expected standard in reading, writing and maths at KS2 b) Percentage of LAC achieving A*-C (9 to 4) in English and Maths
21	Health of LAC: a) Percentage of LAC with an annual health assessment completed b) Percentage of LAC with an annual dental check completed c) Percentage of Initial Health Assessments completed
22	LAC Placements: a) Percentage of LAC with 3 or more placements during the year b) Percentage of have been in the same placement for at least 2 years or placed for adoption c) Percentage of children looked after who are placed for adoption within 12 months of the decision that the child should be placed for adoption

Care leavers

Ref	Measure
23	In touch with care leavers: a) % of care leavers the service is in touch with b) Number and percentage of care leavers who are NEET c) Number and percentage of care leavers who are in suitable accommodation d) Health passports completed for children and young people
24	Pathway Plan reviews for care leavers: a) Number of reviews held within timescale set on ICS b) Percentage of reviews held within timescale set on ICS
25	Percentage of young people participating at Pathway Plan review

Early help

Ref	Measure
26	School Readiness - % of pupils achieving a good level of development
27	Increase in uptake of Early Help Assessments
28	Reduction in the number of referrals to the Contact Centre that require either an Early Help offer or no further action from Social Care.
29	Increase in the number of young carers identified, assessed and their families supported
30	Reduction in the number of children not 'school ready' using the Early Years Foundation Stage Profile
31	Reduction in the number of children in need requiring statutory intervention

Staff

Ref	Measure
25	Average social work caseload
26	Percentage of LAC or CP children with 3 or more changes of social workers in the previous 12 months
27	Average caseload for none social work practitioners
28	Average caseload of Newly Qualified Social Workers
29	Number of permanent Social Work staff

Voice of the child

Ref	Measure
30	The proportion of children in care who report that they feel supported and listened to.
31	% of case audits with evidence of Child's voice recorded
32	Number of return home interviews completed
33	Percentage of case audits with evidence of Child's voice recorded

Other

Ref	Measure
34	Number of episodes of children missing from home

9 – OFSTED RECOMMENDATIONS

- 9.1 Ofsted made 20 recommendations in their inspection report published on 9 December 2016 which are list below. The full report can be found on the Ofsted website at <https://reports.ofsted.gov.uk/local-authorities/tameside>
- 9.2 Inspection of services for children in need of help and protection, children looked after and care leavers.

1	Ensure that all areas of service have sufficient staff of a suitable level of qualification and experience for the role that they are required to undertake and that their workloads are manageable.
2	Ensure that action taken by social workers is compliant with statutory guidance and that the application of thresholds in casework with children and families is appropriate.
3	Ensure that social work assessments include an effective consideration of history and parenting capacity that informs thorough analysis of risk and ensures that assessments are updated regularly to reflect children's changing needs and circumstances.
4	Ensure that the quality assurance of work by senior and middle managers routinely considers the quality of managerial decision making and the application of thresholds at all stages of a child's involvement with the local authority, including contacts within the Children's Hub.
5	Improve the quality of performance management reporting to senior leaders and elected members, so that they have sufficient information to benchmark improvement against clear, good practice standards.
6	Ensure that all staff receive high-quality supervision and managerial oversight at a frequency that reflects their skills and levels of experience and agree levels of external support for newly qualified staff on the assessed and supported year in employment programme.
7	Ensure that children's views and wishes are consistently gathered, recorded on files and used to inform planning.
8	Work with partners to ensure coordinated early help for a wider group of children through increased use of early help assessment and plans via the common assessment framework, and implement an effective quality assurance framework to monitor and improve the quality of work done in early help.
9	Ensure that children looked after are provided with timely services to make certain that their emotional health and well-being are promoted.
10	Ensure that when children go missing from home or care, the information gathered at return home interviews is used to inform planning effectively and reduce future risk.
11	Care Leavers - Ensure that all care leavers have an up-to-date and good-quality pathway plan that reflects their current needs and circumstances and that they have full information about their entitlements to support them into adult life.

12	Ensure that support to the Children in Care Council enables effective representation of the views of children of all ages and those placed at a distance from the local authority. This should include work to ensure that the pledge to children looked after and care leavers is refreshed and communicated effectively to all children and young people.
13	Ensure that the use of bed and breakfast accommodation for care leavers aged 18 to 25 ceases.
14	Review and update the corporate parenting strategy to give clarity to the work of the board and ensure that this is shared across the partnership, so that external scrutiny can support improvement in services for children looked after.

Review of the effectiveness of the Local Safeguarding Children Board.

15	Undertake an urgent review of Tameside Safeguarding Children Board (TSCB) priorities and update its business plan to include concerns about frontline practice and service delivery at all levels of need, and ensure that an evaluation of the impact of safeguarding practice upon children's well-being and safety is undertaken and included in the board's annual report.
16	Establish a programme of sufficient multi-agency and single-agency audits to enable effective scrutiny and evaluation of the quality of frontline practice and service provided to children.
17	Ensure that the board is able to evaluate whether the application of thresholds across the partnership is effective and is resulting in timely and appropriate intervention for children.
18	Improve understanding and informed challenge of safeguarding practice in Tameside by regular critical analysis of accurate and up-to-date performance information from all partners. This is to include the development of an integrated multi-agency data set concerning children at risk of child sexual exploitation, ensuring that the prevalence is accurately captured and enabling an evaluation of the effectiveness of the current strategy.
19	Re-establish effective methods of ensuring that the views of children and young people influence the service planning needed to deliver TSCB priorities and plans.
20	Establish effective links with the corporate parenting strategic group and family justice board to ensure that the TSCB has appropriate oversight of outcomes for children looked after and those who are the subject of care proceedings.

10 - GLOSSARY

Term	Meaning
Assessed and Supported Year in Employment (ASYE)	This is a newly qualified social worker's (NQSW) 12 month programme designed to support the development of their skills, knowledge and capability through regular support during this time.
Child in Need (CIN)	According to Section 17 of the Children Act 1989, a child who, without the provision of local authority services: <ul style="list-style-type: none"> - Is unlikely to achieve or maintain a reasonable standard of health or development - Whose health or development is likely to be significantly impaired; or - Who is disabled <p>Not all children will necessarily require social work intervention.</p>
Children's Hub	The 'front door' of Children's Services. This team is the recipient of contacts raising concerns about the welfare of a child or young person.
Child & Family Assessment	Addresses the most important aspects of the needs of a child or young person, and the capacity of their parents to respond appropriately to these needs. The conclusion of the assessment should provide analysis leading to a clear understanding of need, which will inform care planning. C&F Assessments should contain input from other professionals.
Child Sexual Exploitation (CSE)	A type of sexual abuse in which children are sexually exploited for money, power or status.
Child subject to a Child Protection Plan (CPP)	A child will become subject to a Child Protection Plan if they have been assessed as being at risk of harm following an Initial Child Protection Conference. Children's Services have the lead responsibility for ensure the CPP is in place but professionals from all agencies involved with the child have an active role.
Common Assessment Framework (CAF)	The CAF is a shared assessment and planning framework for use across all Children's Services in England. It aims to help the early identification of children and young people's additional needs and promote coordinated service provision to meet them.
Contact	A 'contact' is the term used to describe all incoming information to Children's Services via any form, irrespective of whether or not the information meets the threshold for statutory intervention.
Corporate Parenting	The term Corporate Parent refers to the collective statutory responsibility of the local authority once a child becomes looked after. The Council, elected members, employees and partner agencies who are involved in or interact with looked after children are all corporate parents to a child who is in residential care, foster care, kinship care or are looked after at home.

Corporate Parenting Group	The Corporate Parenting Group co-ordinates and oversees the work undertaken with looked after children in Surrey to make sure that they are in appropriate placements and receive the same opportunities as their peers. The Corporate Parenting Strategy explains how this is done.
Early Help Assessment (EHA)	This is an assessment made to identify the needs of children, young people and their families and to make a plan to meet those needs. It is a tool used by multiple agencies who deliver early help. The aim is to provide a coordinated response to ensure that, where possible, prevent problems in families developing as they emerge and to target help before need for Children's Services to intervene is 'stepped up'.
Looked After Children (LAC)	This applies to children and young people currently looked after or accommodated by the local authority or health and social care trusts. It does not include children who have been permanently adopted.
ICS (Integrated Children's Systems)	The electronic system upon which all case information about a child is recorded. This is the key tool for case management, evidencing the voice of the child and recording vital information about a child's life.
Independent Reviewing Officer (IRO)	All looked after children are appointed an IRO, who ensures the care plan set out for the child fully reflects the child's needs and that the actions and outcomes set in the plan are consistent with the local authority's legal responsibilities towards the child.
Open Case	An open case is defined as a case (child) where the decision at a referral has been that the child meets statutory criteria and it is agreed that further action is required.
Referral	A referral is defined as a request for services to be provided where it is considered that a child meets the threshold criteria for statutory intervention.
Return Home Interviews	These are in-depth conversations help with a child or young person who has gone missing from their placement or home. It should be led by an independent professional who the person trusts. The conversation should be used to understand why the child has gone missing, identify potential harm that may have occurred and actions to take to prevent further risks.
Section 47 Investigation	Section 47 of the Children Act 1989 gives the local authority a duty to make enquiries to decide whether to take action to safeguard or promote the welfare of a child who is either suffering or likely to suffer significant harm.
Statutory Visits	As part of supervising the welfare of a child, their responsible worker has a duty to visit the child wherever they are living. Visits form part of a broader framework for supervising the child's placement and ensuring their welfare is promoted. The content and outcome of every visit should be carefully recorded in a way that enables monitoring of progress of the child's placement.
Tameside Safeguarding Children Board	The statutory Local Safeguarding Board that coordinates. The TSCB is responsible for developing policies and procedures for safeguarding children; communicating the need to safeguard and encourage staff to carry out their safeguarding responsibilities and; conducting reviews of serious cases and advising Board partners on the lessons to be learned.

11 – CONTACTS AND FURTHER INFORMATION

Concerned about a child?

Tameside Council

Tameside Council provide support to children and families. We always seek to offer preventative support to children and their families in partnership with parents to promote the child's welfare and ensure parents and where necessary the wider families, are able to meet their children's needs.

The Children Act 1989 lays a duty on the Local Authority to make enquiries into any allegations

We work together with children, young people and their families to ensure that we have a complete picture of the problem so that we can offer the right support. We aim to keep families together by providing back-up and support to prevent problems getting too big.

If you are concerned about the welfare of any child or young person please contact the Children's Hub on **0161 342 4101**.

The Children's Hub is open Monday to Wednesday 8.30am - 5.00pm, Thursday 8.30am - 4.30pm, Friday 8.30am - 4.00pm.

Outside of these hours please call Tameside Council Emergency control on **0161 342 2222**

If the situation is **immediately dangerous for the child** please call **999** and ask for the Police.

Tameside Safeguarding Children Board

Tameside Safeguarding Children board is the partnership responsible for making sure that children and young people are kept safe in Tameside. You can find further information about safeguarding children and young people in Tameside on the Boards website:

<https://www.tamesidesafeguardingchildren.org.uk>

If you require further information about Tameside Safeguarding Children Board please call **0161 342 4348**

Other Help and Support

The following organisations also provide support, advice and guidance in relation to safeguarding children and young people.

Childline - <https://www.childline.org.uk/> Phone – **0800 1111**

NSPCC - <https://www.nspcc.org.uk/> Phone – **0808 800 5000**

Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Reporting Officer:	Member/ Councillor John Taylor – Deputy Executive Leader Damien Bourke, Assistant Executive Director – Development Growth and Investment
Subject:	HOUSING AND EMPLOYMENT LAND AVAILABILITY 2016
Report Summary:	The available supply of land for housing has been refreshed alongside a review of available land for employment in order to provide an up to date position across the Borough for the 15 year period from 1 April 2016 - 31 March 2031. This will determine the contribution that this supply of land provides towards the Borough's objectively assessed housing requirement and employment land needs. The updated assessments are crucial to demonstrate best use of urban land in support of the strategy set out in the draft Greater Manchester Spatial Framework (GMSF) to maximise the use of urban land in order to minimise the need for the release of land in the Green Belt.
Recommendations:	<ol style="list-style-type: none">1. The Executive Cabinet is asked to note the contents of this report and approve the publication of the 2016 Land Availability site data.2. That a further review of Housing and Employment Land Availability is prepared on completion of the monitoring period ending 31 March 2017 and published for consultation.
Links to Community Strategy:	The Tameside Housing and Employment Land Availability Assessments are closely aligned with the Community Strategy, creating a spatial expression of its aims and priorities. The assessment highlights the land requirements that will allow continued economic growth in the Borough, thus supporting the aims and vision of a prosperous Tameside.
Policy Implications:	Housing and Employment Land Availability are an important part of the evidence base that will be used to support the evolution of GMSF, the proposed new Local Plan for Tameside and provide an up to date position on the availability of land when considering planning applications alongside the current Unitary Development Plan.
Financial Implications: (Authorised by the Borough Treasurer)	There are no financial implications arising directly from this report.
Legal Implications: (Authorised by the Borough Solicitor)	
Risk Management:	Annual monitoring of sites ensures that the supply information is up to date and minimises the risk of challenge. It is acknowledged that in order to manage the risk of over-estimating the available supply it must be accepted that not all sites may actually be

developed.

Access to Information:

The background papers relating to this report can be inspected by contacting the report writer Peter Taylor



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e-mail: peter.taylor@tameside.gov.uk

1. INTRODUCTION

- 1.1 The National Planning Policy Framework (NPPF) states that the purpose of the planning system is to contribute to the achievement of sustainable development. An assessment of land availability identifies a future supply of land which is suitable, available and achievable for housing and economic development uses. The NPPF identifies the advantages of carrying out land assessments for housing and economic development as part of the same exercise, in order that sites may be allocated for the use which is most appropriate.
- 1.2 An assessment should:
- identify sites with potential for development;
 - assess their development potential;
 - assess their suitability for development and the likelihood of development coming forward (the availability and achievability).
- 1.3 The NPPF also makes it clear that local planning authorities should, in summary:
- identify and update annually a supply of specific deliverable sites to provide 5 years-worth of housing against their housing requirements with up to an additional 20% where the annual requirement has not been regularly been met.
 - identify a supply of specific developable sites or locations for growth for years 6-10 and where possible for years 11-15.
 - illustrate the expected rate of housing delivery through a housing trajectory.
- 1.4 The most recent Housing Land Availability Assessment and, what was then an Employment Land Review, were published in 2014 and updated land supply data as at 31 March 2015 was provided as the baseline figure for the draft GMSF. The 2016 assessments provide an up to date position by reviewing the status of previously identified housing and employment sites and incorporating new sites that have come forward since 2014. This information will be utilised to inform both further development of the GMSF and the emerging Local Plan for Tameside. There are no green belt sites included in the supply data.
- 1.5 Critically the inclusion of a site within the Housing and Employment Land Availability Assessments does not imply that planning permission will be granted – it identifies availability and potential. All sites identified will be subject to approval through the development management process assessed against national and local planning policy.

2.0 REQUIREMENTS AND THE TAMESIDE CONTEXT

- 2.1 The most up to date assessment of overall housing and employment land requirements is set out in the draft Greater Manchester Spatial Framework (GMSF). In terms of housing a strategic housing market assessment (SHMA) has been produced for the Greater Manchester Combined Authority. The purpose of the SHMA is to develop a robust understanding of housing market dynamics and an assessment of future needs over the period 2015-2035. It has been published alongside the consultation draft Greater Manchester Spatial Framework.
- 2.2 The SHMA sets out the overall housing requirement for Greater Manchester and also for the individual ten local authorities and provides an objective assessment of the need for housing within Greater Manchester. It provides an assessment of the future need for housing, with the intention that this will inform future development of planning policies. The SHMA concludes an overall housing requirement for Tameside of 13,579 additional dwellings between 2015 and 2035, an average of 679 dwellings per annum. In the draft GMSF this has been rounded to 13,600 and 680 respectively.

- 2.3 The housing land availability assessment is required to cover a 15 year period, currently 1 April 2016 – 31 March 2031, which is different to the GMSF plan period 1 April 2015 – 31 March 2035. The GMSF housing requirement over the period 1 April 2015 to 31 March 2031 is 10,880, but as also explained later in the report it is clear that green belt sites **not currently included in the availability assessment** will have to be considered if the currently identified requirement up to 2035 is to be met within Tameside.
- 2.4 In terms of employment land the GMSF sets out the requirements for Industrial, Warehousing and Office development in sq.m. As part of the Economic Evidence supporting the GMSF the employment floorspace requirement approach is set out. Following consultation in 2015 the GMSF has adopted an Accelerated Growth Scenario which seeks to increase the economic performance of Greater Manchester compared to that achieved between 2004 and 2015.
- 2.5 A module of the Greater Manchester Forecasting Model operated by Oxford Economics translates economic growth forecasts into estimated employment floorspace for industrial, warehousing and office uses. For the period 2015 – 2035 the forecast requirement across Greater Manchester as a whole is for around 4,000,000sq.m of industrial and warehousing (combined) and a minimum of 2,450,000sq.m of office floorspace. The contribution that Tameside needs to make to this requirement has been assessed as 483,000 sq.m of industrial and warehousing (combined) and 35,000sq.m of office floorspace.

3.0 HOUSING SUPPLY IN TAMESIDE

- 3.1 The sites within the identified supply are made up of:

Sites under Construction

These are sites that have received planning permission and a material start has been made on the implementation of that planning permission.

Sites with extant Planning Permission

This includes sites with various types of extant permissions, including those with full and outline permission.

Housing Site Allocations

These are sites that have been specifically allocated for residential purposes within the Tameside Unitary Development Plan 2004 (UDP). This category also includes other sites including those sites with expired full and outline planning permissions, or pending or withdrawn planning applications.

Other potential sites

Other housing sites that have been identified as having potential for residential development in the future but do not as yet have any current planning commitments. They have been identified through a variety of sources including the housing land availability survey and employment land review undertaken internally by officers and the external 'call for sites' exercises.

- 3.2 The results of the 2016 land availability update indicates that, at the base date of 31 March 2016, there were some 716 sites with the potential to deliver around 9,256 net additional dwellings in Tameside over the next 15 years. This identified supply is broken down across 5 year time bands below:

Land Supply Years	Number of Sites	Dwellings
0-5	227	4,073
6-10	388	2,991
11-15	101	2,192
Total	716	9,256

3.3 This compares to the position of 8,516 dwellings at 31 March 2015. One of the key reasons is the inclusion of some brownfield sites formerly protected for employment use as a strategy to increase housing delivery on previously developed land and minimise the extent of green belt release to be considered. This includes the following sites that have been vacant with no commercial interest for employment for a considerable time:

- Former Mono Pumps Site, Martin Street, Audenshaw
- Former Christy Towels Site, Newton Street, Hyde
- Former Robertson's Jam Site, Droylsden
- Newton Bank Works (ABC Wax), Clarendon Road, Hyde
- Land in the Fairfield Road/Edge Lane Area, Droylsden

3.4 In addition to the overall supply figures it is important to understand the scale of sites that make up the supply, and also the balance between brownfield sites and greenfield sites within the urban area, which has become an important consideration for local communities.

3.5 In terms of site size, out of the 716 sites identified 546 are sites for less than 10 dwellings, providing an estimate yield of 1,601 dwellings out of the overall supply. This is highlighted in the table below.

Site size	Number of Sites	Dwellings
Less than 10 dwellings	546	1,601
More than 10 dwellings	170	7,665
Total	716	9,256

The importance of this breakdown is that the smaller sites often present a greater risk of stalling or actual delivery because they are often put forward by small builders or on small plots by individuals. The larger sites tend to be less uncertain in terms of delivery once they have received planning permission as the promoters tend to be more active in the development market and look to build out permitted schemes. There are however some sites with expired permission which have stalled due to poor investment decisions.

3.6 The important point is that it would be wrong to assume that all sites identified within the potential supply will actually deliver, although the risk is less likely for sites within the first 5 years as they either already under construction, have planning permission, are pending approval or we are aware that schemes are being developed for submission and the lead in time for commencement is anticipated to be within 5 years.

3.7 In terms of sites with potential for significant major developer interest it is worth considering sites that have been identified above 1ha (around the 30 dwelling threshold) and over 4ha (around 120 dwelling threshold). The table below shows that there are only 57 sites over 1ha and only 12 of those are over 4ha.

Site size	Number of Sites	Dwellings
Between 1ha and 4ha	45	3,030
More than 4ha	12	2,311
Total	57	5,341

The sites that are greater than 4ha are listed below and this further demonstrates that Tameside's potential housing supply from large sites is extremely limited:

Location	Potential Dwellings	Site Area	Land Use
Site of former Hartshead High School, Greenhurst Road	175	6.1	Brown/Green
Land at Fitzroy Street (AKA Robertson's)	318	8.1	Brown

Jam)			
Land at south Kings Road, Audenshaw	152	7.1	Brown
Former Two Trees School site, Town Lane	220	7.8	Brown/Green
Horses Fields off Fairview Road	200	6.3	Green
Granada Fields/Windsor Road	255	6.4	Green
Land between Godley Reservoir and A57	126	4.3	Green
Land east of Godley Reservoir, between Tetlow Fold Farm and Longlands House	228	7.6	Green
Site of former Hattersley High School site and Waterside Court (Hattersley Regeneration Sites 21 & 22),	209	6.4	Brown/Green
Former Newton Printworks (AKA ABC WAX), Clarendon Road	150	5.7	Brown
Remainder of land between Hey Farm and Micklehurst Estate, Off Huddersfield Road	100	8.1	Green
Site of former Mono Pumps, Martin Street	178	4.3	Brown
Total	2,311	78.2	

- 3.8 In terms of brownfield and greenfield sites. At a headline level the proportion of sites within the urban area that are brownfield or greenfield is set out below. Some sites fall in to both brownfield and greenfield as they are a mixture of both. A typical example would be a disused former school site with associated playing fields

Land Use Type	Number of Sites	Dwellings	Proportion (by dwellings)
Brown	369	4,870	53%
Green	283	2,831	30%
Brown/Green	64	1,555	17%
Total	716	9,256	100%

This shows that the greatest proportion of dwellings within the identified supply are on brownfield land, but it is important to be aware that the justification for granting planning permission on greenfield sites does have more stringent planning policy tests which may increase the risk of planning permission being granted. As part of updating our evidence base for the emerging Local Plan we are reviewing the 2009 open space review and revisiting our protected green space policy. This will be used to inform the future suitability of greenfield sites in the medium and longer term (years 6-10 and 11-15).

- 3.9 The National Planning Policy Framework allows Local Planning authorities to make an allowance for windfall sites within the future housing supply. A windfall site is a site that was not previously identified for development but was granted planning permission and therefore increased the delivery of housing above that expected. The allowance is calculated through the annual monitoring of housing sites to record those completed, under construction or granted permission at the end of a particular year. This includes windfall sites and a future windfall allowance is estimated by averaging the delivery of such sites over a number of previous years. The estimated future windfall allowance to be included over the next 5 years has been calculated at 100 dwellings per annum, but this is anticipated to reduce in future years as the opportunities for development of this nature of any significant scale is expected to diminish and will be small redevelopment sites only.

- 3.10 The table below shows historic completions including 2015/2016 which is the first year covered by the draft GMSF plan period.

Year	Dwellings completed (Net)
2003/04	515
2004/05	383
2005/06	684
2006/07	563
2007/08	789
2008/09	652
2009/10	253
2010/11	286
2011/12	350
2012/13	522
2013/14	366
2014/15	494
2015/16	580
Totals for April 2003 to March 2016	6437
Average Annual Completions	495

- 3.11 As stated above the annual average housing requirement is now set at 680 per annum over the 20 year period from 2015 to 2035 and therefore the rate of completions in 2015/2016 has left a shortfall of 100 dwellings. This would ordinarily set a 5 year requirement of 3,400 dwellings, plus the backlog of 100 units from 2015/2016 making a basic requirement of 3,500 dwellings.
- 3.12 NPPF requires a buffer (additional supply) to be added where there has been persistent under delivery in previous years, which is demonstrated by the table above. This would make a 5 year supply requirement of 4,200 dwellings. On the supply side the identified 4,073 dwellings deliverable in the next 5 years, plus 5 years windfall allowance at 100 per annum provides an estimated supply of 4,573 dwellings which would just about provide a 5 year supply of housing land with a very modest surplus, but at risk of challenge as that assumes all identified sites are delivered and there is no delay or slippage.
- 3.13 Even including these brownfield former employment sites the estimated supply of housing available within the urban area, falls short of the longer term requirement for housing identified within GMSF in the order of at least 3,700 dwellings or so. Taken together with the fact that there is no absolute guarantee that all identified sites will be granted planning permission and that the actual number of dwellings on any particular site may be less than estimated then areas within the Green Belt will need to be identified to feed in to the supply of housing

4.0 EMPLOYMENT LAND SUPPLY

- 4.1 For the purposes of this report, employment uses are B1 (business), B2 (general industry) and B8 (storage and distribution) plus *sui generis* commercial uses which have similar characteristics to industry or storage. This report encompasses an update on the employment land supply and completions for the period 1 April 2015 to 31 March 2016.
- 4.2 The total supply of land available for employment development purposes in Tameside on 31 March 2016 was **45.55 hectares**. The supply figure consists of:

- Vacant sites that are allocated for employment use, or have permission for employment generating development; and
- Non-vacant sites that have permission for redevelopment or extension for employment purposes.

Sites are removed from the supply when development is completed or additional information comes forward relating to future prospects.

4.3 The inclusion of a site in the available supply does not indicate any intentions of the owner(s) to sell the site or otherwise offer it for employment development. Much of the supply consists of (a) sites unlikely to be brought forward in the short to medium term, or (b) sites whose owners intend to develop for their own business purposes.

4.4 For the purpose of this report both land area in hectares and floor space in square metres are included. These figures are alternative interpretations of the supply available. The floor space figures have been derived in two ways:

- Floor space figures derived from the most up-to-date planning application relevant to the site; or
- Floor space figures derived using a 40% plot ratio to estimate the yield of that site (i.e. a one hectare site will yield 4,000 square metres of floor space).

4.5 The total supply of land available for development for employment purposes in Tameside on 31 March 2016 was 45.55 hectares. This shows a significant downward change in the supply from the end of the previous year of 63.14 hectares (when the supply was recorded as 63.14 hectares).

4.6 Figure 1 below shows the annual employment land supply over the last ten years. This clearly shows the decline in employment land available since 2012/13 from a peak of 85.3 hectares down to 45.55 a change of nearly 40 hectares.

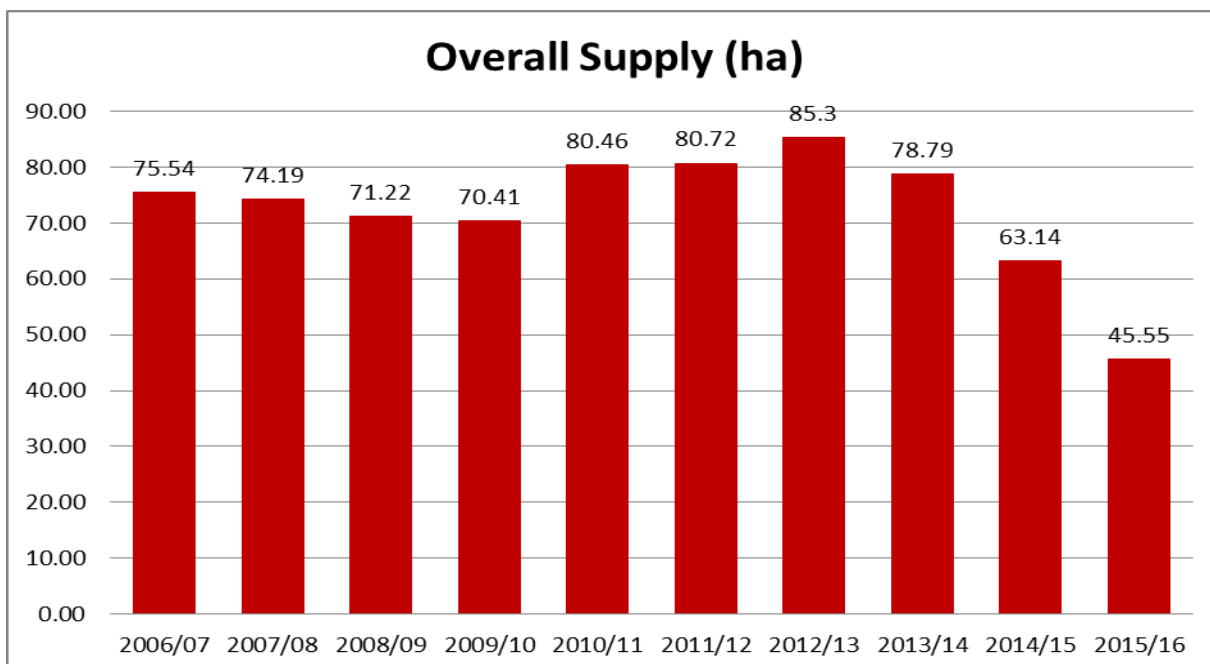


Figure 1: Employment land supply 2006 – 2016

4.7 It should be noted that in addition to the completions other sites have been removed from the supply due to a review of lapsed permissions and the inclusion of a number of brownfield employment sites within the 2016 Housing Land Supply update referred to earlier in the report.

4.8 Of the total supply available at the end of the 2015/16 year, 21.68 hectares were classed as 'immediately available'. It shows a decrease of 2.68 hectares on the 2014/15 year (When the immediately available supply was 24.33 hectares). Sites in the immediately available supply are those considered to be appropriately and actively marketed for sale during the monitoring year on the open market.

4.9 The overall land supply, split down by Use Class is shown in Table 1 below.

	Land - Hectares	Floor space – m ²
Office (B1a)	3.3	31,033
Industry and Warehousing	42.25	169,370
Total	45.55	200,403

Table 1: Overall employment land supply

4.10 Previous versions of the Industrial and Commercial Land Supply Report concluded that a review of lapsed permissions within the employment land supply was necessary. This has been carried out as part of this review of the employment land supply for 2015/2016. A total of 37 sites were removed from the supply following consideration of their current planning status or their potential role in either the future employment land or housing supply.

4.11 Out of the 59 sites that comprise the current employment land supply only 9 are of more than one hectare in size and they account for over 70% (or 32.5 hectares) of the total supply. The remaining 50 sites account for less than 30% (13.05 hectares) of the total supply. This means that the average size of site at the smaller end of the supply is 0.26 hectares (13.05 hectare/50 sites).

4.12 Small site size limits the nature and size of any potential development. Many are for proposed extensions to existing employment premises, whilst few are for the development of new standalone units which will be available for lease or sale on the open market.

4.13 18 sites (30% of sites) are below 0.1 hectares (or 1,000 m²) in size. Further analysis indicates the following breakdown:

- 6 of the permissions were for small extensions to existing premises;
- 6 of the permissions were for new buildings (not replacements);
- 3 of the permissions were for a change of use; and
- 3 of the permissions were for replacement buildings.

4.14 This indicates some key characteristics of the Borough's employment land supply:

- There is a potential lack of development opportunities available to allow indigenous companies to expand when they have outgrown existing premises or sites; and
- The supply of land is skewed toward larger sites - 6 out of the 59 sites actually contribute 64 percent of the land supply (29.15 hectares).

4.15 A number of sites are the subject of potential planning applications for non-employment uses, primarily for residential development. Although the year end figure for 2015/16 indicates that 45.55 hectares of employment land is available this does not take into account the number of sites included in the supply that are known to potentially be subject to a planning application for residential or mixed use development.

5.0 QUALITY OF EMPLOYMENT SITES

5.1 The quality of sites was assessed during the production of the adopted Employment Land Supplementary Planning Document. This document was adopted in January 2009 and is used to provide supplementary guidance on Policy E3 of the adopted Unitary Development Plan 2004.

5.2 Of the 59 sites now included in the employment land supply the breakdown of assessed quality is as follows:

	Number of Sites	Area (hectares)	Floor space (Sq Metres)
High Quality	27	24.78	110,472
Medium Quality	23	15.79	51,671
Poor Quality	3	3.71	15,598
Not Assessed	6	1.26	7,934

Table 5: Quality assessment of all employment sites

5.3 Table 5 indicates that sites available in the employment land supply are mainly of medium or high quality. In terms of land available the medium and high quality sites account for 89% of area or 87% of floor space.

5.4 Poor quality sites represent a relatively insignificant element of the supply by both area and floor space measures. Sites 'Not Assessed' fall outside the areas considered as part of the review conducted for the Employment Land SPD.

5.5 To give more detail the quality is also given below separately for office and industry/warehousing:

Office	Number of Sites	Area (hectares)	Floor space (Sq Metres)
High Quality	8	2.17	22,439
Medium Quality	1	0.01	76
Poor Quality	1	0.05	930
Not Assessed	3	1.08	7,588

Table 6: Quality assessment of office sites

I&W	Number of Sites	Area (hectares)	Floor space (Sq Metres)
High Quality	19	22.61	88,033
Medium Quality	22	15.79	51,595
Poor Quality	2	3.67	14,668
Not Assessed	3	0.19	346

Table 7: Quality assessment of industrial and warehousing sites

5.6 Tables 6 and 7 emphasise that the distribution of most of the supply, based on area in hectares, is in the high to medium quality range: 66% of office and 91% of industry and warehousing.

6.0 CONCLUSION

- 6.1 The results of the 2016 housing and land supply updates indicate that, at the base date of 31 March 2016, there are some 716 potential sites for housing sites with the potential to deliver around 9,256 net additional dwellings in Tameside over the next 15 years. This compares to the position of 8,516 dwellings at 31 March 2015. The employment land supply at 31 March 2016 has been calculated to total 45.55 hectares of land which equates to 200,403 m² of floor space.
- 6.2 The level of identified housing supply may just provide a 5 year housing supply position but there is clearly insufficient land in the longer term within the urban area to meet the housing requirement identified from the SHMA supporting GMSF.
- 6.3 The level and quantity of employment land in the borough has decreased significantly and there are few large or high quality sites available. The 9.7 hectares of the strategic employment site at Plot 3000 Ashton Moss remains available and is suitable for a variety of industrial uses. It remains the single largest employment site in the supply. Additional land such as that identified through GMSF will be required if significant employment opportunities are to be generated within Tameside.
- 6.4 The attached maps identify the sites included in the housing and employment land supply.

7.0 RECOMMENDATIONS

- 7.1 As set out on the front of the report.

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HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
AH001	LAND TO THE SIDE OF 74 BRISTOL AVENUE	ASHTON	ASHTON HURST	Large well maintained side garden area.	No previous planning applications relating to residential development of this site.	GREEN	6-10	SHLAA	1	0.0419
AH002	RED HOUSE PUBLIC HOUSE LEES ROAD	ASHTON	ASHTON HURST	Large pub building with car park to the side.	13/00692/FUL Change of use from public house to 1no. 4+ bed house (Approved 23/10/2013).	BROWN	6-10	SHLAA	5	0.2028
AH005	LAND BETWEEN 200 AND 202 SMALLSHAW LANE	ASHTON	ASHTON HURST	Hardstanding used as informal parking area for adjacent park & surrounding residents.	No previous planning applications relating to residential development of this site.	BROWN	6-10	SHLAA	2	0.0359
AH006	LAND BETWEEN 22 AND 24 SYCAMORE CRESCENT	ASHTON	ASHTON HURST	Area of enclosed waste land between houses. Pathway to the side	No previous planning applications relating to residential development of this site.	GREEN	6-10	SHLAA	2	0.058
AH007	PLOT TO THE SIDE OF 133 KINGS ROAD	ASHTON	ASHTON HURST	Area of wasteland at end of the terrace. Unmade/overgrown.	No previous planning applications relating to residential development of this site	GREEN	6-10	SHLAA	2	0.0247
AH008	PLOT BETWEEN 151 AND 153 KINGS ROAD	ASHTON	ASHTON HURST	Area of wasteland at end of the terrace. Unmade/overgrown.	No previous planning applications relating to residential development of this site.	GREEN	6-10	SHLAA	1	0.0345
AH009	LAND TO THE REAR OF HAMPSON ROAD AND CROSSLEY CLOSE	ASHTON	ASHTON HURST	Large area of overgrown wasteland to the rear of houses. Some trees.	No previous planning applications relating to residential development of this site	GREEN	11-15	SHLAA	15	0.3320
AH012	LAND TO REAR 77-83 HAZELHURST ROAD	ASHTON	ASHTON HURST	Restricted vehicular access. Challenge to meet privacy distances with surrounding houses.	15/00685/FUL 4 houses (Approved 16/12/15).	GREEN	0-5	FUL	4	0.1719
AH015	LAND BETWEEN 72 AND 74 HAZELHURST ROAD	ASHTON	ASHTON HURST	Area of green space between residential dwellings.	15/00227/FUL 5 houses & new landscaped amenity space on former garage site to rear of 56-72 Hazlehurst Rd (Approved 01/06/15).	GREEN	0-5	FUL	5	0.1245
AH016	GARAGE COURT ON HILLSIDE CRESCENT	ASHTON	ASHTON HURST	Storage garages. Enclosed with security fencing and well maintained.	No previous planning applications relating to residential development of this site.	BROWN	6-10	SHLAA	2	0.0587

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
AH017	LAND ON MARNE AVENUE	ASHTON	ASHTON HURST	Area of grassed amenity space.	No previous planning applications relating to residential development of this site.	GREEN	6-10	SHLAA	2	0.0533
AH018	GARAGE PLOT AT THE END OF MARNE AVENUE	ASHTON	ASHTON HURST	Lock up garages & surrounding land.	No previous planning applications relating to residential development of this site.	BROWN	6-10	SHLAA	4	0.0772
AH020	LAND AT THE END OF/ADJACENT TO 12 KINGSLEY CLOSE	ASHTON	ASHTON HURST	Serves as walkway from Kingsley Close/ Mossley Road. Levels & site size would be a challenge for any potential residential development.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	1	0.0436
AH021	FORMER HARTSHEAD HIGH SCHOOL, GREENHURST ROAD	ASHTON	ASHTON HURST	School buildings and surrounding playing fields/ hard standings. Partly bounded by residential dwellings	No previous applications relating to residential development on this site	BROWN/GREEN	0-5	SHLAA	175	6.1295
AH023	GARDEN LAND AT REAR OF 376 KINGS ROAD	ASHTON	ASHTON HURST	Rear garden/ lock up garages	13/00795/FUL 1no. Dormer bungalow (Approved 15/11/2013). 13/00564/FUL 1no. Detached dormer bungalow (Withdrawn 20/09/13). 10/00753/OUT Extend time limit for 07/01129/OUT (Approved 14/10/2010). 07/01129/OUT 1 bungalow (Approved 16/10/2007)	GREEN	0-5	FUL	1	0.0924
AH026	GARDEN ADJACENT TO 13 NORMAN ROAD	ASHTON	ASHTON HURST	Garden site.	12/00314/FUL 2no. Houses (Refused 13/09/2012). 06/01409/FUL amendment to 02/00851/FUL 1no. Detached dwelling (Approved 21/11/2006). 02/00851/FUL erection of 1 house on adjacent land (Approved 08/08/2002)	GREEN	6-10	SHLAA	1	0.0268

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
AH028	SITE OF FORMER CONSERVATIVE CLUB VERNON STREET	ASHTON	ASHTON HURST	Site of former club building.	15/00063/FUL 24 apartments (Pending). 11/00228/OUT Extension of time limit for 05/00697/OUT - block of 24no. Apartments (Approved 17/06/2011). 08/01369/REM - Design of block of 24no. Flats (Approved 06/04/2009). 05/00697/OUT Erection of 24no. apartments (Appeal Upheld 03/03/2006)	BROWN	6-10	PEN	24	0.3933
AH030	GARDEN ADJACENT TO THE COTTAGE OLD ROAD	ASHTON	ASHTON HURST	Garden site.	11/00810/FUL Erection of 1no. 4-bed detached dwelling with associated landscaping (Approved 22/11/2011). 07/00902/OUT Erection of 1no. Dwelling (Approved 03/09/2007).	GREEN	6-10	EXP	1	0.0380
AH038	437A KINGS ROAD ASHTON	ASHTON	ASHTON HURST	Rear gardens backing onto Kings Road.	14/0002/PLCOND (Approved 25/03/2014). 12/00265/FUL Revised roof scheme relating to App No. 11/00461/FUL (Approved 09/05/2012). 11/00461/FUL Erection of single dwelling (Approved 25/07/2011)	GREEN	0-5	UC	1	0.0301
AH039	64 LADYSMITH ROAD ASHTON	ASHTON	ASHTON HURST	Side garden	13/01028/FUL 1no. New house in garden - amendments to 12/00418/FUL (Approved 09/05/2014). 12/00418/FUL Erection of new house in garden (Approved 30/01/2013)	GREEN	0-5	UC	1	0.0207
AH040	146 OLD ROAD	ASHTON	ASHTON HURST	Garage site within garden of 146 Old Road.	13/00106/FUL Demolition of existing single garage and construction of new detached dwelling (Approved 15/04/2013).	BROWN/GREEN	0-5	FUL	1	0.0228
AH042	HARTSHEAD GREEN BOARDING KENNELS LILY LANES	ASHTON	ASHTON HURST	Site located to rear of Hartshead Green Farm incorporating kennels buildings.	13/00390/OUT Residential development comprising 3no. detached dwellings (Approved 02/07/2013).	BROWN/GREEN	0-5	OUT	3	0.2099
AH043	150 ROSE HILL ROAD	ASHTON	ASHTON HURST	Side garden of 150 Rose Hill Road	14/00778/FUL Erection of a 2-storey dwelling (Approved 26/02/15)	GREEN	0-5	FUL	1	0.0509

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
AH044	24 HOLLAND GROVE	ASHTON	ASHTON HURST	Side garden between 24 and 26 Holland Grove	15/00044/PLCOND (Pending). 14/01008/FUL 1 4-bed house (Approved 24/12/14)	GREEN	0-5	UC	1	0.0194
ASM001	LAND ADJACENT RAILWAY AT BOX TREE LODGE	ASHTON	ASHTON ST MICHAEL'S	Large house converted to flats set within large gardens & car park. Attractive sought after location. Access from Currier Lane.	09/01041/FUL Proposed two storey extension to rear to create 2 flats. Subdivision of existing flat to create 2 (Approved 09/04/2010). 08/00221/FUL 2 flats and alterations to existing flat (21/05/2008). 04/01523/FUL Garages and apartment (Approved 22/12/2004) 04/00416/FUL 2 garages & flat (13/05/2004)	BROWN	6-10	EXP	2	0.0068
ASM002	19A CORKLAND STREET AND ADJOINING LAND	ASHTON	ASHTON ST MICHAEL'S	Flat site used for storage of commercial vehicles.	08/01242/OUT Proposed residential - outline 3no. Houses (Approved 17/11/2008).	BROWN	6-10	EXP	3	0.0440
ASM003	79 STAMFORD STREET EAST	ASHTON	ASHTON ST MICHAEL'S	Large 19th century residential property.	08/00354/FUL Amendment to 05/00989/FUL for the erection of a two storey side extension, two storey rear extension and conversion of existing dwelling into 5 flats (Approved 13/05/2008). 05/00989/FUL Two storey side extension to form 1 self-contained flat. Conversion of existing dwelling into 3 flats – part amendment to 04/00637/FUL (Approved 24/08/2005)	BROWN	6-10	EXP	4	0.0447
ASM005	174 WHITEACRE ROAD	ASHTON	ASHTON ST MICHAEL'S	Shop located within terraced block in high density residential area.	05/01196/FUL Change of use from shop to dwellinghouse (Approved 03/10/2005).	BROWN	6-10	EXP	1	0.0053

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
ASM006	LAND ADJACENT TO 17 BOWMAN CRESCENT	ASHTON	ASHTON ST MICHAEL'S	Vacant, overgrown site	11/00125/FUL Pair of semi-detached houses (Approved 17/06/2011). 07/00711/FUL Proposed detached house and garage (Approved 20/09/2007). 06/00844/OUT Residential development for erection of one house - OUTLINE (Approved 20/07/2006)	GREEN	6-10	EXP	2	0.0766
ASM007	FORMER GARAGE SITE ADJACENT TO 12 CHESTERFILED GROVE	ASHTON	ASHTON ST MICHAEL'S	Garage site/garden.	14/00089/PLCOND (Pending). 14/00426/FUL house and pool house (Approved 24/7/14). 08/00129/REM 1 detached house with detached pool building (Approved 31/03/2008). 06/00840/OUT Single dwelling (Approved 24/07/2006)	BROWN	0-5	FUL	1	0.0491
ASM008	SITE OF FORMER POINTSMANS INN PUBLIC HOUSE CLARENCE STREET STALYBRIDGE	ASHTON	ASHTON ST MICHAEL'S	Site of former public house currently used for car sales.	09/00150/FUL Demolition of public house and change of use to car sales - temporary 3 years (Approved 28/05/2009). 09/00149/FUL demolition and rebuilding of public house to include self-contained flats (Approved 17/04/2009)	BROWN	6-10	EXP	1	0.0333
ASM009	PREMISES AND LAND AT 239 MOSSLEY ROAD	ASHTON	ASHTON ST MICHAEL'S	Works building	08/00008/FUL Part 3-storey, part 4-storey block containing 9no. Apartments (Approved 26/02/2008).	BROWN	6-10	EXP	9	0.0563
ASM011	112 QUEENS ROAD	ASHTON	ASHTON ST MICHAEL'S	End terrace property with commercial use on the ground floor.	07/00844/FUL Change if use of ground floor only from shop - Class A1- to 1-bed flat (Approved 15/08/2007). 07/01737/FUL Conversion of shop premises and first floor above into 1no. 4-bed house (Approved 13/02/2008).	BROWN	6-10	EXP	1	0.0087

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
ASM013	FORMER MINERS REFUGE PUBLIC HOUSE, 222 KINGS ROAD	ASHTON	ASHTON ST MICHAEL'S	Site of cleared public house.	10/00389/FUL Erection of 6no. dwellings (Approved 20/12/2011). 08/00638/FUL demolition of vacant public house and erection of 4no. 2-storey terraced houses (Approved 05/11/2008)	BROWN	6-10	EXP	6	0.0773
ASM015	SITE OF 1-3 EGERTON STREET	ASHTON	ASHTON ST MICHAEL'S	Vacant site.	10/00472/FUL Two storey house (Approved 04/08/2010). 09/00133/OUT Two storey house with off road parking (Approved 27/05/2009)	BROWN	0-5	UC	1	0.0134
ASM019	LAND BETWEEN AND TO THE REAR OF 24-26 CEDAR STREET	ASHTON	ASHTON ST MICHAEL'S	Access way to lock up garage plot at the rear. Rough unmade flat area of land.	No previous applications relating to residential development on this site	BROWN	6-10	SHLAA	6	0.1753
ASM020	LOCK UP GARAGE PLOT ON BOARD STREET	ASHTON	ASHTON ST MICHAEL'S	Run down lock ups & surrounding overgrown grassed land	No previous applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.0383
ASM021	LAND ON CORNER OF BOARD STREET/KINGS ROAD	ASHTON	ASHTON ST MICHAEL'S	Informal area of open green space.	15/00091/PLCOND (Approved 26/10/15). 15/00587/FUL One house (Approved 17/08/15). 14/00922/FUL One house (Case Dismissed 24/03/15).	GREEN	0-5	UC	1	0.0270
ASM022	LAND TO THE REAR OF 13-16 PAVILION DRIVE	ASHTON	ASHTON ST MICHAEL'S	Land locked area of overgrown informal amenity space.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	14	0.3753
ASM024	LAND BETWEEN 56 AND 58 LEECH AVENUE	ASHTON	ASHTON ST MICHAEL'S	Large side gardens belonging to two neighbouring semi-detached houses.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	3	0.0935
ASM025	LAND BETWEEN 44 AND 46 LEECH AVENUE	ASHTON	ASHTON ST MICHAEL'S	Enclosed grassed area with some trees and shrubs. Maintained but unused.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	4	0.0915
ASM027	LAND TO THE REAR OF 145-169 ROSE HILL CRESCENT	ASHTON	ASHTON ST MICHAEL'S	Large strip of overgrown land between houses. Land locked.	No previous planning applications relating to residential redevelopment of site	GREEN	11-15	SHLAA	3	0.2146

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
ASM029	CLAREMONT STREET MOTORS, QUEENS ROAD	ASHTON	ASHTON ST MICHAEL'S	Commercial premises including buildings and yard area.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	6	0.0886
ASM031	GARAGES ON CURZON ROAD STANHOPE STREET	ASHTON	ASHTON ST MICHAEL'S	Triangular plot with lock up garages facing onto the roads.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	4	0.0427
ASM032	GARAGE PLOT ON STANHOPE STREET TO REAR OF 2-14 DIXON STREET	ASHTON	ASHTON ST MICHAEL'S	Lock up garages varying in condition and use on thin rectangular strip.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	1	0.0477
ASM033	GARAGE PLOT ON JUNCTION OF BOTANY LAND AND HOLDEN STREET	ASHTON	ASHTON ST MICHAEL'S	Large site with many lock up garages. Varying in condition & use.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	15	0.2254
ASM034	LAND ADJACENT TO 8 POT HILL SQUARE	ASHTON	ASHTON ST MICHAEL'S	Unused area of flat hardstanding.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	1	0.0234
ASM035	LAND ADJACENT TO 66 SMITHY GROVE	ASHTON	ASHTON ST MICHAEL'S	Flat used area of hardstanding between houses.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	2	0.0272
ASM036	LAND ADJACENT TO 34 SMITHY GROVE	ASHTON	ASHTON ST MICHAEL'S	Flat used area of hardstanding between houses.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	2	0.0227
ASM037	LAND AROUND HURST BROOK/ COTTINGHAM DRIVE/ HOLDEN STREET	ASHTON	ASHTON ST MICHAEL'S	Open grassed areas between houses. Some flat sections.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	8	0.2679
ASM038	LAND BETWEEN 39 & 49 NEAL AVENUE	ASHTON	ASHTON ST MICHAEL'S	Vacant green space with TPO trees between 39 & 49 Neal Avenue.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	5	0.1139
ASM039	LAND TO THE SIDE OF 30 HUTTON AVENUE	ASHTON	ASHTON ST MICHAEL'S	Garden land and part of rear access, substation and garage plot. Some trees.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	2	0.0764

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
ASM040	SYCAMORE INN 4 STAMFORD SQUARE	ASHTON	ASHTON ST MICHAEL'S	Pub and large car park to the rear. Car park access from Mellor Road.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	12	0.1207
ASM041	AREA OF WASTELAND ADJACENT 30 WILLOW WOOD CLOSE	ASHTON	ASHTON ST MICHAEL'S	Overgrown & area between houses. Good access onto Willow Wood Close.	13/00041/PLCOND Discharge Conditions 2, 3, 4, 5, 6, 7, 8, 9, 10, 11 & 12 of 10/00292/FUL (Pending). 13/00206/MATCH Enlarged windows (bungalow) Additional windows inserted (Approved 29/05/2013). 10/00292/FUL Development of 2 houses, 1 bungalow and 1 detached garage (Approved 10/09/2010)	GREEN	0-5	UC	3	0.1136
ASM045	WORKS UNIT ON RUTLAND STREET	ASHTON	ASHTON ST MICHAEL'S	Large works building and yard area.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	10	0.2306
ASM046	HOLLY BANK CURRIER LANE	ASHTON	ASHTON ST MICHAEL'S	Private, front entrance & gardens offer high amenity value. Walled garden contributes greatly to street scene. Heavy TPO tree coverage.	No previous planning applications relating to residential development on this site	BROWN/GREEN	11-15	SHLAA	5	0.5322
ASM049	225 AND 227 MOSSLEY ROAD	ASHTON	ASHTON ST MICHAEL'S	Car park, buildings and yard areas. Both occupied (Tameside Deaf Institute & warehouse/ works)	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	10	0.2605
ASM050	THE CHURCHES OFF CURRIER LANE	ASHTON	ASHTON ST MICHAEL'S	Large plot with house and garden to rear of houses on Currier Lane.	12/01159/MATCH Non-material amendment to 11/00144/REM 3 houses (Approved 29/01/2013). 11/00144/REM 3no. Detached houses – Reserved Matters for 97/00047/OUT, appearance and landscaping (Approved 09/06/2011).	GREEN	6-10	UC	1	0.3856
ASM051	LAND BETWEEN 13 & 19 LEECH AVENUE	ASHTON	ASHTON ST MICHAEL'S	Garage and informal resident parking area, with potential privacy distance issues.	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	2	0.0371

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ASM052	LAND ON CORNER OF HADFIELD CRESCENT & CHIPPENDALE PLACE	ASHTON	ASHTON ST MICHAEL'S	Amenity area.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	4	0.0862
ASM053	GARDENS TO THE SIDE OF 15 AND 17 PALACE ROAD	ASHTON	ASHTON ST MICHAEL'S	Adjoining side garden areas.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0478
ASM054	STAMFORD HIGH SCHOOL, MOSSLEY ROAD	ASHTON	ASHTON ST MICHAEL'S	School buildings and surrounding playing fields/hardstanding. Bounded by housing.	16/00005/PLCOND (Approved 05/02/16). 15/00047/PLCOND (Approved 05/02/16). 15/00393/REM 102 houses (Approved 31/07/15). 14/00224/OUT Residential development (Approved 18/06/14)	BROWN	0-5	UC	102	2.5577
ASM055	CARR STREET AND CARR STREET WORKS	ASHTON	ASHTON ST MICHAEL'S	Former industrial buildings and land to the side.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	7	0.1633
ASM056	LAND ADJACENT 23 CEDAR AVENUE	ASHTON	ASHTON ST MICHAEL'S	Very narrow, linear green site adjacent to 23 Cedar Avenue, potential to have issues with access, parking and privacy distances.	15/00120/FUL 1 house (Approved 11/08/15). 13/00934/FUL Erection of 2no. Detached dormer bungalows (Refused 22/05/2014)	GREEN	0-5	FUL	1	0.0540
ASM057	BAND CLUB 2 EVANS STREET ASHTON	ASHTON	ASHTON ST MICHAEL'S	Former band/social club and bowling green.	13/00333/FUL Extension of time to implement 10/00442/FUL (Approved 05/08/2013). 11/00329/FUL Erection of additional dwelling to create row of 3 dwellings - amendment to 10/00442/FUL for 9 houses and conversion of first floor of club (Approved 22/09/2011) 10/00442/FUL Erection of 9 dwellings, conversion of first floor to 4 apartments (Approved 10/09/2010)	BROWN/GREEN	6-10	FUL	13	0.2171
ASM058	HALFWAY HOUSE 123 WHITEACRE ROAD ASHTON	ASHTON	ASHTON ST MICHAEL'S	19th century public house	11/00486/FUL Creation of 2no. Flats as part of scheme to change use to shop with 3no. Flats above (Approved 25/07/2011)	BROWN	6-10	EXP	2	0.0587

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ASM060	ASHTON FOODS LTD MACKESON ROAD	ASHTON	ASHTON ST MICHAEL'S	Vacant factory site.	14/00119/REM Residential development of 86 dwellings (Approved 27/06/14). 13/00296/OUT Residential development (Approved 05/02/2014).	BROWN	0-5	UC	42	2.2543
ASM061	SWAN HOTEL 74 STAMFORD SQUARE	ASHTON	ASHTON ST MICHAEL'S	Vacant public house	14/00552/FUL Alterations to ground floor and extensions to rear including (first floor) 2 new flats (Approved 27/08/14). 13/01007/FUL Alterations to ground floor and extensions to rear including first floor 4 new flats (Withdrawn 25/03/14).	BROWN	0-5	FUL	1	0.0407
ASM062	SITE OF 61 MOUNT PLEASANT STREET	ASHTON	ASHTON ST MICHAEL'S	Former site of end terraced house.	15/00404/FUL Erection of 1 end of terrace house (Appeal Upheld 08/01/16)	BROWN	0-5	FUL	1	0.0046
ASM063	COTTAGE TAVERN 161 MOSSLEY ROAD	ASHTON	ASHTON ST MICHAEL'S	Former public house and car park to rear.	15/00671/FUL Conversion of former public house to form 5 apartments (Approved 18/09/15)	BROWN	0-5	FUL	4	0.0696
ASM064	30 ROMNEY STREET	ASHTON	ASHTON ST MICHAEL'S	End terraced property formally used as a retail shop and storage	15/00853/FUL Change of use of first and second floor to 6 bedsits (Approved 10/11/15).	BROWN	0-5	FUL	6	0.0097
ASM065	FORMER MILL RESERVIOR, OFF FERN LODGE DRIVE/QUEENS ROAD	ASHTON	ASHTON ST MICHAEL'S	Site of former mill reservoirs adjacent to fish pond	No previous planning applications relating to residential development on this site.	BROWN	0-5	GMSF CFS	26	0.7476
AU002	GARDEN LAND AT REAR OF 167 STAMFORD ROAD/BALMORAL AVENUE	AUDENSHAW	AUDENSHAW	Garden to rear of 167 Stamford Road	13/00397/OUT 1 house in garden area to rear (Approved 18/07/2013). 10/00360/OUT Extension of time limit for 07/00548/OUT – one house (Approved 18/06/2010). 07/00548/OUT Renewal of 04/00642/OUT – one dwellinghouse (Approved 18/06/2007). 04/00642/OUT Renewal of 01/00542/OUT – one dwellinghouse (Approved 22/06/2004). 01/00542/OUT 1no. Dwelling in garden (Approved 17/07/2001)	GREEN	0-5	OUT	1	0.0326

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AU007	FAIRFIELD GOLF AND SAILING CLUB BOOTH ROAD	AUDENSHAW	AUDENSHAW	Land at golf and sailing club to include site of club house and car park.	16/00044/FUL Detached dwelling following repositioning of previously approved plot under 15/00455/FUL (Approved 17/2/16) 15/00953/FUL Retaining wall (Approved 23/12/15) 15/00455/FUL 5 dwelling-houses (Approved 11/9/15) 15/00143/FUL 1no. dwelling-house (Approved 20/04/15) 14/01137/FUL One dwelling house with detached garage (Approved 03/02/15) 13/00993/FUL Proposed 4 dwellings to replace 3 previously approved (Approved 18/11/14) 14/00621/FUL Substitution of house type plot 27 (Approved 12/08/14) 12/01168/FUL Demolition of existing clubhouse and associated outbuildings and erection of 27 dwellings (Approved 28/06/13) 07/01101/OUT Demolition of existing buildings and proposed residential development comprising 53 dwellings (Approved 12/11/07)	BROWN/GREEN	0-5	UC	18	1.4893
AU009	218 LUMB LANE	AUDENSHAW	AUDENSHAW	Large garden site. Public right of way along western boundary. Vehicular access off Lumb Lane.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0477
AU010	LAND TO REAR 2 DROYLSDEN ROAD	AUDENSHAW	AUDENSHAW	Grassed site located to rear of 2 Droylsden Road	13/00874/FUL Erection of 1no. detached 2-bed bungalow (Approved 17/12/2013).	GREEN	0-5	FUL	1	0.0226
AU011	1 BRAMBLING CLOSE	AUDENSHAW	AUDENSHAW	Large garden to side of house. Public footpath to east of site.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0238
AU014	CAR PARK PIPIT CLOSE	AUDENSHAW	AUDENSHAW	Parking area with potential for residential dwelling subject to meeting privacy distances.	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	1	0.0306

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AU017	WASTELAND ADJACENT TO HAZELWOOD DRIVE AND GUIDE LANE	AUDENSHAW	AUDENSHAW	Maintained grassed area with trees	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	3	0.0700
AU023	LUMB FARM LUMB LANE	AUDENSHAW	AUDENSHAW	Detached building with small grounds to south.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0553
AU026	NARROW STRIP OF LAND BETWEEN 45-47 ASSHETON AVENUE	AUDENSHAW	AUDENSHAW	Grassed amenity space. Mounds. Previously garage plot	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0335
AU029	LAND AT THE CORNER OF EGERTON STREET AND CORPORATION ROAD	AUDENSHAW	AUDENSHAW	Former Playground. Disused. Council owned.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	4	0.0957
AU030	CORNER OF EGERTON STREET AND DENSHAW AVENUE	AUDENSHAW	AUDENSHAW	Maintained Grassed area	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.1275
AU036	LAND ADJACENT TO 2 HOPKINSON AVENUE	AUDENSHAW	AUDENSHAW	Square piece of land zoned 'unallocated' fenced off and in use as car park associated with adjacent factories.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0624
AU038	LAND BETWEEN WERNETH STREET AND PROGRESS AVENUE	AUDENSHAW	AUDENSHAW	Plot of land between rear of houses on St Anne's Road and Howard Street. Maintained grassed area with footpath through centre and trees.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.3113
AU039	LAND ADJACENT TO 91 ST ANNES ROAD	AUDENSHAW	AUDENSHAW	Maintained grassed area	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0228
AU041	LAND ADJACENT TO 127 ST ANNES ROAD	AUDENSHAW	AUDENSHAW	Two-storey semi-detached dwelling with large garden to side. Shed/summer house in garden	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0292

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AU045	PLOT OF LAND ADJACENT TO 93 ST ANNES ROAD	AUDENSHAW	AUDENSHAW	Maintained grassed area	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	3	0.0259
AU051	WASTE LAND ADJACENT TO 17 ST ANNES ROAD	AUDENSHAW	AUDENSHAW	Maintained grassed area. One tree.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	3	0.0583
AU052	LAND TO THE REAR OF 2 TO 16 HIGHFIELD STREET	AUDENSHAW	AUDENSHAW	Maintained grassed area. One tree.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.0775
AU053	LAND ADJACENT TO 5 ST ANNES ROAD	AUDENSHAW	AUDENSHAW	Maintained grassed area. 4no. trees. Adjacent to Shepley Road and bus stop.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.0410
AU054	LAND ADJACENT TO 21 WELLINGTON STREET	AUDENSHAW	AUDENSHAW	Wasteland. Garage plots at northern and southern ends.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0561
AU058	LAND ADJACENT TO 157 DROYLSDEN ROAD	AUDENSHAW	AUDENSHAW	Semi-detached dwelling at corner of Droylsden Road and North Drive. Side garden and adjacent Council owned triangular piece of land.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0264
AU060	LAND BETWEEN 8B AND 8C SLATE LANE	AUDENSHAW	AUDENSHAW	Vacant site between residential dwellings	15/00883/FUL 3 houses (Approved 25/11/15). 15/00461/FUL 3 houses (Approved 14/7/15). 15/00136/FUL 2 houses (Approved 09/4/15). 14/00260/FUL 2 houses (Approved 02/09/14). 10/00563/FUL 8 flats (Withdrawn 08/09/10). 06/01828/FUL 1 House (Refused 16/2/07). 06/01607/FUL 2 houses (Withdrawn 11/12/06)	GREEN	0-5	UC	3	0.0356
AU063	LAND BETWEEN 91 AND 117 DROYLSDEN ROAD	AUDENSHAW	AUDENSHAW	Private driveway for 91 with adjacent access to 2no. garages to rear (both in use).	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0178

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AU064	LAND BETWEEN 48 AND 50 DROYLSDEN ROAD	AUDENSHAW	AUDENSHAW	Derelict land between terraces.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0231
AU065	LAND BETWEEN 18 AND 22 DROYLSDEN ROAD	AUDENSHAW	AUDENSHAW	Land between terraces currently used for residents parking and access to rear gardens of terraces. Large garden area to rear.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0188
AU066	LAND ADJACENT TO 2 DROYLSDEN ROAD	AUDENSHAW	AUDENSHAW	Maintained grassed/landscaped area between end terrace house and Williamson Lane.	No previous planning application relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0316
AU068	SQUARE PIECE OF LAND TO NORTH OF PLAYINGFIELD AT ST ANNE'S PRIMARY SCHOOL, CLARENDON ROAD	AUDENSHAW	AUDENSHAW	Only vehicular access off Manchester Road. Offers some valuable amenity space/wildlife area.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	10	0.5148
AU070	OAK HOUSE 103 MANCHESTER ROAD	AUDENSHAW	AUDENSHAW	Office block with car parking. Adjacent to busy road junction	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.1940
AU071	TROUGH GARAGE AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Former petrol station, currently in use as car sales showroom and forecourt	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.1099
AU072	GARAGE PLOT ADJACENT TO 146 MANCHESTER ROAD	AUDENSHAW	AUDENSHAW	Triangular garage plot with only one garage on it. Bounded by main road and canal to the south.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0756
AU074	REAR GARDENS OF 230 AND 234 MANCHESTER ROAD	AUDENSHAW	AUDENSHAW	Private garden area of detached and semi-detached dwellings	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0687

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AU076	41 ALDWYN PARK ROAD	AUDENSHAW	AUDENSHAW	Extensive garden to side of semi-detached dwelling	04/00536/FUL 1no. Detached house (Approved 06/07/2004). 02/01163/OUT 1no. Dwelling house (Approved 05/11/2002).	GREEN	6-10	SHLAA	1	0.1021
AU077	DEPOT LUMB LANE	AUDENSHAW	AUDENSHAW	Adjacent to Railway Line and M60	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.6133
AU079	GAP BETWEEN 472 AND 474 AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Unmade private access road	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0309
AU080	LAND ADJACENT TO 393 AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Side garden of two-storey semi-detached dwelling. Adjacent to railway line.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.1956
AU081	TRAFALGAR HOUSE 336 AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Large 2-storey dwelling converted into flats	14/00567/FUL Convert existing basement from 2 apartments to 3 apartments (Approved 29/07/2014). 08/00217/FUL Convert from 2no. Units in basement to 3no. Units (Approved 04/08/2008).	BROWN	0-5	FUL	1	0.1063
AU082	BLUE PIG 296-298 AUDENSAHW ROAD	AUDENSHAW	AUDENSHAW	Disused public house with large car park to rear	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.2400
AU084	LAND ADJACENT TO 70-72 SIDMOUTH STREET	AUDENSHAW	AUDENSHAW	Overgrown strip of land adjacent to railway line.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.1164
AU085	SIDE GARDEN OF 8 SANDRINGHAM AVENUE	AUDENSHAW	AUDENSHAW	Space to develop a single dwelling.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	1	0.0620
AU086	STAMFORD ROAD SUBSTATION ADJACENT TO 130 STAMFORD ROAD	AUDENSHAW	AUDENSHAW	Large plot of land adjacent to railway line with small substation roughly central.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	2	0.1195

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AU087	BIGWIGS PUBLIC HOUSE CORPORATION ROAD	AUDENSHAW	AUDENSHAW	Detached public house to front of site and large car park to rear with existing access off Corporation Road.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.4669
AU088	SIDE AND REAR GARDEN OF 3 OAK WALK	AUDENSHAW	AUDENSHAW	Large garden to side of detached bungalow.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0832
AU090	AMENITY AREA ADJACENT TO 37 LEECH BROOK AVENUE	AUDENSHAW	AUDENSHAW	High amenity value, potential for limited infilling.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	6	0.2285
AU093	SIDE GARDEN OF 7 WESTFIELD GROVE	AUDENSHAW	AUDENSHAW	Heavily planted side garden to two-storey semi-detached dwelling	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0463
AU094	CAR PARKING AREA TO SIDE OF 5 ST HILDAS VIEW	AUDENSHAW	AUDENSHAW	Tarmac car parking area	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0363
AU095	GRASSED AREA AT JUNCTION OF HOPKINSON AVENUE AND ELIZABETH AVENUE	AUDENSHAW	AUDENSHAW	Maintained grassed area	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	6	0.1624
AU097	OLD PACK HORSE PUBLIC HOUSE 234 STAMFORD ROAD	AUDENSHAW	AUDENSHAW	Prominent corner plot with detached public house to front and large car park to rear	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.1283
AU098	PILKINGTONS TILES JUNCTION OF STAMFORD ROAD AND 1 DENTON ROAD	AUDENSHAW	AUDENSHAW	Detached building with car parking/land to rear at junction of Stamford Road and Denton Road	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.1768
AU101	YARD AND WORKS 16 STAMFORD ROAD	AUDENSHAW	AUDENSHAW	Yard associated with adjacent works.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	8	0.0445

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AU105	REAR GARDENS OF 78-80 DENTON ROAD	AUDENSHAW	AUDENSHAW	Rear gardens of pair of semi-detached dwellings	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0309
AU107	LAND TO THE REAR OF 152-166 AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Green site with sheds and greenhouses, bounded by residential properties on Audenshaw Road and railway line to north.	04/01857/OUT Erection of 1no. pair of semi-detached houses (Refused 04/02/2005).	GREEN	6-10	CFS	2	0.1041
AU108	LAND ON THE CORNER OF ASH STREET AND SIDMOUTH STREET	AUDENSHAW	AUDENSHAW	Garage site	No previous planning applications relating to residential development on this site.	BROWN	6-10	CFS	2	0.0538
AU110	LAND AT FITZROY STREET	AUDENSHAW	AUDENSHAW	Vacant established employment site formally Robertson's Jam.	No previous planning applications relating to residential development on this site.	BROWN	0-5	SHLAA	318	8.0810
AU112	49A DENTON ROAD	AUDENSHAW	AUDENSHAW	Car repair garage and end of terrace residential property.	11/00301/OUT Development of 3no. 3-bed houses and alteration to existing property at No.49 Denton Road, details of appearance and landscaping reserved (Approved 23/11/2011)	BROWN	6-10	EXP	3	0.0617
AU113	251 TO 255 ASHTON ROAD	AUDENSHAW	AUDENSHAW	Three residential terraced properties used as offices by adjoining works.	11/00782/FUL Proposed change of use of 3no. Terraced properties from offices back into residential use (Approved 16/11/2011)	BROWN	6-10	EXP	3	0.0416
AU114	THE BUNGALOW 29 AUDENSHAW HALL GROVE AUDENSHAW	AUDENSHAW	AUDENSHAW	Side garden to bungalow	11/00845/FUL Detached 2-bed bungalow (Approved 24/01/2012)	GREEN	6-10	EXP	1	0.0422
AU117	110 DENTON ROAD AUDENSHAW	AUDENSHAW	AUDENSHAW	Side garden, located adjacent to St. Hilda's Church	12/00776/FUL Proposed 2-bed bungalow (Approved 25/10/2012)	GREEN	0-5	UC	1	0.0812

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AU119	LAND ADJACENT M60 MOTORWAY OFF AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Vacant scrubland roughly triangular in shape adjacent to M60 Motorway.	16/00018/MATCH Non material amendment to 13/00448/FUL (Approved 14/1/16) 15/00750/MATCH Non material amendment to 13/00448/FUL (Approved 03/9/15) 13/00093/PLCOND Discharge Conditions 1-18, relating to 13/00448/FUL (Pending) 14/01015/MATCH Non material amendment to 13/00448/FUL (Approved 03/11/14) 14/00124/MATCH Non material amendment to original planning layout under 13/00448/FUL (Approved 14/2/14) 13/00448/FUL Erection of 250 dwellings, comprising a mix of 2, 3 and 4 bedroom properties (Approved 09/08/2013). 13/00321/ENV Screening opinion for the purpose of Environmental Impact Assessment (Pending on 10/05/2013). 07/01100/OUT Mixed use planning application (Approved 12/11/2007).	BROWN	0-5	UC	152	7.0455
AU120	AUDENSHAW COMMUNITY CENTRE DENTON ROAD	AUDENSHAW	AUDENSHAW	Former/vacant community centre and ancillary car park	15/00095/PLCOND Discharge of Conditions (Approved 16/12/15). 14/00438/FUL Demolition of existing community centre and erection of 10no. residential properties (Approved 25/07/2014)	BROWN	0-5	UC	10	0.1954
AU121	330 AUDENSHAW ROAD	AUDENSHAW	AUDENSHAW	Garden site	15/00460/FUL 1 detached house (Approved 14/07/15). 15/00089/FUL 1 detached bungalow (Approved 02/04/15). 13/00435/FUL Renewal of 10/00703/FUL (Approved 01/08/13). 10/00703/FUL Replacement dwelling (Approved 30/09/10). 10/00393/FUL Dwelling-house (Withdrawn 07/07/10)	GREEN	0-5	UC	1	0.0284

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
AU122	LAND REAR OF SPRING BANK AVENUE	AUDENSHAW	AUDENSHAW	Garage site located to rear of houses	15/00240/OUT 1 bungalow with detached garage (Approved 08/05/15). 05/00507/FUL 1 pair semi-detached houses (Refused 22/06/05). 05/00505/FUL 3 apartments (Refused 22/06/05).	BROWN	0-5	OUT	1	0.0710
AW001	THE OLD CHAPEL ALT HILL LANE	ASHTON	ASHTON WATERLOO	Former/vacant Methodist chapel	14/00099/FUL Conversion and extension of former Methodist chapel to two dwellings (Approved 23/07/2014)	BROWN	0-5	FUL	2	0.0242
AW002	1-3 LEICESTER STREET	ASHTON	ASHTON WATERLOO	Dilapidated warehouse and dwelling.	08/01183/FUL Demolition of dilapidated warehouse and dwelling and construction of 14no. Apartments on 4-floors with car parking (Approved 15/01/2009)	BROWN	6-10	EXP	11	0.0872
AW003	LAND WITH STABLES TO REAR OF 244 NEWMARKET ROAD	ASHTON	ASHTON WATERLOO	Site of stables to rear of Newmarket Road.	09/00119/FUL detached house (Approved 03/04/2009). 08/01290/FUL detached house (Refused 18/12/2008). 05/01764/FUL detached dwelling (Approved 19/06/2006). 05/01372/FUL detached dwelling (Refused 11/11/2005). 04/01447/FUL Convert stable to 1no house (Refused 04/11/2004).	GREEN	6-10	EXP	1	0.0557
AW005	130 TAUNTON ROAD	ASHTON	ASHTON WATERLOO	Vacant works located end of terrace block within high density residential area.	06/00524/FUL Change of use from shop to 1no. 2-bed and 2no. 1-bed flats. Erection of extension to rear to form 2-bedrooms at first floor level with parking underneath (Approved 30/05/2006)	BROWN	6-10	EXP	3	0.0153
AW006	GARAGE SITE AT WILSHAW PLACE	ASHTON	ASHTON WATERLOO	Garage site.	07/00123/FUL Three storey block containing 9no. Flats (Approved 10/05/2007). 06/00595/FUL Erection of 9no. Apartments (Approved 09/06/2006).	BROWN	6-10	EXP	9	0.0632

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AW007	21 KNOWLE AVENUE	ASHTON	ASHTON WATERLOO	House and garden.	09/00096/FUL 3no. Pairs of semi-detached houses (Approved 09/06/2009). 07/00271/OUT Proposed 3no. Pairs of semi-detached houses (Approved 29/08/2007)	GREEN	0-5	UC	3	0.1067
AW010	LAND AND GARAGES REAR OF 61-67 NORTHUMBERLAND AVENUE	ASHTON	ASHTON WATERLOO	Garage site enclosed by housing	11/00595/FUL Extend time limit to implement 08/00722/FUL (Approved 21/09/2011). 08/00722/FUL Residential development comprising 4no. 2-bed bungalows (Approved 04/08/2008). 07/01220/FUL Erection of 3no. detached bungalows (Approved 04/02/2008).	BROWN	6-10	EXP	4	0.1128
AW015	FARM BUILDINGS AT KEVERLOW FARM	ASHTON	ASHTON WATERLOO	Barn located within greenbelt.	12/01068/FUL Conversion and extension of redundant barn into dwelling (Approved 25/01/2013). 09/00548/FUL Conversion of barn into dwelling (Approved 15/09/2009)	BROWN	0-5	UC	1	0.0185
AW017	LAND TO THE SIDE OF 2 KESWICK AVENUE	ASHTON	ASHTON WATERLOO	Part open grassed amenity space and residents parking area.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	4	0.0835
AW019	239 OLDHAM ROAD	ASHTON	ASHTON WATERLOO	Former workshop	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	2	0.0176
AW022	LAND TO THE REAR OF 14 AND 17 RYDAL GROVE	ASHTON	ASHTON WATERLOO	Area of wasteland to the rear of houses. Access onto Scaffell Avenue.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	4	0.1320
AW024	REAR GARDENS OF BRAMPTON THE HURST HADDEN AND THE NEST	ASHTON	ASHTON WATERLOO	Very long gardens associated with 4 houses. All gardens have rear boundary with Knowle Avenue. TPOs on site.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.1554

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AW025	GARDEN TO THE SIDE OF 6 KNOWLE AVENUE	ASHTON	ASHTON WATERLOO	Side garden area. Trees/bushes to boundary.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	2	0.0300
AW027	GARAGE COURT ADJACENT TO 20 GLENTHORNE DRIVE	ASHTON	ASHTON WATERLOO	Lock up garage plot. Appears to be well used. TPOs on eastern boundary.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	3	0.0610
AW031	FORMER CLUB SCOUT HUT DEPOT AND SURROUNDING LAND AT KNOWLE STREET AND RICHMOND STREET	ASHTON	ASHTON WATERLOO	Large site including dilapidated buildings, current scout hut, council depot, amenity space & overgrown wasteland. Access onto Knowle Avenue.	15/00922/FUL Vary Cons 12 and 15 (Approved 09/12/15). 15/00728/MATCH Non material amendments to 14/00607/FUL (Approved 09/12/15). 15/00055/PLCOND Discharge Conditions (Pending). 15/00002/PLCOND Discharge Condition (Approved 11/02/15). 14/00607/FUL 35 houses and 20 flats (Approved 01/10/14)	BROWN/GREEN	0-5	UC	55	1.5548
AW033	LAND ON JUNCTION OF BACK LANE AND RICHMOND STREET	ASHTON	ASHTON WATERLOO	Grassed open amenity space. Former playground. Some trees to perimeter.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.2149
AW034	LAND AT THE END OF MARSDEN CLOSE/ROTHBURY AVENUE/ MORPETH CLOSE	ASHTON	ASHTON WATERLOO	Strip of overgrown waste land to the rear of houses.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	10	0.3599
AW035	LAND BETWEEN 28 LINDISFARNE ROAD AND 15 GROVE STREET	ASHTON	ASHTON WATERLOO	Open grassed amenity area. Relatively flat rectangular plot. Well maintained.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	5	0.2139
AW036	LAND TO THE REAR OF 61 TO 63 PENRITH AVENUE	ASHTON	ASHTON WATERLOO	Former garage plot with just one lock up garage remaining.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	2	0.0509
AW039	LAND TO THE SIDE OF 118 CRANBOURNE ROAD	ASHTON	ASHTON WATERLOO	Side garden/ drive way.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0311

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AW040	WORKS UNIT ON MINTO STREET AND SURROUNDING LAND ON ELGIN STREET	ASHTON	ASHTON WATERLOO	Works unit and adjacent yard/ garage plot. Within high density residential area.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0956
AW050	PARK BRIDGE WORKS PARK BRIDGE	ASHTON	ASHTON WATERLOO	Employment site including large works building and car park.	13/00182/OUT Demolition of existing warehouse and redevelopment of site with 26no. Houses (Approved 30/05/2013).	BROWN	0-5	OUT	26	1.2305
AW053	THE COACH HOUSE PARK BRIDGE	ASHTON	ASHTON WATERLOO	House and garage set within large garden	14/00058/FUL Demolition of existing garage, stable and hardstanding and erection of a new dwelling (Approved 12/05/2014)	BROWN/GREEN	0-5	FUL	1	0.0506
AW054	WOODCOCK INN 178 NEWMARKET ROAD	ASHTON	ASHTON WATERLOO	Vacant public house located within a residential area	15/00271/FUL Conversion of PH to 6 flats (Approved 23/12/15). 14/00730/FUL Conversion of PH to 6 apartments (Approved 24/09/14).	BROWN	0-5	UC	5	0.0714
AW055	LAND TO REAR WILSHAW DALE COTTAGE WILSHAW LANE	ASHTON	ASHTON WATERLOO	Land to north of listed buildings	14/00862/OUT Erection of 1 detached cottage - Outline (Approved 31/10/14)	GREEN	0-5	FUL	1	0.0738
AW057	FORMER SITE OF MARCH HARE HOTEL CROWHILL ROAD	ASHTON	ASHTON WATERLOO	Former site of public house located within a residential area.	16/00114/MATCH Non material amendment (Approved 31/03/16). 15/00094/PLCOND Discharge of Conditions relating to 15/00306/FUL (Approved 23/11/15). 15/00306/FUL Erection of 12 houses (Approved 09/09/15).	BROWN	0-5	UC	12	0.2481
AW058	FORMER SITE OF 323 OLDHAM ROAD	ASHTON	ASHTON WATERLOO	Former site of end terraced property	14/00784/FUL 1 end terraced property (Approved 20/05/2015)	BROWN	0-5	FUL	1	0.0101
DNE001	FORMER OLDHAM BATTERIES SITE WEST SIDE EDWARD STREET	DENTON	DENTON NORTH EAST	Vacant Brownfield Employment Site forming part of a mixed use scheme UDP policy E2(11)	15/00704/OUT Outline for residential development up to 150 houses (Approved 09/09/15). 15/00686/ENV Request for screening opinion (Pending 25/09/15). 14/01149/OUT Residential development up to 150 units (Refused 04/11/15)	BROWN	0-5	OUT	147	3.4265

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DNE002	LAND AND BUILDINGS ON THE EAST SIDE OF EDWARD STREET	DENTON	DENTON NORTH EAST	Site of former works buildings - now demolished.	15/00081/OUT 56 units (Approved 07/05/2015). 11/00513/OUT Residential development for 67 units and demolition of 3 properties (Approved 01/02/2012). 08/00444/OUT 45 residential properties – rear 1-17 Osbourne Rd (Approved 19/06/2008). 08/00443/OUT 43 residential properties including the demolition of 3 properties (Approved 19/06/2008). 08/00444/OUT 45 dwellings rear 1-17 Osbourne Rd (19/06/2008)	BROWN	0-5	OUT	56	1.1396
DNE004	PREMISES ADJACENT TO 28 TOWN LANE	DENTON	DENTON NORTH EAST	Works units adjacent to 28 Town Lane.	04/01329/FUL Erection of 19no. 2-bed self-contained apartments (Approved 23/12/2004).	BROWN	6-10	EXP	19	0.1714
DNE005	WORKS BUILDING 88-90 WILTON STREET	DENTON	DENTON NORTH EAST	Employment site containing large works unit.	05/01137/OUT Residential development - outline (Approved 26/09/2005). 04/01581/OUT Residential development - Outline (Withdrawn 16/12/2004).	BROWN	6-10	EXP	19	0.2898
DNE008	3-5 QUEEN STREET	DENTON	DENTON NORTH EAST	Building in commercial use.	06/00388/FUL Change of use from commercial to residential (Approved 02/05/2006).	BROWN	6-10	EXP	2	0.0065
DNE009	42 ASHFIELD	DENTON	DENTON NORTH EAST	Side garden	13/00089/PLCOND Discharge pre-commencement conditions attached to 13/00537/FUL (Approved 16/03/2016). 13/00537/FUL Erection of 2no. apartments (Approved 13/08/2013). 13/00260/FUL Erection of 2no. flats (Withdrawn 12/06/2013).	GREEN	0-5	UC	2	0.0105

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DNE010	GARDEN LAND AT REAR OF 41 ST ANNES ROAD	DENTON	DENTON NORTH EAST	Rear garden.	10/00078/PLCOND Discharge of Condition attached to consent 07/00051/FUL (Approved 18/10/2010). 07/00051/FUL Proposed bungalow in rear garden (Approved 06/03/2007).	BROWN	0-5	UC	1	0.0157
DNE012	3-7 MANCHESTER ROAD	DENTON	DENTON NORTH EAST	Block of buildings in Denton town centre with commercial uses on ground floor.	07/00849/FUL Change of use of first floor to 3no. Apartments (Approved 10/09/2007).	BROWN	6-10	EXP	3	0.0256
DNE015	GARDEN LAND REAR OF 49-53 ST ANNES ROAD	DENTON	DENTON NORTH EAST	Rear gardens	13/00728/FUL 3no. detached houses (Approved 01/05/2014). 10/00754/FUL Renewal of 07/01421/FUL (Approved 18/10/2010). 07/01421/FUL 2no. 3-bed semi-detached dwellings and 1no. 4-bed detached dwelling (Approved 11/12/2007)	GREEN	0-5	FUL	3	0.0618
DNE016	LAND BETWEEN 41-43 LAKE ROAD	DENTON	DENTON NORTH EAST	Land between residential dwellings.	09/00940/REM Erection of 1no. pair of semi-detached dwellings (Approved 15/04/2010). 08/00329/OUT Erection of 1no. Pair of semi-detached dwellings (Approved 06/05/2008)	GREEN	6-10	EXP	2	0.0268
DNE026	WORKS AT JUNCTION OF BROMSGROVE LANE AND THORNLEY ROAD	DENTON	DENTON NORTH EAST	Small employment site consisting of small industrial/commercial units and yard area.	11/00642/OUT Outline planning permission for residential re-development (Pending)	BROWN	6-10	SHLAA	18	0.4495
DNE027	LAND ADJACENT TO 76 BROMSGROVE LANE	DENTON	DENTON NORTH EAST	Large scruffy communal garden area with double garage.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0934
DNE028	LAND BETWEEN FIR ROAD AND ACACIA AVENUE	DENTON	DENTON NORTH EAST	Area of wasteland used as informal parking area. Storage cabins on site & evidence of fly tipping.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	8	0.1347

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DNE029	LAND AT THE END OF VALLEY GROVE	DENTON	DENTON NORTH EAST	Grassed open public amenity space with trees. Gentle slope S to N.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.0870
DNE030	VETRANS PAVILION 22 MARKET STREET	DENTON	DENTON NORTH EAST	Pavilion building and surrounding land	09/01009/FUL Change of use from vacant veterans club to 1no. 4-bed dwelling including single storey rear extension and side garage extension (Approved 21/01/2010)	BROWN	6-10	EXP	1	0.0357
DNE031	LAND ADJACENT TO CAPESTHORNE WALK DENTON	DENTON	DENTON NORTH EAST	Vacant grassed public amenity area.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	77	1.9079
DNE035	1 TURNER STREET DENTON	DENTON	DENTON NORTH EAST	Vacant end of terrace commercial property.	11/00425/FUL Change of use at first floor to 1no. self-contained flat and ground floor to Class A1 retail/Class B1 office (Approved 13/07/2011).	BROWN	0-5	UC	1	0.0059
DNE038	5 MARKET STREET	DENTON	DENTON NORTH EAST	Vacant building located within Denton Town Centre	12/00315/FUL Change of use from vacant amusement centre to part cafe and shop at ground floor with 2no. flats above (Approved 04/07/2014)	BROWN	0-5	UC	2	0.0108
DNE044	51-55 STOCKPORT ROAD	DENTON	DENTON NORTH EAST	Vacant early 19th century house last in use as offices.	13/01037/FUL Change of use of building from commercial use to 9no. 1-bed apartments (Approved 27/02/2014).	BROWN	0-5	FUL	9	0.0962
DNE045	61 HYDE ROAD	DENTON	DENTON NORTH EAST	Former residential house in office use	14/00025/FUL Change of use from office to house (Approved 10/03/2014)	BROWN	0-5	UC	1	0.0078
DNE047	ALPHA HOUSE ADJACENT 8 PEEL STREET	DENTON	DENTON NORTH EAST	Retail/storage unit	14/00560/FUL Erection of additional storey onto existing single storey warehouse to create 2-storey house (Approved 30/07/2014). 14/00264/FUL Erection of additional storey onto existing warehouse and change of use to house (Refused 23/05/2014)	BROWN	0-5	FUL	1	0.0365

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DNE048	SITE OF DENTON INDEPENDANT SOCIAL CLUB 2 GROSVENOR STREET	DENTON	DENTON NORTH EAST	Former social club and adjacent car park	15/00952/FUL Demolition of social club and erection of 4 bungalows and 2 detached houses (Approved 26/01/16).	BROWN	0-5	UC	6	0.1171
DNS001	SITE OF 2-32 WORDSWORTH ROAD	DENTON	DENTON SOUTH	Overgrown wasteland and hardstanding.	13/00929/FUL 16no. houses (Approved 16/05/2014). 10/00361/FUL Renewal of 05/01071/FUL (Approved 17/11/2010). 05/01071/FUL 60no. apartments and 2no. Retail units (Approved 28/10/2005).	BROWN	0-5	FUL	16	0.3608
DNS002	FORMER HOUSING SITE AT 2-12 KEATS AVENUE	DENTON	DENTON SOUTH	Former housing site.	05/01525/FUL Erection of 6no. semi- detached dwellings (Approved 16/12/2005).	BROWN	6-10	EXP	6	0.0995
DNS003	GARDEN AREA OF 14 DALE VIEW	DENTON	DENTON SOUTH	Side garden.	12/00051/FUL Extension of time for commencement of development for proposed detached single dwelling granted consent under ref 08/01353/FUL (Approved 18/04/2012). 08/01353/FUL Proposed dwelling house (Appeal Upheld 09/02/2010)	GREEN	0-5	UC	1	0.0393
DNS005	LAND ADJACENT TO 8 MARIE CLOSE	DENTON	DENTON SOUTH	Site of former house within large grounds and adjacent formal public amenity space.	15/00645/FUL 5 bungalows (Approved 05/11/15). 14/01140/FUL 5 bungalows (Withdrawn 30/01/15).	BROWN/GREEN	0-5	FUL	5	0.1509
DNS006	CRICKET CLUB CAR PARK OFF KENDAL AVENUE	DENTON	DENTON SOUTH	Mix of hardstanding & grassed area. Some trees.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	5	0.3229
DNS007	LAND REAR OF 1-17 MANCUNIAN ROAD OFF TATTON ROAD	DENTON	DENTON SOUTH	Mixture of hardstanding and grassed amenity space. Some trees.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	6	0.3160
DNS008	LAND ADJACENT TO BAY HORSE 142 HAUGHTON GREEN ROAD	DENTON	DENTON SOUTH	Spacious pub car park and grassed area used as a beer garden.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	4	0.1836

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DNS011	FORMER HOUSING SITE LAND ADJACENT TO LEWES AVENUE	DENTON	DENTON SOUTH	Maintained area of green space.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.2200
DNS012	FLETCHES ARMS PUBLIC HOUSE 445 STOCKPORT ROAD	DENTON	DENTON SOUTH	Large car park & detached pub building. Flat spacious site.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	8	0.2956
DNS013	2 WAKELING ROAD	DENTON	DENTON SOUTH	Rear garden area with flat sections.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	1	0.2055
DNS014	LAND BETWEEN 54 TO 56 DENBIGH ROAD	DENTON	DENTON SOUTH	Grassed amenity area with trees	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	4	0.0626
DNS015	CAR PARK AREA ADJACENT TO 45-49 YEW TREE ROAD	DENTON	DENTON SOUTH	Area of hardstanding used as informal residents parking area.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.0741
DNS017	LAND TO THE SIDE OF 2 ESSINGTON WALK	DENTON	DENTON SOUTH	Vacant grassed public amenity area at the end of the terrace	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	1	0.0255
DNS018	LAND TO THE SIDE OF 1 STAPLEFORD WALK	DENTON	DENTON SOUTH	Vacant grassed public amenity area at the end of the terrace	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	1	0.0271
DNS019	LAND OPPOSITE 1 TO 3 WOLLATON WALK	DENTON	DENTON SOUTH	Vacant grassed public amenity area	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	3	0.0827
DNS021	LAND TO THE FRONT OF STANDISH WALK	DENTON	DENTON SOUTH	Vacant grassed public amenity area	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	6	0.1688
DNS022	TWO TREES SCHOOL 101 TWO TREES LANE	DENTON	DENTON SOUTH	School buildings and surrounding playing fields/ hardstanding. Bounded by residential area.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	0-5	SHLAA	220	7.8321

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DNS023	LAND TO REAR 41-59 MILL LANE AND 2-14 TARRAN GROVE	DENTON	DENTON SOUTH	Overgrown open land in valley. Limited access	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	39	1.2887
DNS024	LAND OF 12-22 REID CLOSE	DENTON	DENTON SOUTH	Area of protected green space south of school	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	49	1.2242
DNS025	LAND TO EAST OF CORRIE PRIMARY SCHOOL CEMETERY ROAD	DENTON	DENTON SOUTH	Area of protected green space	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	35	0.8819
DNS026	MANOR FARMHOUSE REAR GARDENS PLOTS 4 AND 5 69 HAUGHTON GREEN ROAD	DENTON	DENTON SOUTH	Vacant site enclosed by residential dwellings	15/00002/FUL 2 bungalows (Approved 24/03/15). 10/00202/FUL 2 bungalows (Approved 01/06/10). 07/01694/FUL 2 dormer bungalows (Approved 03/03/08) 03/01558/REM Details of siting, design, external appearance and landscaping relating to 03/00959/OUT (Approved 09/01/04). 03/00959/OUT 2no. semi-detached bungalows (Approved 17/10/03).	GREEN	0-5	UC	2	0.1484
DNS029	ARMSTRONG HOUSE 9 HAUGHTON GREEN ROAD	DENTON	DENTON SOUTH	Commercial/office on ground floor with flat on first floor	14/00803/P3N Change of use from office to 3 flats (Approved 19/11/2014)	BROWN	0-5	P3N	3	0.0208
DNW001	LAND ADJACENT 18 HILLVIEW ROAD	DENTON	DENTON WEST	Rectangular piece of open grassed amenity space. Flat with no trees.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	5	0.1167
DNW002	2 KENSINGTON GROVE	DENTON	DENTON WEST	Existing residential dwelling and garden.	16/00021/PLCOND (Pending). 15/00814/FUL Conversion to form 2 dwelling houses (Approved 09/11/15). 04/00239/FUL Erection of 15 apartments (Appeal Upheld 04/03/2005). 03/00999/FUL 18 apartments (Refused 12/12/03).	BROWN/GREEN	0-5	FUL	1	0.1206

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
DNW003	BT REPEATER BUILDING LORD STREET, OFF MANCHESTER ROAD	DENTON	DENTON WEST	BT repeater building.	13/00009/FUL Proposed detached dormer bungalow (Approved 03/05/2013). 08/01145/FUL Detached 2-bed bungalow (Approved 24/12/2008). 07/00263/FUL Change of use to 1-bed dwelling (Approved 30/04/2007)	BROWN	0-5	FUL	1	0.0177
DNW005	GARDEN LAND AT 189 TOWN LANE	DENTON	DENTON WEST	Side garden.	12/00506/FUL 1 dwelling (05/09/2012). 10/00282/FUL Pair semi-detached dwellings (15/06/2010). 08/00995/OUT 1 house (Approved 09/09/2008). 07/00648/FUL Pair semi-detached houses (Approved 14/08/2007). 05/01075/OUT 1 dwelling (Approved 14/09/2005)	GREEN	0-5	UC	1	0.0565
DNW008	9 PEARL STREET	DENTON	DENTON WEST	Premises in employment uses.	No previous planning applications relating to residential development on this site.	BROWN	6-10	CFS	5	0.0901
DNW009	GRANADA FIELDS/ WINDSOR PARK LAND TO REAR ANSON ROAD/ WINDSOR ROAD	DENTON	DENTON WEST	Large area, predominantly in grazing use or stable, with some ponds. Level with cul-de-sac entrance off Windsor Road	No previous planning applications relating to residential development on this site.	GREEN	0-5	SHLAA	200	6.2697
DNW010	LAND TO WEST AND SOUTH OF GRESWELL PRIMARY SCHOOL OFF AUBURN ROAD AND RUSKIN AVENUE	DENTON	DENTON WEST	Protected green space located west and south of Greswell Primary School	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	120	3.0350
DNW012	HORSES FIELDS OFF FAIRVIEW ROAD	DENTON	DENTON WEST	Large area of Greenfield land used for horse grazing. Designated in UDP as protected Green Space	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	255	6.3682
DNW013	THE DANE BANK HOTEL WINDMILL LANE	DENTON	DENTON WEST	Pub building, car park and rear beer garden. Large, flat rectangular site.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	12	0.3680

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DNW014	LAND TO THE SIDE OF 61 MILLBROOK AVENUE	DENTON	DENTON WEST	Overgrown wasteland with trees. Gated access onto road.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	2	0.1416
DNW015	ACRES INN 120 ACRES LANE	DENTON	DENTON WEST	Pub building, car park & wooded land to rear of houses.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	3	0.2634
DNW016	406 THORNLEY LANE DENTON	DENTON	DENTON WEST	Existing dormer bungalow and side garden with railway line to rear.	12/00350/FUL Demolish part of existing bungalow and construction of new attached garage together with erection of new dwelling house (Approved 22/05/2012)	GREEN	6-10	EXP	1	0.0376
DNW020	87 TOWN LANE	DENTON	DENTON WEST	Garage site adjacent to residential dwellings	14/00721/FUL Demolition of garages and erection of 2no. semi-detached houses (Approved 21/11/2014)	BROWN	0-5	UC	2	0.0209
DNW021	S G TURRET LTD 96 TOWN LANE	DENTON	DENTON WEST	Two storey industrial/works building	15/00094/FUL Demolition of industrial unit and redevelopment of site with 8 apartments in 2 blocks (Approved 14/05/15).	BROWN	0-5	FUL	8	0.0968
DRE002	LAND NORTH 185 EDGE LANE	DROYLSDEN	DROYLSDEN EAST	Informal green space and site of demolished public house.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	15	0.2491
DRE010	LAND AT BURMAN STREET	DROYLSDEN	DROYLSDEN EAST	Site occupied by porta cabins and containers.	11/00930/OUT Erection of 9no. Houses - plus another 8no. Houses across boundary with MC (Approved 19/12/2011). 08/01326/OUT 9 Houses - plus 8 Houses across boundary with Manchester City Council (Approved 29/01/2009)	BROWN/GREEN	6-10	EXP	9	0.2510
DRE011	SITE OF 6 SHORT AVENUE	DROYLSDEN	DROYLSDEN EAST	Cleared housing site	08/00400/FUL 2 semi-detached properties (Approved 15/07/2008). 01/00194/FUL 4no flats on site of semi-detached shop & takeaway (Approved 20/04/2001). 00/00204/FUL Change of use of hot food takeaway with living accommodation to house (Approved 08/06/2000)	BROWN	6-10	EXP	2	0.0251

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DRE012	MORNINGSIDE FURTHER EDUCATION CENTRE, FAIRFIELD AVENUE	DROYLSDEN	DROYLSDEN EAST	Site of former education centre with a number of trees	07/00559/REM Building comprising 18 flats – Reserved Matters for 04/00369/OUT (Approved 20/08/2007). 04/00369/OUT Erection of 18 flats- resub 03/01399/OUT (Approved 30/04/2004)	BROWN/GREEN	6-10	EXP	9	0.1655
DRE013	LAND ADJACENT TO 46 GORSEY FIELDS	DROYLSDEN	DROYLSDEN EAST	Car park.	14/00741/FUL 9 Houses (Approved 07/10/14). 09/00041/PLCOND Discharge of condition relating to 06/01857/REM (Approved 13/10/2009). 09/00038/PLCOND Discharge of conditions relating to 04/00286/OUT (Approved 09/10/2009). 09/00037/PLCOND Discharge of conditions relating to 06/01857/REM (Approved 09/10/2009). 06/01857/REM 12 Flats (Approved 04/04/2007). 04/00286/OUT 12 dwellings (Approved 26/07/2004)	BROWN	0-5	FUL	9	0.1768
DRE014	296 EDGE LANE AND 429-431 MANCHESTER ROAD	DROYLSDEN	DROYLSDEN EAST	Derelict multi storey building	10/00007/PLCOND Conditions 2, 4, 5 and 6 of 04/01830/FUL (Approved 10/08/2010). 08/01152/FUL Additional apartment to scheme previously approved under 04/01830/FUL (Approved 18/02/2009). 04/01830/FUL Alteration of existing shop and bed sits into 4 flats and 2 Shops (Approved 31/01/2005)	BROWN	6-10	EXP	5	0.0225
DRE015	208 MARKET STREET	DROYLSDEN	DROYLSDEN EAST	Vacant site	14/00626/FUL Erection of 2-storey building with 2no. shops at ground floor & 1no. flat above (Approved 28/08/14). 14/00239/FUL 3-storey building with cafe/takeaway and 3 flats above (Withdrawn 07/04/14). 04/01877/FUL 3 flats and retail unit (Approved 05/06/2008)	GREEN	0-5	FUL	1	0.0160

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DRE016	LAND ADJOINING SCOUT HALL ELLEN STREET	DROYLSDEN	DROYLSDEN EAST	Enclosed patch of wasteland to the side of Scout Hut Ellen Street.	10/00366/OUT Extend time for REM 07/00825/FUL 2-storey block of 4 flats (Approved 22/06/2010). 07/00825/OUT 2-storey block of 4 flats (Approved 17/09/2007). 05/01419/OUT block of 6 flats (Refused 23/11/2005)	GREEN	6-10	EXP	4	0.0477
DRE017	GARAGE PREMISES AT 178 MOORSIDE STREET	DROYLSDEN	DROYLSDEN EAST	Car repair garage and surrounding yard area.	07/00834/OUT Demolition of existing garage/car repair premises and erection of 2-storey apartment block comprising 6no. Units (Approved 12/11/2007)	BROWN	6-10	EXP	6	0.0704
DRE018	301 MANCHESTER ROAD	DROYLSDEN	DROYLSDEN EAST	Retail unit located within ground floor of property with flat over	14/00950/FUL Change of use from store to self-contained bed sit on ground floor - Retrospective (Approved 09/02/2015). 14/00677/FUL Change of use from store to self-contained flat (Withdrawn 12/09/2014)	BROWN	0-5	FUL	1	0.0181
DRE020	CHRISTIAN CENTRE KING STREET	DROYLSDEN	DROYLSDEN EAST	Large two storey detached building and adjacent wasteland.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	12	0.0946
DRE021	14 MARKET STREET	DROYLSDEN	DROYLSDEN EAST	Storage unit.	08/00982/FUL Change of use from storage to 1no. 1-bed apartment (Approved 03/11/2008)	BROWN	6-10	EXP	1	0.0128
DRE023	LAND TO THE REAR OF 23-25 GORSEYFIELDS	DROYLSDEN	DROYLSDEN EAST	Part open public amenity space and private rear gardens.	No previous applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.2784
DRE024	59 MARKET STREET	DROYLSDEN	DROYLSDEN EAST	Mid terraced property in commercial use.	09/00159/FUL New shop front, rear extension and interior alterations to form self-contained flat at first floor (Approved 17/04/2009).	BROWN	6-10	EXP	1	0.0118
DRE025	LAND ADJACENT TO 342 FAIRFIELD ROAD	DROYLSDEN	DROYLSDEN EAST	Well maintained lock up garage plot with mature trees throughout site.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	51	1.2594

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DRE030	81-83 MARKET STREET	DROYLSDEN	DROYLSDEN EAST	Former bank.	10/00009/FUL Change of use of former bank premises to restaurant at ground floor with single storey rear extension and creation of 2no. one-bed apartments at first floor (Approved 09/03/2010)	BROWN	6-10	EXP	2	0.0138
DRE031	LAND BETWEEN ARBROATH STREET/BAILEY STREET/EDGE LANE	DROYLSDEN	DROYLSDEN EAST	Part open grassed amenity space and vacant wasteland.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.0688
DRE032	LAND AT JUNCTION OF EDGE LANE AND ST ANDREWS AVENUE	DROYLSDEN	DROYLSDEN EAST	Part open amenity space and car repair garage yard, and buildings to the rear.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	15	0.1853
DRE033	DROYLSDEN MARINA MAIN SITE/ PHASE 2	DROYLSDEN	DROYLSDEN EAST	Site cleared for regeneration scheme including large residential development.	11/00583/FUL Construction of 165no. dwellings (Approved 19/10/2011). 06/00226/REM Mixed use development including 383 dwellings (Approved 06/07/2006).	BROWN	0-5	UC	112	2.0790
DRE035	VICTORIA MILL BUCKLEY STREET	DROYLSDEN	DROYLSDEN EAST	Mill complex located close to Droyslden Marina	15/00030/OUT Demolition of existing buildings and erection of 127 dwellings etc. (Approved 19/11/15). 15/00856/ENV Screening opinion relating to proposed mixed use development (Pending 24/09/15).	BROWN	0-5	OUT	127	1.2426
DRE036	SCOUT HUT ELLEN STREET	DROYLSDEN	DROYLSDEN EAST	Scout Hall building and land to the rear as well as the enclosed patch of wasteland to the side.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	11-15	SHLAA	5	0.1259
DRE037	DROYLSDEN WORKING MENS CLUB LLOYD STREET	DROYLSDEN	DROYLSDEN EAST	Run down club building and large car park.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	18	0.3284
DRE038	LAND ON THE CORNER OF KING STREET AND MARKET STREET	DROYLSDEN	DROYLSDEN EAST	Overgrown wasteland	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	8	0.0694

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DRE039	GARAGE PLOT HERBERT STREET	DROYLSDEN	DROYLSDEN EAST	Enclosed garage plot associated with allotment site.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0768
DRE040	GARDENS AND GARAGES TO REAR 293-297 MANCHESTER ROAD	DROYLSDEN	DROYLSDEN EAST	Garden land and waste land to the rear of houses.	12/00904/OUT Erection of a detached two storey house - Outline All matters reserved (Approved 13/11/2012)	GREEN	6-10	EXP	1	0.0966
DRE042	LAND AT THE END OF PARK STREET	DROYLSDEN	DROYLSDEN EAST	Triangular patch of open amenity space. Maintained but scruffy.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	5	0.1670
DRE045	FORMER LITTLEMOSS HIGH SCHOOL CRYER STREET	DROYLSDEN	DROYLSDEN EAST	School buildings and surrounding playing fields/ hardstanding. Bounded by housing to south. Entire site lies within Green Belt	No previous planning applications relating to residential development on this site.	BROWN/GREEN	0-5	SHLAA	60	2.9403
DRE047	NOOK VIEW FARM LUMB LANE DROYLSDEN	DROYLSDEN	DROYLSDEN EAST	Former Ministry of Defence site located within the greenbelt.	12/00683/FUL Demolition of buildings on site and erection of 4no. Detached dwellings and associated works (Approved 19/10/2012)	BROWN	6-10	EXP	4	0.4124
DRE050	88 MOORSIDE STREET	DROYLSDEN	DROYLSDEN EAST	Property with commercial use to ground floor and flat above	14/01118/FUL Change of use to form 2 flats -1 at ground and 1 at first floor, existing shop to remain (Approved 09/02/15)	BROWN	0-5	FUL	1	0.0202
DRE053	MEADOW VIEW FISH FARM LUMB LANE	DROYLSDEN	DROYLSDEN EAST	Former fish farm buildings and associated parking areas.	15/00564/OUT Demolition of existing buildings and erection of 8 houses (Approved 11/09/15)	BROWN	0-5	OUT	8	0.5106
DRE054	49A FAIRFIELD SQUARE	DROYLSDEN	DROYLSDEN EAST	Annex to residential property within Fairfield Square	16/00030/FUL Change of use from residential annex to separate dwellinghouse (Approved 14/03/16). 01/00750/FUL Removal of Condition 2 of 94/0206/FL (Refused 10/09/01).	BROWN	0-5	FUL	1	0.0084
DRE055	SEAMARK, EDGE LANE	DROYLSDEN	DROYLSDEN EAST	Occupied food processing and storage facility adjacent to Ashton Canal	No previous planning applications relating to residential development on this site	BROWN	11-15	GMSF CFS	67	2.2431

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DRE066	LAND AT JUNCTION ASHTON HILL LANE AND MARKET STREET	DROYLSDEN	DROYLSDEN EAST	Car park and surrounding green space	11/00082/PLCOND Discharge of Conditions of 11/00224/FUL (Refused 30/07/2014). 11/00856//MATCH Alterations (Approved 11/11/2011). 11/00224/FUL Residential care home - C2 Use Class - with 72 bedrooms, associated parking and landscaping (Approved 22/07/2011).	BROWN/GREEN	6-10	GMSF CFS	11	0.4054
DRW005	119 GREENSIDE LANE	DROYLSDEN	DROYLSDEN WEST	Car repair garage and yard	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0790
DRW007	LAND TO THE REAR OF 356-374 EDGE LANE	DROYLSDEN	DROYLSDEN WEST	Part wasteland and rear gardens	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	3	0.0521
DRW019	362 MANCHESTER ROAD	DROYLSDEN	DROYLSDEN WEST	Industrial/ commercial units located within dense terraced housing. Rear sections appear to be disused.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.1352
DRW021	PIG ON THE WALL PUBLIC HOUSE GREENSIDE LANE	DROYLSDEN	DROYLSDEN WEST	Pub building, car park and surrounding land.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.2241
DU003	LAND ADJOINING 252 ASTLEY STREET	DUKINFIELD	DUKINFIELD	Green site located adjacent to 252 Astley Street and Peak Forest Canal.	12/00351/CLUD Certificate of lawfulness to confirm commencement of residential development in accordance with planning approval 99/P/0565/FL (Approved 23/08/2012).	GREEN	0-5	UC	4	0.1068
DU004	GARAGE SITE ADJACENT 39-49 CHURCH STREET HIGHFIELD STREET JUNCTION	DUKINFIELD	DUKINFIELD	Garage Site owned by New Charter	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	5	0.0434
DU005	ASTLEY STREET CHAPELFIELD WORKS	DUKINFIELD	DUKINFIELD	Grassed area in front of factory. Several trees on the site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	6	0.1192

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DU006	REAR OF 1-3 HALL GREEN ROAD	DUKINFIELD	DUKINFIELD	Derelict vacant land with vehicle access	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	2	0.1884
DU010	JUNCTION OF ASTLEY STREET AND SMITH STREET ASTLEY ARMS	DUKINFIELD	DUKINFIELD	Side garden of either pub or 2 Smith Street	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	4	0.0267
DU011	GARAGE SITE TOWER STREET OPPOSITE BATES STREET INCLUDING GRASSED AREA	DUKINFIELD	DUKINFIELD	Small garage site containing 10 garages with grassed amenity area adjoining Foundry Street behind garages	No previous planning applications relating to residential development on this site	BROWN/GREEN	11-15	SHLAA	5	0.0940
DU012	TOWN LANE JUNCTION PARKING CLOSE	DUKINFIELD	DUKINFIELD	Small grass verge on junction	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	2	0.0424
DU013	GARAGE SITE AT JUNCTION OF PRICE STREET/ PICKFORD LANE	DUKINFIELD	DUKINFIELD	Semi derelict garage site in a poor untidy condition. Many of the garages appear derelict	No previous planning applications relating to residential development on this site.	BROWN/GREEN	11-15	SHLAA	6	0.0800
DU014	VICTORIA STREET JUNCTION JEFFREYS DRIVE	DUKINFIELD	DUKINFIELD	Grassed amenity area	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	3	0.0455
DU015	325-327 BIRCH LANE	DUKINFIELD	DUKINFIELD	Large garden area belonging to a pair of houses	05/01358/FUL Erection of 1no. Detached house adjacent 325 Birch Lane (Withdrawn).	GREEN	6-10	SHLAA	6	0.2952

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DU017	NORTH STAR PUBLIC HOUSE QUEEN STREET DUKINFIELD	DUKINFIELD	DUKINFIELD	Cleared site of former Pub	07/00826/REM Erection of 15no. 2-bed apartments and 3no. 1-bed apartments with undercroft car parking (Approved 12/09/2007). 05/00373/OUT Erection of 18no. self-contained apartments (Approved 02/06/2005).	BROWN	6-10	EXP	18	0.0883
DU018	GARAGE AND SHOWROOM AT 193 KING STREET	DUKINFIELD	DUKINFIELD	Garage and showroom	06/00392/OUT Construction of apartment block comprising 24no. apartments including associated car parking and landscaping (Approved 10/05/2006).	BROWN	6-10	EXP	10	0.1773
DU021	2-4 KING STREET	DUKINFIELD	DUKINFIELD	End terraced property.	09/00041/FUL Resubmission of 07/01604/FUL for conversion of vacant building to 4no. 1-bed apartments (Approved 17/04/2009). 07/01604/FUL Change of use from vacant building to 4no. 1-bed apartments (Approved 24/01/2008)	BROWN	6-10	EXP	2	0.0140
DU025	VACANT LAND AT PROSPECT ROAD SANDY LANE DUKINFIELD	DUKINFIELD	DUKINFIELD	Green site with trees.	13/01039/CPUD Certificate of lawfulness to confirm commencement of 10/00725/FUL (Approved 02/07/2014). 10/00725/FUL Extend time limit for 06/01883/FUL (Approved 16/11/2010). 06/01883/FUL 21no. Dwellings (Appeal Upheld 25/09/2007).	GREEN	6-10	UC	21	0.8640
DU026	ALBERT WORKS CRESCENT ROAD DUKINFIELD	DUKINFIELD	DUKINFIELD	Late 19th century office building associated with the Grade II Crescent Road Mills.	15/00102/LBC Conversion from office to 1 flat (Approved 08/04/2015). 10/01004/FUL Change of use from office to 1no. 2-bed flat (Approved 10/02/2011). 10/01005/LBC Listed Building Consent for change of use from office to 1no. 2-bed flat (Approved 10/02/2011)	BROWN	0-5	FUL	1	0.0106

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DU028	252 ASTLEY STREET DUKINFIELD	DUKINFIELD	DUKINFIELD	Existing detached house with garden, with Peak Forest Canal to rear of property.	11/00898/OUT Demolition of existing house and erection of 2no. Pairs of semi-detached houses (Approved 13/01/2012)	BROWN	6-10	EXP	1	0.0957
DU031	LAND AT FROMER SNIPE INN BIRCH LANE DUKINFIELD	DUKINFIELD	DUKINFIELD	Remaining site to form part of larger residential development on site of former public house.	12/00499/FUL Erection of detached bungalow accessed off previously approved development site (Approved 17/07/2012). 11/00818/FUL Proposed erection of 18no. Dwellings consisting of 11no. 2-bed and 7no. 3-bed dwellings (Approved 21/12/2011)	GREEN	6-10	EXP	1	0.0240
DU039	LAND AT RALPHS LANE	DUKINFIELD	DUKINFIELD	Land with group Tree preservation order and individual tree preservation orders and Ralphs Lane including site of No.1 Ralphs Lane	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	GMSF CFS	2	0.2757
DUST002	LAND ADJACENT 102- 128 SANDY LANE	DUKINFIELD	DUKINFIELD STALYBRIDGE	Triangular shaped, vacant employment site in established employment area.	14/00627/OUT Proposed residential development with all matters reserved - Outline (Approved 30/03/2015)	BROWN	0-5	OUT	15	0.4006
DUST011	LAND TO THE SIDE OF 80 ROBINSON STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Unkempt side garden full of fly tipping.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	4	0.0475
DUST012	LAND TO THE SIDE OF 92 ROBINSON STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Semi-used garage site, some derelict garages & fly tipping on site.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0757
DUST016	HOLY TRINITY SCHOOL HIGH STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Private school and open grassed space to south.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	8	0.2846
DUST019	BOWER MOTORS ACRES LANE	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Car sales showroom	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	6	0.0728

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
DUST020	PINEAPPLE INN 18 KENWORTHY STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Large car parking area	14/00696/FUL 4 semi-detached houses and change of use of public house to 3 terraced houses (Approved 16/01/15)	BROWN	0-5	FUL	6	0.1265
DUST021	LAND ADJACENT TO THE OLD HUNTERS TAVERN PH, 51-53 ACRES LANE	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Car park adjacent to public house	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	3	0.0374
DUST023	CASTLE STREET CAR PARK WEST OF RESTURANT	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Vacant land/ car park	Part of wider proposals for Longlands Mill redevelopment	BROWN	0-5	AL	40	0.5103
DUST024	LAND EAST OF LONGLANDS MILL AND PATTERN HOUSE	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Wasteland and informal car park	Part of wider proposals for Longlands Mill redevelopment	BROWN	0-5	AL	50	0.3948
DUST027	LAND AT STALYBRIDGE CRICKET CLUB, GORSE HALL ROAD	DUKINFIELD	DUKINFIELD STALYBRIDGE	Grounds of cricket club	07/01691/FUL Variation of Condition 5 and 12 of 06/01572/OUT (Approved 31/01/2008). 07/00329/FUL Removal of Condition 14 of 06/01572/OUT (Appeal Upheld 22/11/2007). 06/01572/OUT Residential dwellings on part of cricket club land (Approved 22/01/2007).	GREEN	6-10	EXP	15	0.5984
DUST028	SIDE GARDEN ADJACENT 228 YEW TREE LANE	DUKINFIELD	DUKINFIELD STALYBRIDGE	Side garden	08/00098/FUL Erection of 1no. Detached house (Approved 22/05/2008).	GREEN	6-10	EXP	1	0.0196
DUST029	LAND WEST OF 20-32 BUCKLEY STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Large undeveloped & untidy site. Some small unused garages/ lock ups	05/00662/OUT Proposed residential development - OUTLINE (Approved 29/07/2005)	GREEN	6-10	EXP	20	0.4639
DUST030	REAR 22-30 CHEETHAM HILL ROAD	DUKINFIELD	DUKINFIELD STALYBRIDGE	Vacant area of green space with some small out buildings to rear of houses on Cheetham Hill Road	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	26	0.5352
DUST031	LAND ADJACENT 102 KENWORTHY STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Vacant site adjacent to residential properties	14/00133/FUL 2no. semi-detached houses (Approved 28/08/14). 04/01744/FUL Detached house (Approved 13/01/05).	GREEN	0-5	FUL	2	0.0287

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DUST033	FORMER CASABLANCA CLUB ARMENTIERES SQUARE AND LAND TO THE REAR BACK GROSVENOR STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Site of dilapidated building/s located in a prominent position to the south of canal in Stalybridge town centre.	15/00660/FUL 67 apartments and commercial premises (Approved 22/10/15) 12/00905/NDM Demolition of former Casablanca's (Approved 22/10/2012). 12/00906/CON Demolition and site clearance of former Casablanca's (Approved 25/10/2012). 04/01042/FUL Mixed use development of ground floor retail with 33 apartments above (Approved 30/11/2004)	BROWN	0-5	FUL	66	0.2911
DUST036	POLICE STATION SITE CORPORATION STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Former police station in the centre of Stalybridge town centre.	14/00821/FUL Conversion of former Police Station to 18 apartments and one office (Approved 12/12/14). 06/01852/FUL Change of use of existing building to offices at ground and first floor (Approved 16/04/2007). 06/01859/CON Seek consent to demolish existing police station and redevelopment to provide commercial and residential accommodation in line with 06/01853/OUT (Approved 05/04/2007). 06/01853/OUT Demolition of existing building and erection of new building comprising restaurant and 27 apartments (Approved 13/04/2007)	BROWN	0-5	FUL	18	0.0819
DUST039	SITE OF WELLINGTON INN CAROLINE STREET/BRIDGE STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Cleared site of Wellington Inn, currently used as an informal parking area.	07/00455/FUL New mixed use development including 24 apartments (Approved 21/01/2008). 05/00199/OUT Mixed use dev (Approved 07/04/2005)	BROWN	6-10	EXP	18	0.1498
DUST040	SITE OF FORMER CHRIST CURCH, QUARRY STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Former site of church.	10/00929/FUL Extend time limit of extant planning permission ref 07/01222/FUL (Approved 02/03/2011). 07/01222/FUL Erection of 16no. 3-bed houses and 1no. 3-bed maisonette (Approved 14/03/2008).	GREEN	6-10	EXP	8	0.2148

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
DUST046	LAND AT UNITERIAN CHURCH RICHMOND CLOSE STALYBRIDGE	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Vacant land to the west of Unitarian Church	12/00210/FUL Renewal of permission 08/01390/FUL (Approved 15/05/2012). 11/00030/PLCOND Discharge Conditions 2, 4 and 7 of 10/01089/FUL (Approved 11/05/2011). 10/01089/FUL 1 House (Approved 03/03/2011). 08/01390/FUL Resubmission of 08/00710/FUL for 3 houses (Approved 06/03/2009). 06/01766/OUT 2 houses (Approved 25/01/2007)	GREEN	6-10	EXP	1	0.0254
DUST047	4 MELBOURNE STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Former public house located adjacent to River Tame in Stalybridge Town Centre	14/00358/MATCH Reduction in flat numbers (Approved 19/06/2014). 12/00305/FUL Change of use of public house into 7no. flats with commercial unit on ground floor (Approved 06/05/2012)	BROWN	6-10	EXP	4	0.0267
DUST049	44 GROSVENOR STRET STALYBRIDGE	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Large, single commercial unit located within Stalybridge Town Centre.	12/01052/FUL Conversion of existing shop to 3no. Units and conversion of first floor to 5no. Flats with new rear access (Approved 27/02/2013)	BROWN	6-10	EXP	5	0.0436
DUST051	SPORTSMAN INN 122 MOTTRAM ROAD	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Former public house.	14/00180/FUL Change of use from residential to office for temporary period (Approved 29/4/14). 13/00053/PLCOND Discharge of conditions relating to 13/00222/FUL (Approved 16/10/2013). 13/00222/FUL Conversion of PH to 1 house and 3 apartments (Approved 18/06/2013)	BROWN	0-5	UC	2	0.0222
DUST053	223 HIGH STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Side garden at 223 High Street.	13/00798/FUL Construction of new 2-storey end terrace house (Approved 23/12/2013).	GREEN	0-5	FUL	1	0.0332
DUST057	THE STONE JUG 24 HIGH STREET	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Vacant public house	15/00733/FUL Change of use of PH with flat over into 2 houses (Approved 05/10/15).	BROWN	0-5	UC	1	0.0362
DUST058	14 PORTLAND PLACE MOTTRAM ROAD	STALYBRIDGE	DUKINFIELD STALYBRIDGE	Mid terrace property in commercial/office use	15/00716/P3N Change of use from shop to single dwellinghouse (No Permission Required)	BROWN	0-5	P3N	1	0.0096

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HG001	LAND NORTH EAST OF CRICKET GROUND GODLEY RESERVOIR	HYDE	HYDE GODLEY	Protected green space to north east of cricket ground.	No previous planning applications relating to residential development on this site	GREEN	11-15	CFS	88	2.5233
HG002	LAND BETWEEN GODLEY RESERVOIR AND A57	HYDE	HYDE GODLEY	Grassed amenity space between reservoir and A57.	No previous planning applications relating to residential development on this site	GREEN	11-15	CFS	126	4.2983
HG003	LAND EAST OF GODLEY RESERVOIR BETWEEN TETLOW FOLD FARM AND LONGLANDS HOUSE	HYDE	HYDE GODLEY	Large, open area of protected green space adjacent to reservoir	No previous planning applications relating to residential development on this site	GREEN	11-15	CFS	228	7.5785
HG006	LAND JUNCTION CALLAND AVENUE AND LEECH STREET	HYDE	HYDE GODLEY	Sloping, vacant land with trees/TPO areas adjoining Godley Brook with northern end of site within flood zone.	No previous planning applications relating to residential development on this site	GREEN	6-10	CFS	1	0.0655
HG009	CHURCH CAR PARK AT JUNCTION OF PEEL STREET AND STOCKPORT ROAD	HYDE	HYDE GODLEY	Unmarked church car park/ rough ground.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	2	0.0325
HG010	STRIP OF LAND REAR OF HOUSES ON GRANGE ROAD AND ADJACENT TO CEMETERY	HYDE	HYDE GODLEY	Various poorly maintained allotments. Looks untidy. Gentle slope E to W. Some trees.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	10	0.4335
HG013	GARAGE COURT AT GRANGE CLOSE TURNING HEAD	HYDE	HYDE GODLEY	Poorly maintained garage court and surrounding wasteland. Relatively flat.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	4	0.0994
HG014	WASTELAND OFF ALLEN AVENUE AND SHAW AVENUE	HYDE	HYDE GODLEY	Flat area of hardstanding/ wasteland. Looks untidy.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.0750
HG015	WASTELAND TO THE SIDE OF 81 MOTTRAM OLD ROAD	HYDE	HYDE GODLEY	Close proximity to adjacent school. Challenge of privacy distances to adjacent properties.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	3	0.1134

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HG016	LAND ON MANSFIELD ROAD	HYDE	HYDE GODLEY	Partly derelict wasteland with Elec. Substation and disused building. Southern section used as car park for adjacent nursery. Untidy, flat with no trees of merit.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.1765
HG017	VACANT LAND ON AMELIA STREET	HYDE	HYDE GODLEY	Derelict land/former garage site between terraced houses. Flat, untidy with rubbish/ tipping.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.0381
HG019	PLAYING FIELD AT LEIGH STREET	HYDE	HYDE GODLEY	Flat area of grassed recreational land with formal children's play area. Adjacent to Hyde United Football ground and Hyde leisure Centre. Surrounded by housing.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	40	0.7729
HG020	LAND OFF VILLIERS STREET	HYDE	HYDE GODLEY	Grassed amenity space	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	5	0.0880
HG021	LAND CORNER OF HALL STREET AND MANCHESTER ROAD	HYDE	HYDE GODLEY	Public amenity space with grassed area/ planting/ shrubs & mature trees. Attractive green area with TPOs to south adjacent to Manchester Rd.	14/00571/OUT Proposed residential development of 8no houses - Outline approval for access and layout only (Approved 03/10/2014)	GREEN	0-5	OUT	8	0.2472
HG022	FORMER GLOBE WORKS BROOK STREET	HYDE	HYDE GODLEY	Vacant former industrial site. Wasteland. Untidy. Sloping sections, with stream adjacent.	13/01025/OUT Erection of 44no. dwellinghouses (Pending). 04/00052/OUT Proposed residential development (Approved 05/09/2006).	BROWN	6-10	PEN	44	1.4343

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HG025	LAND AT JUNCTION OF PUDDING LANE AND MOTTRAM ROAD	HYDE	HYDE GODLEY	Former reservoir site surrounded by mature trees	15/00118/PLCOND Discharge of conditions attached to 14/01058/FUL (Approved 31/03/2016). 15/00593/FUL Alterations to Condition 15 attached to 14/01058/FUL (Approved 08/09/15) 14/01058/FUL 12 bed residential care complex (Approved 24/04/15). 12/01062/FUL 5 dwellings (Approved 04/07/2013). 09/00784/OUT Residential development (Case Dismissed 27/10/2010).	GREEN	0-5	UC	12	0.4817
HG026	30-34 MARKET STREET	HYDE	HYDE GODLEY	Property in commercial use in town centre location.	14/01129/P3N Change of use from offices to 4 flats (No Permission Required). 02/01190/FUL Change of use of first and second floors from offices to 2no. self-contained flats (Approved 14/11/2002)	BROWN	0-5	FUL	4	0.0123
HG029	CLEARED LAND EAST OF HONITON AVENUE (REGN SITE 10)	HYDE	HYDE GODLEY	Former housing site.	14/01211/FUL 47 houses on Regeneration Site 10 (Approved 27/04/2015). 11/00212/FUL Renewal of 08/00072/FUL (Approved 17/06/2011). 08/00072/FUL Residential development of 65 dwelling houses – Regeneration Site 10 (Approved 31/03/2008). 05/01661/OUT Residential development - OUTLINE (Approved 13/01/2006).	BROWN	0-5	UC	47	1.4421
HG031	SITE OF HATTERSLEY HIGH SCHOOL AND WATERSIDE COURT: HATTERSLEY REGENERATION SITES 21 & 22	HYDE	HYDE GODLEY	Former high school site.	11/00326/OUT Extension of time limit for 06/00156/OUT (Approved 25/08/2011). 06/00156/OUT Residential development (Approved 05/06/2006). 00/00745/NDM Method of demolition (No objections)	BROWN/GREEN	0-5	OUT	209	6.4048

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HG032	OAKLANDS HOUSE AND BUNGALOW	HYDE	HYDE GODLEY	Green space surrounded by TPO trees to rear of Woodlands Park	10/00028/PLCOND Discharge all Conditions relating to 04/01897/FUL (Pending). 04/01897/FUL 8 flats (Appeal Upheld 20/01/2006).	GREEN	11-15	SHLAA	2	0.5104
HG034	132A AND 134 MOTTRAM ROAD	HYDE	HYDE GODLEY	Vacant former residential site. Houses have been demolished.	06/00246/FUL Proposed erection of 13no. 2-bed and 2no. 1-bed apartments (Approved 05/06/2006). 05/01479/FUL Construction of 20no. Apartments (Withdrawn 09/01/2006)	BROWN/GREEN	6-10	EXP	7	0.1540
HG037	31 WATER STREET	HYDE	HYDE GODLEY	Commercial premises.	07/00283/FUL Erection of building comprising 2no. Shop at ground floor with 2no. Flats above (Approved 25/04/2007)	BROWN	6-10	EXP	2	0.0077
HG038	LAND AT JUNCTION OF WILLIAM STREET AND CROOK STREET	HYDE	HYDE GODLEY	Former site of Unitarian Methodist Church, now car park and car showroom and garage.	10/01028/FUL Renewal of planning consent 07/01461/FUL - 23 apartments in 2-blocks (Approved 03/03/2011). 07/01461/FUL Residential development of 23no. apartments in two blocks (Approved 21/01/2008).	BROWN	6-10	EXP	23	0.1280
HG041	LAND AT BANKSIDE WALK: HATTERSLEY REGENERATION SITE 18	HYDE	HYDE GODLEY	Former housing site now grassed.	06/00151/OUT residential development on land to north and south of Fields Farm off Fields Farm Road, Hyde (Approved 17/03/2006)	BROWN/GREEN	6-10	EXP	12	0.3657
HG042	LAND AT MILVERTON AVENUE: HATTERSLEY REGENERATION SITE 11	HYDE	HYDE GODLEY	Former housing site and wasteland bound by railway line to west and south.	09/00759/OUT Residential development for approx. 55no dwellings (Approved 14/12/2009). 06/00150/OUT Residential development (Approved 17/03/2006). 01/01115/NDM Determination of whether prior approval is required for method of demolition (Approved 02/11/2001)	BROWN/GREEN	6-10	EXP	55	1.0428

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HG043	SITE OF HATTERSLEY ROAD WEST AND WEST OF SANDY BANK AVENUE: HATTERSLEY REGENERATION SITE 14	HYDE	HYDE GODLEY	Former housing site	09/00760/OUT Residential development of approx. 192no. homes. Site 14 - 73no. dwellings (Approved 14/12/2009). 06/00143/OUT Residential development: Site 14 - 56no. dwellings (Approved 17/03/16).	BROWN/GREEN	6-10	EXP	73	1.2270
HG044	SITE OF FIRLDS COURT AND ADJOINING LAND, HATTERSLEY ROAD WEST: HATTERSLEY REGENERATION SITE 12	HYDE	HYDE GODLEY	Former housing sites	09/00760/OUT Residential development of approx. 192no. homes. Site 12 - 13no dwellings (Approved 14/12/09). 06/00143/OUT Residential development: Site 12 - 10no. dwellings (Approved 17/03/06).	BROWN/GREEN	6-10	EXP	13	0.2333
HG045	SITE OF 1-12 BEAVER WALK AND ADJOINING LAND, HATTERSLEY ROAD WEST: HATTERSLEY REGENERATION SITE 13	HYDE	HYDE GODLEY	Former housing site	09/00760/OUT Residential development of approx. 192no. homes Site 13 - 23no dwellings (Approved 14/12/09). 06/00143/OUT Residential development: Site 13 - 16no. dwellings (Approved 17/03/06).	BROWN/GREEN	6-10	EXP	23	0.4031
HG046	SITE OF HATTERSLEY COURT AND ADJOINING LAND, HATTERLSEY ROAD WEST: HATTERSLEY REGENERATION SITE 17	HYDE	HYDE GODLEY	Former housing site	09/00760/OUT Residential development of approx. 192no. homes. Site 17 - 20no dwellings (Approved 14/12/2009). 06/00143/OUT Residential development: Site 17 - 13no. dwellings (Approved 17/03/06)	BROWN	6-10	EXP	20	0.3429
HG047	SITE OF 2-18 WATERSIDE AND GARAGES: HATTERSLEY REGENERATION SITE 19	HYDE	HYDE GODLEY	Former housing site	09/00760/OUT Residential development of approx. 192no. Site 19 - 21no dwellings (Approved 14/12/2009). 06/00151/OUT Residential development: Site 19 - 14no. dwellings (17/03/06)	BROWN	6-10	EXP	21	0.3154
HG048	SITE OF 30-36 FIELDS FARM ROAD: HATTERSLEY REGENERATION SITE 20	HYDE	HYDE GODLEY	Former housing site.	09/00760/OUT 192 dwellings. Site 20: 3 dwellings (Approved 14/12/2009). 06/00151/OUT Residential development. Site 20: 2-3 dwellings (Approved 17/03/2006)	BROWN	6-10	EXP	3	0.0497

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HG050	FORMER HYDE HOSPITAL AND DALE GROVE CENTREGRANGE ROAD SOUTH	HYDE	HYDE GODLEY	Site of former Hyde Hospital and Dale Grove Centre, now demolished.	14/00040/PLCOND Discharge of Conditions relating to 14/00208/FUL (Approved 18/08/2015). 14/00003/PLCOND Discharge all conditions (Approved 18/08/15). 14/00208/FUL Houses (Approved 24/04/14). 13/00562/FUL 33no. dwellings (Approved 28/11/2013). 11/00155/OUT Redevelopment of Hyde Hospital for up to 31no. Dwellings (Approved 19/10/2011).	BROWN	0-5	UC	14	1.5017
HG052	LAND AT PADSTOW WALK MOTTRAM ROAD HATTERSLEY REGEN SITES 6 & 7	HYDE	HYDE GODLEY	Former housing site.	14/01211/FUL Residential development. Sites 6 & 7: 6 houses (Approved 27/04/15). 11/00210/OUT Renewal of 06/00152/OUT (Approved 17/06/2011). 08/00070/REM 12 houses (Approved 31/03/2008). 06/00142/OUT Residential development (Approved 17/03/2006)	GREEN	6-10	FUL	6	0.4146
HG053	LAND TO SOUTH WEST OF WARDLE BROOK AVENUE AND UNDERWOOD ROAD (Phase 2: REGEN SITE 8)	HYDE	HYDE GODLEY	Former housing site.	15/00810/MATCH Non material amendment (Approved 23/9/15) 14/00595/MATCH Non material amendments (Approved 15/7/14). 14/00442/MATCH Non material amendments (Refused 09/6/14). 14/00435/FUL Amendments to planning permission (Approved 01/7/14) 14/00434/FUL Amendments to planning permission (Approved 01/7/14) 14/00018/PLCOND Discharge of planning conditions (Refused 07/5/14). 13/00820/FUL Residential development (Approved 02/1/14). 11/00213/OUT Renewal of planning application (Approved 17/6/11) 08/00071/REM Residential development (Approved 14/4/08) 06/00149/OUT Residential development (Approved 17/3/06)	BROWN	0-5	UC	6	0.5616

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HG057	BROOK HOUSE MOTTRAM ROAD	HYDE	HYDE GODLEY	Detached house with large garden	14/00096/PLCOND Discharge of conditions (Pending) 12/00436/FUL Residential development comprising 2no. detached dwellings (Approved 28/03/2014)	BROWN	0-5	UC	2	0.3788
HG058	47 MARKET STREET HYDE	HYDE	HYDE GODLEY	Three-storey mid terraced property, partially in office use located within Hyde Town Centre	12/00565/FUL Conversion of second floor and loft from office to 2no. 1-bed flats (Approved 25/09/2012)	BROWN	0-5	UC	2	0.0133
HG059	HYDE SPORTS 31 CLARENDON ROAD HYDE	HYDE	HYDE GODLEY	Two three-storey terraced properties located within Hyde Town Centre. Ground floor of both properties is in commercial use with storage on first and second floors.	12/00566/FUL Conversion of first and second floors into 4no. 2-bed flats including external alterations (Approved 17/09/2012)	BROWN	0-5	UC	4	0.0208
HG062	LAND BOUNDED BY WARDLEBROOK AVENUE AND UNDERWOOD ROAD (HATTERSLEY REGEN SITES 3 & 5)	HYDE	HYDE GODLEY	Former housing site known as Hattersley Regen Sites 3 & 5.	15/00810/MATCH Non material amendment (Approved 23/9/15). 14/00959/MATCH Non material amendments (Approved 30/10/14). 14/00595/MATCH Non material amendments (Approved 15/7/14) 14/00434/FUL Amendments to planning permission 13/00820/FUL (Approved 01/7/14) 13/00820/FUL Residential development. Sites 3 and 5: 51 houses (Approved 02/1/14). 11/00210/OUT (17/6/11) 08/00068/REM Residential development (Approved 31/3/08) 06/00152/OUT Residential development (Approved 17/3/06)	BROWN	0-5	UC	12	1.3462
HG063	GARAGES ADJACENT 31 FOUNTAIN STREET	HYDE	HYDE GODLEY	Garage site adjacent 31 Fountain Street	14/01103/OUT Erection of 2no. 3-bed semi-detached houses (Approved 25/02/2015)	BROWN	0-5	OUT	2	0.0308
HG065	115-117 LUMN ROAD	HYDE	HYDE GODLEY	Commercial shop adjacent to residential properties.	15/00173/FUL Change of use from commercial to form 2 dwelling houses (Approved 01/06/15).	BROWN	0-5	UC	2	0.0119
HG066	RAINBOW CORNER NURSERY LUMN ROAD	HYDE	HYDE GODLEY	Single storey building last used as a nursery	15/00304/OUT 2 houses following demolition of single storey building (Approved 28/07/15).	BROWN	0-5	OUT	2	0.0256

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
HG067	LAND AND BUILDINGS ON THE SOUTH SIDE OF FRANCES STREET WEST	HYDE	HYDE GODLEY	Vacant garage site	15/00624/FUL Demolition of existing garage and construction of 1 detached dwelling (Approved 08/10/15). 14/02098/FUL Demolition of garage & construction of 1 dwelling (Withdrawn 21/05/15).	BROWN	0-5	FUL	1	0.0153
HG068	FARM MEADOWS FARM MOTTRAM OLD ROAD	HYDE	HYDE GODLEY	Agricultural building at Far Meadows Farm	15/01117/FUL Alterations to barn conversion (Approved 26/02/16). 15/00771/P3N Change of use from agricultural building to 1 dwelling house (No Permission Required)	BROWN	0-5	P3N	1	0.0315
HG069	1-3 MARKET PLACE	HYDE	HYDE GODLEY	Office building located within Hyde Town Centre	15/00949/P3N Change of use of second & third floor from offices to 11 studio apartments (No Permission Required)	BROWN	0-5	P3N	11	0.1011
HN003	FORMER NEWTON PRINTWORKS CLARENDON ROAD HYDE	HYDE	HYDE NEWTON	Established employment site.	No previous planning applications relating to residential development on this site.	BROWN	11-15	GMSF CFS	150	5.6940
HN004	NEWTON HALL OFF DUKINFIELD ROAD HYDE	HYDE	HYDE NEWTON	Vacant green space adjacent to Grade II listed Newton Hall, located within an established employment area.	13/01057/OUT Erection of 16no. semi-detached and 1no. detached houses with associated means of access - Outline (Pending).	GREEN	11-15	SHLAA	10	0.6656
HN006	HYDE CLARENDON SIXTH FORM COLLEGE CLARENDON ROAD	HYDE	HYDE NEWTON	Buildings associated with Hyde Clarendon Sixth Form College	15/00986/OUT Redevelopment of site including demolition of buildings and erection of 96 dwellings (Pending). 15/01020/ENV Request for screening opinion relating to residential development (Pending 04/12/15).	BROWN/GREEN	0-5	PEN	96	2.7472
HN007	FORMER CARRFIELD MILLS SITE NEWTON STREET	HYDE	HYDE NEWTON	Vacant site located within an established employment area.	No previous planning applications relating to residential development on this site.	BROWN	0-5	SHLAA	127	2.7651
HN012	PLOT ON CORNER OF DUNKIRK LANE AND DUKINFIELD ROAD	HYDE	HYDE NEWTON	Public open amenity space. Uneven with flat sections. Trees and shrubs.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	8	0.1437

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HN013	CAR PARK ADJACENT 88 NEWTON HALL ROAD	HYDE	HYDE NEWTON	Relatively flat area of hardstanding used as resident's car park.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0356
HN014	LAND ON JUNCTION OF LAND ON MILTON STREET AND OLD ROAD	HYDE	HYDE NEWTON	Disused area of open space. Tree covered and overgrown. Slight slope from North to South.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.2436
HN016	PLOT BETWEEN 37 AND 39 LODGE LANE	HYDE	HYDE NEWTON	Untidy hardstanding/ dirt areas, used for access to rear & informal parking for residents.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0243
HN017	PLOT BETWEEN 71 AND 73 LODGE LANE	HYDE	HYDE NEWTON	Untidy hardstanding/ dirt areas, used for access to rear & informal parking for residents.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0186
HN018	PLOT BETWEEN 91 AND 93 LODGE LANE	HYDE	HYDE NEWTON	Untidy hardstanding/ dirt areas, used for access to rear & informal parking for residents.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0183
HN019	REAR GARDENS OF HOUSES AT 106-112 LODGE LANE	HYDE	HYDE NEWTON	Strips of rear sections of back gardens. Lawns /hedgerows/ shrubs.	07/01533/OUT Construction of 2no. Detached dwelling houses rear 112 Lodge Lane (Refused 20/12/2007)	GREEN	6-10	SHLAA	1	0.0929
HN020	GARAGE PLOT ON JUNCTIO OF LOVELL DRIVE AND WELCH ROAD	HYDE	HYDE NEWTON	Lock up garage plot, adjacent to Protected Green Space	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.1024
HN021	WASTELAND ADJACENT TO VICTORIA STREET RAILWAY BRIDGE	HYDE	HYDE NEWTON	Plot of wasteland used as informal parking area. Relatively flat.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	3	0.0542

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HN023	CHURCH CAR PARK ON ST PAULS STREET	HYDE	HYDE NEWTON	Unmarked rectangular area of hardstanding used as Church car park.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	9	0.1209
HN024	PAVILION AND CAR PARK ADJACENT 125 VICTORIA STREET	HYDE	HYDE NEWTON	Flat site consisting of pavilion building and unmade car park on edge of an area of Protected Green Space.	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	6	0.1746
HN025	STRIP OF LAND ON JUNCTION CHARLTON AVENUE PERRY AVENUE	HYDE	HYDE NEWTON	Flat overgrown site. Some trees - little aesthetic value.	15/00013/FUL Erection of 8 retirement apartments (Approved 09/04/15).	GREEN	0-5	UC	8	0.0651
HN029	GARAGE PLOT ADJACENT 64 ASH TREE ROAD	HYDE	HYDE NEWTON	Lock up garage plot adjacent to houses.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0282
HN030	BAY HOURSE PUBLIC HOUSE AND CAR PARK JUNCTION OF TALKBOT ROAD AND VICTORIA STREET	HYDE	HYDE NEWTON	Pub building and large car park to the side and rear.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.2091
HN031	VACANT LAND BETWEEN 290-292 VICTORIA STREET AND WATKIN STREET	HYDE	HYDE NEWTON	Small plot between houses. Overgrown & poorly maintain. Used as informal parking area by residents. Public right of way through site.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0244
HN034	OPEN AMENITY SPACE ON JUNCTION OF ST MARYS ROAD AND TALBOT ROAD	HYDE	HYDE NEWTON	Large grassed area with some trees around perimeter. Relatively flat.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	8	0.2259
HN035	LAND ADJACENT 20 LEIGH FOLD	HYDE	HYDE NEWTON	Wasteland area. Some trees. Looks untidy.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	2	0.1560
HN036	GARAGE PLOT ON SUNNINGDALE COURT	HYDE	HYDE NEWTON	Lock up garage court. Still used, but in need of renovation. Looks untidy & does little for visual quality of street scene.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	3	0.0864

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HN037	GARAGE SITE ADJACENT 2 HALL BOTTOM STREET	HYDE	HYDE NEWTON	Strip of dilapidated garages and surrounding yard area within residential area. Looks untidy.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0445
HN038	GARAGE COURT ON JUNCTION OF DOW STREET AND PIMLOTT GROVE	HYDE	HYDE NEWTON	Plot of 4 garages and surrounding yard area, located within residential area.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0329
HN040	LAND AT JUNCTION KEMP STREET AND VICTORIA STREET	HYDE	HYDE NEWTON	Vacant green space	12/00367/FUL 3 dwelling houses (Approved 09/02/15). 11/00038/FUL 4 dwelling houses (Withdrawn 15/09/11)	GREEN	0-5	UC	3	0.0597
HN041	GARDEN LAND ADJOINING 166 VICTORIA STREET	HYDE	HYDE NEWTON	Side garden	11/00036/FUL Erection of a pair of semi-detached dwelling houses following demolition of existing garage at 166 Victoria Street (Refused 12/04/2011). 09/00767/OUT Construction of 1no. Detached 4-bed dwelling (Approved 02/12/2009).	GREEN	6-10	EXP	1	0.0293
HN044	LAND AT TALBOT ROAD TO REAR OF 305 VICTORIA STREET	HYDE	HYDE NEWTON	Vacant green site to rear of 305 Victoria Street	10/00787/OUT Request to extend time limit for 07/00952/OUT for erection of 4no. Dwelling (Approved 16/11/2010). 07/00952/OUT Construction of 4no. Apartments (Approved 19/09/2007). 04/00964/OUT Erection of 4no. Apartments (Approved 02/09/2004)	GREEN	6-10	EXP	4	0.1128
HN045	GARAGE SITE AT REAR OF NEWTON LIBRARY	HYDE	HYDE NEWTON	Garage site	08/01056/REM Erection of a pair of semi-detached houses (Approved 11/11/2008)	BROWN	6-10	UC	2	0.0312
HN048	LAND ADJACENT 148 BENNETT STREET	HYDE	HYDE NEWTON	Side garden.	08/00241/FUL Construction of 1no. Dwelling house (Approved 09/06/2008)	GREEN	6-10	EXP	1	0.0156

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HN049	LAND BOUNDED BY 3 ASH TREE ROAD AND BARNFIELD ROAD	HYDE	HYDE NEWTON	Side garden.	08/00589/OUT Erection of 1no. 3-bed detached house (Approved 11/09/2008)	GREEN	6-10	EXP	1	0.0533
HN051	294 VICTORIA STREET	HYDE	HYDE NEWTON	Mid terraced property.	09/00560/FUL Conversion of dwelling to create additional 2-bed terraced dwelling (Approved 29/09/2009)	BROWN	6-10	EXP	1	0.0056
HN052	EAST TAME BUSINESS PARK REXCINE WAY	HYDE	HYDE NEWTON	Industrial buildings within East Tame Business Park including SHLAA 2014 site HY016	15/00721/OUT Demolition of existing buildings & redevelopment for 49 dwellings (Approved 24/12/15). 15/00299/ENV Screening opinion for demolition of industrial buildings & redevelopment for residential (Pending). 10/00276/FUL Extension of time limit of 07/00287/FUL (Approved 19/05/10)	BROWN	0-5	OUT	49	1.8208
HN053	FORMER TORAY TEXTILES FORMER WHARF MILL DUKINFIELD ROAD	HYDE	HYDE NEWTON	Former employment site.	15/00128/PLCOND Discharge of Conditions (Pending). 15/00631/FUL 66 houses and employment uses (Approved 11/11/15). 15/00797/ENV Request for screening opinion (Pending on 25/09/15). 09/01070/OUT Resubmission of 09/00002/OUT (Approved 19/10/2011). 09/00002/OUT Demolition and mixed use redevelopment (Case Dismissed 09/08/10).	BROWN	0-5	FUL	66	1.7777
HN054	FORMER BURMA CASTROL ALMA WORKS SITE FURNACE STREET HYDE	HYDE	HYDE NEWTON	Site previously used by BP Castrol for processing and storage of oil and associated fuels. All buildings and plant have now been demolished.	13/00069/PLCOND Discharge conditions (Pending). 13/00628/FUL Substitution of house types of 13/00070/REM & 2no. additional dwellings (Approved 16/09/13). 13/000070/REM Approval of reserved matters (Approved 18/04/2013). 11/00396/OUT Redevelopment of site for up to 100 dwellings (Approved 01/02/2012)	BROWN	0-5	UC	15	3.3274

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HN056	HALLBOTTOM GATE INN TALBOT ROAD NEWTON HYDE	HYDE	HYDE NEWTON	Site of public house - now demolished	15/00734/FUL 5 dwellings (Approved 05/10/2015). 12/00342/FUL 5 houses (Approved 02/07/2012). 10/00554/FUL Demolition of Public House and erect 4 houses (Approved 20/08/2010). 10/00411/NDM Demolish Public House and residential accommodation (Approved 14/06/2010)	BROWN	0-5	FUL	5	0.0888
HN058	ST STEPHEN'S CHURCH INCLUDING LAND TO SOUTH OF CHURCH, BENNETT STREET, HYDE	HYDE	HYDE NEWTON	Vacant grade II listed church and land to south of church	15/01034/FUL & 15/01035/LBC Conversion of church to 16 flats and erection of 14 houses on land adjacent (Pending). 13/00441/OUT 14 houses land to south of church (Pending). 13/00253/LBC Conversion of church to 12 flats (Approved 06/03/14)	BROWN/GREEN	0-5	PEN	28	0.5750
HN060	CHESHIRE TYRES SMITH STREET	HYDE	HYDE NEWTON	Vacant site located at junction of Smith Street and Markham Street	14/00311/FUL Erection of a 2-storey block comprising 2no apartments with associated works (Approved 22/07/2014)	BROWN	0-5	FUL	2	0.0129
HN061	6 HAMEL STREET	HYDE	HYDE NEWTON	Side garden	14/00345/FUL Erection of a 2-storey dwelling house (Approved 11/07/2014)	GREEN	0-5	FUL	1	0.0165
HN062	79 TALBOT ROAD	HYDE	HYDE NEWTON	Side garden	15/00107/FUL 1 House (Approved 22/5/15). 14/00085/PLCOND Discharge of Conditions relating to 14/00525/FUL (Pending). 14/00525/FUL 1 house (Approved 23/07/14). 14/00293/FUL House (Withdrawn 21/05/2014). 10/01034/FUL 1 house (Appeal Upheld 18/10/11). 10/00668/FUL One pair of semi-detached dwellings (Withdrawn 07/10/10).	GREEN	0-5	UC	1	0.0340
HN064	DUNKIRK FARM DUNKIRK LANE	HYDE	HYDE NEWTON	Vacant cottages and outbuildings	14/00986/OUT Residential development comprising 4 dwellings following demolition of existing buildings (Approved 12/10/15).	BROWN	0-5	OUT	1	0.3765

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HN066	WHARF MILL NORTH SITE, DUKINFIELD ROAD	HYDE	HYDE NEWTON	Remainder of Wharf Mill employment site	15/00631/FUL Hybrid application for mixed use development (Approved 11/11/15). 15/00797/ENV request for screening opinion (Pending 25/09/15). 09/01070/OUT Resubmission of 09/00002/OUT for demolition of factory and redevelopment for mixed use (Approved 19/10/11). 09/00002/OUT Demolition of factory and redevelopment for mixed use (Case Dismissed 09/08/10). 08/01315/ENVSCO (Pending 03/12/08)	BROWN	0-5	GMSF CFS	33	0.9041
HN077	LAND AT ARNSIDE DRIVE	HYDE	HYDE NEWTON	Vacant green space bound by Arnside Drive to west, railway to south and east and Lower Bennett Street to north.	No previous planning applications relating to residential development on this site	GREEN	6-10	GMSF CFS	31	1.0191
HW002	LAND TO THE REAR OF 10 TO 30 SLATEACRE	HYDE	HYDE WERNETH	Vacant, unmanaged land to rear of residential properties on Arnold Avenue, Brabyrns Road, Highcroft and Slateacre Road. No access into site without the demolition of surrounding residential properties.	12/01007/FUL Demolish Nos.10 and 12 Slateacre Rd and erect 9 dwellings (Approved 04/12/2013). 11/00771/FUL Demolish Nos. 10 & 12 Slateacre Rd and erect 11 houses (Case Dismissed 29/08/2012). 06/01005/FUL 5 houses (Case Dismissed 16/03/2007). 05/00726/FUL 5 houses (Refused 30/06/2005)	GREEN	0-5	FUL	7	0.4165

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HW003	TAMESIDE COLLEGE OF TECHNOLOGY STOCKPORT ROAD HYDE	HYDE	HYDE WERNETH	Former Tameside College buildings located within greenbelt. Potential site is larger than that submitted in SHLAA CFS 2012 to include land in front of college.	16/00002/PLCOND Discharge conditions (Approved 16/03/2016). 15/00117/PLCOND Discharge conditions (Pending). 15/00097/PLCOND Discharge condition (Pending). 15/00123/PLCOND Discharge conditions (Pending). 15/00885/REM 40 houses (Approved 16/12/15). 15/00920/ENV Request for screening opinion (Pending 25/11/15). 14/01048/OUT 40 houses (Approved 10/06/15). 03/01585/FUL (Approved 23/02/2004).	BROWN/GREEN	0-5	UC	40	2.0843
HW009	CHILDRENS NURSERY ON JUNCTION OF PERRIN STREET AND HENRY STREET	HYDE	HYDE WERNETH	Corner plot with modular nursery building and yard. Flat. Located adjacent to terraced housing.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	4	0.0380
HW010	LAND ON JUNCTION OF EDNA STREET AND OLDHAM STREET	HYDE	HYDE WERNETH	Yard providing private parking/ storage area. Access from Oldham St. Bounded by attractive well maintained hedge row.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	4	0.0246
HW011	YARD AND CAR PARK ON SYDDALL STREET	HYDE	HYDE WERNETH	Area of hardstanding used as car park/ storage yard. Looks untidy. Access onto Syddall St.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	8	0.0697
HW012	GARAGE PLOT BETWEEN 41 AND 43 WAVERLEY ROAD	HYDE	HYDE WERNETH	Untidy garage plot and area of grassed land. Access onto Waverley Road. Footpath along side.	16/00026/PLCOND Discharge condition (Pending). 16/00025/PLCOND Discharge condition (Pending). 16/00013/PLCOND Discharge condition (Pending). 15/00083/FUL 4 houses (Approved 30/07/15).	GREEN	0-5	FUL	4	0.1268

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HW014	GARAGE PLOT NORTH OF 44 NEW RIDD RISE	HYDE	HYDE WERNETH	Garages and uneven areas of unmade yard/ overgrown grass. Looks untidy and poorly maintained.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	2	0.0989
HW016	GARDEN LAND BETWEEN 42 SLATEACRE ROAD AND 52 HIGHCROFT	HYDE	HYDE WERNETH	Large plot of garden land to side of existing dwelling. Uneven levels. Access onto Highcroft.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0560
HW017	GARDEN TO THE SIDE OF 31 SLATEACRE ROAD	HYDE	HYDE WERNETH	Flat area of garden to side of house. Row of mature trees along boundary with Slateacre Road.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0439
HW018	LAND ON CORNER OF ROWBOTHAM STREET AND STOCKPORT ROAD	HYDE	HYDE WERNETH	Small flat area of overgrown garden. Mature tree to the front.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0115
HW020	GARAGE COURT BETWEEN 10 AND 28 KING EDWARD ROAD	HYDE	HYDE WERNETH	Garage court comprising of around 20 garages and hardstanding. Still used although looks untidy.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	4	0.0846
HW021	GARDEN TO THE SIDE OF 130 MOTTRAM OLD ROAD	HYDE	HYDE WERNETH	Garden land with steep levels including trees/ hedgerows. Well maintained.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.1765
HW022	GARDEN TO THE SIDE OF 35 ROACK STREET	HYDE	HYDE WERNETH	Relatively flat area of private garden land with detached garage. Driveway access to Rock St. Well maintained tidy garden.	08/01259/FUL Erection of 1no. detached 3-bed house (Approved 14/11/2008)	GREEN	6-10	EXP	1	0.0211

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HW023	CAR PARK ADJACENT TO CHAPEL STREET AND OLDHAM STREET	HYDE	HYDE WERNETH	Informal car parking area.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	1	0.0202
HW024	JOINERY AND PRINT WORKS 166 STOCKPORT ROAD	HYDE	HYDE WERNETH	Former employment site.	12/00601/FUL Proposed Erection of 15no. Semi-detached dwellings and 12no. Apartments (Approved 27/03/2014). 06/01093/FUL Residential development of 50no. Units (Approved 13/11/2006).	BROWN	0-5	FUL	27	0.4199
HW025	APETHORN FOLD, APETHORN LANE	HYDE	HYDE WERNETH	Grade II* listed farm house and barn located within green belt.	00/00199LBC LBC to convert farmhouse and cruck barn into single dwelling and demolition of tractor barn (Withdrawn 01/05/2000).	BROWN	6-10	EXP	4	0.1243
HW026	VACANT BUILDERS YARD OFF ACORN AVENUE AND ROWBOTHAM STREET, GEE CROSS	HYDE	HYDE WERNETH	Derelict buildings and areas of hardstanding. Flat, untidy and within residential area.	14/00038/PLCOND Dis Conditions 1, 3, 6 & 14 of 10/00512/FUL (Pending). 10/00512/FUL 16 dwellings and refurbishment of 4 existing dwellings (Approved 29/06/2011). 08/00045/OUT Re-submission of 07/01346/OUT (Approved 13/05/2008). 04/00112/OUT 21 dwellings (Approved 21/01/2005).	BROWN	0-5	PEN	16	0.4601
HW028	GARDEN LAND ADJACENT 17 CHURCH AVENUE	HYDE	HYDE WERNETH	Large garden area side and rear of no. 17 Church Avenue	15/00950/FUL Detached house (Approved 16/12/15). 09/00806/FUL Erection of 1no. Dwelling house (Approved 21/12/2009). 06/01296/REM Construction of 1no. Dwelling house (Approved 11/10/2006). 05/01178/OUT Erection of 1no. Detached house (Approved 15/12/2005).	GREEN	0-5	FUL	1	0.0778

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HW034	LAND OFF BERKELEY CRESCENT AND FRESHFIELD AVENUE	HYDE	HYDE WERNETH	Vacant green site with garages enclosed by residential houses.	13/00125/MATCH Non material amendment to 11/00273/FUL (Approved 19/02/2013). 11/00273/FUL 4no. Dwellings (Approved 23/06/2011). 08/00347/FUL 6no. Dwellings (24/07/2008)	BROWN/GREEN	6-10	EXP	4	0.3445
HW036	ROYAL BANK OF SCOTLAND 1 CORPORATION STREET	HYDE	HYDE WERNETH	First and second floor for large commercial building in Hyde Town Centre.	08/00022/FUL Change of use of first and second floors from office space into 4no. self-contained residential units (Approved 26/02/2008)	BROWN	0-5	UC	1	0.0160
HW038	LUMN FARM APPLE STREET	HYDE	HYDE WERNETH	Dwellinghouse located within the greenbelt.	09/00104/FUL Change of use from single three bedroom dwelling to 2no. dwellings consisting of one and two bedrooms (Approved 30/03/2009)	BROWN	6-10	EXP	1	0.1387
HW040	SIMISTER AND CHORLTON EDNA STREET	HYDE	HYDE WERNETH	Engineering works located within a residential area.	13/00377/OUT Extension of time limit to commence 09/00835/OUT - Demolition of existing engineering works and erection of 3no. Dwellings (Approved 02/07/2013). 09/00835/OUT Demolition of existing engineering works and erection of 3no. Dwellings (Approved 07/05/2010)	BROWN	0-5	OUT	3	0.0291
HW043	89 STOCKPORT ROAD GEE CROSS HYDE	HYDE	HYDE WERNETH	Workshop to rear 85 Stockport Road	11/01081/FUL Conversion of existing workshop into a 2-bed dwelling (Approved 15/02/2012).	BROWN	6-10	EXP	1	0.0045
HW045	LAND ADJACENT TO 147 STOCKPORT ROAD HYDE	HYDE	HYDE WERNETH	Vacant site adjacent to No.147 Stockport Road/Treacle Brow	12/00227/FUL Erection of 1no. detached dwelling house (Approved 11/12/2012)	GREEN	6-10	EXP	1	0.0260

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HW046	GEE CROSS SOCIAL AND SPORTS CLUB 3 TO 5 KING EDWARD ROAD HYDE	HYDE	HYDE WERNETH	Sports and Social club situated within a residential area.	13/00788/FUL Conversion of Plot 1 from dwelling house to hair/beauty salon (Approved 22/11/2013). 12/00713/FUL Conversion - including partial demolition, extension and alterations - of existing club into 3no. Dwelling houses (Approved 19/09/2012)...	BROWN	0-5	UC	1	0.0268
HW051	LAND AT APETHORN LANE/GERRARDS HOLLOW	HYDE	HYDE WERNETH	Steeply sloping overgrown parcel of land.	15/00053/PLCOND Approval of details required by conditions (Approved 15/9/15). 14/00577/FUL 1 Dwelling (Approved 04/8/14). 13/00902/FUL 1 dwelling (Approved 24/01/2014).	GREEN	0-5	UC	1	0.0134
HW053	16 BOWLACRE ROAD	HYDE	HYDE WERNETH	Side garden at 16 Bowlacre Road	15/00084/PLCOND Discharge of conditions (Pending). 14/00951/FUL 1 detached house (Approved 19/01/15). 14/00425/FUL 1 detached house (Refused 02/07/14).	GREEN	0-5	UC	1	0.0683
HW054	LAND ADJACENT 1 GERRARDS HOLLOW GERRARDS WOOD	HYDE	HYDE WERNETH	Vacant, steeply sloping overgrown site	14/00989/FUL Proposed new dwelling (Approved 08/12/2014)	GREEN	0-5	FUL	1	0.0383
HW057	382 STOCKPORT ROAD GEE CROSS	HYDE	HYDE WERNETH	Detached house formally three separate properties	15/00409/FUL Convert single detached house into 2 semi-detached houses (Approved 30/06/15).	BROWN	0-5	UC	1	0.0685
HW058	LAND WITH VACANT BUILDING ADJACENT GREEN MEADOWS APPLE STREET	HYDE	HYDE WERNETH	Vacant barn adjacent to Green Meadows	15/00783/FUL Conversion of existing barn into 1 dwelling (Approved 09/11/15). 10/00003/FUL Conversion of barn into residential dwelling (Case Dismissed 25/10/10).	BROWN	0-5	FUL	1	0.0774
HW059	DRESS UP AND PART SHOWROOM CROFT STREET	HYDE	HYDE WERNETH	Early 20 century single storey building in retail use	15/00011/OUT Demolition of retail unit and erection of 6 flats (Approved 13/03/2015)	BROWN	0-5	OUT	6	0.0347
HW060	LAND ADJACENT 249 STOCKPORT ROAD GEE CROSS	HYDE	HYDE WERNETH	Former site of end terraced house now used as garden	16/00040/FUL Terraced house (Approved 21/03/16)	GREEN	0-5	FUL	1	0.0077
HW061	LAND AT END OF CHAPEL STREET	HYDE	HYDE WERNETH	Parking area with tree preservation order trees	No planning applications for residential development on this site since early 1990s. Application refused and Appeal Dismissed	GREEN	6-10	GMSF CFS	3	0.0898

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LO008	LAND AT DOVE HOUSE THORNCLIFFE WOOD, HOLLINGWORTH	HYDE	LONGDENDALE	Single storey industrial unit and yard.	08/00657/FUL 5 houses - Resubmission (Approved 21/08/2008). 07/01155/OUT Renewal of 04/01069/OUT (Approved 24/10/2007). 07/01201/FUL 5 houses (Withdrawn 02/06/2008). 04/01069/OUT 4 apartments (Approved 01/09/2004).	BROWN	6-10	EXP	5	0.1570
LO012	22 MARKET STREET HOLLINGWORTH	HYDE	LONGDENDALE	Vacant office building	06/00433/FUL Extension to existing building to add an additional one and a half storey to create 2no. 2-bed apartments on the upper floors (Withdrawn 13/07/2006)	BROWN	6-10	WITH	2	0.0136
LO013	OLD HILLEND FARMHOUSE HOME FARM, HILLEND LANE, MOTTRAM	HYDE	LONGDENDALE	Grade II listed farmhouse and stable block.	08/00855/FUL Division of farmhouse to 2 dwellings. Conversion of remaining stable block to 2 dwellings (Approved 03/04/2009). 08/00856/LBC Division of farmhouse to 2 Dwellings. Conversion of remaining stable block to 2 dwellings (Approved 03/04/2009)	BROWN	0-5	UC	2	0.2039
LO014	DISUSED METHODIST CHAPEL SPRING STREET HOLLINGWORTH	HYDE	LONGDENDALE	Site of former Methodist Chapel	15/00606/FUL 1 dwelling house (Approved 07/12/15).	BROWN	0-5	UC	1	0.1286
LO017	9 SPRING STREET, HOLLINGWORTH	HYDE	LONGDENDALE	Side garden	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	1	0.0504
LO018	END OF ABBEY GROVE, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	5	0.1165

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LO022	SITE OF 15-57 ATHERTON AVENUE AND ADJOINING LAND: HATTERSLEY REGENERATION SITE 28	HYDE	LONGDENDALE	Cleared housing site	11/00211/OUT Renewal of application 06/00141/OUT for residential development, Site 28 (Approved 17/06/2011). 06/00141/OUT Residential development (Approved 17/03/2006).	BROWN	11-15	OUT	15	0.3715
LO023	FORMER POLICE STATION ATHERTON AVENUE	HYDE	LONGDENDALE	Former site of police station	11/00555/NDM Demolition of former police station and temporary landscaping of land (Approved 08/09/2011)	BROWN	6-10	SHLAA	5	0.2098
LO024	NEXT TO SUB STATION ATHERTON GROVE MOTTRAM	HYDE	LONGDENDALE	Vacant area of tarmac	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	2	0.0423
LO027	COURT HOUSE FARM STOCKPORT ROAD	HYDE	LONGDENDALE	Farm and buildings	16/00003/PLCOND Approval required by conditions (Pending). 10/00760/FUL Demolition of farmhouse and construction of 20no. houses (Approved 07/06/2013). 10/00495/FUL Renewal of 05/00570/FUL (Approved 10/09/2010). 07/00236/FUL 14 houses & 6 flats (Approved 10/05/2007) 05/00570/FUL 9 houses and 6 Flats (Approved 30/06/2005). 01/00024/OUT Residential development - 7 houses (Approved 03/07/2001).	BROWN/GREEN	0-5	FUL	19	0.3577
LO031	CORNER OF HOUSES ADJACENT 38 CLOUGH END ROAD, MOTTRAM	HYDE	LONGDENDALE	Former housing site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	1	0.0163
LO032	ADJACENT 6 BALL WALK, MOTTRAM	HYDE	LONGDENDALE	Former garage site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	1	0.0349

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LO033	OPPOSITE 24 BALL WALK MOTTRAM	HYDE	LONGDENDALE	Former garage site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.0595
LO034	CORNER OF BALL WALK AND OPPOSITE 40 CLOUGH END ROAD, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	5	0.0913
LO035	CORNER OF BALL WALK AND OPPOSITE 56 CLOUGH END ROAD, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	5	0.0829
LO040	CORNER OF CLOUGH END ROAD AND BUNKERS HILL ROAD, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	2	0.0430
LO042	OFF BRET LAND GARDENS, MOTTRAM	HYDE	LONGDENDALE	Former garage site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.1035
LO043	CORNER OF BUNKERS HILL ROAD AND BRET LAND GARDENS, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications for residential development on this site.	GREEN	11-15	SHLAA	6	0.1055
LO044	SITE REAR OF 1 AND 3 BOWDEN CLOSE, MOTTRAM	HYDE	LONGDENDALE	Former garage site, now disused	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	4	0.0680
LO051	ADJACENT 30 VALLEY ROAD, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	1	0.0512
LO052	ADJACENT 35 VALLEY ROAD, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	2	0.0431

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LO053	CHAPMAN ARMS PUBLIC HOUSE STOCKPORT ROAD, MOTTRAM	HYDE	LONGDENDALE	Pub, car park and surrounding land	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	12	0.2080
LO060	OFF BEAUFORT ROAD MOTTRAM	HYDE	LONGDENDALE	General amenity space.	15/00056/PLCOND Discharge of conditions (Approved 28/09/15). 15/00945/MATCH Non material amendment (Approved 03/12/15). 15/00549/MATCH (Approved 17/06/15). 14/00977/FUL 7 houses and 16 apartments (Approved 12/12/14)	GREEN	0-5	UC	6	0.3164
LO076	NEXT TO 28 GREEN LANE HOLLINGWORTH	HYDE	LONGDENDALE	Vacant land	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0594
LO083	NEXT TO 15 BANK STREET BROADBOTTOM	HYDE	LONGDENDALE	3 garages and driveways in front	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	2	0.0147
LO084	NEXT TO 2 BANK STREET BROADBOTTOM	HYDE	LONGDENDALE	Gardens/vacant land	13/00842/OUT Proposed new house - Outline approval for access only (Approved 05/12/2013). 12/00431/OUT Erection of 3no. 3-bed houses (Refused 24/09/2012)	GREEN	0-5	OUT	1	0.0454
LO098	SIDE OF 80 GREEN LANE HOLLINGWORTH	HYDE	LONGDENDALE	Side garden	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	2	0.0491
LO101	END OF COOMBES VIEW REAR OF HOUSES ON MOSS LANE, BROADBOTTOM	HYDE	LONGDENDALE	Overgrown land	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	5	0.1767

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LO106	GARAGES NEXT TO 35 FIELDS CRESCENT, HOLLINGWORTH	HYDE	LONGDENDALE	Garage site	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	SHLAA	1	0.0269
LO111	HATTERSLEY DISTRICT CENTRE	HYDE	LONGDENDALE	Former Hattersley District Centre.	13/00619/NDM Demolition of existing block of flats and former Bird in Hand PH (Approved 23/08/13). 12/00686/NDM Proposed demolition of buildings within the Hattersley Centre (Approved 07/09/2012).	BROWN	6-10	SHLAA	86	2.1524
LO112	LAND ON CORNER OF HATTERSLEY ROAD EAST AND UNDERWOOD ROAD	HYDE	LONGDENDALE	Former Peak Valley Housing Office.	No previous planning application relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.2069
LO113	LAND NEXT TO 10 MOORFIELD STREET HOLLINGWORTH	HYDE	LONGDENDALE	Vacant land	11/00368/FUL Erection of a detached bungalow (Refused 30/06/2011)	GREEN	6-10	SHLAA	6	0.0834
LO122	LAND TO THE SOUTHEAST OF HOLLY GROVE LODGE AND GROVE HOUSE, WATER LANE, HOLLINGWORTH	HYDE	LONGDENDALE	Site drops down to lower level, no access via Holly Bank	15/00746/FUL 1 detached house (Approved 25/11/15)	GREEN	0-5	FUL	1	0.1522
LO123	NEXT TO 8 KING STREET HOLLINGWORTH	HYDE	LONGDENDALE	Overgrown vacant land	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	5	0.0488
LO124	NEXT TO 5 KING STREET, HOLLINGWORTH	HYDE	LONGDENDALE	Vacant overgrown land back to back with LO20	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.0813
LO125	END OF PRECINCT OFF MOORFIELD TERRACE, HOLLINGWORTH	HYDE	LONGDENDALE	Garage site	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	1	0.0361

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LO126	SHOPS 96-106 MARKET STREET HOLLINGWORTH	HYDE	LONGDENDALE	3 shops	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	3	0.0777
LO127	END OF GAS STREET, HOLLINGWORTH	HYDE	LONGDENDALE	Long driveway/garden/garage Long driveway/garden/garage	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0360
LO128	THE ORGAN INN AND ADJOINING LAND, OFF MARKET STREET/WATER LANE, HOLLINGWORTH	HYDE	LONGDENDALE	Vacant PH, car park and underutilised playing pitch	14/00318/OUT Demolition of PH and erection of 38no. houses on land including that to rear of PH (Withdrawn 07/04/2015)	BROWN/GREEN	6-10	GMSF CFS	38	1.4744
LO129	5 HIGHFIELD GARDENS, HOLLINGWORTH	HYDE	LONGDENDALE	Side garden	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	2	0.0445
LO133	GARAGE SITE NEXT TO 11 WOOLEY CLOSE, HOLLINGWORTH	HYDE	LONGDENDALE	Garage site	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0451
LO134	GARAGE SITE NEXT TO 53 CHURCH ROAD, HOLLINGWORTH	HYDE	LONGDENDALE	Garage site	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0378
LO136	GLENBROOK BACK MOOR, MOTTRAM	HYDE	LONGDENDALE	Large house and garden around	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	2	0.1302

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LO143	COBBLESTONE FARM HIGHER MATLEY, OFF MATLEY LANE	HYDE	LONGDENDALE	Farm building	10/00088/PLCOND Discharge of conditions 1,2,3,4 and 9 of 05/00822/FUL (Pending). 10/00089/PLCOND Discharge of Listed Building Consent Conditions of 05/00838/LBC (Approved 15/10/2010). 05/00822/FUL Change of use from living accommodation to 1 house (Approved 31/08/2005). 05/00838/LBC Demolition and alterations in association with new house (Approved 31/08/2005).	BROWN	6-10	EXP	1	0.0694
LO144	ASHLEY COURT 6 CANNON STREET, HOLLINGWORTH	HYDE	LONGDENDALE	Office block adjacent to Hollingworth Primary School.	08/00280/FUL Change of use of office accommodation to 4 no. 2 bedroom flats (Appeal Upheld 06/11/2008)	BROWN	6-10	EXP	4	0.0393
LO148	LAND NEAR GROVE HOUSE, WATER LANE, HOLLINGWORTH	HYDE	LONGDENDALE	Vacant land with trees	13/00726/FUL Extension of time limit for 10/00547/FUL (Approved 22/10/2013). 10/00547/FUL 1no. 4-bed detached house and detached garage (Approved 22/09/2010). 07/00048/FUL 1no. Detached dwelling & detached double garage (Approved 29/06/2007)	GREEN	0-5	FUL	1	0.1620
LO150	LAND AT 21 CURCH BROW MOTTRAM	HYDE	LONGDENDALE	Side garden of Grade II listed building, located within the green belt in the Mottram in Longdendale Conservation Area. Group Tree Preservation Order.	15/00483/LBC Amend previous approval (Approved 16/07/2015). 13/00098/PLCOND Discharge of condition 6 of 08/00223/FUL (Approved 18/12/2013). 09/00068/PLCOND Discharge condition relating 08/00223/FUL (Approved 01/12/2009). 09/00047/PLCOND Dis Cons (09/09/2009). 08/00223/FUL 1no. House (Approved 04/04/2008). 08/00222/LBC 1no. House (04/04/2008)	GREEN	0-5	UC	1	0.0645

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LO160	ROE CROSS INN ROE CROSS ROAD, MOTTRAM	HYDE	LONGDENDALE	Pub and car park	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	10	0.2930
LO161	TELEPHONE EXCHANGE OFF SHAW STREET, MOTTRAM	HYDE	LONGDENDALE	Building and car park	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	5	0.1546
LO162	LAND OPPOSITE 33-39 MOTTRAM MOOR, MOTTRAM	HYDE	LONGDENDALE	Land to side of large house	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	5	0.0867
LO163	LAND NEXT TO PROSPECT HOUSE MOTTRAM MOOR, MOTTRAM	HYDE	LONGDENDALE	Land to other side of large house	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	6	0.0969
LO164	LAND TO THE REAR OF 2 HYDE ROAD OFF THE CROFT, MOTTRAM	HYDE	LONGDENDALE	Vacant land	09/00171/FUL Erection of 2 bed dwelling-house (Withdrawn 26/05/2009). 01/00988/OUT New dormer bungalow in unused rear garden/orchard (Case Dismissed 27/05/2002). 01/00987/FUL Change of use of disused outbuilding to granny flat (Case Dismissed 27/05/2002).	GREEN	6-10	SHLAA	1	0.0214
LO167	57 STALYBRIDGE ROAD, MOTTRAM	HYDE	LONGDENDALE	Garden of large house.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0327
LO179	SIDE GARDENS AND PARKING AREA BETWEEN 9 AND 10 BUCKLOW CLOSE, MOTTRAM	HYDE	LONGDENDALE	Parking area and private gardens	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	SHLAA	4	0.1150

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LO180	CAR PARK AT THE WAGGON PUBLIC HOUSE 175 BROADBOTTOM ROAD, MOTTRAM	HYDE	LONGDENDALE	Pub/car park to side/land to rear	15/00528/OUT 5 detached dwellings (Approved 28/07/15)	BROWN	0-5	OUT	5	0.1191
LO183	NEXT TO 173 BROADBOTTOM ROAD, MOTTRAM	HYDE	LONGDENDALE	Side garden	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0315
LO184	NEXT TO 105 BROADBOTTOM ROAD, MOTTRAM	HYDE	LONGDENDALE	Side garden	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0307
LO185	PACK HORSE INN PH AND CAR PARK, ASHWORTH LANE, MOTTRAM	HYDE	LONGDENDALE	Former public house, now single dwelling, located in Mottram-in-Longdendale Conservation Area	14/00885/FUL Conversion of existing house into 2 houses (Approved 27/11/14). 13/00081/FUL Change of use from pub to one house - retrospective (Approved 19/03/13)	BROWN	0-5	UC	1	0.1107
LO186	NEXT TO 26 ASHWORTH LANE, MOTTRAM	HYDE	LONGDENDALE	Grassed area	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	4	0.1229
LO187	DAY GROVE, MOTTRAM	HYDE	LONGDENDALE	Turning head and grassed area	No previous planning applications relating to residential development on this site.	BROWN/GREEN	11-15	SHLAA	3	0.0924
LO189	SITE REAR OF 4 AND 6 GRAY CLOSE MOTTRAM	HYDE	LONGDENDALE	Ex-garage site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	6	0.1365
LO199	SHOPS AT 98-104 JOHN KENNEDY ROAD MOTTRAM	HYDE	LONGDENDALE	4 shops and land to rear	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	6	0.1613
LO200	LOWRY GROVE, MOTTRAM	HYDE	LONGDENDALE	Grassed land	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	5	0.1010
LO202	FRONT OF ARUNDALE GROVE, MOTTRAM	HYDE	LONGDENDALE	Grassed area, former housing site	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	3	0.0668

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LO203	REAR OF 2-12 ARUNDALE CLOSE MOTTRAM	HYDE	LONGDENDALE	Former garage site	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	SHLAA	3	0.1241
LO204	REAR OF 8-12 ABBEY GROVE MOTTRAM	HYDE	LONGDENDALE	Former garage site	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	7	0.1270
LO205	LAND OFF SANDY BANK AVENUE AND SANDS CLOSE, HATTERSLEY ROAD WEST: HATTERSLEY REGENERATION SITE 15	HYDE	LONGDENDALE	Former housing site	09/00760/OUT Residential development of approx. 192no. Site 15: 8no. dwellings (Approved 14/12/2009). 06/00143/OUT Residential development. Site 15: 6no. dwellings (Approved 17/03/06)	BROWN/GREEN	6-10	EXP	8	0.1345
LO206	SITE OF FLATS AND BUNGALOWS AT SANDY BANK AVENUE: HATTERSLEY REGENERATION SITE 16	HYDE	LONGDENDALE	Former housing site	09/00760/OUT Residential development of approx. 192no. Site 16: 31no dwellings (Approved 14/12/2009). 06/00143/OUT Residential development. Site 16: 22no. dwellings (Approved 17/03/06).	BROWN	6-10	EXP	31	0.5944
LO207	CLEARED SITE AND LAND OFF BUNKERS HILL ROAD: HATTERSLEY REGENERATION SITE 23	HYDE	LONGDENDALE	Former housing site now comprising areas of grass and hardstanding.	09/00761/OUT Residential development. Site 23: 22 dwellings (Approved 14/12/2009). 06/00155/OUT Residential Development. Site 23: 14-16no. dwellings (Approved 17/03/2006)	BROWN	6-10	EXP	22	0.3931
LO208	LAND EAST OF DAWLISH CLOSE: HATTERSLEY REGENERATION SITE 24	HYDE	LONGDENDALE	Overgrown wasteland	09/00762/OUT Residential development for approx. 40no. Homes. Site 24 (Approved 14/12/2009). 06/00154/OUT Residential development (Approved 17/03/2006)	GREEN	6-10	EXP	40	0.8489
LO212	62 ASHWORTH LANE MOTTRAM	HYDE	LONGDENDALE	Rear garden.	11/00889/OUT Erection of 1no. House in rear garden (Approved 07/12/2011)	GREEN	6-10	EXP	1	0.0576

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LO213	FORMER SMITHY BETWEEN 4 AND 6 MOTTRAM MOOR MOTTRAM	HYDE	LONGDENDALE	Former 19th century Smithy located within terraced block in Mottram - in - Longdendale Conservation Area.	15/00155/FUL Change of use to house (Approved 20/04/2015). 12/00245/FUL Installation of 2no. Mezzanine floors to create 1no. 1-bed flat above existing ground floor workshop and associated works (Approved 01/06/2012)	BROWN	0-5	FUL	1	0.0108
LO215	WHITE HART 91 MARKET STREET MOTTRAM	HYDE	LONGDENDALE	Public house located within Mottram-in-Longdendale Conservation Area	15/00946/FUL Change of use to form 7 apartments (Approved 28/01/16). 12/00764/FUL Demolition of outbuildings and part of main building and conversion of pub into 2no. 3-bed houses (Approved 03/10/2012)	BROWN	0-5	FUL	6	0.0384
LO217	LYMEFIELD FARM LYMEFIELD, BROADBOTTOM	HYDE	LONGDENDALE	Office building located at Lyme field Farm.	13/00883/P3N Change of use from office to single dwellinghouse under Schedule 2, Part 3, Class J of Town & Country General Permitted Development Order (No Permission Required).	BROWN	0-5	P3N	1	0.0054
LO218	LAND AND BUILDINGS TO THE REAR OF 91 MARKET STREET, MOTTRAM	HYDE	LONGDENDALE	Site of former farm buildings, located within the Mottram in Longdendale Conservation Area.	14/00580/FUL 1 house (Approved 21/7/14). 14/00082/FUL 1 house (Approved 01/5/14). 12/00877/FUL 3 houses (Approved 24/6/13). 12/00878/CON Demolition of buildings & hardstanding (Approved 17/12/12)	BROWN/GREEN	0-5	UC	1	0.1297
LO219	LAND ADJACENT 2 ASHWORTH LANE MOTTRAM	HYDE	LONGDENDALE	Former car park to public house which is now in residential use.	14/00378/OUT Proposed residential development of 6no units - Outline (Approved 10/06/2014)	BROWN	0-5	OUT	6	0.0942
LO220	RAGLANS FARM MATLEY LANE	HYDE	LONGDENDALE	Land adjacent to existing farmhouse	14/01107/FUL Proposed 2-storey side part rear extension to form single bed dwelling and front porch (Approved 15/01/15)	GREEN	0-5	FUL	1	0.0049
LO221	LAND AT HARROP EDGE ROAD MOTTRAM	HYDE	LONGDENDALE	Green Belt site used for general storage and stabling	15/00066/PLCOND Discharge conditions (Pending). 15/00069/FUL Erection of a detached 3-bed house (Approved 25/03/2015)	GREEN	0-5	UC	1	0.3424

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
LO223	PARSONAGE FIELDS FARM THE MUDD LITTLEMOOR ROAD MOTTRAM	HYDE	LONGDENDALE	Land at Parsonage Fields Farm close to existing agricultural buildings	15/00871/FUL Agricultural worker's dwelling (Approved 23/11/15). 15/00101/P3N Prior approval of proposed change of use of agricultural building to dwelling house (Refused 02/04/15).	GREEN	0-5	FUL	1	0.0442
LO224	LONGDENDALE RECREATIONAL GROUND, OFF MANLEY GROVE, MOTTRAM	HYDE	LONGDENDALE	Disused playing pitch to rear of Longdendale Recreational Centre	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	174	3.1816
MO007	LAND AND BUILDING AT 19B MANCHESTER ROAD MOSSLEY	MOSSLEY	MOSSLEY	Former works unit/restaurant adjoining terraced properties fronting Manchester Road with car parking to rear adjoins Huddersfield Narrow Canal. Site within protected green space with eastern edge located within Flood Zone.	No previous planning applications relating to residential development on this site.	BROWN	6-10	CFS	3	0.1906
MO008	LAND TO THE WEST OF BARNGATE DRIVE	MOSSLEY	MOSSLEY	Area of protected green space to the west of Barngate Drive	No previous planning applications relating to residential development on this site.	GREEN	11-15	CFS	49	1.6182
MO009	WIER MILL MANCHESTER ROAD	MOSSLEY	MOSSLEY	Three storey mill building, in mixed use located within the greenbelt	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	12	0.4090
MO010	BANK MILL & OLD FIRE STATION, MANCHESTER ROAD (ROACHES)	MOSSLEY	MOSSLEY	Low quality employment site in Employment Land Review	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	20	0.4164
MO011	SITE OF RIVER MILL LAND REAR OF 16-32 WAGGON ROAD	MOSSLEY	MOSSLEY	Site of demolished mill & Methodist church. Steep slope from Waggon Road to River Tame. Easter edge of site located within Flood Zones 2 & 3.	10/00821/FUL Renewal of 07/00265/FUL (Approved 10/12/2010). 07/00265/FUL 16 apartments (Approved 10/10/2007). 04/01400/FUL 12 Apartments (Approved 29/11/2004).	BROWN	6-10	EXP	16	0.3283

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MO012	PLEVINS CHESHIRE STREET	MOSSLEY	MOSSLEY	Linear site currently occupied by wood processing business	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	111	3.6854
MO013	LAND AT ROUGHTOWN GREEN ADJOINING 11 WOODEND VIEW	MOSSLEY	MOSSLEY	Area of sloping open land lying between Woodend View & railway line	11/00552/FUL 6 houses (Refused 01/06/12). 09/00040/PLCOND Discharge Conditions 4, 7, 8 and 9 of 04/00131/FUL (Refused 11/09/09). 04/00131/FUL 3 dwellings (Approved 30/04/2004). 03/01448/FUL 3 dwellings (Refused 15/12/03). 01/00156/REM 3no. dwellings (Withdrawn 10/09/01).	GREEN	6-10	UC	3	0.2018
MO015	WOODEND TAVERN MANCHESTER ROAD	MOSSLEY	MOSSLEY	Public house with car park and large front garden adjoining Warmco Industrial estate. TPO.	15/00501/FUL Demolition of PH and erection of 16 houses (Approved 05/02/16). 10/00050/PLCOND Discharge of conditions (Approved 15/07/2010). 07/00275/FUL 10 town houses & 6 Flats (Approved 01/06/2007)	BROWN	0-5	UC	15	0.3009
MO016	REMAINDER OF LAND NORTH OF GAS WORKS REAR OF 1-9 CANALSIDE CLOSE	MOSSLEY	MOSSLEY	Remaining phase of adjoining Arley Homes development. Land lies between River Tame and the Huddersfield Narrow Canal.	08/00183/FUL Erection of 17no. Dwelling houses (Withdrawn on 26/02/2013 - written off under Article 36 (13) (a) DMPO 2010)	GREEN	6-10	WRIT	17	0.4761
MO020	LAND AT MICKLEHURST ROAD UDP ALLOCATION H1 (18)	MOSSLEY	MOSSLEY	Area of disused land between Micklehurst Road & Richmond Crescent.	11/00915/FUL Re-submission of planning application 11/00098/FUL for 36no. houses (Approved 06/10/15). 08/01271/ENV Environmental Impact Assessment Request For Screening Opinion (Pending on 15/10/2008)	GREEN	0-5	FUL	36	1.7451
MO021	REMAINDER OF LAND BETWEEN HEY FARM AND MICKLEHURST ESTATE, OFF HUDDERFIELD ROAD UDP ALLOCATION H1 (12)	MOSSLEY	MOSSLEY	Phase II housing site in UDP. Land slopes way from Huddersfield Rd in east to valley floor in west. An SBI (Puddle Clay Pits) also adjoins site to west.	Allocated Housing Site H1 (12) in adopted (2004) Tameside Unitary Development Plan.	GREEN	0-5	AL	100	8.0995

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MO022	MOSSLEY MILLS DEVELOPMENT OPPORTUNITY AREA QUEEN STREET MILL SITE	MOSSLEY	MOSSLEY	Vacant mill building & land adjoining River Tame.	07/00154/FUL Change of use of mill to 18 flats and erection of 4 dwellings (Approved 17/12/2007). 04/00860/FUL Partial demolition and change of use of mill to 18 flats (Approved 25/11/2004). 01/00836/FUL Change of use of Queen's Mill to 24 dwellings and erection of 20 dwellings (Approved 27/09/2001)	BROWN	6-10	EXP	22	0.2095
MO024	MOSSLEY MILLS DEVELOPMENT OPPORTUNITY AREA LAND TO REAR OF 221-307 MANCHESTER ROAD	MOSSLEY	MOSSLEY	Vacant site to the east of Manchester Road forming part of the Mossley Mills Development Opportunity Area.	14/00348/MATCH Non material amendment (Approved 14/04/14). 12/00943/FUL 3 Houses (Approved 22/11/2012). 12/00592/FUL Extension of time to implement 09/00074/FUL (Refused 06/08/2012). 09/00074/FUL 3 Houses (Approved 18/06/2009). 07/00412/FUL 13no. Flats (Approved 26/06/2007). 06/00056/FUL 13 Houses and 16 Flats (Approved 26/06/2006). 03/00933/FUL 17no. houses and 12 Flats (Approved 10/01/2006)	GREEN	0-5	UC	1	0.1852
MO025	MOSSLEY MILLS DEVELOPMENT OPPORTUNITY AREA CARRHILL MILL	MOSSLEY	MOSSLEY	Cleared site of Carrhill Mill off Manchester Road, Mossley.	13/00856/OUT Erection of 35no. houses (Approved 14/04/14). 04/01311/FUL Written Off – Article 36 (13) (a) DMPO 2010 - Demolition of Carrhill Mill and mixed use redevelopment including 122 dwellings (Withdrawn 15/03/2010)	BROWN	0-5	OUT	35	0.8846
MO026	GARAGE SITE JUNCTION OF BRUNSWICK STREET DERBY STREET MOSSLEY	MOSSLEY	MOSSLEY	Flat site comprising side garden and garages which face street.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	3	0.0832
MO028	GARAGE SITE BETWEEN 25 AND 25A DENBIGH STREET	MOSSLEY	MOSSLEY	Lock up garages to the rear of 25/25A Denbigh Street	No previous planning applications relating to residential	BROWN	6-10	SHLAA	2	0.0367

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MO031	LAND TO THE REAR OF GEORGE HOTEL/STAMFORD ROAD	MOSSLEY	MOSSLEY	Narrow steeply sloping site formerly occupied by houses, but long demolished. Some remnants of masonry. Public footpath crosses site from Stamford Road to George Street.	07/01602/FUL Erection of 1 pair of semi-detached dwelling houses (Approved 31/07/2008)	GREEN	6-10	EXP	2	0.1053
MO033	LAND BETWEEN 76 AND 80 STAMFORD ROAD MOSSLEY	MOSSLEY	MOSSLEY	Open land used for car parking - not clear whether it belongs to neighbouring houses.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0115
MO034	LAND ADJACENT TO HANOVER STREET	MOSSLEY	MOSSLEY	Steep sided green site between Hanover Street and Stamford Street	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	3	0.1188
MO035	LAND ADJACENT TO 38 DENBIGH STREET	MOSSLEY	MOSSLEY	Side garden & outbuilding	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0057
MO037	CAR PARK TO REAR OF GEORGE LAWTON HALL	MOSSLEY	MOSSLEY	Large public car park appears little used during the day.	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	8	0.1401
MO038	REAR GARDEN 3 WALKERS FOLD BARKWELL LANE	MOSSLEY	MOSSLEY	Large rear garden.	05/00445/OUT Erection of 1 dwelling (Refused 04/05/2005)	GREEN	6-10	SHLAA	3	0.0683
MO040	HEATHCLIFFE HANOVER STREET	MOSSLEY	MOSSLEY	Large detached property with long garden between Mossley Park & pets cemetery	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	SHLAA	5	0.2597
MO043	LAND AT THE HIGHLAND LADDIE PUBLIC HOUSE MARKET STREET	MOSSLEY	MOSSLEY	Large detached public house with disused bowling green to rear	13/00946/FUL Erection of 4no. 3-bed houses and associated works (Approved 14/02/2014).	GREEN	0-5	FUL	4	0.1310
MO045	THE HIGHLAND LADDIE PH MARKET STREET	MOSSLEY	MOSSLEY	Vacant PH adjacent to land with residential planning permission	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.0341

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MO046	2-4 BARKWELL LANE	MOSSLEY	MOSSLEY	19th century cottages located on the junction of Stamford Street and Barkwell Lane	09/00109/FUL Conversion of 2 houses to 4 self-contained flats (Approved 27/05/2009).	BROWN	6-10	EXP	2	0.0349
MO051	LAND ADJACENT TO 23A DENBIGH STREET	MOSSLEY	MOSSLEY	Side garden	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0115
MO053	END OF ANDREW STREET	MOSSLEY	MOSSLEY	Area of open land at end of Andrew Street. Crossed by public footpath & access track to grazing land with pond.	04/01831/FUL Erection of 4no. Detached dwelling houses with integral garages (Refused 03/02/2005).	GREEN	6-10	SHLAA	15	0.8320
MO054	ADJACENT TO 2 ANDREW STREET	MOSSLEY	MOSSLEY	Small area of open land adjacent to gable of 2 Andrew Street. Bounded by access to gardens to rear of Andrew Street houses.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0102
MO056	LAND ADJACENT TO 24 STABLEFOLD	MOSSLEY	MOSSLEY	Part garden (?), part open land at end of Stablefold cul-de-sac.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	2	0.0836
MO058	REAR OF 1 TO 25 CECIL STREET	MOSSLEY	MOSSLEY	Triangular area of rough open land to the rear of houses on Cecil Street & Bargate Drive	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	6	0.1796
MO059	LAND ADJACENT TO 12 PARK STREET	MOSSLEY	MOSSLEY	Site of demolished workshop at corner of Park Street & Cecil Street.	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0191
MO060	LAND TO THE FRONT OF 1-9 ROUND HEY	MOSSLEY	MOSSLEY	Area of Council owned public open space.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	2	0.0288
MO062	LAND ADJACENT TO 9 PARK STREET	MOSSLEY	MOSSLEY	Large side garden surrounded by high hedge & fence	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	2	0.0195

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MO063	ADJACENT TO 13 OLD BROW	MOSSLEY	MOSSLEY	Council owned area of open land used for residents' car parking	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	1	0.0176
MO067	LAND ON SOUTH SIDE OF GREAVES STREET	MOSSLEY	MOSSLEY	Steep, grassed terraced embankment	No previous planning applications relating to residential development on this site	BROWN/GREEN	11-15	SHLAA	6	0.2140
MO075	NEW BRIDGE PUBLIC HOUSE MICKLEHURST ROAD	MOSSLEY	MOSSLEY	Large public house with car park	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	4	0.1394
MO077	LAND BETWEEN STATION ROAD AND AUDLEY STREET	MOSSLEY	MOSSLEY	Car park attached to engineers on former railway embankment. Narrow site with relatively flat area of hardstanding. Includes landscaped area on Station Road frontage. Designated as Protected Green Space.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.2441
MO079	GARAGE SITE ADJACENT TO 9 STATION ROAD MOSSLEY	MOSSLEY	MOSSLEY	Lock up garage site and adjoining land	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	1	0.0511
MO080	LAND BETWEEN 4 AND 6 ALPHIN SQUARE	MOSSLEY	MOSSLEY	Allotment site	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	3	0.0875
MO082	LAND AT THE END OF PENNINE VIEW	MOSSLEY	MOSSLEY	Steeply sloping area of public open space	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	14	0.4293
MO083	LAND ON JUNCTION OF WINTERFORD ROAD AND MANSFIELD ROAD	MOSSLEY	MOSSLEY	Fenced off area of grassland adjacent to row of shops.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	5	0.1037

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MO084	MANSFIELD ROAD LOCK UP GARAGES	MOSSLEY	MOSSLEY	Row of 6 lock ups in larger area of open land.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	3	0.0932
MO085	LAND TO THE REAR OF 10-28 THE ROWANS	MOSSLEY	MOSSLEY	Grassy area of public open space with a Garden Hire Club compound.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	18	0.5115
MO086	BRACKENHURST AVENUE	MOSSLEY	MOSSLEY	Disused children's play area & lock up garage site with frontage to Huddersfield Road. Possible issues with privacy distances.	13/00346/FUL Proposed residential development comprising 10no. Two and three storey houses (Withdrawn 12/06/2013)	GREEN	6-10	SHLAA	10	0.3365
MO088	LAND BETWEEN 16-18 THE LARCHES	MOSSLEY	MOSSLEY	Fenced off area of grassland	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	2	0.0285
MO089	GARAGE SITE ADJACENT 9 MICKLEHURST ROAD	MOSSLEY	MOSSLEY	5 lock up garages backing onto Micklehurst Dam	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0263
MO090	LAND SOUTH OF MOSSLEY YOUTH BASE HOLLINS LANE	MOSSLEY	MOSSLEY	Sloping area of land attached to Youth Base.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	8	0.1729
MO093	RICHMOND HOUSE OFF RICHMOND CLOSE	MOSSLEY	MOSSLEY	Large detached villa set in extensive grounds. Converted into flats.	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	SHLAA	14	0.4714
MO095	LAND OPPOSITE TO 1-7 THE LIMES	MOSSLEY	MOSSLEY	Sloping area of protected green space between The Limes & Huddersfield Road	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	5	0.1615
MO096	FORMER MOSSLEY HOLLINS HIGH SCHOOL, HUDDERSFIELD ROAD	MOSSLEY	MOSSLEY	Site of former secondary school located in elevated position in the Green Belt	No previous planning applications relating to residential development on this site.	BROWN	0-5	SHLAA	46	1.9114
MO099	LOWER HEY FARM KENNELS HUDDERSFIELD ROAD	MOSSLEY	MOSSLEY	Boarding kennels & area of enclosed open land.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	14	0.4078

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MO100	HANOVER MEMORIAL GARDENS HANOVER STREET	MOSSLEY	MOSSLEY	Former pets cemetery and adjoining land to the east of Hanover Street.	15/00878/FUL 6 houses (Pending). 11/00730/REM Approval of reserved matters relating to 11/00072/OUT (Case Dismissed 08/04/2015). 11/00072/OUT Renewal of 03/00817/OUT (Approved 08/04/2011). 10/00805/REM Approval of reserved matters to 03/00817/OUT (Withdrawn 15/10/2010).	BROWN	6-10	PEN	6	0.1581
MO104	MOSSLEY TOWN HALL, STAMFORD STREET	MOSSLEY	MOSSLEY	Grade II listed former Mossley Town Hall, located within Mossley Park in an elevated position overlooking the Valley.	15/00111/PLCOND Discharge of condition (Approved 12/11/15). 15/00765/FUL Change of use from office to 1 flat (Approved 19/10/15). 15/00766/LBC Change of use from office to 1 flat (Approved 19/10/15).	BROWN	0-5	UC	1	0.0081
MO105	PROSPECT HOUSE, STOCKPORT ROAD	MOSSLEY	MOSSLEY	Site of demolished house with overgrown gardens, which extends from Stockport Road to the rear of houses on Beechwood Drive.	13/00923/OUT Development of 17 houses (Approval 19/03/14). 10/00890/FUL Extend time limit reference 07/01341/FUL (Approved 10/12/10). 07/01341/FUL 17 houses (Approved 13/12/07). 07/00409/FUL 17 houses (Withdrawn 20/06/07). 04/01088/OUT Residential dev. (Approved 25/11/04).	BROWN/GREEN	0-5	OUT	17	0.6940
MO106	HART MILL BROOKBOTTOM MILL AND ADJOINING LAND LESS ROAD	MOSSLEY	MOSSLEY	Site of demolished multi-storey mills.	15/00425/FUL 19 dwellings on former mill site (Approved 24/12/15). 07/01634/FUL Demolition of industrial units and construction of 53 flats (Approved 31/03/2009). 06/01864/FUL Demolition of Brookbottom Mill and erect 22 houses including 3 additional houses– amendment to 05/00473/FUL. (Approved 31/03/2009) 05/00473/FUL Demolish Mills to create 120 flats & 38 houses (Approved 22/06/2007)	BROWN	0-5	UC	19	0.3879

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MO107	LAND AT BROOK BOTTOM BETWEEN SMITH STREET AND NIELD STREET	MOSSLEY	MOSSLEY	Works unit and remainder of cleared site close to Mossley town centre.	07/01543/REM WRITTEN OFF - ARTICLE 36 (13) (a) DMPO 2010 - erection of 5 houses & 26 retirement apartment's - reserved matters for 05/00469/OUT (Withdrawn 08/03/2013). 05/00469/OUT Demolition of industrial units and redevelopment for housing (Approved 2/06/2007). 04/00329/OUT Residential development (Approved 30/04/2004).	BROWN	6-10	WRIT	18	0.5007
MO109	48 MANCHESTER ROAD	MOSSLEY	MOSSLEY	Vacant shop within local parade of shops and terraced houses	04/01671/FUL Refurbishment and change of use of ex shop and flat into 3no self-contained flats (Approved 20/12/2004)	BROWN	0-5	UC	1	0.0089
MO110	GARAGE SITE AT DYSON STREET	MOSSLEY	MOSSLEY	Overgrown lock up garage site to rear of properties on Arundel Street.	15/00096/PLCOND Discharge of conditions (Pending). 14/00092/PLCOND Discharge of conditions (Approved 11/12/14). 14/01023/MATCH Amendments to elevations (Approved 08/12/14). 13/00965/FUL 2 houses and 2 flats (Approved 12/03/14). 09/00871/FUL 2 Houses and 2 Flats (Approved 01/11/10). 09/00734/FUL Removal of garage and erection of detached dwelling (Approved 12/11/09) 08/00915/FUL Development of 6 apartments (Refused 08/10/08). 08/00364/FUL 6 apartments (Refused 27/6/08). 06/01199/FUL. Detached dwelling (Approved 02/10/2006) 05/00124/FUL One pair of semi-detached dwellings (Case Dismissed 05/09/2005).	BROWN	0-5	UC	2	0.0554
MO111	LAND ADJOINING AND TO REAR OF 60 EGMONT STREET	MOSSLEY	MOSSLEY	Site comprises pallet works, engineering operation, car park, house & former railway embankment.	13/00169/OUT Proposed Residential Development - OUTLINE (Approved 14/01/2014). 07/00050/OUT Residential Development - Outline (Approved 16/07/2008).	BROWN	0-5	OUT	42	0.6118

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MO113	ALL SAINTS CHURCH, CHURCH LANE	MOSSLEY	MOSSLEY	Redundant church & hall with adjoining vicarage	14/00700/FUL Conversion of house into 2 houses (Approved 15/9/14). 12/00306/FUL Conversion of former church into 2 Dwellings (Approved 17/05/2012). 05/01004/OUT Demolition of church and construction of new church and hall and 6 houses (Approved 26/09/2005).	BROWN	0-5	UC	2	0.0774
MO114	3 HAWTORN TERRACE MILL LANE	MOSSLEY	MOSSLEY	End terrace property.	06/00050/FUL Conversion of dwelling house into 2no. dwelling houses (Approved 28/02/2006)	BROWN	6-10	UC	1	0.0154
MO115	GARAGE SITE ADJACENT TO 10 MILL STREET	MOSSLEY	MOSSLEY	Lock up garage & rough car parking	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0158
MO118	LAND ADJACENT TO 149 STOCKPORT ROAD	MOSSLEY	MOSSLEY	Side garden screened from road by dense hedge	13/00061/PLCOND Discharge of planning conditions to 10/00444/FUL (Pending). 10/00444/FUL Renewal of 07/00944/FUL (Approved 06/09/2010). 09/01048/MATCH Alterations to 07/00944/FUL (Approved 07/01/2010). 07/00944/FUL 1 house (Approved 16/11/2007)	GREEN	0-5	UC	1	0.0228
MO119	LAND ADJACENT 25 LUZLEY ROAD	ASHTON	MOSSLEY	Garden site located between Nos. 23 and 25 Luzley Road.	11/00384/FUL Proposed detached house (Approved 12/12/2013).	GREEN	0-5	FUL	1	0.2159
MO121	111A MANCHESTER ROAD	MOSSLEY	MOSSLEY	Large stone built early 20th century building	08/00465/FUL Conversion of 3no. Apartments into 6no. Apartments (Approved 16/06/2008). 07/01246/CLUD Certificate of Lawfulness for existing use of 3 flats (Approved 06/11/2007).	BROWN	6-10	EXP	3	0.0695
MO122	17-19 NEW EARTH STREET	MOSSLEY	MOSSLEY	Two terraced house, previously converted into 1no. Dwelling.	07/01223/FUL Change of use of single dwelling to two dwellings (Approved 18/12/2007)	BROWN	6-10	EXP	1	0.0084

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
MO123	GARDEN AT 61 LEES ROAD	MOSSLEY	MOSSLEY	Garden	08/00004/OUT Erection of detached dwelling house - OUTLINE (Approved 27/02/2008)	GREEN	6-10	EXP	1	0.0286
MO125	TRIANGULAR AREA AT JUNCTION OF WAGGON ROAD AND BURY STREET MOSSLEY	MOSSLEY	MOSSLEY	Council owned triangular area of POS with steps across.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	4	0.0893
MO129	50 MANCHESTER ROAD	MOSSLEY	MOSSLEY	Vacant shop	12/00563/FUL Conversion of shop and flat into 1no. 2-bed and 1no. 3-bed flats (Approved 28/09/2012). 04/01671/FUL Refurbishment and change of use of ex shop and flat into 3no. 3-self-contained flats (Approved 20/12/2004).	BROWN	6-10	EXP	1	0.0100
MO130	BRITANNIA MILL MANCHESTER ROAD	MOSSLEY	MOSSLEY	Multi-storey mill with area of open land to the rear adjoining River Tame. Appears unoccupied following relocation of Ibx Ropes.	No previous planning applications relating to residential development on this site.	BROWN	0-5	PEN	62	0.4051
MO132	NORTH END OF AUDLEY STREET	MOSSLEY	MOSSLEY	Small industrial estate lying adjacent to Huddersfield Narrow Canal. Mostly occupied, but some derelict land within site.	No previous planning applications for residential development on this site.	BROWN	11-15	SHLAA	40	1.0668
MO133	BROOKFIELDS LAND TO THE REAR OF HOUSES ON STAMFORD ROAD AND CARRHILL ROAD	MOSSLEY	MOSSLEY	Large area of steeply sloping land between railway line, Stamford Road & Spring Street. Bisected by surfaced public footpath (Brookfields).	09/01066/FUL Erection of 10no. Houses with car parking (Withdrawn 28/01/2010).	GREEN	11-15	SHLAA	84	2.8077
MO135	ST ANTHONYS DRIVE	MOSSLEY	MOSSLEY	Former quarry now occupied by vehicle hire company. Backs onto railway line.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	3	0.1730

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
MO138	ROACHES LOCK PUBLIC HOUSE, MANCHESTER ROAD	MOSSLEY	MOSSLEY	Public house with car park and beer garden adjoining Huddersfield Narrow Canal & River Tame.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	8	0.1780
MO139	FORMER DRILL HALL MANCHESTER ROAD	MOSSLEY	MOSSLEY	Complex of red brick buildings between Manchester Road & railway line, including dwelling at 72 Manchester Road.	04/01719/OUT Erection of 1no. Dwelling house (Withdrawn 06/12/2004). 01/01207/FUL Change of use of part of drill hall to residential (Approved 13/12/2001).	BROWN	6-10	SHLAA	6	0.2745
MO141	ADJACENT TO 1 HIGHER NEWTONS OFF ROUGHTOWN ROAD	MOSSLEY	MOSSLEY	Area of sloping open land and adjoining garage plot between Higher Newton's & Roughtown Road. Includes area used for residents car parking.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0108
MO142	TOLLEMACHE PUBLIC HOUSE CAR PARK MANCHESTER ROAD	MOSSLEY	MOSSLEY	Car park on opposite side of Manchester Road to Tollemache public house.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0600
MO145	PLOT 2 WOODMEADOW COURT OFF CARRHILL ROAD AND MILL LANE	MOSSLEY	MOSSLEY	Plot for single house not developed with the rest of the original development	07/00253/OUT Erection of 1no. dwelling house (Approved 10/07/2007)	GREEN	6-10	EXP	1	0.0461
MO146	YORKSHIRE WARD CONSERVATIVE CLUB CARRHILL ROAD	MOSSLEY	MOSSLEY	Substantial detached building with large car park	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	8	0.2130
MO147	D AND G MOTORS 43 CARRHILL ROAD	MOSSLEY	MOSSLEY	Vacant motor repair garage on two levels	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0118

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MO148	D C JOINERY 42 CARRHILL ROAD	MOSSLEY	MOSSLEY	Family business with single storey offices on road frontage & large workshop at rear.	15/00457/FUL Demolition of workshop and erection of 1 terraced house (Approved 24/07/15).	BROWN	0-5	FUL	1	0.0056
MO149	ADJACENT TO 2 ST JOHNS GARDENS ROUGHTOWN ROAD	MOSSLEY	MOSSLEY	Sloping open land between St Johns Gardens & Sub Station on Carrhill Road	07/01679/FUL Erection of 1no. 2-bed bungalow (Withdrawn 09/05/2008). 07/01053/FUL Erection of 1no. Detached bungalow (Withdrawn 10/10/2007). 04/01330/OUT Erection of detached dwelling house with garage (Withdrawn 01/11/2004).	GREEN	6-10	SHLAA	1	0.0488
MO150	SHELDONS VIEW CARRHILL ROAD	MOSSLEY	MOSSLEY	Detached house in large grounds with access from the car park on Stockport Road	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	12	0.3990
MO151	STOCKPORT ROAD CAR WASH	MOSSLEY	MOSSLEY	Former petrol filling station & end terraced house used as car wash	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0737
MO153	BENCHMARK BUILDING SUPPLIERS LTD MANCHESTER ROAD MOSSLEY	MOSSLEY	MOSSLEY	Busy builders merchants business at entrance to Warmco Industrial Estate.	09/00829/OUT 18no. 2-bed apartments & 6no. 4-bed houses (Approved 11/12/2009). 07/00372/REM 18no. 2-bed apartments & 6no. 4-bed houses (Approved 20/06/2007)	BROWN	6-10	EXP	24	0.3887
MO154	GARAGE SITE OFF ROUGHTOWN ROAD MOSSLEY	MOSSLEY	MOSSLEY	Garage site to rear off Roughtown Road	10/00233/FUL Construction of 1no. detached dwelling house (Approved 22/02/2011)	BROWN	6-10	EXP	1	0.0393
MO156	LAND ADJACENT TO 28 WOODBANK TERRACE MILTON VIEW MOSSLEY	MOSSLEY	MOSSLEY	Vacant site adjacent to Milton View and railway line.	10/00688/FUL Construction of 1no. Two bed dwelling (Approved 28/09/2010)	GREEN	6-10	EXP	1	0.0320

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MO157	LAND ADJACENT 1 REGENT FOLD OFF REGENT DRIVE MOSSLEY	MOSSLEY	MOSSLEY	Vacant site located at the southern end of Regent Drive	14/01121/FUL 1 house (Approved 20/01/15). 10/01037/FUL 1 house (Approved 26/01/2011). 05/00125/FUL 1 dwelling (Approved 14/03/2005)	GREEN	0-5	FUL	1	0.1230
MO158	JUNCTION GARAGE MOSSLEY ROAD ASHTON	ASHTON	MOSSLEY	Site of former petrol filling station, kiosk, office and workshop located in the greenbelt.	14/00474/FUL 9 dwellings and demolition of garage petrol station (Approved 24/7/14). 11/00443/FUL 9 Dwellings and demolition of garage & filling station (Approved 25/08/2011)	BROWN	0-5	FUL	9	0.2730
MO160	BARN AT LITTLE HAIGH FARM QUICKEDGE ROAD MOSSLEY	MOSSLEY	MOSSLEY	Barn attached to farmhouse, located within the greenbelt.	12/00299/FUL Proposed conversion of barn to create 1no. 4-bed house and associated works (Approved 28/05/2012)	BROWN	6-10	EXP	1	0.0172
MO166	BANK CHAMBERS OLD BROW	MOSSLEY	MOSSLEY	Three storey building with bank on ground floor with vacant offices above	12/01113/FUL Conversion of offices into 3no. apartments - Bank to remain as existing (Approved 17/05/2013).	BROWN	0-5	FUL	3	0.0388
MO170	FORMER SITE OF 10-22 STALEY ROAD	MOSSLEY	MOSSLEY	Former housing site adjacent to reservoir	15/00041/PLCOND Discharge of conditions (Approved 20/08/15). 14/00683/REM 5 houses (Approved 10/12/14). 14/00132/OUT 5 houses - Outline (Approved 18/06/14)	GREEN	0-5	UC	3	0.0926
MO171	GRASSED AREA REAR OF 5-9 SEEL STREET	MOSSLEY	MOSSLEY	Vacant land/garden to rear of residential dwellings	14/00871/FUL Construction of one 3-bed dormer bungalow (Approved 09/02/15).	GREEN	0-5	FUL	1	0.0475
MO172	6 WAGGON ROAD	MOSSLEY	MOSSLEY	Shop located within residential terrace	15/00712/P3N Change of use from retail to dwelling house (No Permission Required). 14/01036/FUL Change of use from shop to house (Approved 18/12/14).	BROWN	0-5	UC	1	0.0192
MO175	ALL SAINTS CHURCH INSTITUTE MICKLEHURST ROAD	MOSSLEY	MOSSLEY	Vacant All Saint Church Institute building	16/00073/MATCH Non material amendment (Approved 29/03/16). 15/00627/OUT Demolition of existing building and erection of 4 semi-detached houses (Approved 04/09/15).	BROWN	0-5	OUT	4	0.1242
MO176	3 ARUNDEL STREET	MOSSLEY	MOSSLEY	Mid terrace property with retail shop on the ground floor and living accommodation above	15/00832/P3N Change of use from retail to 1 flat (No Permission Required).	BROWN	0-5	UC	1	0.0065

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MO177	LAND ADJACENT 15 HIGHLAND DRIVE	MOSSLEY	MOSSLEY	Garden/greenspace adjacent 15 Highfield Drive	15/00008/OUT Erection of 1 detached house (Approved 05/03/15).	GREEN	0-5	OUT	1	0.0496
MO178	SCOUT GREEN DEPOT, 27 MANCHESTER ROAD	MOSSLEY	MOSSLEY	Depot building and surrounding yards	No previous planning applications relating to residential development on this site	BROWN	0-5	GMSF CFS	40	0.8678
MO179	LAND AT GREAVES STREET	MOSSLEY	MOSSLEY	Rocky outcrop enclosed by housing	06/01030/FUL Erection of 2no semi-detached houses (Case Dismissed 27/02/2007).	GREEN	6-10	GMSF CFS	2	0.1097
PT003	LANCASTER HOUSE 17 RICHMON STREET	ASHTON	ST PETER'S	Former dwelling converted to a house in multiple occupation	14/00136/FUL Change of use from existing hotel - C1 - to 1no. proposed dwelling - C3 -, including raising the height of the roof of an existing single storey outrigger (Approved 15/04/2014)	BROWN	0-5	UC	1	0.0612
PT004	9-15 WELLINGTON STREET AND 6-10 WOOD STREET	ASHTON	ST PETER'S	Vacant site	10/00004/PLCOND Discharge of Conditions 2, 5, 6 & 7 of 05/00287/FUL (Approved 16/03/2010). 05/00287/FUL Residential and commercial development comprising ground floor retail unit and 14 flats (Approved 30/03/2005)	BROWN	6-10	EXP	7	0.0267
PT005	320 MOSSLEY ROAD	ASHTON	ST PETER'S	Former workshop located within 19th century terraced block.	08/01064/FUL Change of use plus rear extension to create 1no. House (Approved 19/01/2009)	BROWN	0-5	UC	1	0.0113

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PT006	120-122 STAMFORD STREET	ASHTON	ST PETER'S	Site of vacant commercial builds and clubs.	10/00040/PLCOND Discharge of conditions of 09/00111/FUL (Approved 14/06/2010) 10/00041/PLCOND Discharge of conditions of 05/00430/FUL (Approved 09/06/2010) 10/00067/FUL Change of use to car park for 12 months (Approved 08/03/2010) 09/00111/FUL erection of commercial building (Approved 27/05/2009). 09/00093/CON demolition of building (Approved 27/05/2009). 05/00430/FUL. Demolition of building and construction of apartment block (Approved 02/06/2005). 05/00429/CON	BROWN	6-10	UC	22	0.0423
PT007	PARCEL OF LAND JUNCTION OF DELAMERE ST/WELLINGTON STREET/WOOD STREET	ASHTON	ST PETER'S	Site of former shop, wooden band hut and car park with permission for use as a temporary car park until 31 October 2018.	10/00421/FUL Extension of time limit for 07/01039/FUL (Approved 08/12/2010). 07/01039/FUL 22no. 1-bed flats, 13no. 2-bed flats & 2no. Retail units fronting Delamere Street (Approved 20/11/2007).	BROWN	6-10	EXP	35	0.0845
PT008	LAND AT SWAN STREET REAR OF 18-28 OLD STREET	ASHTON	ST PETER'S	Vacant plot to the rear of commercial premises on Old Street.	10/00331/FUL Extension of time limit for 07/00223/FUL (Approved 23/06/2010) 07/00223/FUL 3-storey building with 2no. Retail units at ground floor and 5 flats (Approved 12/04/2007).	BROWN	6-10	EXP	5	0.0194
PT009	203-203A STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	Vacant club/car park.	10/00601/FUL Written Off - Article 36 (13) (a) DMPO 2010 Ext time limit for redevelopment 07/01136/FUL (Withdrawn 07/03/2014). 10/00606/CON Extension of time limit (Approved 07/10/2010).	BROWN	6-10	WRIT	20	0.0496

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PT010	205-217 STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	Cleared site of former commercial units/bars.	10/00607/FUL Written Off - Article 36 (13) (a) DMPO 2010 Ext time limit for 07/01135/FUL (Withdrawn 07/03/2014). 07/01135/FUL demolition of existing buildings and construction of 7 retail units and 76no. Apartment's (Approved 20/11/2007).	BROWN	0-5	SHLAA	40	0.1277
PT011	GARAGE SITE ADJACENT 49 POTTINGER STREET	ASHTON	ST PETER'S	Garage site located adjacent to 49 Pottinger Street	15/00105/PLCOND Discharge conditions (Approved 11/11/15). 15/00575/FUL 1 bungalow (Approved 12/08/15). 08/00936/FUL Remove garages and develop 1 bungalow (Approved 21/10/2008). 08/00481/OUT Demolition of garages and erect 1 bungalow (Approved 12/08/2008). 02/00412/OUT 1 house (Approved 30/07/2002)	BROWN	0-5	UC	1	0.0278
PT015	FORMER WESLEYAN SCHOOL 18 CROWN STREET	ASHTON	ST PETER'S	19th century building formally used as Wesleyan Sunday School now vacant.	09/01042/FUL Extend time limit 06/01496/FUL (Approved 10/06/2010). 06/01496/FUL Erection of 35 flats (Approved 08/12/2006). 04/01603/FUL Demolish warehouse and factory and erect 27 flats – amendment to 03/00632/FUL (Approved 22/12/2004). 03/00632/FUL Demolition of existing warehouse & factory and erection of 20 flats (Approved 26/08/2003).	BROWN	6-10	EXP	6	0.0326
PT017	YORK HOUSE HOTEL YORK PLACE	ASHTON	ST PETER'S	Site of the York House Hotel and Richmond House, which have been recently demolished.	11/00043/FUL 18 houses (Approved 01/05/2013). 11/00044/CON Total demolition (Approved 22/07/2011). 07/01165/CON Demolish all buildings (Approved 09/10/2008). 05/01223/FUL 33 apartments in existing buildings and erection of new building (Approved 21/02/2006). 05/01224/CON Demolition of existing house (Approved 21/02/2006).	BROWN	0-5	UC	18	0.3431

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PT018	FORMER BIRCH HOTEL SITE ON LAND TO REAR OF BIRCH STREET	ASHTON	ST PETER'S	Site of former public house, which closed following the construction of the M60 motorway.	09/00608/REM Apartment block (Approved 12/11/2009). 06/01063/FUL Erection of 7 houses (Approved 02/04/2008). 06/01062/OUT 4-storey apartment block (Approved 13/10/2006). 04/01223/OUT Conversion of public house to apartment building and houses (Approved 10/01/2005)	BROWN	6-10	EXP	28	0.2156
PT020	STAMFORD STREET METHODIST CHURCH STAMFORD STREET CENTRAL ASHTON	ASHTON	ST PETER'S	Grade II listed former Methodist Church located in town centre.	13/00078/PLCOND Approval of details required by conditions (Pending). 13/00077/PLCOND Approval of details required by conditions (Pending). 12/00731/FUL Conversion to 12no. apartments (Approved 20/12/2012). 12/00732/LBC Conversion into 12 apartments (Approved 20/12/12). 07/00718/FUL Conversion into 14 Apartments (Approved 12/12/2007). 06/00009/FUL Conversion into 13 Apartments (Approved 05/06/2006).	BROWN	0-5	UC	12	0.0470
PT022	GOLDGEM INTERNATIONAL LTD, CAVENDISH STREET, ASHTON	ASHTON	ST PETER'S	Rectangular employment site on junction of Cavendish Street and Katherine Street.	07/00261/OUT Mixed use development (Approved 01/06/2007). 05/01693/OUT flats/houses & retail unit (Refused 17/02/2006). 05/01340/OUT Demolish of existing and erection of 18 flats and 1 retail unit and 13 houses (Withdrawn 25/11/2005)	BROWN	6-10	EXP	55	0.4412
PT023	SITE OF 1-5 HARDWICK STREET AND 130 MOSS STREET WEST	ASHTON	ST PETER'S	Light industrial/ part vacant plot.	08/00968/FUL Erection of 1no. Detached bungalow (Approved 13/10/2008)	BROWN	6-10	EXP	1	0.0182

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PT024	8 CHURCH STREET	ASHTON	ST PETER'S	Run down former industrial/storage building.	15/00255/FUL Alteration and extension to form 18 apartments (Approved 19/10/15). 09/00075/PLCOND Discharge of conditions (Withdrawn 26/03/10). 06/01019/FUL Alteration of building and new extension to form 18 apartments (Approved 08/12/2006)	BROWN	0-5	FUL	18	0.0529
PT025	185-186 STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	Mid terraced property with commercial use on ground floor	13/00003/FUL Change of use from shop to office on ground floor & 4no. flats on upper floors (Approved 07/05/2013). 06/01705/FUL Partial demolition and reconstruction including estate agents on ground floor with office and 4no. flats (Approved 19/04/2007).	BROWN	0-5	UC	4	0.0197
PT026	142 STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	Building currently vacant.	07/01170/FUL Change of use of upper floors to 4no. Flats and creation of new doorway on Stamford Street (Approved 22/11/2007)	BROWN	6-10	EXP	4	0.0169
PT028	HANOVER MILL FITZROY STREET	ASHTON	ST PETER'S	2-Stoey former mill building last used as a nursery/storage depot, adjacent to residential properties	08/00001/FUL Conversion of premises into 24no. Apartments and layout associated car parking and landscaping (Approved 04/04/2008)	BROWN	6-10	EXP	24	0.1699
PT029	FORMER LEGENDS PH, 149 STAMFORD STREET	ASHTON	ST PETER'S	Large former iconic and prominent pub building in poor condition - including several floors above with windows removed. Within conservation area.	07/01562/FUL Conversion of outbuilding and first and second floor into 7no. 1-bed and 1no. 2-bed apartments (Approved 22/01/2008).	BROWN	6-10	EXP	7	0.0458
PT030	228 STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	19th century building in town centre location last used as a club.	07/01681/FUL Proposed ground floor office/retail and residential development comprising 8no. 2-bed apartments (Approved 27/02/2008)	BROWN	6-10	EXP	8	0.0423

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PT033	25-27 WELLINGTON STREET	ASHTON	ST PETER'S	Early 19th century three storey block former loom shop now with commercial uses on ground floor	11/00950/MATCH Non material amendment (Approved 23/11/2011). 11/00080/PLCOND Discharge of condition (Approved 23/11/11). 11/00079/PLCOND Discharge of condition (Approved 23/11/11). 10/00459/CON Demolition of existing buildings to facilitate building work (Approved 17/10/2011). 08/00914/FUL Reconstruct upper floors to create 4 Flats (Approved 03/12/08). 08/00456/FUL Proposed demolition and redevelopment (Withdrawn 02/06/2006).	BROWN	6-10	EXP	4	0.0191
PT035	LAND ON THE CORNER OF HAMILTON STREET AND KELVIN STREET	ASHTON	ST PETER'S	Vacant land junction of Hamilton Street and Kelvin Street	15/01031/FUL 2no apartments (Approved 21/01/16). 14/00335/FUL 3 terraced houses (Refused 07/11/14). 08/01208/FUL 2 houses (Refused 18/02/09). 08/00330/FUL 3 houses (Refused 29/05/08).	BROWN	0-5	FUL	2	0.0144
PT036	173 UNION STREET	ASHTON	ST PETER'S	Vehicular repair garage located on junction of Union Street and Alexandra Road	08/00692/OUT Erection of 18no. New build flats in 2no. Separate 3-storey blocks - OUTLINE (Appeal Upheld 04/02/2009)	BROWN	6-10	EXP	18	0.0724
PT037	GARDEN ADJACENT 9 KNIGHT STREET	ASHTON	ST PETER'S	Garden site.	15/00123/MATCH Non material amendment (Approved 16/06/15) 12/00467/FUL Extension of time limit to implement 09/00244/FUL (Approved 03/07/2012). 11/00047/PLCOND Discharge of conditions (Approved 27/07/2011). 09/00244/FUL house (Approved 12/05/2009)	GREEN	0-5	UC	1	0.0402
PT039	UNION STREET CAR PARK	ASHTON	ST PETER'S	Part tarmac/ rough gravel car park used predominantly by council employees. Very well used daily.	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	25	0.6334

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PT043	SIDE OF 88 SOUTH STREET AND 103 PELHAM STREET	ASHTON	ST PETER'S	Side garden of two end terraces	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0221
PT044	LAND TO THE SIDE 14 SHARON CLOSE	ASHTON	ST PETER'S	Green space adjacent to area of protected green space.	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	1	0.0220
PT045	LAND TO THE SIDE OF 62 CROWTHORN ROAD	ASHTON	ST PETER'S	Enclosed side garden area.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0256
PT046	LAND TO THE SIDE OF 30 MANSFIELD STREET	ASHTON	ST PETER'S	Overgrown wasteland associated with adjacent works.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	2	0.0451
PT049	LAND TO THE SIDE OF 25 AND 27 MARLBOROUGH CLOSE	ASHTON	ST PETER'S	Side garden area. Overgrown & untidy.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0309
PT050	LAND TO THE SIDE OF 108 KELVIN STREET ASHTON	ASHTON	ST PETER'S	Enclosed gap between terrace rows used as enclosed garden area.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0115
PT052	LAND CORNER OF CHURCH STREET AND GREY STREET	ASHTON	ST PETER'S	Area of hardstanding used as town centre pay and display car park.	06/01727/FUL Erection of a four storey building comprising of 2no. shops on the ground floor and 6no. flats above, layout and associated car parking spaces (Withdrawn 17/01/2007)	BROWN	6-10	SHLAA	6	0.1076
PT053	CAR PARK ON CHURCH STREET ASHTON	ASHTON	ST PETER'S	Pay and display car park.	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	7	0.1316
PT054	WILLIAMS FREE HOUSE 1-5 MARLBOROUGH STREET	ASHTON	ST PETER'S	Former club building	14/00878/FUL First floor conversion into self-contained flats (Approved 17/11/2014)	BROWN	0-5	UC	1	0.0145

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
PT056	CAR PARK AT DELAMERE STREET/WOOD STREET	ASHTON	ST PETER'S	Surface car park	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	21	0.0851
PT057	WELLINGTON STREET BOOTH STREET CAR PARK WYCH STREET	ASHTON	ST PETER'S	Surface car park	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	24	0.0913
PT061	BUILDERS YARD BANK STREET/BENTICK STREET	ASHTON	ST PETER'S	Builders merchants falls with UDP Policy E2 (2) Development Opportunity Area	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	25	0.4864
PT063	WORKS BUILDINGS SOUTH DEAN STREET/CAVENDISH STREET	ASHTON	ST PETER'S	Part occupied works and offices	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	20	0.1966
PT064	COTTON STREET EAST/ CAVENDISH STREET/CROSS STREET	ASHTON	ST PETER'S	Retail showroom and car park	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	10	0.1857
PT065	TERRITOTIAL ARMY BARRACK COTTON STREET/ CAVENDISH STREET	ASHTON	ST PETER'S	Barracks and showroom	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	37	0.3377
PT068	CLEARED GRASSED AREA BETWEEN PROVIDENCE STREET AND BYE STREET	AUDENSHAW	ST PETER'S	Maintained grassed area with trees	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.1259
PT069	LAND ON EAST STREET TO REAR OF CAR SHOWROOM	AUDENSHAW	ST PETER'S	Maintained grassed area with trees. Electricity Sub Station located to north of site.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	6	0.0626
PT071	HOOLEY HILL PUBLIC HOUSE GUIDE LANE	AUDENSHAW	ST PETER'S	Public House	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0270

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
PT072	CAR PARK ASSOCIATED WITH SHOPPING PARADE, GUIDE LANE	AUDENSHAW	ST PETER'S	Car park	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	4	0.0701
PT073	SHOPPING PARADE GUIDE LANE OFF CHAPEL STREET	AUDENSHAW	ST PETER'S	Two and three storey properties with commercial to ground floor and residential above	No previous planning applications relating to residential development on this site	BROWN	11-15	SHLAA	15	0.2377
PT075	GARAGE AND FORECOURT ADJACENT TO 7 ENVILLE STREET	AUDENSHAW	ST PETER'S	Garages and forecourt.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	1	0.0323
PT076	QUEENS ARMS PUBLIC HOUSE GUIDE LANE	AUDENSHAW	ST PETER'S	Public house with large car park to side	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.1886
PT077	THE WOODLANDS SHEPLEY ROAD	AUDENSHAW	ST PETER'S	Large detached building in grounds. Previously used as a restaurant but since been converted to a guest house.	No previous planning applications relating to residential development on this site.	BROWN/GREEN	6-10	SHLAA	6	0.1901
PT078	GRASSED AREA TO EAST OF SUN INN, GUIDE LANE	AUDENSHAW	ST PETER'S	Maintained grassed island with trees.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	4	0.0931
PT080	GARAGE PLOT AT SOUTHERN END OF GARDEN STREET	AUDENSHAW	ST PETER'S	Garage plot and gardens to rear of Cartwright Street.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	2	0.0296
PT081	GARAGE PLOT AT SOUTHERN END OF MOUNT PLEASANT STREET AND LAND TO REAR OF CARTWRIGHT STREET	AUDENSHAW	ST PETER'S	Garage plot.	No previous planning applications relating to residential development on this site.	BROWN	6-10	SHLAA	6	0.1102
PT082	OPEN LAND AT JUNCTION OF GUIDE LANE AND SCOTT GATE	AUDENSHAW	ST PETER'S	Open green space with some amenity value	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	3	0.0670

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PT083	WASTELAND AT END OF STELFOX LANE	AUDENSHAW	ST PETER'S	Wasteland	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	8	0.1673
PT084	GARDEN TO SIDE AND REAR OF 14 CHURCHFIELDS	AUDENSHAW	ST PETER'S	Garden to side/rear of two-storey semi-detached dwelling	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	1	0.0440
PT090	MONO PUMPS MARTIN STREET	AUDENSHAW	ST PETER'S	Large high quality employment site in the Tameside Employment Land Review, Located within an established employment area.	No previous planning applications relating to residential development on this site.	BROWN	0-5	GMSF CFS	178	4.2773
PT096	1 DEAN STREET	ASHTON	ST PETER'S	Public house/social club located in Ashton Town Centre.	15/00990/FUL Change of use from PH to restaurant /takeaway (Approved 05/01/16). 10/00876/FUL Change of use and extension to form function room, restaurant and leisure room (including bars) at ground floor and 2no. Flats on first floor (Approved 22/11/2010)	BROWN	0-5	UC	1	0.0646
PT104	15 CHURCHFIELDS AUDENSHAW	AUDENSHAW	ST PETER'S	Side garden	12/00267/FUL Proposed 3 bed detached house with parking (Approved 04/07/2012)	GREEN	6-10	EXP	1	0.0234
PT108	CLYDE HOUSE CLUDE STREET ASHTON	ASHTON	ST PETER'S	Former dwelling now offices	12/00760/FUL Conversion of existing B1 offices to mixed use containing 5no. One-bed residential units and retention of rear ground floor office (Approved 18/10/2012)	BROWN	6-10	EXP	5	0.0789
PT118	20 MARKET STREET	ASHTON	ST PETER'S	19th century corner terraced building located within Ashton Town Centre.	14/00024/FUL Change of use from estate agent to mixed use offices and residential (Approved 07/03/2014).	BROWN	0-5	UC	1	0.0144

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
PT121	6-8 STAMFORD ARCADE	ASHTON	ST PETER'S	Vacant building located within Ashton town centre	14/00110/PLCOND Approval of Condition 6 of 14/00250/FUL (Approved 12/02/15). 14/00250/FUL 2-storey rear extension and conversion to form 7 apartments (Approved 05/08/14). 13/00198/FUL 2-storey rear extension to accommodate 2 additional 2-storey dwellings (Withdrawn 10/09/13)	BROWN	0-5	UC	3	0.0170
PT124	140 OLD STREET	ASHTON	ST PETER'S	Retail unit within Ashton Town Centre	14/00840/FUL Subdivision of ground floor A1 retail unit into 3 units and formation of 3 apartments to first floor (Approved 27/10/2014)	BROWN	0-5	UC	3	0.0372
PT125	CROWTHORN HOTEL 37 CROWTHORN ROAD	ASHTON	ST PETER'S	Vacant public house and car park	15/00026/PLCOND Approval of details required by conditions (Approved 30/06/15). 14/01090/FUL Conversion of Crowthorn PH into 4 apartments (Approved 16/01/15)	BROWN	0-5	UC	3	0.0436
PT126	135-137 STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	Properties with shops on ground floor and living accommodation on upper floors	15/00688/MATCH Non material amendment (Approved 25/08/15). 15/00236/FUL First and second floor rear extension and creation of 2 flats (Approved 22/04/15).	BROWN	0-5	UC	2	0.0340
PT127	FORMER RYCROFT MILL SITE RYCROFT STREET	ASHTON	ST PETER'S	Vacant industrial units	15/00954/FUL To vary Condition 14 of 15/00244/FUL (Approved 05/02/2016). 15/00244/FUL Demolition of all buildings and redevelopment with 51 dwellings (Approved 15/10/15).	BROWN	0-5	UC	51	0.8547
PT128	FORMER BANK 179 STAMFORD STREET CENTRAL	ASHTON	ST PETER'S	Former/vacant bank located within Ashton-under-Lyne town centre	15/00440/FUL Conversion of former bank into 8 apartments with commercial unit on ground floor (Approved 14/07/15)	BROWN	0-5	FUL	8	0.0572
PT131	HENRIETTA STREET AND WIMPOLE STREET CAR PARKS	ASHTON	ST PETER'S	Car parks and retail unit to south of Albion Way	No previous planning applications for residential development on this site.	BROWN	11-15	SHLAA	23	0.5645
PT132	OLD CROSS STREET CAR PARKS	ASHTON	ST PETER'S	Car parks located on east and west side of Old Cross Street	No previous planning applications for residential development on this site.	BROWN	11-15	SHLAA	27	0.6743

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STN001	LAND TO THE FRONT OF MOORFIELD TERRACE OFF HUDDERSFIELD ROAD CARRBROOK	STALYBRIDGE	STALYBRIDGE NORTH	Triangular piece of land, which is partly used for residents' car parking & partly disused.	02/00658/FUL Residential development (Withdrawn 07/03/2003).	GREEN	6-10	SHLAA	1	0.0787
STN002	STAMFORD ARMS PUBLIC HOUSE 815 HUDDERSFIELD ROAD	STALYBRIDGE	STALYBRIDGE NORTH	Public house (Listed Grade II) & car park.	No previous residential planning application	BROWN	6-10	SHLAA	2	0.1008
STN003	BOUNDARY COTTAGES, OFF STALEY ROAD	MOSSLEY	STALYBRIDGE NORTH	Gardens, allotments & lock up garages. Site is predominantly flat with access onto Staley Road.	11/01023/OUT Re-submission of 11/00698/OUT (Approved 16/09/2013).11/00698/OUT 1no. house (Withdrawn 06/10/2011). 10/00179/OUT 2 houses (Refused 12/04/2010).	GREEN	6-10	SHLAA	4	0.1620
STN004	LAND TO NORTH OF STAMFORD ARMS PH 815 HUDDERFIELD ROAD	STALYBRIDGE	STALYBRIDGE NORTH	Green space located to north of public house.	16/00223/FUL Proposed split level detached dwelling (Pending).	GREEN	0-5	FUL	1	0.0654
STN006	CARR RISE AND THORN BANK CARRBROOK	STALYBRIDGE	STALYBRIDGE NORTH	Communal drying area/car parking to the rear of Carr Rise and Thorn Bank.	No previous planning applications relating to residential development on this site	GREEN	11-15	SHLAA	5	0.1940
STN012	HEY TOR 670 HUDDERSFIELD ROAD CARRBROOK	STALYBRIDGE	STALYBRIDGE NORTH	Detached house with large side garden	No previous planning applications relating to residential development on this site	BROWN/GREEN	6-10	SHLAA	4	0.1832
STN013	REAR OF 1 TO 19 MERESIDE	STALYBRIDGE	STALYBRIDGE NORTH	Open space/ amenity land	No previous planning applications relating to residential development on this site	GREEN	6-10	SHLAA	4	0.3813
STN015	BAPTIST CHURCH HALL, AMBLESIDE	STALYBRIDGE	STALYBRIDGE NORTH	Church building/community centre and carpark.	12/00054/PLCOND Discharge conditions 2 and 3 reference No. 11/00532/FUL (Approved On 28/08/12). 11/00532/FUL Proposed change of use to 6no. Flats including 2 Storey rear extension (Approved 20/10/11)	BROWN/GREEN	6-10	SHLAA	5	0.1768

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STN016	SIDE OF COMMUNITY CENTRE JOHN STREET HEYROD	STALYBRIDGE	STALYBRIDGE NORTH	Car park for Community Centre	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	3	0.0853
STN017	SMALL GARAGE SITE NEXT TO COMMUNITY CENTRE JOHN STREET HEYROD	STALYBRIDGE	STALYBRIDGE NORTH	Small garage site, garages appear to be in use.	No previous planning applications relating to residential development on this site.	BROWN	11-15	SHLAA	2	0.0440
STN027	FORMER SAMUEL LAYCOCK SCHOOL MERESIDE	STALYBRIDGE	STALYBRIDGE NORTH	Site of former school buildings and surrounding playing fields/ hardstanding. Housing to south. Section to the east lies within Green Belt	12/00217/NDM Notification of demolition (Approved 11/04/2012)	BROWN/GREEN	0-5	SHLAA	30	1.3516
STN028	ADJACENT 10-16 NEWTON STREET	STALYBRIDGE	STALYBRIDGE NORTH	Informal parking area	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	3	0.0346
STN032	WEST STALYBRIDGE MARKET STREET AND CAROLINE STREET	STALYBRIDGE	STALYBRIDGE NORTH	Various plots across west Stalybridge including used and vacant industrial units and commercial properties. HSE consultation zone may limit development potential.	No previous planning applications relating to residential development on this site	BROWN	6-10	SHLAA	185	3.6928
STN035	FORMER COACH HOUSE REAR OF PORTLAND CHAMBERS/HIGHER TAME STREET	STALYBRIDGE	STALYBRIDGE NORTH	Site of former coach house to the rear of Portland Place.	14/00026/PLCOND Discharge of conditions (Approved 06/07/15). 13/00139/FUL Renewal of 09/01092/FUL (Approved 15/04/13). 10/00071/CON (Approved 08/03/10). 09/01092/FUL 2 Apartments (Approved 01/03/2010)	BROWN	0-5	UC	2	0.0593
STN036	13-15 STAMFORD STREET	STALYBRIDGE	STALYBRIDGE NORTH	Conversion of existing property.	09/00713/FUL Conversion to 2 additional flats (Approved 11/11/2009). 06/01355/FUL Erection of new cafe with 1st floor residential accommodation (Approved 15/05/2007). 01/01101/FUL Change of use from offices to residential unit (Approved 06/11/2001)	BROWN	6-10	EXP	2	0.0102

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STN037	VACANT GARDEN LAND ADJOINING 13-15 STAMFORD STREET	STALYBRIDGE	STALYBRIDGE NORTH	Vacant land/garden	05/01050/FUL Erection of three storey building to provide cafe and nursery facilities (Withdrawn 06/09/2005)	GREEN	6-10	SHLAA	1	0.0171
STN038	STALYBRIDGE CLINIC, STAMFORD STREET	STALYBRIDGE	STALYBRIDGE NORTH	Former clinic site - now demolished, located on northern bank of River Tame.	12/00890/NDM Demolition (Approved 19/10/2012). 12/00896/CON Demolition of former Clinic (Approved 26/10/2012). 06/00006/OUT Demolition & redevelopment of clinic for 44 flats etc. (Approved 04/07/06) 03/00311/R3D Either residential or offices or Leisure use (Approved 12/05/2003)	BROWN	6-10	EXP	15	0.3564
STN039	LAND TO REAR OF 81-95 RIDGE HILL LANE	STALYBRIDGE	STALYBRIDGE NORTH	Open space/ Amenity land	11/00644/OUT Extension of time limit for 08/00649/OUT (Approved 20/10/2011). 08/00649/OUT 10 houses (Approved 08/08/2008). 06/01278/REM 5 bungalows (Approved 18/12/2006). 06/00109/OUT 5 houses (Approved 19/05/2006)	GREEN	6-10	EXP	10	0.2737
STN040	FARM BUILDING AT MOORFIELD FARM JOHN STREET, HEYROD	STALYBRIDGE	STALYBRIDGE NORTH	Agricultural/light industrial building located within the greenbelt.	09/01045/FUL 2 Dwellings (Approved 03/02/2010). 07/00390/FUL Change of use of barn to 3 dwellings (Approved 20/06/2007)	BROWN	0-5	UC	2	0.1674
STN041	LAND ADJOINING 7 WAKEFIELD ROAD	STALYBRIDGE	STALYBRIDGE NORTH	Vacant site in an elevated position	08/00804/FUL Erection of 5no. Dwellings (Approved 05/11/2008). 07/01477/FUL Erection of 5no. dwelling houses (Withdrawn 04/02/2008). 06/00147/OUT Development of 4no. 3-storey split level town houses (Approved 22/03/2006).	GREEN	6-10	EXP	5	0.0777

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STN042	UNION BANK CHAMBERS 75-79 MARKET STREET	STALYBRIDGE	STALYBRIDGE NORTH	Vacant building backing onto the River Tame in Stalybridge Town Centre	07/00264/FUL Create 8 Apartments (Approved 18/04/2007). 06/01021/FUL Refurbishment of existing building to create 6 Apartments (Approved 29/08/2006).	BROWN	6-10	EXP	8	0.0201
STN043	STALYBRIDGE MOTORS 111 STAMFORD STREET	STALYBRIDGE	STALYBRIDGE NORTH	Motor garage site and workshop.	08/00053/FUL development of 25 apartments (Approved 08/04/2008). 06/01041/FUL Demolition of existing motor showroom & erection of 3-storey apartment block containing 15no. Apartments (Approved 14/09/2006).	BROWN	6-10	EXP	25	0.1125
STN044	54 STAMFORD STREET	STALYBRIDGE	STALYBRIDGE NORTH	Former dwelling house.	06/01456/FUL Conversion of loft and 9 bedsits into 6 self-contained flats (Approved 22/12/2006).	BROWN	6-10	EXP	6	0.0327
STN045	KELVIN WORKS 4 KELVIN GROVE, HUDDERSFIELD ROAD, MILLBROOK	STALYBRIDGE	STALYBRIDGE NORTH	Formerly 3no. Terraced properties converted into a commercial building during 1980s. Property currently vacant and located within the Millbrook Conservation Area.	12/00042/PLCOND Discharge conditions to 12/00077/FUL (Pending). 12/00077/FUL Change of use to 3 houses (Approved 26/03/2012). 12/00078/CON Demolition of single storey rear extension (Approved 20/03/2012). 07/01002/FUL Re-use and extension to existing building to create 12 apartments (Approved 13/12/2007).	BROWN	0-5	UC	2	0.0870
STN052	91 MARKET STREET STALYBRIDGE	STALYBRIDGE	STALYBRIDGE NORTH	Three storey mid terraced located within Stalybridge Town Centre/Conservation Area, backing onto the River Tame	01/00618/FUL Alteration to upper storey flat and storage area to create 4no. New dwellings and convert part of basement to form 1no. Dwelling (Approved 27/07/2001).	BROWN	0-5	UC	2	0.0199

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STN056	1 BOUNDARY COTTAGES	STALYBRIDGE	STALYBRIDGE NORTH	Vacant grassed site located to block of cottages.	15/01077/FUL 1 house (Approved 08/2/16). 14/00724/MATCH Non material amendment (Approved 23/9/14). 14/00964/MATCH Non material amendment (Approved 13/11/14). 14/00138/FUL 1 house (Approved 12/6/14). 11/01023/OUT Resubmission of 11/00698/OUT (Approved 16/09/2013). 11/00698/OUT 1 house (Withdrawn 06/10/2011). 10/00179/OUT 2 houses (Refused 12/04/2010).	GREEN	0-5	FUL	1	0.0496
STN058	LAND AND BUILDINGS ADJACENT TO THE REAR OF MELYN COURT WAKEFIELD ROAD	STALYBRIDGE	STALYBRIDGE NORTH	Land and buildings located within the greenbelt.	15/01072/FUL Change use from barn to dwelling (Approved 03/02/16). 15/00050/PLCOND Discharge conditions (Pending). 15/00383/MATCH Non material amendment (Approved 02/06/15) 13/00563/MATCH Non material amendments (Approved 30/07/14). 12/00987/MATCH Non material amendment (Approved 13/11/12). 12/00234/FUL Change of use from barn to dwelling (Approved 03/05/12)	BROWN	0-5	UC	1	0.3054
STN059	536 HUDDERSFIELD ROAD STALYBRIDGE	STALYBRIDGE	STALYBRIDGE NORTH	Side garden.	16/00421/FUL 1 house (Pending). 12/00550/FUL Proposed detached house in side garden - resubmission of 12/00131/FUL (Approved 18/09/2012). 12/00131/FUL Proposed detached house in garden (Withdrawn 03/04/2012).	GREEN	0-5	FUL	1	0.0746
STN063	BARN AT WINDY HARBOUR FARM ARLIES LANE	STALYBRIDGE	STALYBRIDGE NORTH	Grade II listed farmhouse and shippon.	13/00933/FUL Proposed conversion of stables into 1no. dwelling house (Approved 03/02/2014). 13/01031/LBC LBC for proposed conversion of stables into 1no. dwelling house (Approved 03/02/2014).	BROWN	0-5	FUL	1	0.0382

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STN064	OLD FARM BUILDINGS OPPOSITE 60 JOHN STREET, HEYROD	STALYBRIDGE	STALYBRIDGE NORTH	Old farm buildings and land within Green Belt	14/00954/FUL Construction of 1 dwelling house (Approved 26/01/15)	BROWN/GREEN	0-5	FUL	1	0.3505
STN065	LANCASHIRE WARD LIBERAL CLUB HAMILTON STREET	STALYBRIDGE	STALYBRIDGE NORTH	Vacant former club located on junction of Hamilton Street and Stamford Street	15/00141/FUL Conversion of former PH into 3 apartments (Approved 07/04/15). 14/01096/FUL Change of use of former club into HMO for 9 persons (Withdrawn 24/02/15).	BROWN	0-5	FUL	3	0.0195
STS004	LAND BETWEEN STALEY HALL ROAD AND CEDAR AVENUE	STALYBRIDGE	STALYBRIDGE SOUTH	Land green site of rough pasture with steep gradient in sections with land sloping west from Huddersfield Road toward valley floor. Pylons and power lines run through the site. Unallocated in UDP.	No previous planning applications relating to residential development on this site.	GREEN	6-10	SHLAA	35	2.0307
STS012	LAND BETWEEN 38 AND 60 MOTTRAM OLD ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Large side garden with some mature trees	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	1	0.0690
STS017	BRUSHES PLAYING FIELDS	STALYBRIDGE	STALYBRIDGE SOUTH	Partially disused playing fields	No previous planning applications relating to residential development on this site.	GREEN	11-15	SHLAA	72	2.3869
STS019	GARDEN LAND AT 11 FOXHILL DRIVE	STALYBRIDGE	STALYBRIDGE SOUTH	Garden site.	13/00277/OUT Renewal of 10/00079/OUT (Approved 25/06/2013). 10/00079/OUT 1 bungalow (Approved 06/04/2010). 06/01514/OUT Renewal of 03/01379/OUT (Approved 07/02/2007). 03/01379/OUT Renewal of 00/01028/OUT (Approved 01/12/2003). 00/01028/OUT Renewal of permission (Approved 15/11/2000)	GREEN	0-5	OUT	1	0.0742
STS020	LAND AT SIDE OF 1 HUNTERS COURT	STALYBRIDGE	STALYBRIDGE SOUTH	Shippon, area of hard standing and garden	15/00893/OUT Demolition of concrete shippon and erection of 5 houses (Approved 23/03/16).	BROWN/GREEN	0-5	OUT	5	0.1732

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SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
STS021	OAKWOOD MILL AND LAND AROUND STALEY CRICKET CLUB, MILLBROOK	STALYBRIDGE	STALYBRIDGE SOUTH	Large green site located in Millbrook Conservation Area including Grade II listed Oakwood Mill.	05/00376/FUL Change of use of Mill to residential and erect 110 dwellings (Pending). 05/00375/LBC (Pending). 02/00648/FUL Change of use of Mill to 36 apartments and erect 37 dwellings (Withdrawn 10/03/2005).	BROWN/GREEN	6-10	PEN	110	3.6791
STS022	REMAINDER OF LAND AT STALEY CRICKET CLUB OFF HUDDERSFIELD ROAD MILLBROOK STALYBRIDGE	STALYBRIDGE	STALYBRIDGE SOUTH	Green site located in Millbrook Conservation Area adjacent to Staley Cricket Club	14/00859/REM Construction of 29no dwellings (Pending). 10/00738/OUT Residential Development OUTLINE (Approved 23/09/2011).	GREEN	0-5	PEN	29	1.2948
STS025	THE WOODLANDS AND ADJOINING PROPERTY, MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Former nursing home now demolished and site cleared	15/00105/MATCH (18/3/15). 14/00103/PLCOND (09/12/14). 14/00690/FUL 23 H (02/10/14). 13/00807/FUL 23 H (24/1/2014). 12/01162/FUL 26 Apart & 11 H (Ref 25/03/2013). 10/00234/FUL Renew 06/01776/FUL (10/06/2010). 06/01776/FUL Dem buildings & erection of 16 dwellings	BROWN/GREEN	0-5	UC	23	0.8936
STS026	LAND REAR OF 243-245 MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Extensive rear garden	13/00199/FUL Ext time limit for erection of 4no. houses ref 09/01108/FUL (Approved 13/05/2015).	GREEN	0-5	FUL	4	0.4866
STS031	71 MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Club building located on Mottram Road	15/00497/FUL Change of use to form 3 flats (Approved 12/08/15).	BROWN	0-5	FUL	1	0.1065
STS032	SIDE GARDEN AT 173 MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Side garden	06/01371/FUL Erection of 1no. 3storey attached dwelling (Approved 06/09/2007)	GREEN	0-5	UC	1	0.0238
STS033	VICTORIA HOUSE VICTORIA STREET, MILLBROOK	STALYBRIDGE	STALYBRIDGE SOUTH	Former mill office to demolished Staly (Kershaw) Mill, located in the Millbrook Conservation Area.	15/00121/PLCOND (Approved 13/01/16). 12/01157/FUL Convert existing building to 2 houses (14/02/2013). 11/00677/MATCH (23/12/2011). 11/00504/FUL Renewal of 08/00571/FUL (09/08/2011). 08/00571/FUL Con of building to 4 Houses (28/07/2008)	BROWN	0-5	UC	2	0.1131

HOUSING LAND SUPPLY 31st March 2016

SHLAA SITE REF.	LOCATION	TOWN	WARD	SITE DESCRIPTION	PLANNING HISTORY SUMMARY (POST 2000)	LAND USE	PERIOD (Years)	PLANNING STATUS	DWELLINGS (NET)	AREA (Ha)
STS040	MATLEY MOOR COTTAGE EARLY BANK ROAD, MATLEY LANE	STALYBRIDGE	STALYBRIDGE SOUTH	Former office building and dwelling house. Located within the greenbelt.	08/00945/FUL CU of dwelling & office to 4 Dwellings (05/11/2008). 07/00903/FUL CU dwelling & offices to 1 dwelling (10/09/2007).	BROWN	6-10	EXP	3	0.1363
STS043	CROFT HOUSE HOWARD STREET MILLBROOK STALYBRIDGE	STALYBRIDGE	STALYBRIDGE SOUTH	19th century residential dwelling situated within the Millbrook Conservation Area	11/00812/FUL Division of existing house into 2no. Separate houses (Approved 12/12/2011)	BROWN	6-10	EXP	1	0.1282
STS047	174 MOTTRAM OLD ROAD STALYBRIDGE	STALYBRIDGE	STALYBRIDGE SOUTH	Garden site.	15/00719/FUL Demolition of garage and construction of 1no. house (Approved 29/09/15). 12/00701/FUL Demolition of existing detached garage and construction of 1no. Detached house and garage on land at the side of 174 Mottram Old Road (Approved 07/09/2012)	GREEN	0-5	FUL	1	0.0560
STS050	LAND ADJACENT 55 DEMESNE DRIVE	STALYBRIDGE	STALYBRIDGE SOUTH	Garden allotments/garage site	15/00027/PLCOND (Pending). 14/00833/FUL 1 detached house (Approved 10/12/14).	GREEN	0-5	FUL	1	0.0132
STS052	240 MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Side garden of 240 Mottram Road	15/00059/OUT Proposed 3-storey detached house (Approved 23/03/15)	GREEN	0-5	OUT	1	0.0286
STS053	146 MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Site of No.146 and garden Mottram Road	15/00128/REM 4 detached houses (Approved 20/04/15). 13/00638/OUT 4 houses (Approved 24/09/13). 12/00721/OUT 5 houses (Withdrawn 15/02/13).	BROWN/GREEN	0-5	UC	1	0.5045
STS054	FORMER COMMERCIAL INN 376 HUDDERSFIELD ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Vacant Public House located within Millbrook Conservation Area.	16/00092/MATCH (Approved 10/02/16). 15/00334/FUL Partial demolition of PH & conv into 2 houses (Approved 19/05/15). 14/00030/FUL Conv PH into 2 houses (Withdrawn 25/06/14). 14/010214/FUL Conversion PH into 2 houses (Withdrawn 04/03/15).	BROWN	0-5	UC	1	0.0224
STS055	THE HARE AND HOUNDS PH 156 MOTTRAM ROAD	STALYBRIDGE	STALYBRIDGE SOUTH	Vacant stable block adjacent to the Hare and Hounds PH	15/00491/FUL Demolition of former stables and erection of 2 detached bungalows (Approved 20/07/15)	BROWN	0-5	UC	2	0.1431

Agenda Item 8

Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Reporting Officer:	Member/ Councillor John Taylor – Deputy Executive Leader Damien Bourke, Assistant Executive Director – Development and Investment
Subject:	SITES OF BIOLOGICAL IMPORTANCE AND REGIONALLY IMPORTANT GEOLOGICAL AND GEOMORPHOLOGICAL SITES REVIEW UPDATE
Report Summary:	This paper provides an update on changes which have occurred to designated Sites of Biological Importance (SBI) and Regionally Important Geological and Geomorphological (RIGs) sites within the Borough. These are sites which have been surveyed by or under the supervision of the Greater Manchester Ecology Unit in 2015.
Recommendations:	That the proposed changes to the Borough's SBI and RIGs are adopted.
Links to Community Strategy:	SBI are a designation introduced in the 1980's and have been adopted as a key planning guide and environmental protector by Councils in Greater Manchester. RIGs have received recent support for designation across Greater Manchester as a local designation. Both are closely linked to the Community Strategy, making Tameside a more attractive place to live.
Policy Implications:	SBI and RIGs are integral to retaining Tameside's biological and geological diversity and underpin the Authority's existing Local Plan the Unitary Development Plan, proposed Local Plan and the Tameside Countryside Strategy
Financial Implications: (Authorised by the Borough Treasurer)	There are no financial implications arising directly from this report.
Legal Implications: (Authorised by the Borough Solicitor)	The designations are recognised in paragraph 113 of the National Planning Policy Framework and need to be up to date to be relevant to plan making and decision making.
Risk Management:	The consequence of not adopting the revisions to Tameside's existing SBI and RIGs will result in the Council failing to utilise the most recent and up to date specialist ecological and geological advice available. This may result in the Council determining planning applications, formulating policy, managing its countryside or providing advice, based on out of date information and evidence.
Access to Information:	The background papers relating to this report can be inspected by contacting the report writer: Graham Holland, Planning Policy.



Telephone: 0161 342 3102



e-mail: graham.holland@tameside.gov.uk

1. BACKGROUND

- 1.1 Sites of Biological Importance (SBI) are a non-statutory designation used by all Association of Greater Manchester Authorities (AGMA) to protect locally valued sites of biological diversity and ecological importance. Sites are based on a detailed survey, first carried out between 1980 and 1983 in conjunction with key naturalist groups.
- 1.2 Regionally Important Geological and Geomorphological Sites (RIG's) are a local designation recognising locations which are the most important places for geology and geomorphology outside of statutorily protected land such as Sites of Special Scientific Interest (SSSI) and are used across AGMA.
- 1.3 The review process of SBI's is conducted on an annual basis and updated by the Greater Manchester Ecology Unit (GMEU), guided by selection criteria adopted in 2008 and recently updated in 2016. The full criteria can be viewed online at www.tameside.gov.uk/ecologyunit/sbi. The annual review usually covers around 15% of sites, by number, within any one Borough. It may therefore be several years since the sites listed below in Table 1 were last reviewed.
- 1.4 The review process of RIGs is undertaken by a group of suitably qualified volunteer geologists from the Greater Manchester RIGs Group associated with the Manchester Geological Association, assessing sites in accordance with nationally agreed guidance and overseen by the Greater Manchester Ecology Unit.
- 1.5 The SBI site review process may propose a number of changes including to boundaries, site suitability, list descriptions, reclassify grades, include new sites or delete existing ones. As the review process is seasonal in nature and conducted across AGMA, there is typically a lag between the onsite survey, write up and spatial mapping of information and therefore the review being presented to all councils.
- 1.6 Although there are a large number of potential RIG's across Greater Manchester, for a number of years these have not been brought forward for formal adoption until relatively recently as a result of a more positive policy position contained within the National Planning Policy Framework (NPPF) and professional capacity to survey such locations. RIG's unlike SBI are not graded (detailed further below) with updates either confirming sites for selection or not, amending boundaries or updating descriptions.
- 1.7 It is the results of the 2015 review of SBI and RIGs which are presented.
- 1.8 The council is obliged to adopt suggested changes to enable them to be covered by local plan policy. SBI and RIGs are given protection from inappropriate development in section 11 of the National Planning Policy Framework (NPPF) and Unitary Development Plan (UDP) policies N1a (International Nature Conservation Sites), N1b (National Nature Conservation Sites) and N2 (Locally Designated Nature Conservation Sites).
- 1.9 A grading system (detailed below, 1.10) is used in selecting SBI in order to reflect the range of both ecological and landscape characteristics of an area and the diversity of habitats which sites support rather than the level of planning protection afforded. Sites identified as grade C therefore do not necessarily have lesser protection from development through the planning system, as the merits of sites are considered on an individual basis.
- 1.10 SBI grade designated dependent on type and condition. These are:
 - Grade A: Of Regional or County Importance
 - Grade B: Of District Importance
 - Grade C: Of importance within the identical geographical locality.

- 1.11 A summary of the outcomes of the SBI Tameside Review and reported by the GMEU to the Council are detailed below in Table 1. A series of maps at **Appendix 1** indicate the boundaries of each site.

Table 1 – Results of the Tameside SBI Review

2015 Site Reference	Review Year	2015 Grade ¹	Change	Area change (hectares)	Reason
Taunton Brook Clough	2015	C	New site selected	+ 1.9ha	Selected for the mosaic of habitats it supports including scrub, woodland and grassland.
Huddersfield Narrow Canal (South)	2015	B	Grading Change and area gain	+ 2.8ha	Down-graded from a grade A to a grade B due to a decline in aquatic flora. The site also gained 2.8ha, 2.0ha due to the inclusion of new areas of canal and 0.8ha due to technical gains.
Old Kiln Quarry	2015	C	Area gain	+ 0.7ha	Gained 0.7ha due to the inclusion of additional areas of heathland, a UK Biodiversity Priority Habitat.
Greenhurst Clough	2015	A	Area gain	+ 0.2ha	Gained 0.2ha due to the inclusion of a small flush, a Greater Manchester Biodiversity Habitat.
Clay Pit Meadow	2015	A	Name change	+/- 0.0ha	The name of Old Clay Workings at Gee Cross changed to Clay Pit Meadow to better reflect habitats present.
Holden Clough	2015	A	No change	+/- 0.0ha	Resurveyed with no changes or updates
Hollinwood Branch Canal	2015	B	No change	+/- 0.0ha	Resurveyed with no changes or updates
Oaken Clough	2015	-	Not suitable for selection	+/- 0.0ha	Surveyed for potential designation, however did not meet the SBI selection Guidelines.

¹ – See 1.7 above

- 1.12 Tameside has 56 SBI in total across the borough, a position which has increased by 1 site from the last survey presented to members for consideration, the 2014 review. Initially 30 sites were designated when surveying first commenced in 1984.
- 1.13 Of the 56 designated sites, 20 are Grade A, 20 Grade B and 16 Grade C. The number of grade A sites has reduced by one since the last survey presented to Members due to the downgrading of the Huddersfield Narrow Canal (South) site from a grade A to grade B as part of this survey. Additionally the borough has gained one completely new site at Taunton Brook Clough, graded C.

- 1.14 In total 1,439.2ha of the borough is designated as SBI a marginal increase of 0.4% as part of this survey update, primarily due to technical advances in GIS resulting in the extension of sites and the inclusion of a new site as mentioned above.
- 1.15 No sites were deleted from the Boroughs register. Full details of Tameside’s SBI review and a complete list of SBI are given at **Appendices 2 and 3**.
- 1.16 A summary of the outcomes of the RIGs review and reported by the GMEU to the Council are detailed below in Table 2. A series of maps at **Appendix 1** indicate the boundaries of each site.

Table 2 – Results of the Tameside RIGs review

2015 Site Reference	Review Year	Change	Area change (hectares)	Reason
Arden Bridge Quarry	2015	New site selected	+ 0.2ha	A disused quarry face, 70 m long, 10m high, of Carboniferous, Westphalian A, Blenfire Rock, set back from the footpath through the Tame Valley Recreation Area. Situated downstream from Arden Bridge Quarry
Park Bridge Quarry	2015	New site selected	+ 0.72ha	A disused quarry showing excellent exposures of Carboniferous Westphalian B, Chamber Rock Sandstone of 312 – 304 Ma in age. The rock faces cover a length of around 100m in total.

- 1.17 There are a total of two RIG sites in Tameside, both of which have been identified and are reported as part of this update, both of which are former quarry faces as detailed within the reasoning above.

2.0 RISKS

- 2.1 There are a number of risks associated in failing to adopt the revised SBI and RIGs. These are indicated in Table 3 below:

Table 3 - Risks Associated In Failing To Adopt The Revised SBI/RIGs

Risk	Seriousness of consequences	Likelihood	Mitigation measures
Failure to adopt the revised SBI/RIGs.	High	Low	Adoption of revised SBI/RIGs will ensure the most relevant information and evidence is available for providing planning advice, taking plan making decisions and determining applications.
Damage to the local environment should local nature conservation including geological assets not	Medium	Low	Adoption of revised SBI/RIGs will ensure that appropriate environmental protection and consideration is given to the Borough’s nature conservation

Risk	Seriousness of consequences	Likelihood	Mitigation measures
be designated.			assets.
Failure to meet key requirements of the National Planning Policy Framework (NPPF).	Medium	Low	Adoption of revised SBI/RIGs will ensure that continued support is given to conserving and enhancing the natural environment.

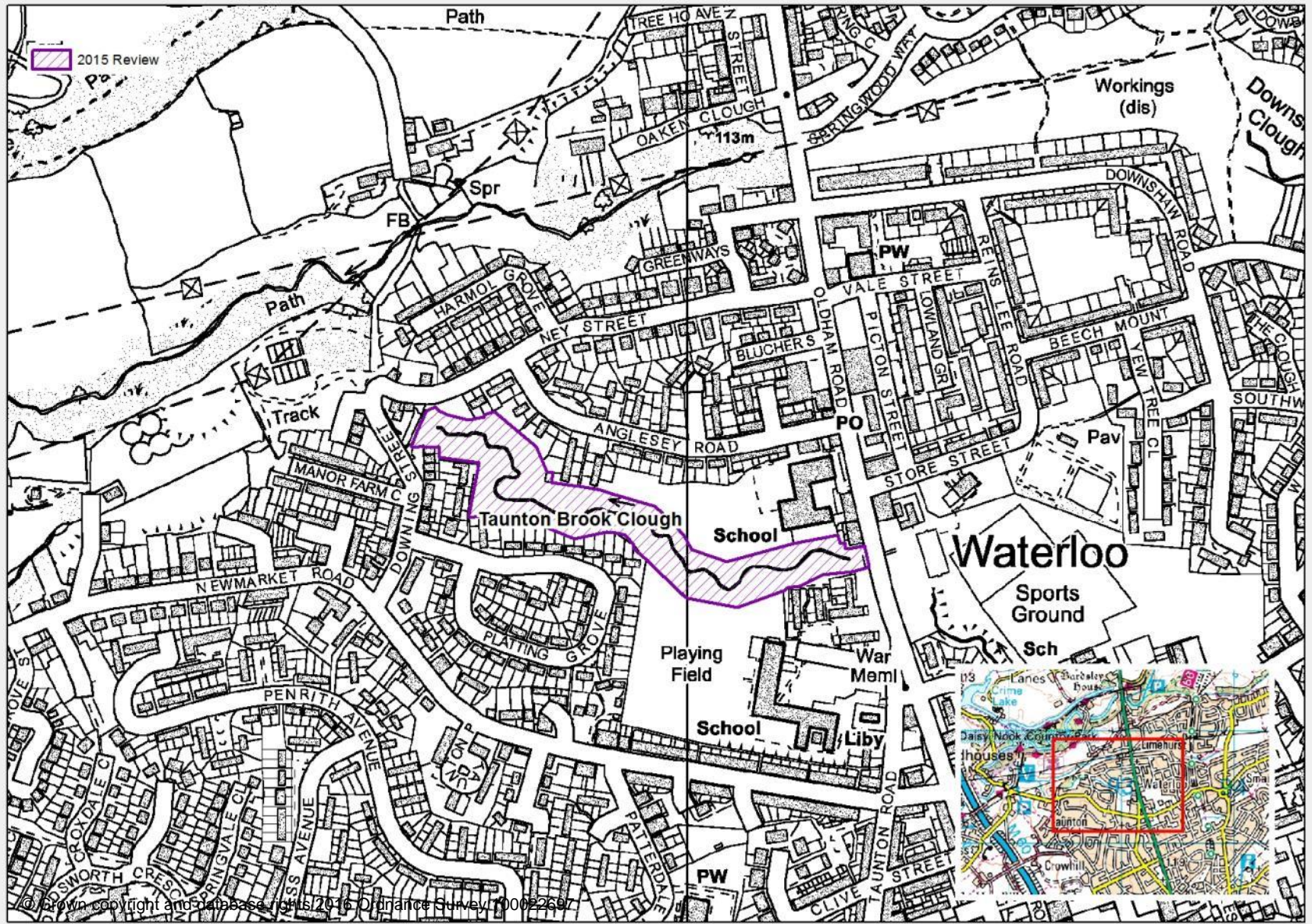
3.0 CONCLUSION

- 3.1 The GMEU review process provides consistency in reporting, recording and monitoring across Greater Manchester in supporting existing and forthcoming planning policy and the wider management and protection of local nature conservation assets.
- 3.2 It is important, therefore, that revisions to SBI and RIGs are adopted by the Council.

4.0 RECOMMENDATIONS

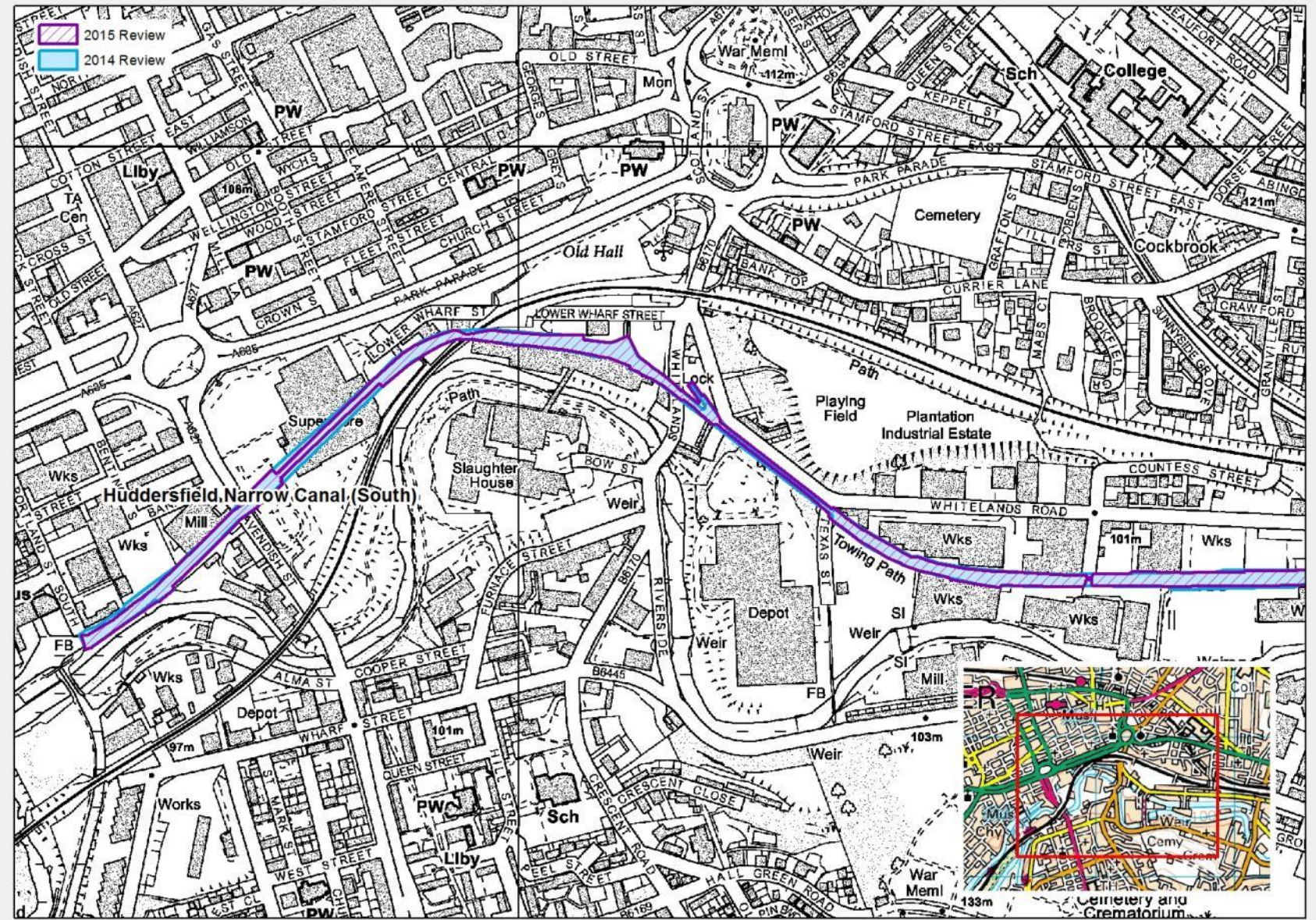
- 4.1 That the changes to the Boroughs Sites Biological Importance and Regionally Important Geodiversity Sites are adopted.

Appendix 1: Individual Site Reference Plans Indicating Amendments
Taunton Brook Clough SBI – Grade C – New site selected



Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

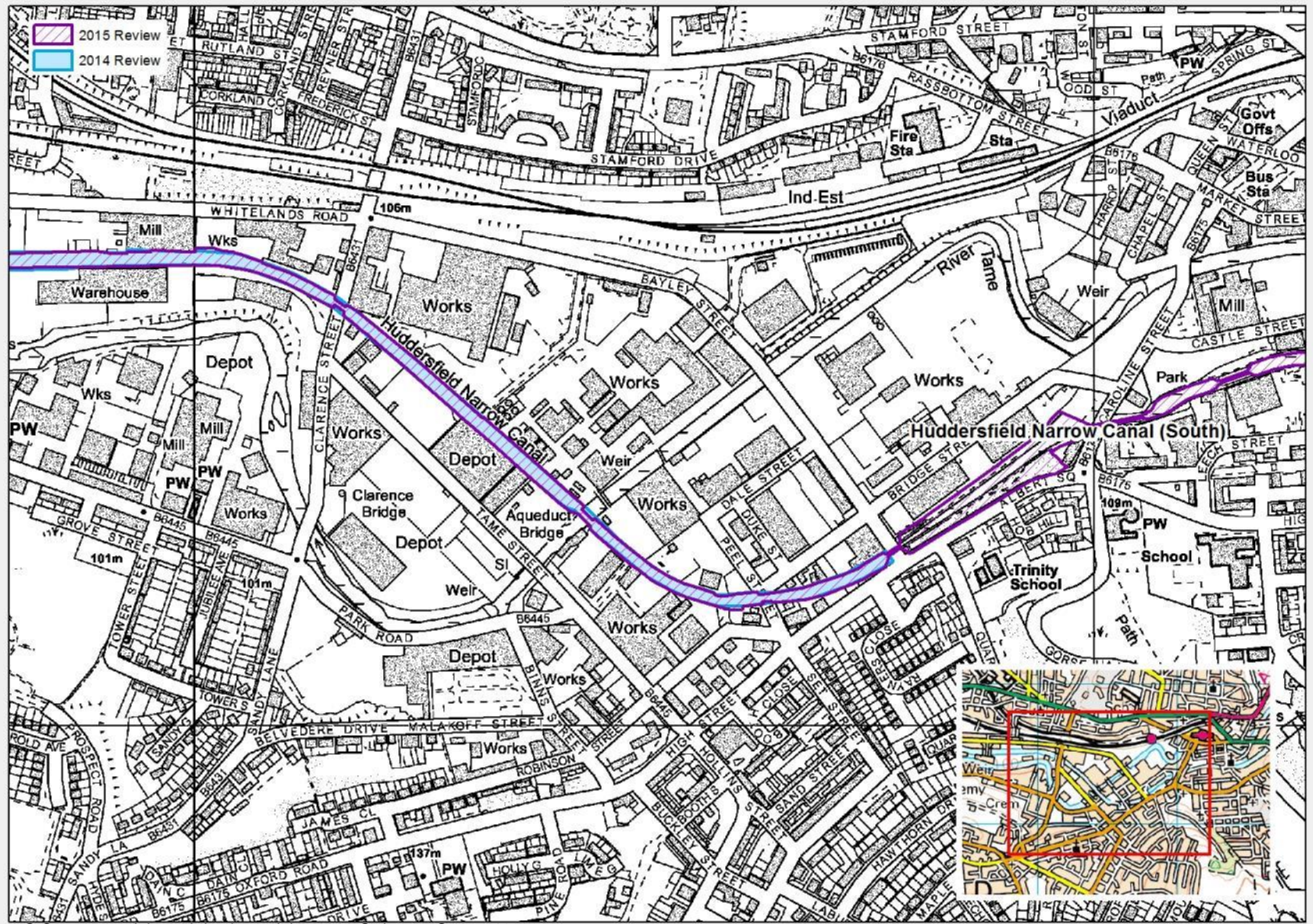
Part 1



Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

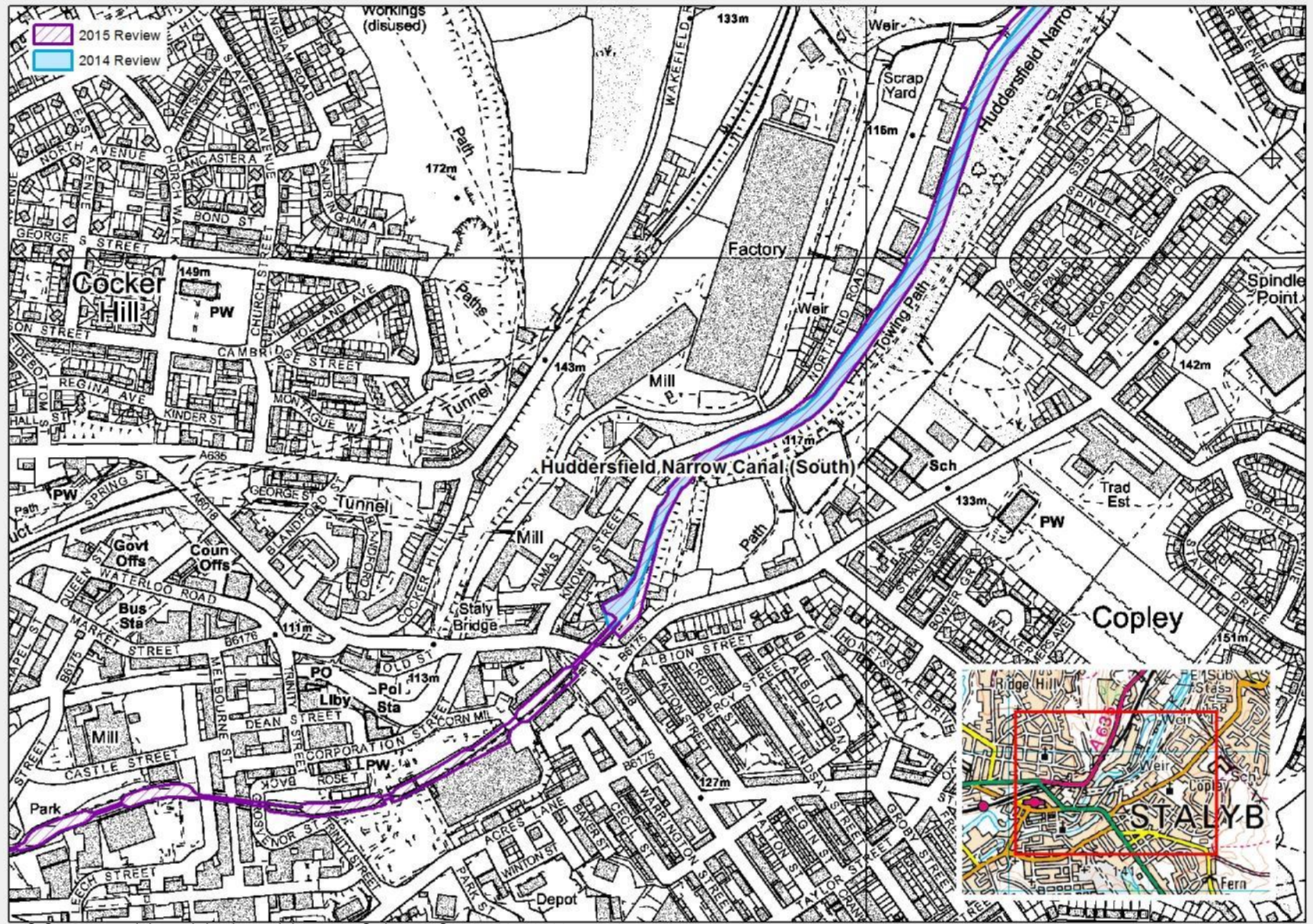
Part 2

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Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

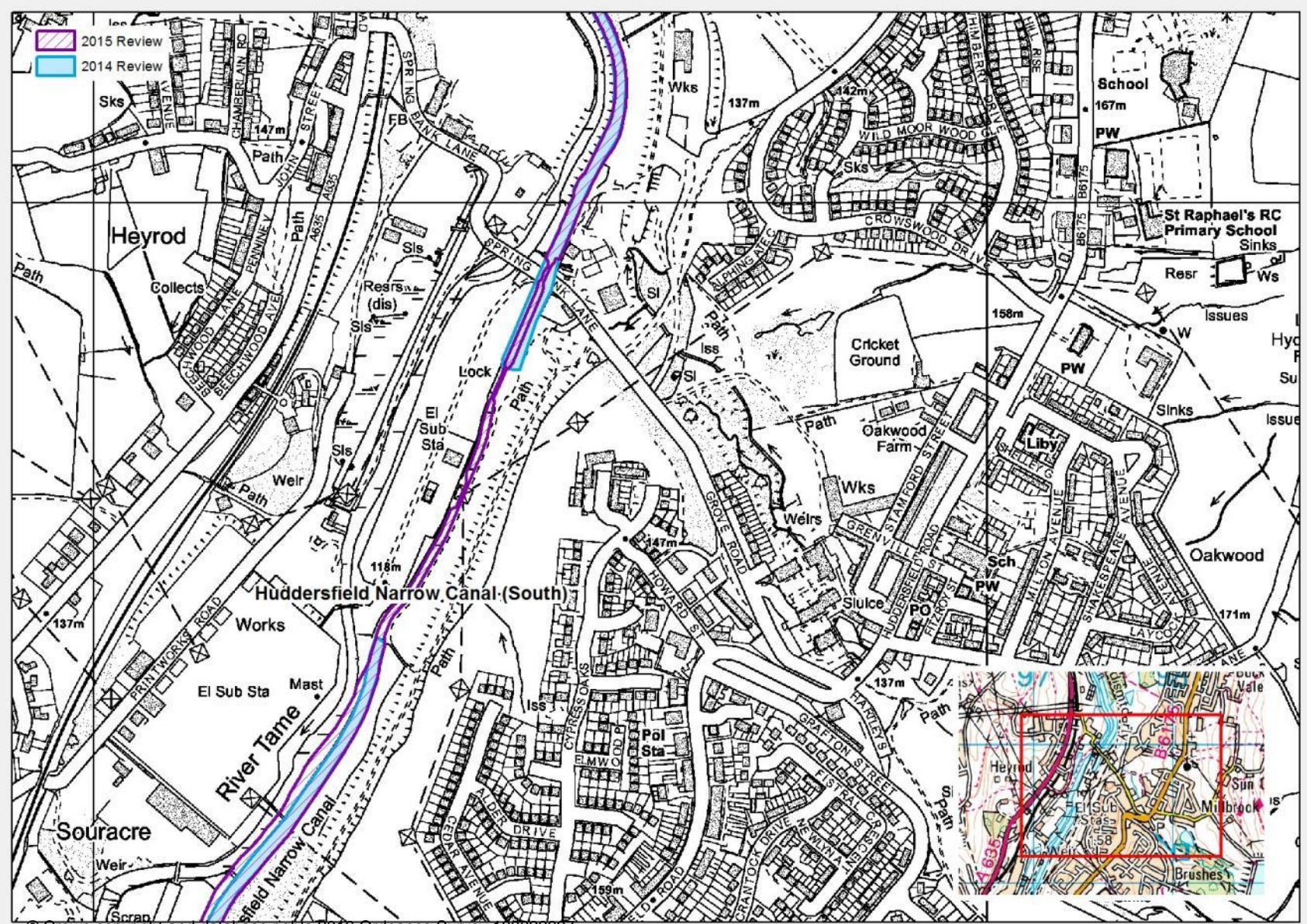
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Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

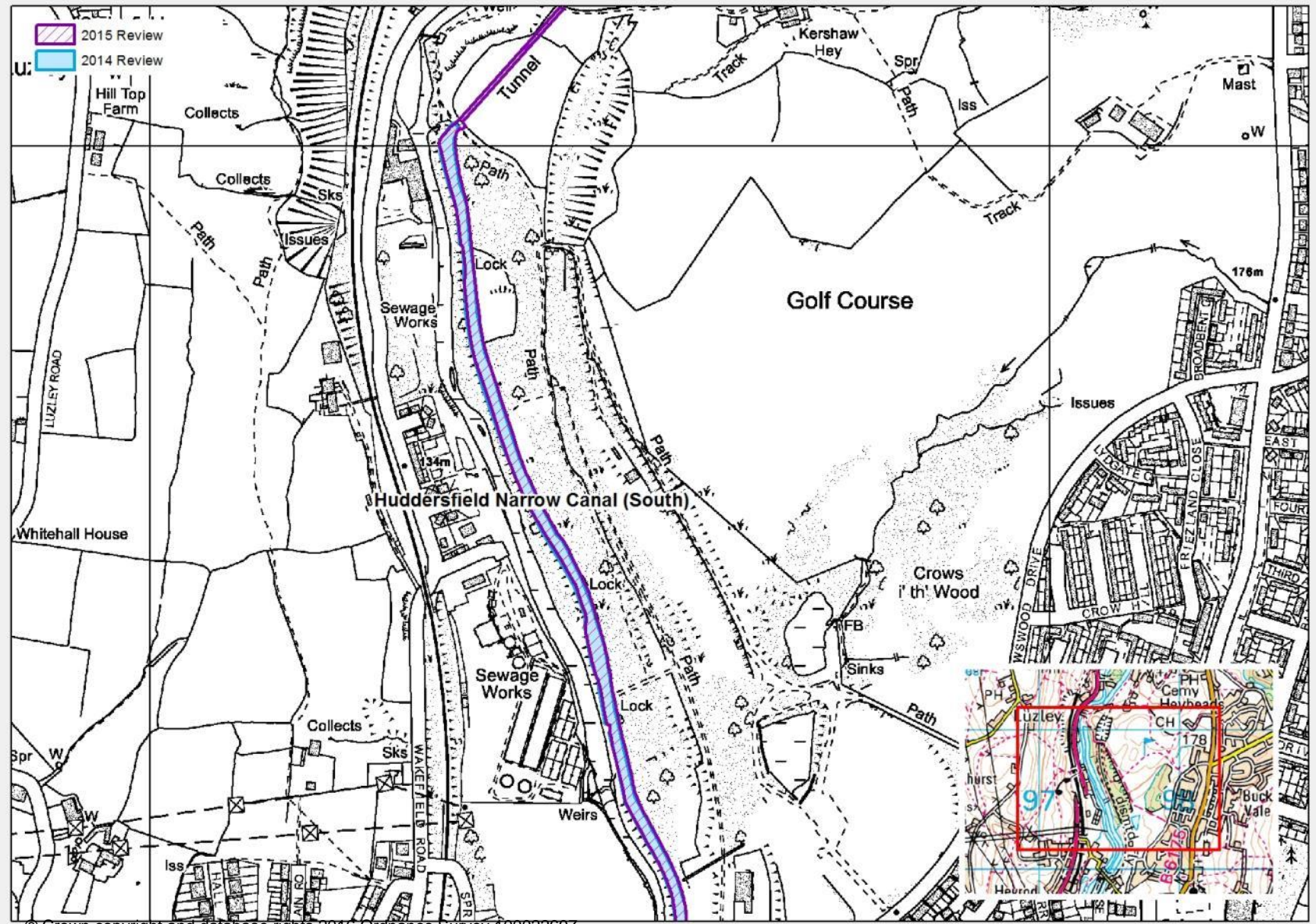
Part 4

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Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

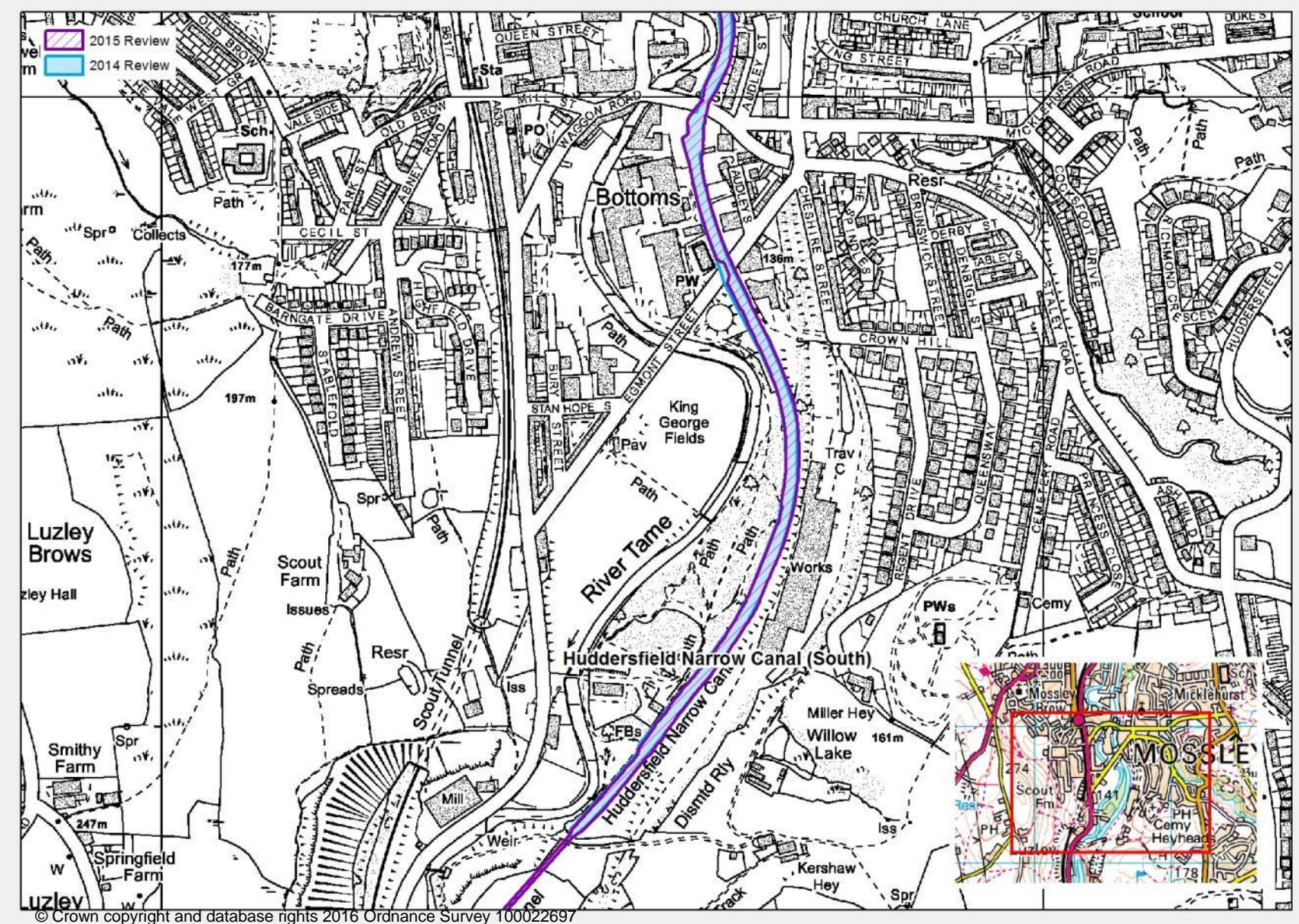
Part 5



Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

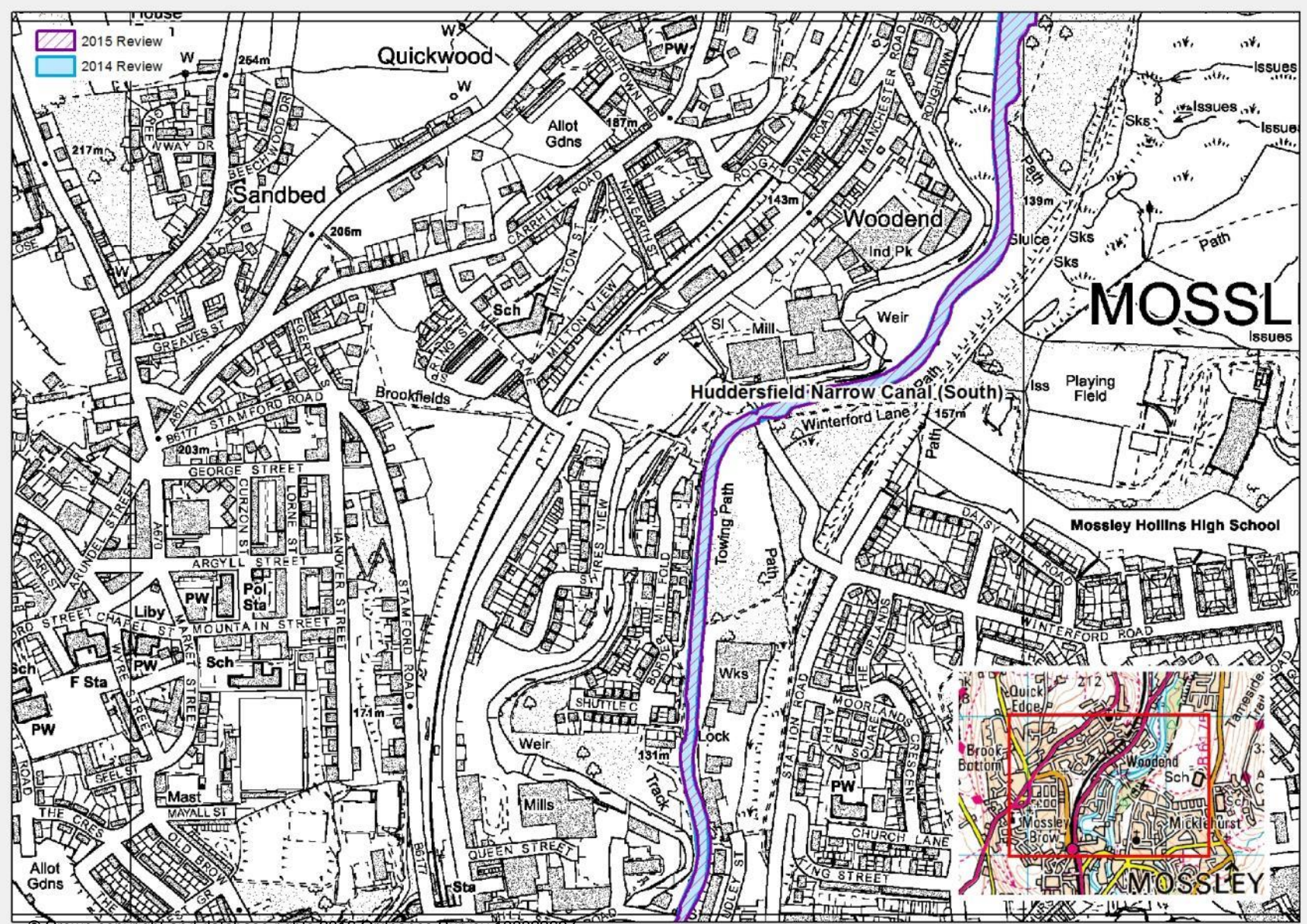
Part 6

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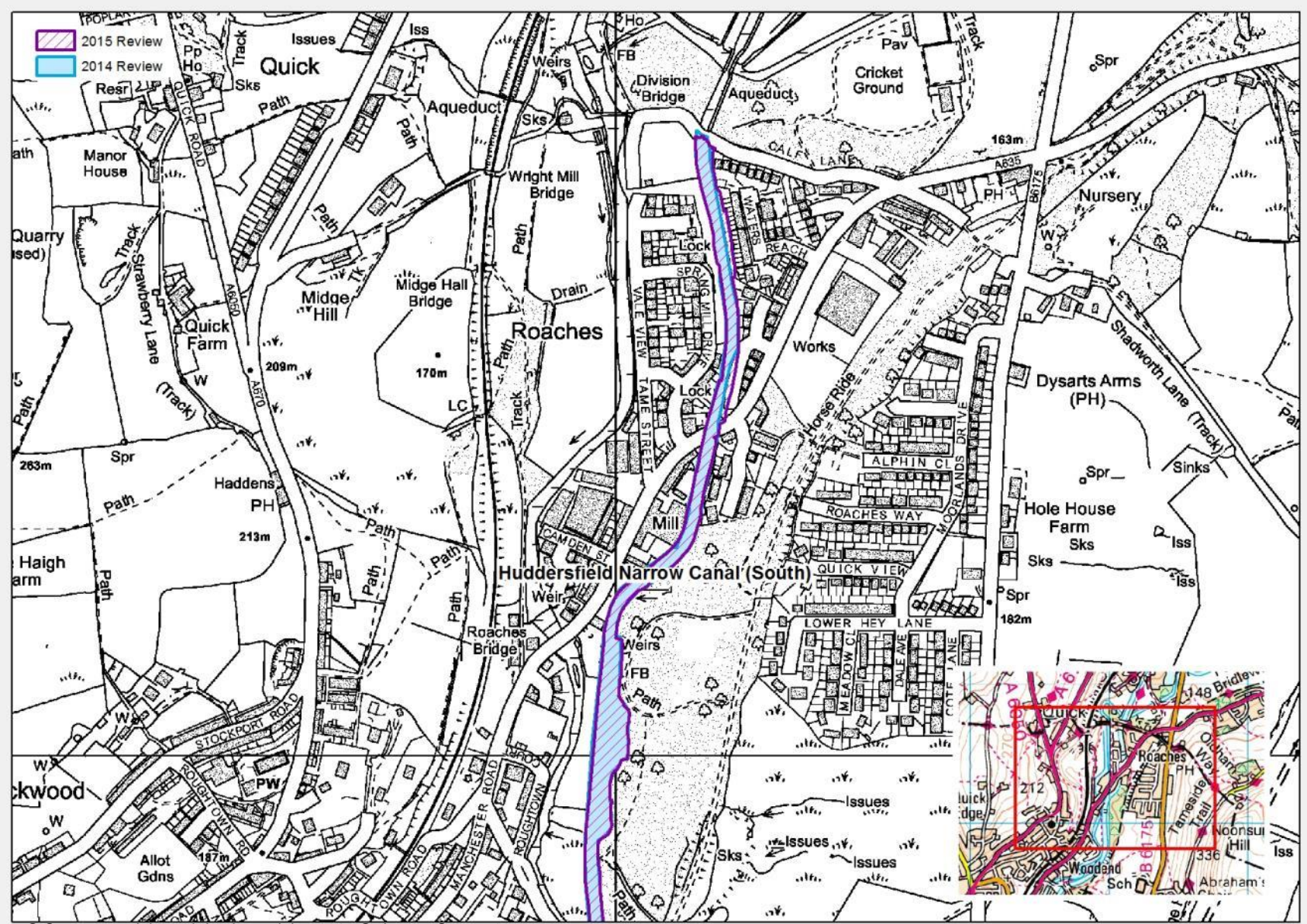
Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

Part 7



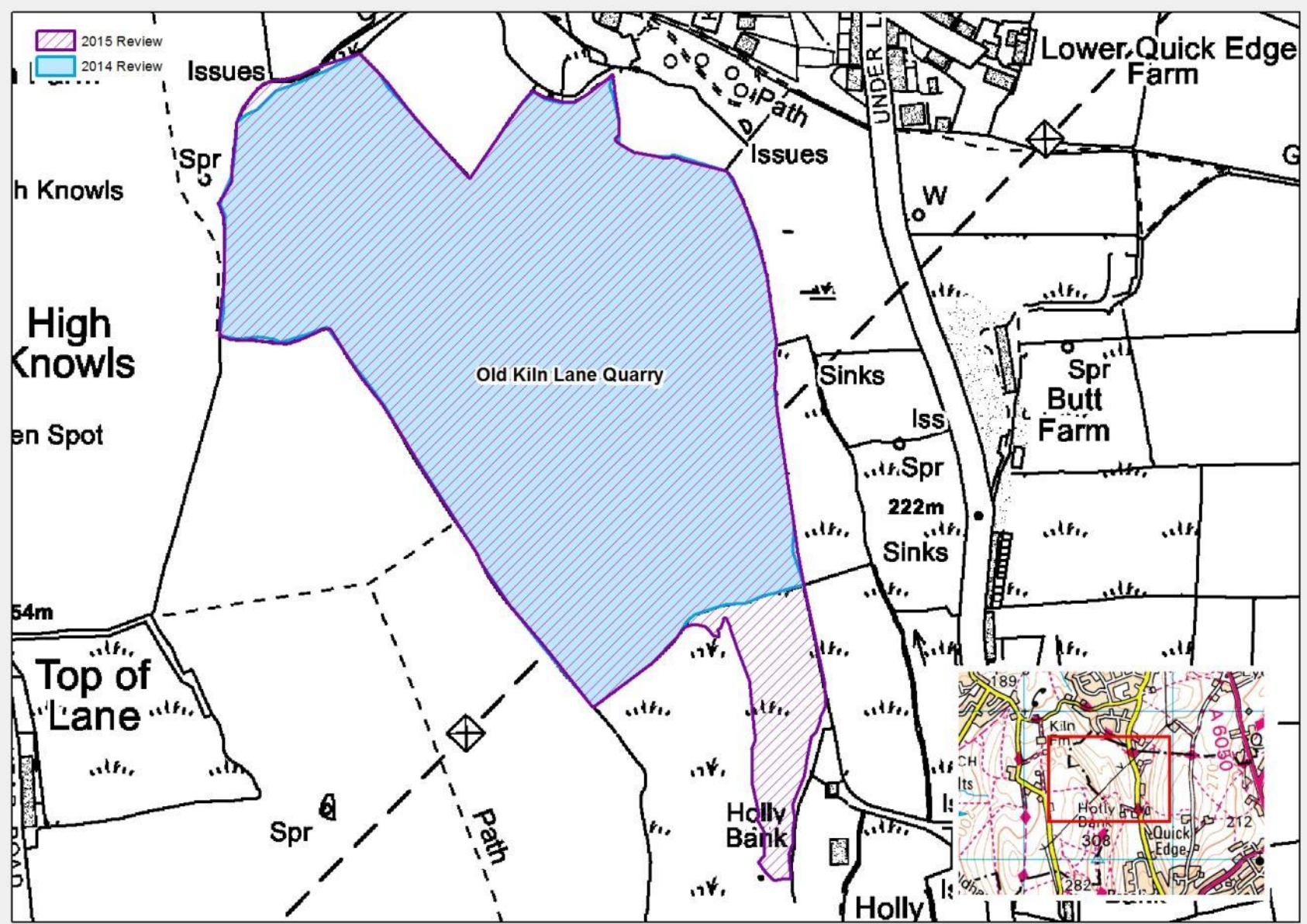
Huddersfield narrow Canal (south) SBI – Grade B – Grading change and area gain

Part 8



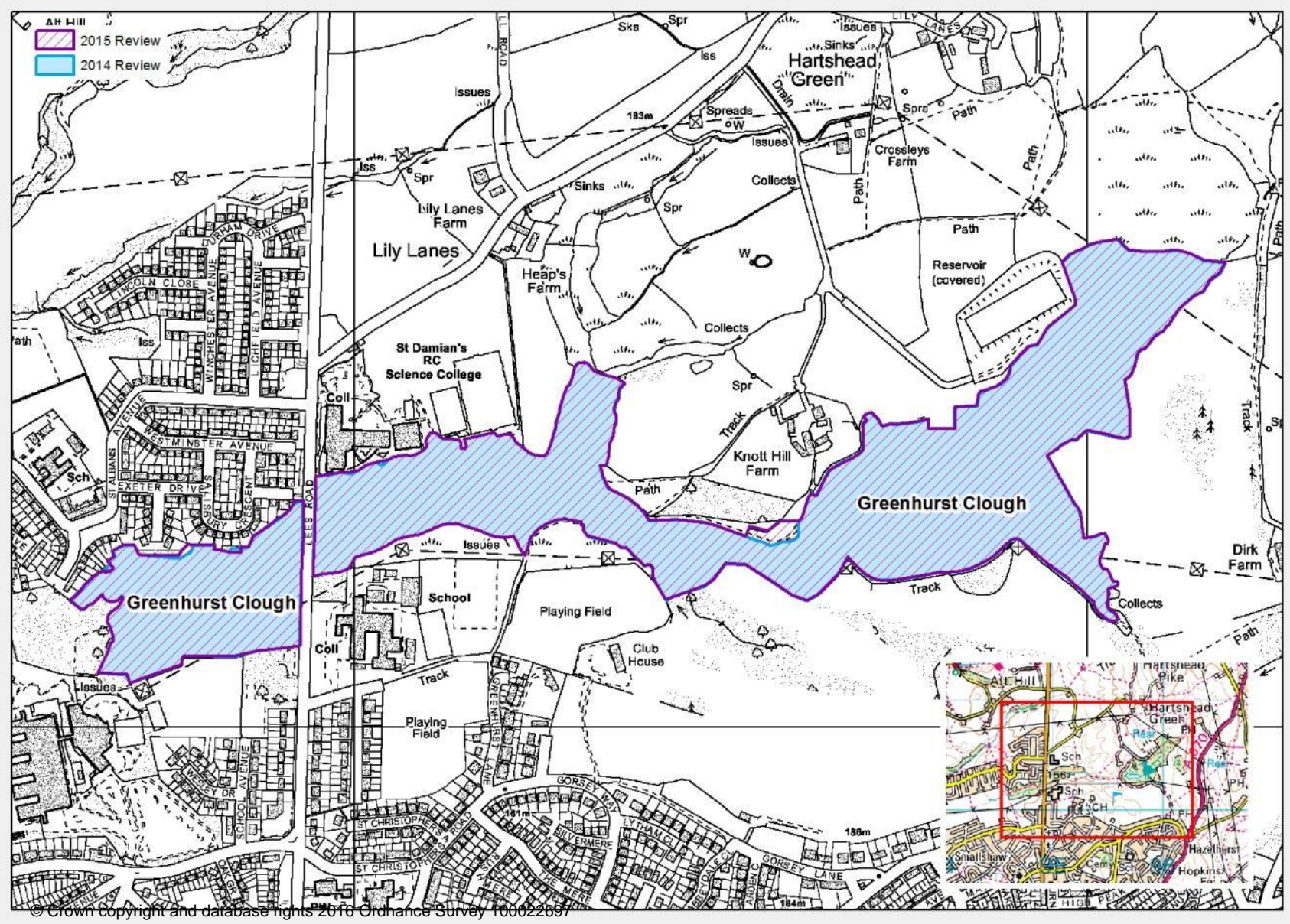
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Old Kiln Quarry SBI – Grade C – Area gain

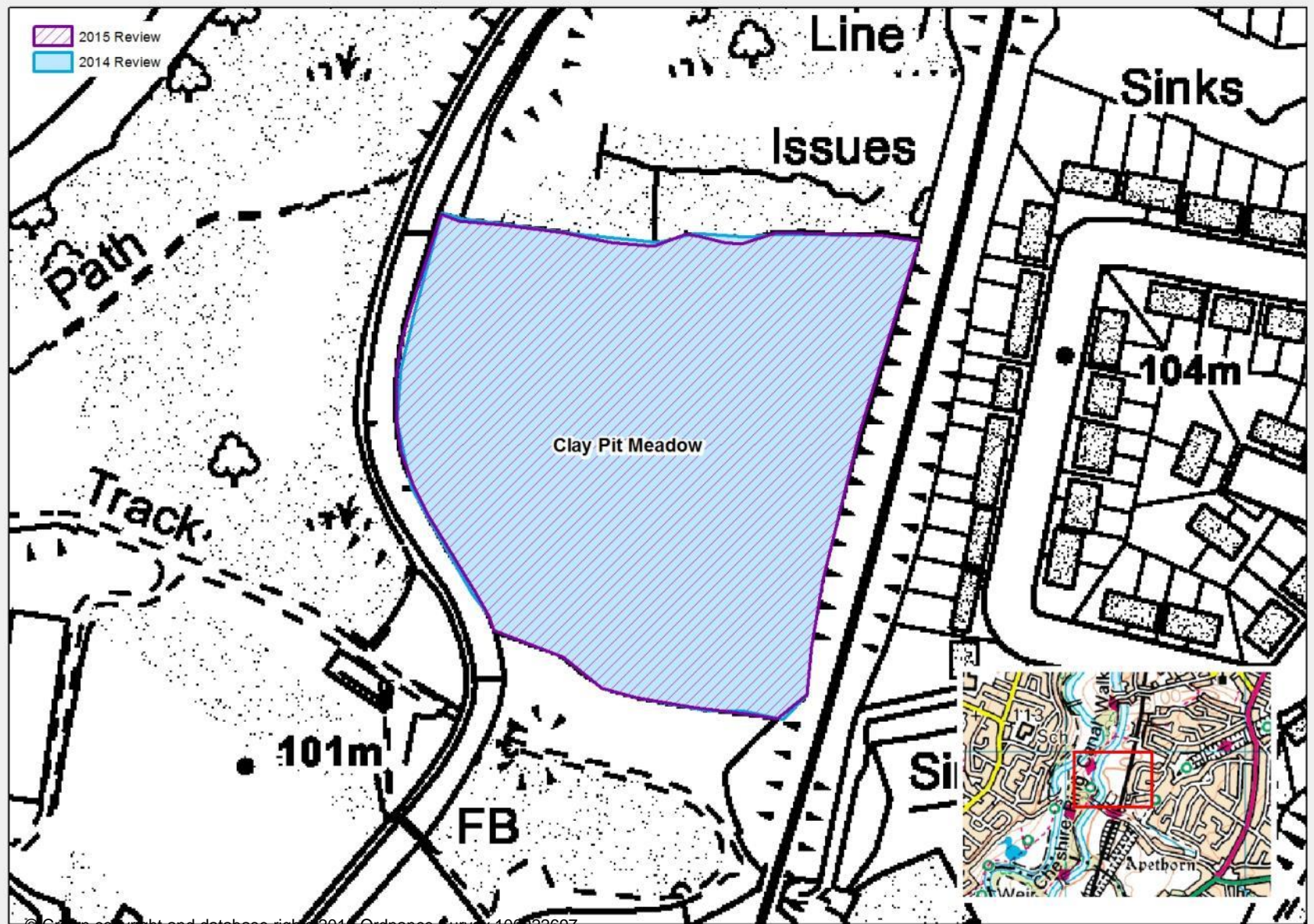


Greenhurst Clough SBI – Grade A – Area gain

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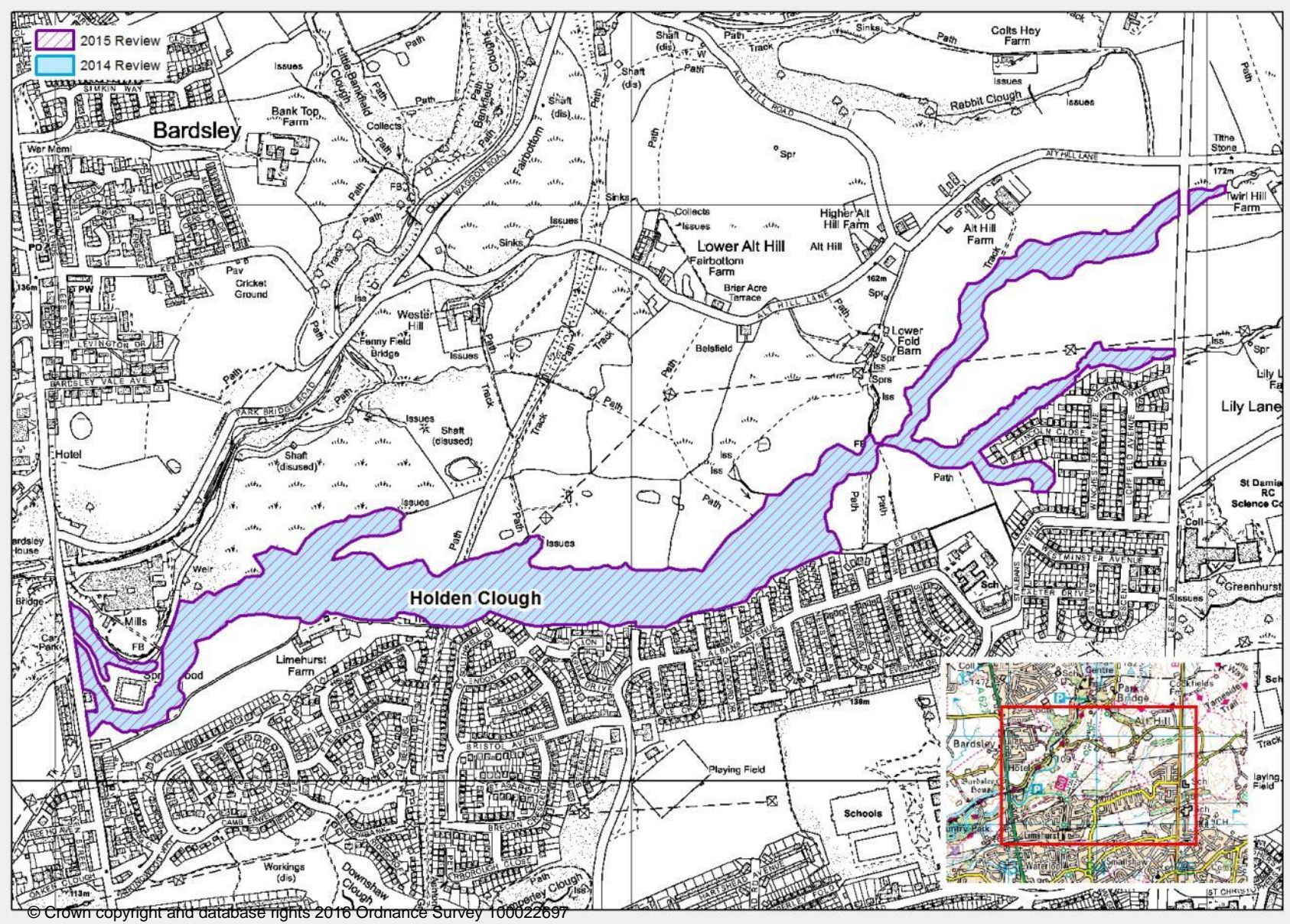
Clay Pit Meadow SBI – Grade A – Name change



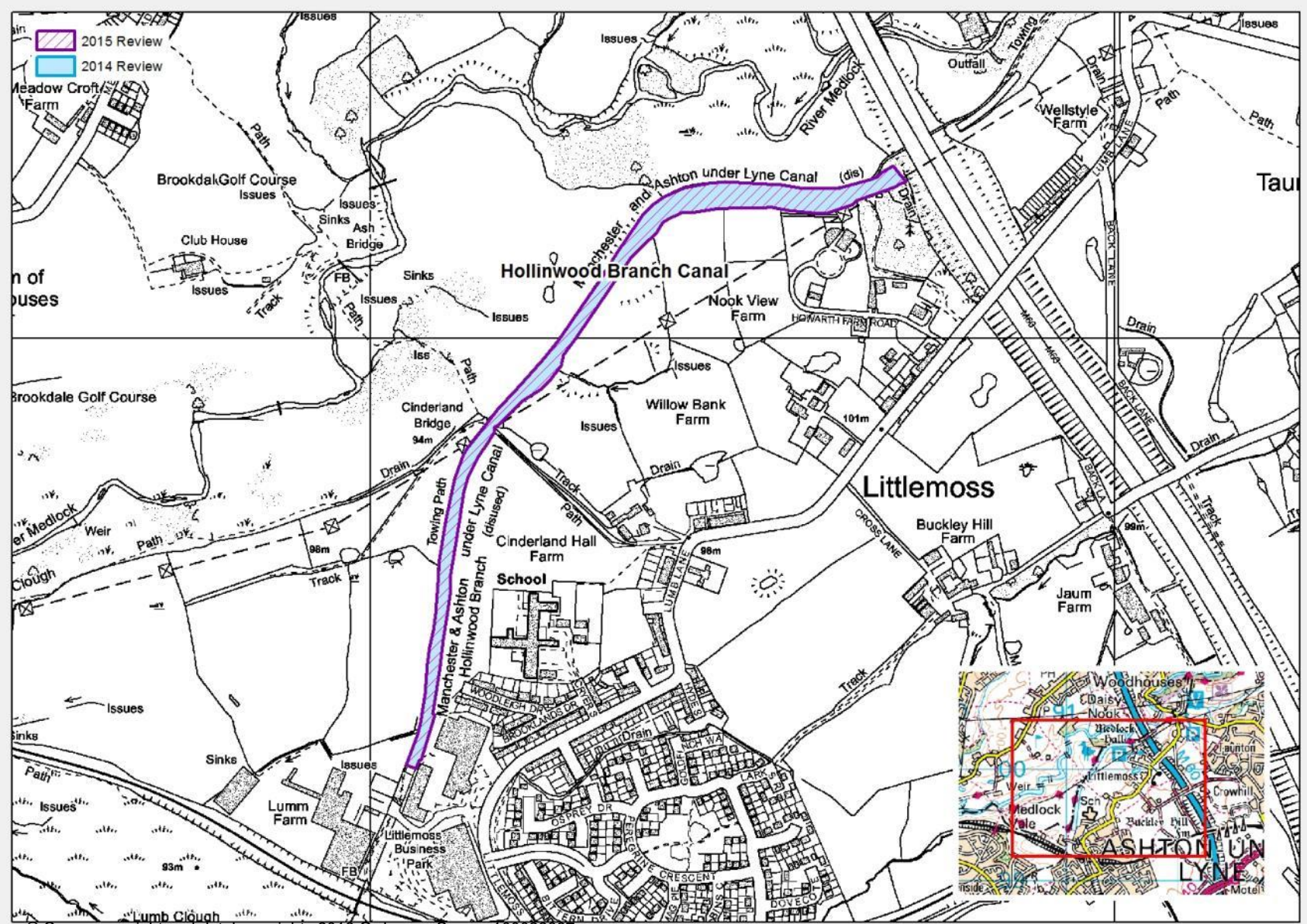
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Holden Clough SBI – Grade A – No change

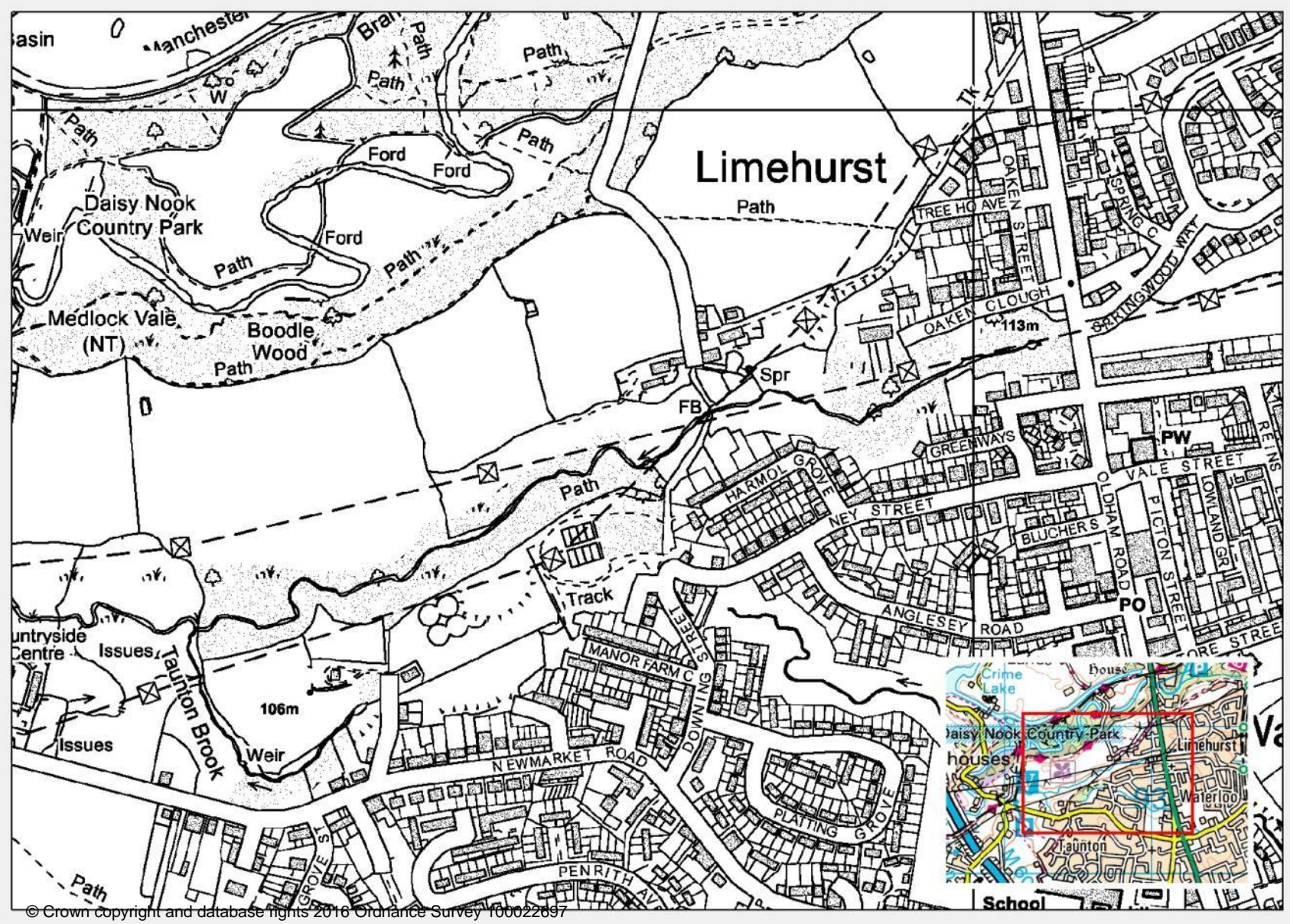
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Hollinwood Branch Canal SBI – Grade B – No change

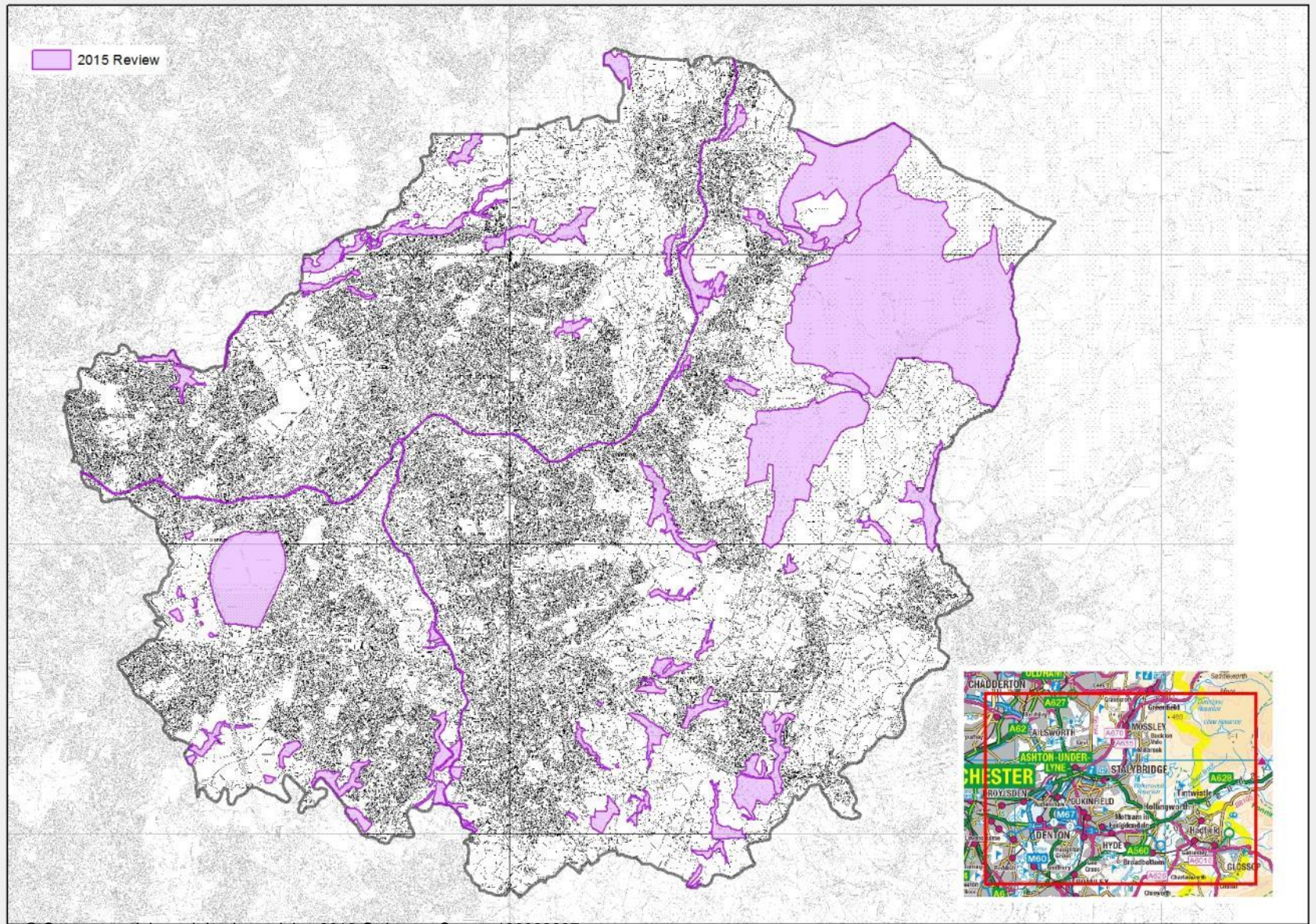


Oaken Clough – Not suitable for selection



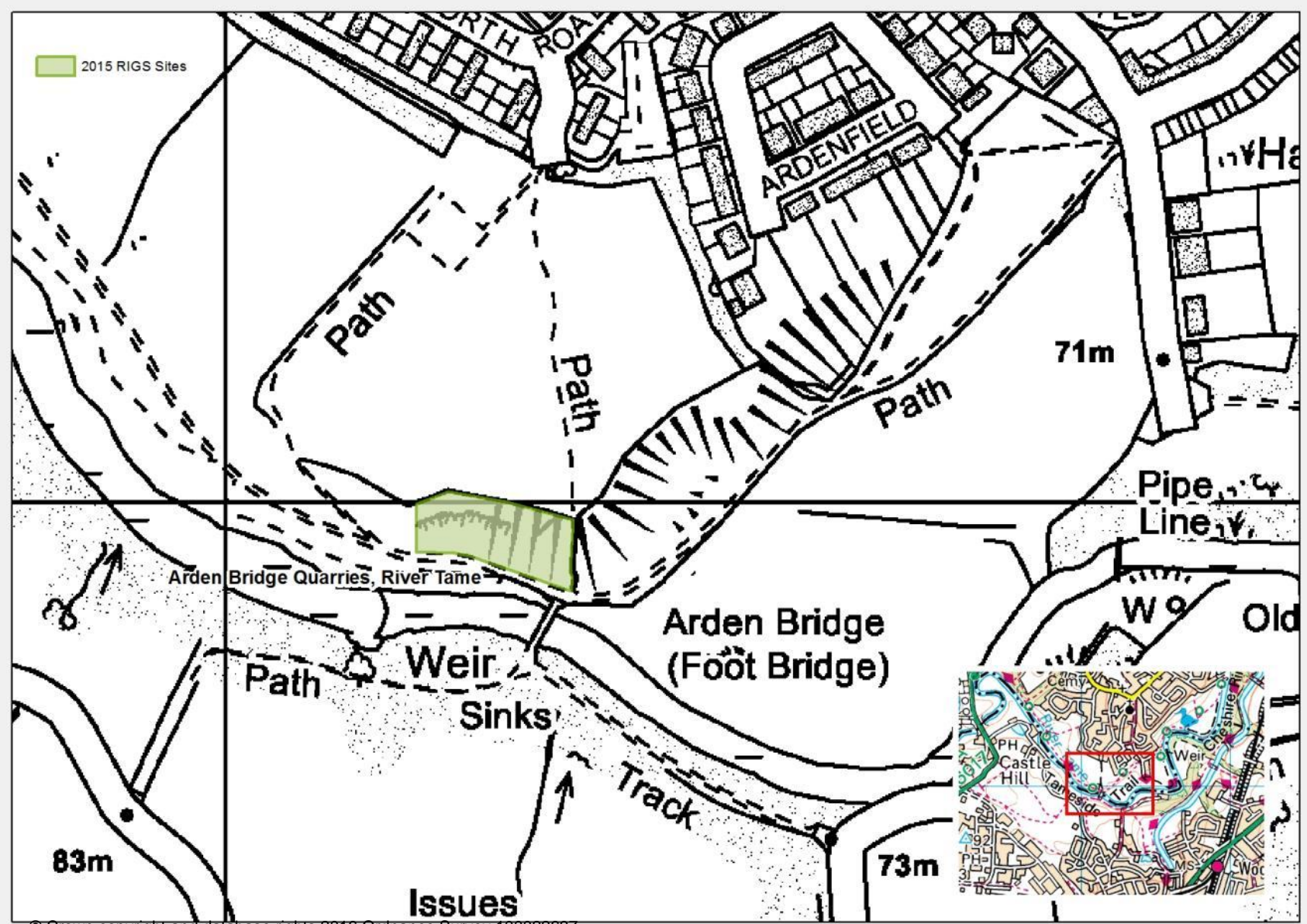
All 2015 Sites of Biological Importance

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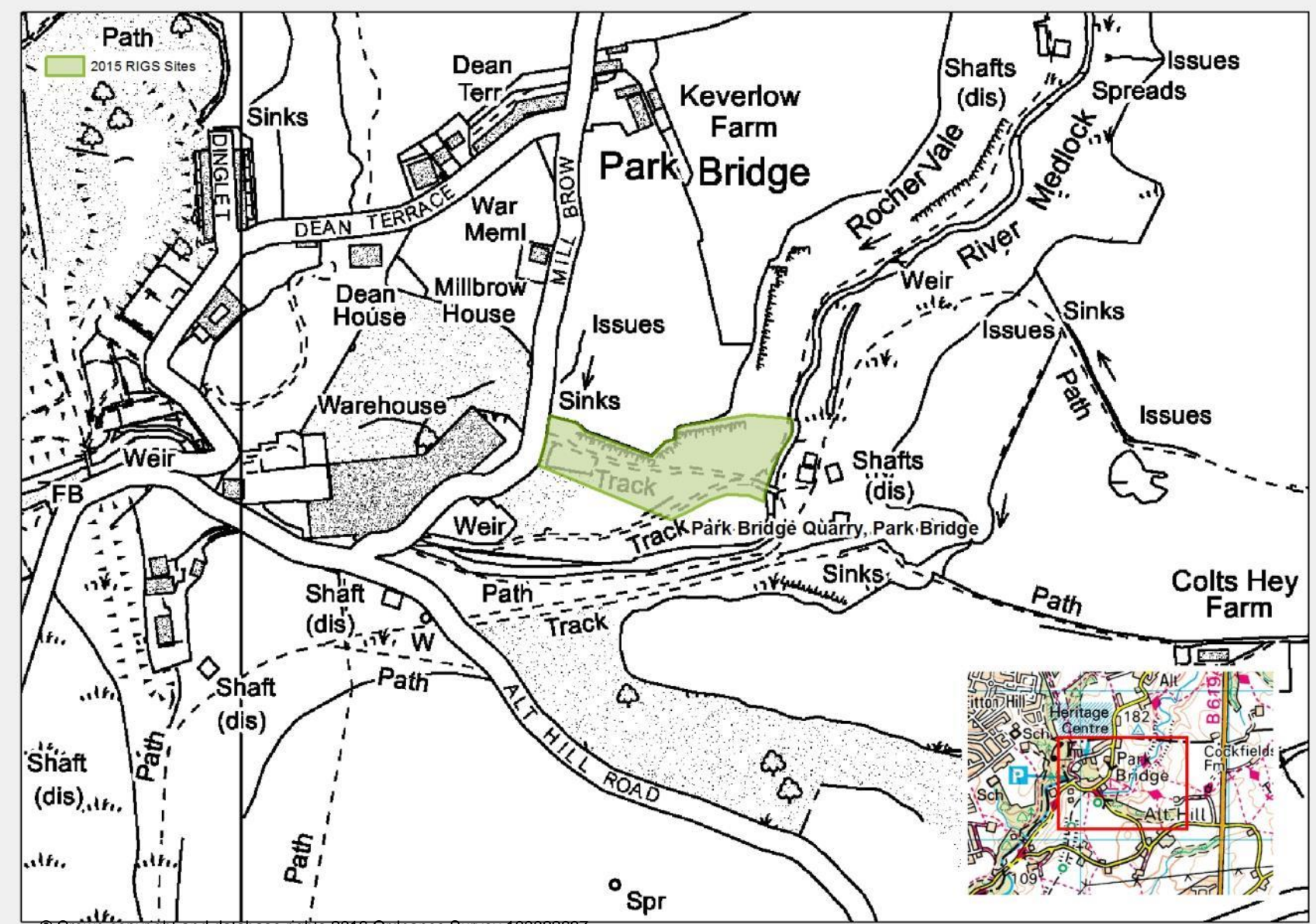


Arden Bridge Quarries, River Tame – RIGs

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Park Bridge Quarry, Park Bridge – RIGs



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Appendix 2:

Tameside Sites Of Biological Importance (SBI)					
All areas in Ha.				Net Change 2014 – 2015	
	1984	2014	2015	No.	%
TOTAL NUMBER OF SBI	30	55	56	+1	+1.8
TOTAL AREA OF SBI	587.7	1433.5	1439.2	+5.7	+0.4
TOTAL NUMBER GRADE A	12	21	20	-1	-4.8
TOTAL AREA GRADE A	362.1	1058.8	1048.5	-10.3	-1.0
TOTAL NUMBER GRADE B	10	19	20	+1	+5.3
TOTAL AREA GRADE B	183.7	306.2	319.6	13.4	+4.4
TOTAL NUMBER GRADE C	8	15	16	+1	+6.7
TOTAL AREA GRADE C	41.9	68.5	71.1	+2.6	+3.8
Grid Ref	Change in Grade of existing SBI			2014	2015
SJ935984-SD981037	Huddersfield Narrow Canal (South)			A	B
Grid Ref	New Sites			Grade	Area
SD929004	Taunton Clough Brook			C	1.9
Grid Ref	Site Deleted in Part or in Total		Grade	Area lost	Present Total
-	-		-	-	-
Grid Ref	Partial Gains		Grade	Area Gained	Present Total
SJ935984-SD981037	Huddersfield Narrow Canal (South)		B	2.8	13.4
SD965035	Old Kiln Quarry		C	0.7	9.5
SD951013	Greenhurst Clough		A	0.2	23.6
Grid Ref	Sites visited with no overall change/ change to description only				
SJ942938	Clay Pit Meadow (<i>Formerly known as Old Clay Workings at Gee Cross</i>)				
SJ911996	Hollinwood Branch Canal				
SD938013	Holden Clough				



Appendix 3:

SITES OF BIOLOGICAL IMPORTANCE IN TAMESIDE		
Site Name	Grid ref	Grade
Daisy Nook (East)	SD924008	A
Taunton Brook Clough	SD929004	C
Pond North of Holden Clough	SD937015	B
Holden Clough	SD939013	A
Rocher Vale (South)	SD944024	C
Silversprings	SD958000	B
Greenhurst Clough	SD951013	A
Old Kiln Lane Quarry	SD965035	C
Huddersfield Narrow Canal (South)	SJ935984-SD981037	B
Hartshead	SD975005	B
Cliffs at Mossley	SD971010	B
Castle Clough	SD986013	B
Puddle Clay Pits	SD981028	B
Alphin Pike & Buckton Moor (South)	SD995021	A
Swineshaw Moors & Boar Flat	SE000000	A
Ashton Canal (East)	SJ890980 - SJ935984	A
Grassland by Denton Wood	SJ906941	C
Denton Wood	SJ909944	C
Ponds at Denton Golf Course	SJ904960	B
Grassland opposite Kings Road Farm	SJ905971	B
Medlock Vale & Lumb Clough (South)	SJ903995	C
Marsh South of Hyde Hall	SJ916937	C
Horse Close Wood	SJ919941	B
Audenshaw Reservoir	SJ914965	A
Hollinwood Branch Canal	SJ910994- SD917002	B
Hulme's & Hardy Woods	SJ927936	A
Lower Haughton Meadows	SJ928933	C
Mill Race & Pasture in Haughton Dale	SJ938935	C
Dunkirk Wood	SJ939958	C
Apethorne House (North)	SJ940935	A
Pole Bank (North)	SJ942933	B
Clay Pit Meadows (<i>Formerly known as Old Clay Workings at Gee Cross</i>)	SJ942938	A
Gibraltar Wood	SJ940941	A
Peak Forest Canal (North)	SJ934984- SJ941933	A
Gower Hey Wood	SJ942941	A
Higher Higham Meadow	SJ958932	C
Werneth Low Country Park	SJ964933	B
Werneth Brook	SJ960942	B
Pond at Oaklands Hall	SJ962948	A
Godley Hill	SJ969950	C
Etherow Country Park & Roach Wood (North)	SJ976924	A
Brookfold Wood	SJ970943	A
Clough at Hattersley	SJ977947	B
Westwood Clough & Longlands Hall	SJ972953	A
Clough at Matley	SJ973962	A
Eastwood & Acre Clough	SJ971974	A
Marshes at Staley Hall	SJ974995	C
Back Wood	SJ979930	A
Stalybridge Country Park	SJ982991	B
Great Wood	SJ983935	A
Hurst Clough	SJ987941	B
Roe Cross Quarry	SJ988966	C
Wild Bank Hill	SJ984980	B

Brushes	SJ996993	B
Woodland & Grassland at Landslow Green	SK001971	B
Hollingworth Hall Wood	SK007976	B

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Agenda Item 9

Report To:	EXECUTIVE BOARD
Date :	15 March 2017
Executive Member/ Reporting Officers:	Councillor John Taylor - Deputy Executive Leader Damien Bourke - Assistant Executive Director (Development, Growth and Investment)
Subject:	PROPOSED GODLEY GREEN GARDEN VILLAGE – MEMORANDUM OF UNDERSTANDING
Report Summary:	This report seeks a recommendation that the Council enters into a Memorandum of Understanding (MoU) with other landowners for the promotion and delivery of the proposed Godley Green Garden Village.
Recommendations:	That the Council enters into the Memorandum of Understanding (MoU), attached at Appendix 2 , with other landowners for the promotion and delivery of the proposed Godley Green Garden Village.
Links To Community Strategy:	Prosperous and Attractive Tameside
Policy Implications	In line with approved policy
Financial Implications: (Authorised By The Section 151 Officer)	There are no financial implications arising directly from this report.
Legal Implications: (Authorised By The Borough Solicitor)	It is proposed that the Council enters into the MoU in its capacity as the owner of some of the land in the area using its general power of competence under section 1 of the Localism Act 2011. The MoU makes clear that the arrangement is without prejudice to the Councils powers and duties of plan making and decision taking as the local planning authority under Parts II and III of the Town and Country Planning Act 1990.
Risk Management:	None directly from this report
Access To Information:	The background papers relating to this report can be inspected by contacting the report writer Ade Alao, Head of Investment and Development, by:  Telephone: 0161 342 2795  e-mail: ade.alao@tameside.gov.uk

1.0 BACKGROUND

- 1.1 The purpose of this report is to seek approval for the Council to enter into a Memorandum of Understanding (MoU) with other landowners for the promotion of the proposed Godley Green Garden Village.
- 1.2 The draft Greater Manchester Spatial Framework (GMSF) issued on 31 October 2016 identifies an allocation for a new Garden Village in the Godley Green area, with 2,350 new homes and supporting infrastructure and facilities. An extract of the draft GMSF allocation is attached at **Appendix 1**.
- 1.3 While the GMSF is going through the necessary statutory processes, it is important for the landowners to commence work on shaping the proposals for the Garden Village along with the Council and other stakeholders. The Council is also owns a significant amount of land within the proposed Garden Village area.
- 1.4 The landowners have now produced a draft MoU and are seeking approval from all owners of potential development land within the proposed Garden Village.

2.0 DRAFT MEMORANDUM OF UNDERSTANDING

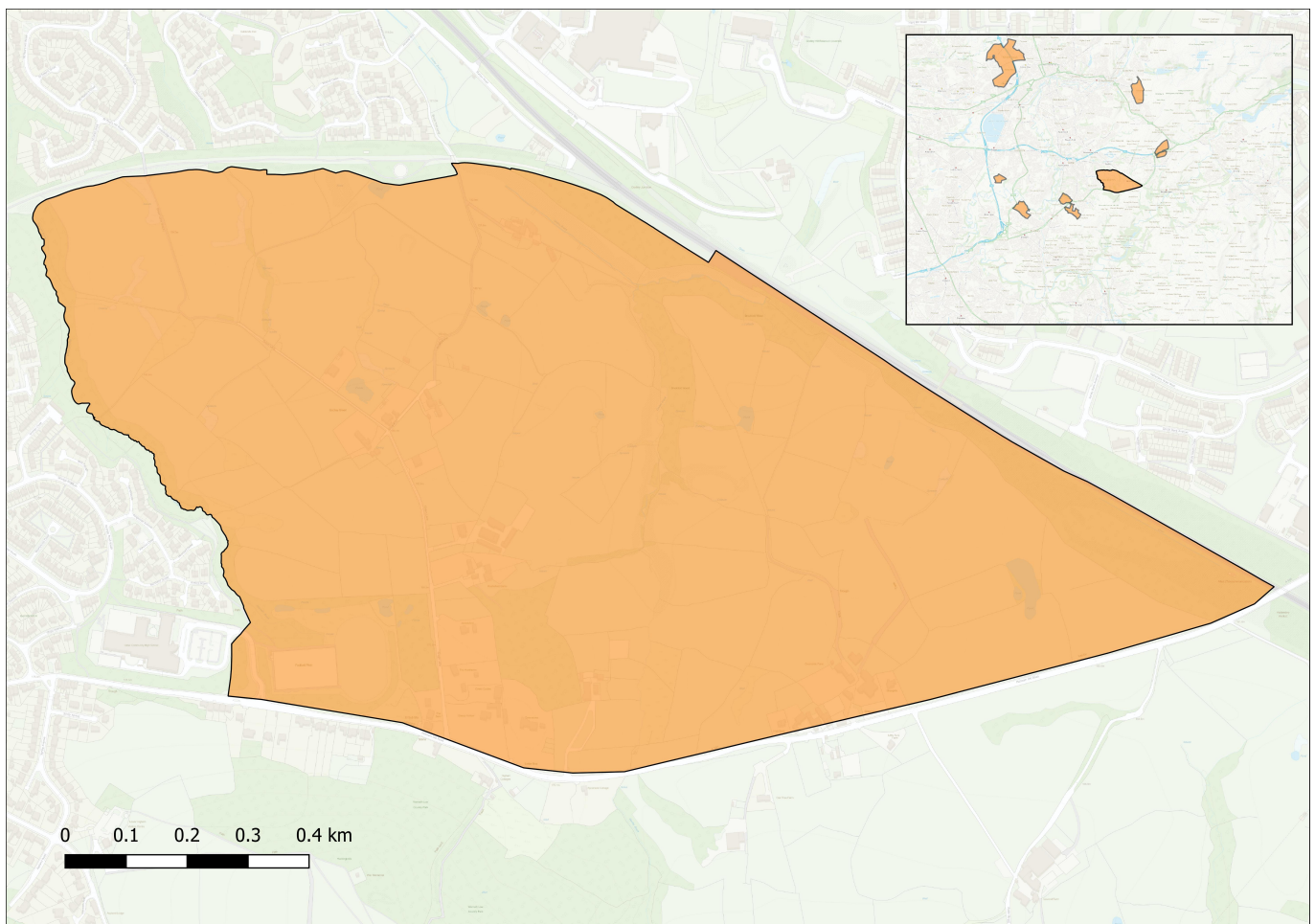
- 2.1 The draft MoU is attached at **Appendix 2**.
- 2.2 The draft MoU identifies the key objectives of the project in facilitating the promotion and delivery of the Garden Village through identifying the most appropriate delivery and governance arrangements between the landowners.
- 2.3 The draft MoU also identifies the following key principles of collaboration amongst the landowners:
 - Collaborate and cooperate
 - Be accountable
 - Be open
 - Learn, develop and seek to achieve full potential
 - Adopt a positive outlook
 - Adhere to statutory requirements and best practice
 - Act in a timely manner
 - Manage stakeholders effectively
 - Deploy appropriate resources
 - Act in good faith
- 2.4 The draft MoU is not a legally binding document and does not commit any future Council funding or decision. It also explicitly states that it does not prejudice the exercise of the Council's powers and duties as a Local Planning Authority.
- 2.5 Any proposals emerging from work undertaken through the MoU will be subject to future Council decisions in respect of land in Council ownership.

3.0 RECOMMENDATION

- 3.1 The recommendation is as shown at the front of the report.

28.4.3 EG3 Godley Green (Tameside)

The area known as Godley Green located south east of Hyde, with the Glossop railway line to the east and the A560 to the south, will be developed as a 'Garden Village'. Around 2,350 new homes will be constructed, alongside supporting infrastructure and facilities. The scheme will be characterised by very high quality layout and design, which successfully integrates into the existing landscape including the green infrastructure corridors of Godley Brook and Werneth Brook.



The development of the site will need to:

1. Deliver a development that fulfils the Government's Garden Village criteria, providing a broad mix of housing, including starter homes but with a significant amount of higher value executive homes in order to diversify the housing mix not just within the Hyde and Longdendale area but Tameside as a whole;
2. Ensure that the layout, design and architecture are of outstanding quality – integrated into the landscape and with walkable neighbourhoods;
3. Achieve excellent design and sustainability through masterplanning and the use of design codes;

4. Deliver higher density development around Hattersley railway station to the north east of the site;
5. Provide a large amount of green and blue infrastructure through the site including the protection and enhancement of Werneth Brook and Brookfold Wood;
6. Retain and enhance the key landscape features such as mature trees and hedgerows that fall outside of the larger areas of green infrastructure;
7. Deliver significant levels of tree planting, including street trees, within the site;
8. Deliver improvements, including cycle parking facilities and enhanced pedestrian access, to Hattersley and Hyde Godley stations;
9. Provide good quality highway infrastructure to allow access and egress to the site, including key road junctions and off-site highway improvements;
10. Deliver a small local centre within the site, including local retail and new health facilities;
11. Provide the appropriate level of on-site primary and contributions towards secondary school places;
12. Existing dwellings and their gardens need to be sensitively designed into the overall scheme;
13. Create walkable neighbourhoods within the scheme which will provide enhanced walking and cycling infrastructure and which will connect into the existing rights of way, including the Greenway to the north of the site and to Hattersley railway station, local schools and facilities;
14. Provide on-site parks, sports provision and play equipment; and
15. Incorporate Sustainable Urban Drainage systems within the site, for example, through the use of green roofs, permeable surfaces, swales and detention basins.

Prior to submission of any planning application, the landowners/developers will be expected to work with the Local Planning Authority to develop a Supplementary Planning Document (SPD) for the site which will include the preparation of masterplan (including a phasing plan) and design code to guide future planning applications and development in order to deliver the Garden Village vision. This shall at least be informed by a Landscape Visual Impact Assessment, Tree Survey, Ecological Appraisal, Drainage Assessment and Transport Assessment.

Reasoned Justification

This site offers one of a small number of opportunities in Tameside and across Greater Manchester to deliver a large-scale, sustainable Garden Village set within a framework of outstanding landscape and design quality.

PROPOSED GODLEY GREEN GARDEN VILLAGE
DRAFT MEMORANDUM OF UNDERSTANDING

Between

The Owners of Potential Development Land

dated

2017

1 BACKGROUND

- 1.1 The landowners listed in the Schedule have agreed to work together to explore options to collaborate in maximising the development value of their land interests at Godley Green, Tameside (the “**Project**”).
- 1.2 The draft Greater Manchester Spatial Framework issued on 31 October 2016 (the “**GMSF**”) identifies the site as the potential location of a new Garden Village, with 2,350 new homes and supporting infrastructure and facilities.
- 1.3 This Memorandum of Understanding (“**MoU**”) is intended to record the basis on which the landowners will collaborate with each other on the Project.

2 KEY OBJECTIVES FOR THE PROJECT

- 2.1 The parties shall undertake the Project to achieve the key objective of maximising the development value of their land interests by facilitating the delivery of the proposed Garden Village scheme on the site.
- 2.2 This will include:
 - 2.2.1 seeking to agree the most appropriate structure for recording the arrangements for promoting the site, obtaining planning consent (taking account of all relevant planning policies and the requirements set out in the **GMSF**), delivering infrastructure required to unlock the development and dividing the proceeds from the sale of the site;
 - 2.2.2 looking to jointly appoint a land promoter or developer and other professional advisors to advise on and take forward the development scheme; and
 - 2.2.3 agreeing a structure for governance and co-ordination of the Project, which may include a communications protocol, reporting mechanisms and roles and responsibilities to ensure all parties are given the opportunity to participate in the successful delivery of the key objective of the Project.

3 PRINCIPLES OF COLLABORATION

- 3.1 The parties agree to adopt the following principles when carrying out the Project (the “**Principles**”):

- 3.1.1 **Collaborate and co-operate.** Establish and adhere to the governance structure set out in this MoU to ensure that activities are delivered and actions taken as required;
- 3.1.2 **Be accountable.** Take on, manage and account to each other for performance of the respective roles and responsibilities on the Project;
- 3.1.3 **Be open.** Communicate openly about major concerns, issues or opportunities relating to the Project;
- 3.1.4 **Learn, develop and seek to achieve full potential.** Share information, experience, materials and skills to learn from each other and develop effective working practices, work collaboratively to identify solutions, eliminate duplication of effort, mitigate risk and reduce cost;
- 3.1.5 **Adopt a positive outlook.** Behave in a positive, proactive manner;
- 3.1.6 **Adhere to statutory requirements and best practice;**
- 3.1.7 **Act in a timely manner;**
- 3.1.8 **Manage stakeholders effectively;**
- 3.1.9 **Deploy appropriate resources.** Ensure sufficient and appropriately qualified resources are available and authorised to fulfil the responsibilities set out in this MoU; and
- 3.1.10 **Act in good faith** to support achievement of the Key Objectives and compliance with these Principles.

4 STATUS

- 4.1 This MoU is not intended to be legally binding, and no legal obligations or legal rights shall arise between the parties from this MoU. The parties enter into the MoU intending to honour all their obligations.
- 4.2 Nothing in this MoU is intended to, or shall be deemed to, establish any partnership or joint venture between the parties, constitute either party as the agent of the other party, nor authorise either of the parties to make or enter into any commitments for or on behalf of the other party.
- 4.3 Tameside MBC enters into this MoU in its capacity as an owner of land within the site and without prejudice to its statutory powers and duties as a Local Planning Authority under Parts II and III of the Town and Country Planning Act 1990.

5 GOVERNING LAW AND JURISDICTION

This MoU shall be governed by and construed in accordance with English law and each party agrees to submit to the exclusive jurisdiction of the courts of England and Wales.

This MoU has been entered on the date stated at the beginning of it

SCHEDULE

Signed by (full name of individual/s),
who has/have a beneficial interest in land in the Project, or by their authorised representative.

Signature:.....

Name (IN BLOCK CAPITALS):.....

Address:.....

Date:.....

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Report To:	EXECUTIVE CABINET
Date:	22 MARCH 2017
Executive Reporting Officer:	Member/ Councillor John Taylor, Deputy Executive Leader Damien Bourke, Assistant Executive Director – Development, Growth and Investment
Subject:	INCREASE IN NATIONALLY SET PLANNING FEES
Report Summary:	<p>The Government’s Housing White Paper “Fixing our broken housing market” included proposals to boost local authority capacity and capability to deliver</p> <p>The Government recognises the views of the development industry that the lack of capacity and capability in planning departments is restricting their ability to get on site and build. The Government also recognises the difficulties reported by local authorities in recruiting and retaining planners and others with specialist skills. The White Paper commits the government to take steps to secure the financial sustainability of planning departments; ensure that the planning system has the skilled professionals it needs to assess and make the tough decisions expected; and provide targeted support to address areas of specialist weakness.</p> <p>The Government has confirmed that:</p> <ul style="list-style-type: none">(i) Local authorities will be able to increase the nationally set planning fees by 20% from July 2017 on the condition that they commit to invest the additional fee income in their planning department. On 21 February 2017, the DCLG contacted all local planning authorities in England to seek their confirmation that they would wish to take up this opportunity, with an initial response requested by 13 March 2017. The letter sent by the s151 officer is attached at Appendix 1.(ii) To allow an increase of a further 20% for those authorities who are delivering the homes their communities need subject to further consultation on the detail.(iii) To keep the resourcing of local authority planning departments, and where fees can be charged, under review.
Recommendations:	That Executive Cabinet endorses adopting the approach set out in (ii) above to increase planning fees by 20% and commits to invest the additional fee income in the planning service.
Links to Community Strategy:	The investment of additional planning fees will boost the capacity and capability of the planning service in Tameside thus supporting the aims and vision of a prosperous Tameside.
Policy Implications:	Acceptance of the Government’s offer to invest additional planning fees in the planning service supports the aims and objectives of the National Planning Policy Framework (NPPF) to boost the delivery of housing nationally and locally.
Financial Implications:	DCLG will need to provide confirmation of how it intends to

(Authorised by the Section 151 Officer)

proceed with the detail of implementing the increased planning fees regime, and the timescale of operation. At present it is indicated that the regime will last for the current parliamentary period to 2020, but there is no certainty of it continuing after that

Based on 2016/17 fee income levels the 20% increase in nationally set planning fees from July 2017 is estimated to deliver an additional £75,000 during the 2017/18 financial year and circa £100,000 per annum thereafter. This additional income will be ring-fenced to the planning service and will be a welcome increase in resources.

Legal Implications:

(Authorised by the Borough Solicitor)

The use of the additional resources will need to properly evidenced.

Risk Management:

A clear strategy and set of proposals for investment of the additional planning fees will be developed demonstrating how the resources will be invested in the planning department and how the impact of the additional resources on planning performance will be monitored and measured.

Access to Information:

The background papers relating to this report can be inspected by contacting the report writer: Paul Moore



Telephone: 0161 342 3108



e-mail: paul.moore@tameside.gov.uk



Department for
Communities and
Local Government

Simon Gallagher
Director of Planning

APPENDIX 1

Department for Communities and Local
Government

Third Floor, Fry Building
2 Marsham Street
London, SW1P 4DF

www.communities.gov.uk

Chief Executives of Local Planning
Authorities in England
[Via Email]

21 February 2017

Dear Chief Executive,

Planning application fees: the Government's offer

'*Fixing our broken housing market*' was published on 7 February 2017. It includes proposals for boosting local authority capacity and capability to deliver, improving the speed and quality with which planning cases are handled, while deterring unnecessary appeals.

As set out paragraph 2.13 of the White Paper, developers consistently tell us that the lack of capacity and capability in planning departments is restricting their ability to get on site and build. Alongside funding, local authorities also report difficulties in recruiting and retaining planners and others with specialist skills. There may also be wider capacity and skills issues for local authorities. To boost local authority capacity and capability to deliver, paragraph 2.15 explained that the Government will **increase nationally set planning fees**. Local authorities will be able to increase fees from 20% from July 2017 if they commit to invest the additional fee income in their planning department.

This letter invites you confirm your intention in relation to the fee increase. It is intended that the additional revenue should be retained by planning departments and that existing baseline and income assumptions will not be adjusted down as a result during this Parliament. This is an opportunity for all authorities to make improvements to their resourcing, leading to better services, improved performance, and greater capacity to deliver growth as set out in '*Fixing our broken housing market*'.

'*Fixing our broken housing market*' proposes a further increase of 20% for those authorities who are delivering the homes their communities need. This would also be on the understanding that the additional fee income generated will be invested exclusively in planning services. We will consult further on the detail of this proposal and the timing on it being brought forward.

For your authority to benefit from the higher planning application fees, we require your section 151 officers, under s230 of the Local Government Act 1972, to provide a commitment and submit information of the 2017/18 budget that demonstrates the additional fee income being spent on planning services. Annex A sets out details the information required.

Should your authority not wish to charge the increased fee, the existing fee structure will remain in place. Where authorities do accept, but do not comply with the assurances it has

provided, the Secretary of State will consider reducing the fee level for that authority back to the original fee level through a change in regulations.

Annex B includes a template for section 151 officers to sign and return. Replies should be sent to planningresources2@communities.gsi.gov.uk by Monday 13th March. It is important that a response is received from all local authorities; indicating whether or not the increased fee offer is to be accepted. You are also asked to confirm the correct legal name of your authority at Annex C, and return this with the template in Annex B. This will be used in the statutory instrument bringing forward the fee increase.

I would be grateful if you could forward a copy of this letter to s151 officers and the officer with lead responsibility for planning services within your authority.

Yours Sincerely,

A handwritten signature in black ink, appearing to read 'S. Gallagher', written in a cursive style.

Simon Gallagher

Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Reporting Officer:	Member/ Councillor John Taylor, Deputy Executive Leader Damien Bourke, Assistant Executive Director – Development, Growth and Investment
Subject:	PEAK VALLEY HOUSING ASSOCIATION
Report Summary:	This report presents a request from the Symphony Housing Group for the Council's consent to its proposal to collapse the existing Board structures of each of the Group's organisations (including Peak Valley Housing Association) in order to establish and facilitate implementation of a Common Board. The proposal has emerged following a downgrade of Symphony's governance rating by the Homes and Communities Agency (HCA) for serious non-compliance. Symphony Group is now in the process of moving towards a unified operational structure, under the banner "Building One Organisation." In October the Peak Valley Housing Association (PVHA) Board agreed to participate in the new Symphony structure with effect from 1 April 2017.
Recommendations:	Recommend that an executive decision be made to approve the request from the Symphony Housing Group for the Council's consent to its proposal to collapse the existing Board structures of each of the Group's organisations (including Peak Valley Housing Association) in order to establish and facilitate implementation of a Common Board, subject to agreement on an enhanced role for the Hattersley Land Board that will support both community development and physical regeneration to ensure a sustainable neighbourhood.
Links to Community Strategy:	The role of Registered Providers of Social Housing, such as PVHA, links closely to the theme of supportive communities but also has a part to play in all the key themes.
Policy Implications:	In line with Council policy
Financial Implications: (Authorised by the Section 151 Officer)	There are no direct financial responsibilities of this report
Legal Implications: (Authorised by the Borough Solicitor)	The Government is current in the process of enacting the Chapter 4 Housing and planning Act 2016 and regulations thereunder which removes Housing associations and Registered Providers of Social Housing from being public bodies and thus wiping £64billion worth of debt from the public accounts. In order to do this in effect removes any nomination rights councils have to former stock transfers. It will therefore be important that there is clarity about the roles of the various bodies within the locality and how the best outcomes will be delivered in Hattersley and how any concerns can be voiced and addressed effectively.
Risk Management:	Risks will be mitigated through agreement of enhanced arrangements for the Hattersley Land Board.

Access to Information:

The background papers relating to this report can be inspected by contacting the report writer: John Hughes



Telephone: 0161 342 2795



e-mail: ade.alao@tameside.gov.uk

1. INTRODUCTION AND BACKGROUND

- 1.1 This report presents a request from the Symphony Housing Group for the Council's consent for its proposal to collapse the existing Board structures of each of the Group's organisations (including Peak Valley Housing Association) in order to establish and facilitate implementation of a Common Board. The proposal has emerged following a downgrade of Symphony's governance rating by the Homes and Communities Agency (HCA) for serious non-compliance. Symphony Group is now in the process of moving towards a unified operational structure, under the banner "Building One Organisation." In October the Peak Valley Housing Association (PVHA) Board agreed to participate in the new Symphony structure with effect from 1 April 2017.
- 1.2 The Hattersley estate transferred into the ownership of Peak Valley Housing Association (PVHA) from Manchester City Council in September 2006.
- 1.3 PVHA owns and manages approximately 1,500 homes in Hattersley and Mottram and is part of Symphony Housing Group, the largest Registered Provider of Social Housing based in the North West. As well as PVHA, the Symphony Group includes the following organisations:
- Contour Homes
 - Liverpool Housing Trust (LHT)
 - Cobalt Housing
 - Hyndburn Homes and Hyndburn Homes Repairs
 - Ribble Valley Homes
 - Atrium (non-charitable)
 - Contour Property Services (non-charitable)
- 1.4 A constituency based Management Board currently oversees the governance and performance of the organisation. The rules of PVHA require a membership of between 5 – 12 as a maximum. The PVHA Board decided on a Board of 10 members. The current constituent membership comprises of:
- 4 Independents
 - 1 Council Nominee
 - 5 Residents
- 1.5 A collaboration agreement is in place between Tameside Council, HCA and PVHA to regenerate Hattersley and deliver modern facilities in the area. The Hattersley Land Board oversees the delivery of the Hattersley regeneration programme on behalf of the partners.
- 1.6 In July 2016, Symphony Group was downgraded and given a G3 rating by its regulator the Homes and Communities Agency for failing to comply with governance requirements.

2. PROPOSAL FOR MODERNISING THE SYMPHONY GROUP GOVERNANCE ARRANGEMENTS

- 2.1 Following this downgrade by the HCA for serious non-compliance, Symphony Group is now in the process of moving towards a unified operational structure, under the banner "*Building One Organisation.*" As well as moving to a single operating structure, this will involve reviewing the existing Board structures of each of the Group's organisations and establishing and implementing a Common Board that will oversee Symphony, Contour Homes, LHT and PVHA.

- 2.2 As progress is made in aligning the operational arrangements and the governance arrangements, it is expected that the legal corporate structure would also be reviewed ultimately comprising a single registered provider that owns all residential housing stock. The proposed timetable provides a unified operational and legal structure by March 2018.
- 2.3 Symphony Group state that the proposal is driven mainly “*by the desire to achieve a more efficient business that is better placed to deliver a consistently high standard of landlord services to customers now and in the future*” and partly by the need to resolve current issues relating to inconsistent compliance across the Group. The protection and enhancement of high quality landlord services remains a key priority.
- 2.4 The business objectives proposed for the new Common Board will focus on regeneration. The operational scale and enhanced financial capacity of the single landlord aims to establish Symphony as a major regional housing group which is able to invest in area based regeneration services and new opportunities for home ownership in areas where demand is sustainable.
- 2.5 A report on the complete rule amendment, prepared for Symphony Housing Group by Trowers and Hamlins Solicitors, is attached at **Appendix 1**.

3. IMPLICATIONS FOR PEAK VALLEY HOUSING ASSOCIATION

- 3.1 The business case and proposal to move towards a Common Board was initially presented to the PVHA Board in September 2016. The new process was then considered and approved by the Chairs Committee and Group Board on 19 October.
- 3.2 During November and December 2016, existing PVHA Board Members were invited to participate in a process established by the Symphony Group Board for the recruitment of non-executive directors to the Common Board. No PVHA Board members applied to become a member of the Common Board.
- 3.3 In order to now participate in the Common Board, PVHA must consult with its tenants and obtain consent from the Council.
- 3.4 To begin this process, changes to the PVHA rules are required. PVHA has commissioned Trowers and Hamlins to produce a revised set of rules. (See attached).
- 3.5 PVHA is now seeking support from Tameside Council to endorse the decision taken by their Board to join the Common Board.

4. OTHER ORGANISATIONS IN THE SYMPHONY GROUP

- 4.1 Both Liverpool Housing Trust and Contour Homes have approved the proposals for a single operating structure and the simplification of the governance structures by the creation of a Common Board.
- 4.2 The new Common Board will not include Hyndburn Homes and Ribble Valley Homes as the boards of these organisations are made up of constituencies of local authority nominees and tenants. Symphony has agreed that that it would be preferable to continue with current boards until amalgamation is proposed.
- 4.3 The Board of Cobalt Homes has expressed its desire to demerge from the Symphony Group and this has now been confirmed. With the demerger agreed, both parties will begin working towards a formal separation later this year.

5. MAINTAINING LOCAL SERVICE DELIVERY

5.1 As part of the Building One Organisation approach, Symphony is committed to honouring the remaining obligations under existing stock transfer agreements. In addition, Symphony commit to maintaining local arrangements and services that already work well for local communities. To achieve this Symphony has developed a series of operating principles which will be used to test future service delivery. These are based on the following themes:

- **Local Services** – Focusing on delivering good quality landlord services to sustain communities and local people
- **The Voice of the Customer** - Introducing new neighbourhood arrangements for scrutiny and resident involvement as part of the new governance and assurance framework
- **Service tailored to people and neighbourhoods** – The appropriate targeting of resources to local communities
- **Customer Contact** – Local Offices will be retained where there is a geographical concentration of homes and office is valued and well used.
- **Supporting Local Communities** – Delivering local initiatives around development, asset management and regeneration.

5.2 Symphony has proposed that the existing obligations established in the collaboration and commercial development agreement with partners will be honoured. They propose that this will be achieved through a “new framework” with an enhanced role for the Hattersley Land Board that will support both community development and physical regeneration to ensure a sustainable neighbourhood.

6.0 CONCLUSION

6.1 The PVHA Board has agreed to support the proposal from Symphony to move towards a unified operating model and a simplified governance model by the creation of Common Board and in time to consider legal amalgamation into a single landlord entity.

7.0 RECOMMENDATION

7.1 As set out on the front of the report.

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Report To:	EXECUTIVE CABINET
Date:	22 March 2017
Executive Officer:	Member/Reporting Officer: Councillor Gerald P. Cooney – Executive Member (Healthy and Working) Angela Hardman, Executive Director of Public Health, Performance and Business Intelligence
Subject:	ACTIVE TAMESIDE - ENABLING, STRENGTHENING AND SUSTAINING FUTURE GROWTH AND DEVELOPMENT.
Report Summary:	The report identifies the key issues that require consideration to support Active Tameside to continue to move forward as the preferred provider and delivery vehicle for sport and leisure in Tameside, playing an active role in system wide approaches to improve health and wellbeing outcomes, enabling progress towards tackling health inequalities and achieving long term sustainable improvements in life expectancy.
Recommendations:	<p>In the context of the considerations contained within this report, it is recommended that the Executive Cabinet approve the measures necessary to:</p> <ol style="list-style-type: none">1. Advance the total management fee to Active Tameside for 2017/2018 on 1 April 2017 to support the cash flow of the organisation (£ 1.433 million);2. Provide a supplementary one off no repayable £0.311 million management fee to Active Tameside during 2016/2017 (£0.141million) and 2017/2018 (£0.170million) respectively to mitigate reduced actual (2016/2017) and projected (2017/2018) levels of revenue income as detailed in sections 3.5 and 3.6 of the report subject to due diligence and the delegated approval of the First Deputy (Finance & Performance);3. Note the revised procurement framework and the Council's ambitions to ensure the long term financially sustainable community asset based provision of wellbeing facilities and services, review the current commissioning arrangements and the most appropriate timing for recommissioning including the most advantageous property arrangements.
Links to Community Strategy:	Healthy Tameside
Policy Implications:	N/A
Financial Implications: (Authorised by the Section 151 Officer)	Whilst the advance of the total 2017/2018 management fee to Active Tameside on 1 April 2017 will support the cashflow of the organisation, it should be noted that the Council will be exposed to a loss of investment interest during the financial year on the sum payable. It is noted that the supplementary £0.311 million as detailed within recommendation 2 is non repayable to the Council. Clearly it would be advisable to only approve such payment conditional to subsequent repayment in future years once Active Tameside is in an improved sustainable financial

position. Cabinet Members should also note that this supplementary payment is not included within the recently approved 2017/2018 Council budget.

There is an inherent risk that also needs to be recognised with the additional funding requested such that the existing further management fee reductions to 2023/2024 (approved by the Executive Cabinet on 24 March 2016) are also susceptible to non delivery to the level expected due to the volatility of the associated market forces and / or delays to the capital investment in the estate infrastructure.

The Council has provided borrowing to Active Tameside for various capital projects over a number of years. The borrowing is wholly repayable to the Council. There is an outstanding sum of c £7 million due to be repaid by 2024/2025. There is a request from Active Tameside to potentially extend the repayment term of the existing borrowing, the rationale being to support annual cashflow. The associated borrowing and interest implications will require further evaluation should the Council be agreeable to such a request. However, indicative estimates suggest that the cashflow of Active Tameside will improve by approximately £0.128million per annum (including the proposed borrowing of £1.050 million (excluding interest) relating to the construction of the new Denton facility).

Executive Cabinet Members should be satisfied that Active Tameside can demonstrate that the organisation will be in a significantly improved financial sustainable position in the longer term to wholly repay the debt beyond the current repayment date of 2024/2015 should an extension to the repayment period on the outstanding (and new Denton facility) borrowing be approved.

Legal Implications:
(Authorised by the Borough Solicitor)

The current arrangements with Tameside Sports Trust (Active Tameside) amounts to a concession contract and are therefore caught by the Concession Contracts Regulations 2016 which came into force on 18 April 2016. Under Regulation 43 of the Regulations a contracting authority has limited discretion to modify a concession contract during its term. The circumstances as described within this report do not fall within any of the provisions within Regulation 43, therefore the legal advice is as the report stands the Council cannot lawfully extend the contract without breaching the 2016 Regulations. In considering the additional payments that the Trust is seeking, Members need to be satisfied that there is an overriding benefit – this could be avoiding the risks set out in the fund and securing the repayment of the loans outstanding to the Council.

Access to Information:

The background papers relating to this report can be inspected by contacting Debbie Watson, Head of Health and Wellbeing



Telephone:0161 342 3358



e-mail: debbie.watson@tameside.gov.uk

1. INTRODUCTION

- 1.1 The report identifies the key issues that require consideration to enable Active Tameside to continue to move forward as the preferred provider and delivery vehicle for sport and leisure in Tameside, playing an active role in system wide approaches to improve health and wellbeing outcomes, enabling progress towards tackling health inequalities and achieving long term sustainable improvements in life expectancy.
- 1.2 To enable this to continue and develop further the longer term sustainability of the Trust, Executive Cabinet are asked to consider proposals provide a supplementary management fee of £ 0.311 million during 2016/2017 and 2017/2018, which Members should note would not be repayable in future years. This will support the existing business case agreed in the Executive Cabinet report of March 2016.
- 1.3 The report provides a summary overview of Active Tameside's journey and achievements over recent years, and highlights the long standing financial challenges that have served to limit the Trust's ability to build and achieve the financial resilience necessary to reduce or eliminate the risks associated with the future trading of the leisure facility estate.
- 1.4 In reviewing progress against the original Cabinet decision in March 2016, it is clear that Active Tameside is currently facing significant financial and operational risks. This report looks to identify the current risks with some proposals which aim to mitigate against these and outlines the rationale and deliverables required to progress the proposition.

2.0 BACKGROUND

- 2.1 Active Tameside is responding well to the challenges of public service reform and is a leading Greater Manchester and Tameside organisation in a rapidly transforming sector. Active Tameside offers the Council a unique relationship involving agility, diversity and co-production, with place based working deeply rooted in neighbourhoods to enable the delivery of outstanding health and social outcomes.
- 2.2 The relationship between the Council and Active Tameside has developed considerably during an exceptionally challenging period for public services as a result of close collaborative working the partnership has enabled the delivery of efficiency savings and service improvements. In March 2016 this led to the approval of a business case by the Council's Executive Cabinet to agree a joint Council and Active Tameside capital investment scheme to modernise and reconfigure the Council's leisure facility estate.
- 2.3 Active Tameside is a leading Greater Manchester and Tameside organisation in a rapidly transforming sector. Active Tameside has led the formation in 2016 of the Association of Greater Manchester Leisure Trusts (GM Active). GM Active is made up all 13 GM leisure and cultural trusts and it is pursuing collaborative opportunities to contribute to the Population Health Plan. GM Active is a major stakeholder in the GM public services system with a combined expenditure budget in excess of £ 100 million. Notwithstanding, Active Tameside continues to offer the Council a unique relationship involving agility, diversity and co-production, with place based working deeply rooted in neighbourhoods to enable the delivery of outstanding health and social outcomes.
- 2.4 Active Tameside has recently produced an innovative new strategy (*Inspiring People to Live Well and Feel Great*). This strategy is the blueprint that will drive a new set of deliverables agreed with Active Tameside that, aligned with the Care Together programme and Commissioning for Reform Strategy, will contribute to health and wellbeing, enable progress towards tackling health inequalities and achieve long term sustainable improvements to life expectancy for Tameside residents.

- 2.5 Since the inception of their new Executive Leadership Team and Board of Directors in 2010/2011, Active Tameside has delivered improvements to performance and efficiency whilst simultaneously transforming and diversifying services. Active Tameside's journey has involved the recovery of a significant financial operating deficit (circa £1.2 million 2010/2011) whilst reducing the revenue contribution (management fee) paid by the Council by £ 0.780 million (up to and including 2017/2018). Since 2010/2011 Active Tameside has increased turnover by circa £ 3 million and simultaneously reduced the management fee from 26% of turnover to 14% (2016/2017), with a further expected reduction to 11% (2017/2018).
- 2.6 Specific examples of brand and service diversification and development by Active Tameside include Live Well, Sky High Adventure, Total Adrenaline, iPlay Zone and the new iTrain 24/7 value gym which will increase overall gym memberships from 3,500 (2010/2011) to 10,000 (2017/2018). From four core services in 2010/2011 namely swimming, gym exercise, gymnastics and facility management, Active Tameside has developed 14 new discrete services, many under Active Tameside's Live Well brand focusing on health and wellbeing. The majority of Active Tameside's services are full to capacity and some function above capacity and are targeted for further growth and development with inward investment. It is very clear that Active Tameside is delivering upon the Council's mandate to grow, diversify and deliver more services to benefit more people, whilst simultaneously reducing expenditure to the tax payer.
- 2.7 Active Tameside is striving to source inward investment in a fiercely competitive market place for commissioned services and grants. Currently commissioned services and grants outside of Active Tameside's core management fee account for over £ 1 million of Active Tameside's turnover. Active Tameside is a lead Tameside agency bringing stakeholders together under the Active Alliance, as well as across GM via GM Active to collaborate and bid for resources as consortia. Active Tameside have recently completed bids to Sport England under their new inactivity fund investment programme and Active Tameside are working closely with New Charter to secure £ 0.250 million from the New Charter neighbourhood's fund and further investment under the Care Together commissioning arrangements. This investment will significantly increase the scale and reach of interventions to support older adults, including those with long term and limiting conditions, and activities for young people, including interventions targeting anti-social behaviour. This is demonstrative of both Active Tameside's and New Charter's commitment to social objectives and their strong developing functional relationship.

3.0 IMMEDIATE FINANCIAL RISKS

- 3.1 The original proposal within the Cabinet Decision of 24 March 2016 was that the management fee provided for the operation of the leisure facility estate and the liabilities associated with the maintenance of the estate would reduce (initially c.30% of turnover (2010/2011) currently c.15% (2016/2017) and targeted to become less than c.5% of turnover by 2024).
- 3.2 The management fee reduction was based upon new and refurbished facilities opening and generating income within defined timelines, plus Active Tameside having the opportunity to becoming recipients of substantial revenue investment to deliver new commissioned services (initially generating £ 0.050 million surplus (2016/2017) growing to £ 0.250 million surplus by 2021/2022).
- 3.3 Whilst the first two capital schemes (Total Adrenaline – Mottram and ITrain - Dukinfield) are complete, delivered on budget and performing well, completion was delayed slightly and there are further projected delays involving the extension to Hyde Leisure Pool, all resulting in lost non-recoverable income for Active Tameside. The anticipated opportunities for new commissioned work attracting inward investment, under the emerging Care Together commissioning arrangements, have been affected due to the delay of the Greater

Manchester Health and Social Care Partnership Transformation Fund. Impact of the delays to capital schemes and the lack of inward investment now see a shortfall of £ 0.141 million in 2016/2017 and £ 0.170 million projected in 2017/2018.

- 3.4 Therefore there is an urgent request from Active Tameside for additional £ 0.141 m revenue funding by 31 March 2017 to ensure Active Tameside delivers a balance position in the current financial year. The request is in response to reductions in revenue projected to be realised within the Executive Cabinet Decision of 24 March 2016. It should be noted however that Active Tameside are proposing that this sum is not subsequently recovered in future years.
- 3.5 Details of the 2016/2017 variation are provided in Table 1:

Table 1

Detail	Variation £ million	Comment
Active Longdendale	0.020	The new play centre (Total Adrenaline) opened to the public on 19 November 2016. The project was delayed by two months as the refurbishment took longer than originally envisaged.
Active Dukinfield	0.071	Active Dukinfield was due to open in September 2016 but actually opened on 26 January 2017. The delay was caused by design changes due to the effects of building regulations following the addition of a members lounge area. Active Tameside implemented a programme of pre-sale memberships to mitigate any losses from the delayed opening
Inward Investment	0.050	The award of Greater Manchester Transformation funding to the Tameside and Glossop locality was not formally approved until December 2016 which delayed the opportunity for Active Tameside to bid against this specified investment source during 2016/2017. The ICFT will invite bids against c. £ 2.5 million of the £ 23.2 million Greater Manchester Transformation funding awarded which will relate to Social Prescribing commissioned services. Bids will be requested during March/April 2017. Funding allocations will then be awarded during May 2017. AT will be able to submit an associated bid (s) once service specifications have been confirmed (expected during March 2017). It should therefore be noted that this projected shortfall may be recoverable in 2017/2018 dependant on the success of any associated bids submitted.
Total	0.141	

- 3.6 There is then a further request for an additional £ 0.170 million revenue funding during 2017/2018 to mitigate the revenue reductions projected to materialise during that year as detailed in Table 2 :

Table 2

Detail	Variation £ million	Comment
Active Hyde	0.070	Originally the pool was due to open in March 2017. Design development of the new pool has taken longer than expected. It was originally envisaged that the new pool would share much of the existing mechanical and electrical infrastructure contained in the existing building but due to technical issues this is now not possible. Consequently, the scheme has been delayed due to the need to fully design an independent mechanical and electrical system. The procurement of the scheme through the LEP has also been delayed due to the specialist nature of the work and the size of the likely contract which is too small for the larger, more experienced construction companies and too big for the small more local contractors. This matter has now been resolved and the scheme is now out to tender. It is envisaged that the pool development will be completed in January 2018.
Inward Investment	0.100	The ICFT will invite bids against c. £ 2.5 million of the £ 23.2 million GM Transformation funding awarded which will relate to Social Prescribing commissioned services. Bids will be requested during March/April 2017. Funding allocations will then be awarded during May 2017. AT will be able to submit an associated bid (s) once service specifications have been confirmed (expected during March 2017). It should therefore be noted that this projected shortfall may be recoverable dependant on the success of any associated bids submitted.
Total	0.170	

- 3.7 Over the past few years Active Tameside has been unable to accrue cash reserves and has operated for a number of years without reserves in place. The Council has more recently had to provide reassurance to the auditors of Active Tameside that the Council has resources in place to support the Trust as a going concern for the subsequent financial year via the associated management fee. It is evident that this procedure would remain in place for the duration of the existing lease term without some fundamental shift in the current working model and structure of the organisation.
- 3.8 The Council has provided borrowing to Active Tameside for various capital projects over a number of years. The borrowing is wholly repayable to the Council. There is an outstanding sum of c £ 7 million due to be repaid by 2024/2025. It should be noted that this sum includes proposed borrowing of £ 1.050 million (excluding interest) relating to the construction of the new Denton facility.
- 3.9 There is a request from Active Tameside to potentially extend the repayment term of the existing borrowing over the proposed extended lease, the rationale being to deliver the existing business case by supporting annual cashflow.
- 3.10 The associated borrowing and interest implications will require further evaluation should the Council be agreeable to this proposal. However, indicative estimates suggest that the cashflow of Active Tameside will improve by approximately £0.128 million per annum

(including the proposed borrowing of £1.050 million (excluding interest) relating to the construction of the new Denton facility).

4.0 PARTNERING OPPORTUNITY

- 4.1 Partnering arrangements for Active Tameside were initially discussed in the Executive Cabinet report of 16 December 2015. The report stated that any future partnering arrangement would remain within the 'gift' of Active Tameside, and would be more about 'added value' than about 'survival' of the organisation, and would be against the backdrop of a more financially sustainable organisation running an attractive sports and leisure estate with capacity for future growth, thus enabling Active Tameside to secure the best possible terms.
- 4.2 Active Tameside have been having discussions with a third party to secure their organisation. However, it is understood that any arrangement must be incumbent up a contract extension by a further five years from 2024, to enable the 3rd party to provide the reserves necessary to support cash flow and financial resilience indefinitely, thereby eliminating any risk of Active Tameside and TMBC having to discuss financial support when exceptions occur.
- 4.3 Specifically it is stated that a contract extension will enable the re-profiling of the financial plan to ease current financial pressures and mitigate future potential trading risks. A contract extension will also serve to allow a legitimate period to yield financial and social impact returns from Active Tameside's investment into the capital schemes (£ 2.8 million which excludes the new Denton facility) in line with Active Tameside's charitable objects, and also facilitate the opportunity for the 3rd party to invest on an equivalent basis. Active Tameside state that a partnership would seek to achieve the following:
- Investment for Active Tameside to drive business development as a result of becoming part of a larger aligned charitable trust with shared objectives to improve Tameside communities.
 - Financial resilience, where Active Tameside currently has none due to lack of cash reserves which should equate to circa £ 1 million for an organisation with Active Tameside's turnover.
 - Efficiency through scale economy, made possible by specific back office and other potential service alignment and integration measures over time.
- 4.4 Within this service provider partnership, assurances have been sought by Active Tameside's Board in order that a partnering arrangement should:
- Serve to strengthen the unification of the Tameside public service system to further the objectives of the Council and the ICFT under Care Together Strategy and also meet the ambition of the GM Population Health Plan.
 - Provide a platform for wider GM opportunities, including links with GM Homes, GM Active and the GM Health and Social Care Partnership for growth, and to further the objectives of the GM Population Health Plan.
 - Achieve social outcomes and a people focussed ethos in all Tameside neighbourhoods (i.e. non tenure specific) ahead of financial gain that will enhance and grow the reputation of Active Tameside.
 - Achieve social outcomes and a people focussed ethos ahead of financial gain that will enhance and grow the reputation of Active Tameside and the Council.
 - Retain the localised leadership and governance arrangements of Active Tameside and pursue economies of scale whilst retaining Active Tameside employees where possible.
 - Facilitate the co-design of population scale services that contribute to reducing demands and cost to the health and social care system, whilst also meeting inward investment from commissioned services within a reducing management fee.

5.0 CURRENT RISKS

- 5.1 No action is taken by the Council to support Active Tameside, without any change in Active Tameside's immediate operational and financial risk position, Active Tameside's Board will need to determine the viability of Active Tameside to continue operating potentially leading the Council to undertake a tender procurement event for a new service provider. In the event of a failure of Active Tameside the Council would be exposed to the potential loss of the investment loaned to Active Tameside as referred to in paragraph 3.8 and the call in of guarantees given to third party suppliers of gym equipment who would not contract with Active Tameside due to their current financial position
- 5.2 Active Tameside have no reserves and operate within an increasingly challenging trading environment, therefore should Active Tameside encounter exceptional budget pressures going forward they will risk being unable to trade. This could result on a further call for Council resources.
- 5.3 Due diligence by the 3rd party has determined that a lease and contract extension by five years is a prerequisite of any partnership arrangement. If they fail to secure a partnership which is mutually acceptable to the parties the risks in paragraph 5.1 will arise.
- 5.4 The remaining planned capital schemes Hyde Leisure Pool and Denton Wellness Centre experience delays. This could result on a further call for Council resources.
- 5.5 The current arrangements with Tameside Sports Trust (Active Tameside) amounts to a concession contract and are therefore caught by the Concession Contracts Regulations 2016 which came into force on 18 April 2016. Under Regulation 43 of the Regulations a contracting authority has limited discretion to modify a concession contract during its term. On the information known to date the Council cannot lawfully extend the contract without breaching the 2016 Regulations.
- 5.6 Any extension to the current arrangements is highly likely to trigger the Council's procurement obligations under the 2016 Regulations rendering the Council susceptible to challenge in court for breach.
- 5.7 A decision of Active Tameside to enter into partnership arrangements with any third party would be within its gift provided it does not impose any contractual or other obligations on the Council.
- 5.8 There remains a significant risk to the Council in the event of a structural failure at a facility, not only in terms of the cost of rectifying the problem but also in a request to underwrite the lost revenue to avoid further financial viability issues, as evidenced over the years.

6.0 CONCLUSION

- 6.1 Active Tameside is a highly valued delivery vehicle making an important contribution to the place based ambition and effort to achieve improvements in the health and wellbeing outcomes in Tameside neighbourhoods. Active Tameside has a track record of efficient and effective delivery, coupled with a reputation that embraces partnership working with other organisations, employers, schools, voluntary groups and in health and social care settings, generating a significant contribution to the system wide effort to reduce health and social care demand, promote productivity and improve economic growth.
- 6.2 The Council and Active Tameside have demonstrated a shared commitment through a strong collaborative relationship and joint investment of £ 20 million capital per the March 2016 report approved at the Executive Cabinet (Council c. £ 17 million and Active Tameside c. £ 3 million respectively) which is key to the continued development of the partnership and

the success of the delivery model. The here and now position continues to be challenging because despite best endeavours Active Tameside has been unable to accrue necessary reserves (c. £ 1 million required) to achieve the financial resilience to reduce or eliminate the risks associated with trading in a competitive and dynamic market place. Without an intervention that would result in Active Tameside having access to cash reserves immediately, Active Tameside will continue to operate under the risk of not having sufficient funds to meet all expected and unexpected costs, and also lack the necessary investment capability to sustain and develop its business.

7.0 RECOMMENDATIONS

7.1 As detailed on the report cover.

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